

NOTICE OF MEETING



FINANCE ADVISORY COMMITTEE MEETING

A Finance Advisory Committee Meeting of Byron Shire Council will be held as follows:

Venue	Council Chamber, Station Street, Mullumbimby
Date	Thursday, 16 February 2017
Time	2.00pm

A handwritten signature in black ink, appearing to read 'Mark Arnold', is located below the meeting details.

Mark Arnold
Director Corporate and Community Services

I2017/161
Distributed 09/02/17

CONFLICT OF INTERESTS

What is a “Conflict of Interests” - A conflict of interests can be of two types:

Pecuniary - an interest that a person has in a matter because of a reasonable likelihood or expectation of appreciable financial gain or loss to the person or another person with whom the person is associated.

Non-pecuniary – a private or personal interest that a Council official has that does not amount to a pecuniary interest as defined in the Local Government Act (eg. A friendship, membership of an association, society or trade union or involvement or interest in an activity and may include an interest of a financial nature).

Remoteness – a person does not have a pecuniary interest in a matter if the interest is so remote or insignificant that it could not reasonably be regarded as likely to influence any decision the person might make in relation to a matter or if the interest is of a kind specified in Section 448 of the Local Government Act.

Who has a Pecuniary Interest? - a person has a pecuniary interest in a matter if the pecuniary interest is the interest of the person, or another person with whom the person is associated (see below).

Relatives, Partners - a person is taken to have a pecuniary interest in a matter if:

- The person's spouse or de facto partner or a relative of the person has a pecuniary interest in the matter, or
- The person, or a nominee, partners or employer of the person, is a member of a company or other body that has a pecuniary interest in the matter.

N.B. “Relative”, in relation to a person means any of the following:

- (a) the parent, grandparent, brother, sister, uncle, aunt, nephew, niece, lineal descends or adopted child of the person or of the person's spouse;
- (b) the spouse or de facto partners of the person or of a person referred to in paragraph (a)

No Interest in the Matter - however, a person is not taken to have a pecuniary interest in a matter:

- If the person is unaware of the relevant pecuniary interest of the spouse, de facto partner, relative or company or other body, or
- Just because the person is a member of, or is employed by, the Council.
- Just because the person is a member of, or a delegate of the Council to, a company or other body that has a pecuniary interest in the matter provided that the person has no beneficial interest in any shares of the company or body.

Disclosure and participation in meetings

- A Councillor or a member of a Council Committee who has a pecuniary interest in any matter with which the Council is concerned and who is present at a meeting of the Council or Committee at which the matter is being considered must disclose the nature of the interest to the meeting as soon as practicable.
- The Councillor or member must not be present at, or in sight of, the meeting of the Council or Committee:
 - (a) at any time during which the matter is being considered or discussed by the Council or Committee, or
 - (b) at any time during which the Council or Committee is voting on any question in relation to the matter.

No Knowledge - a person does not breach this Clause if the person did not know and could not reasonably be expected to have known that the matter under consideration at the meeting was a matter in which he or she had a pecuniary interest.

Participation in Meetings Despite Pecuniary Interest (S 452 Act)

A Councillor is not prevented from taking part in the consideration or discussion of, or from voting on, any of the matters/questions detailed in Section 452 of the Local Government Act.

Non-pecuniary Interests - Must be disclosed in meetings.

There are a broad range of options available for managing conflicts & the option chosen will depend on an assessment of the circumstances of the matter, the nature of the interest and the significance of the issue being dealt with. Non-pecuniary conflicts of interests must be dealt with in at least one of the following ways:

- It may be appropriate that no action be taken where the potential for conflict is minimal. However, Councillors should consider providing an explanation of why they consider a conflict does not exist.
- Limit involvement if practical (eg. Participate in discussion but not in decision making or vice-versa). Care needs to be taken when exercising this option.
- Remove the source of the conflict (eg. Relinquishing or divesting the personal interest that creates the conflict)
- Have no involvement by absenting yourself from and not taking part in any debate or voting on the issue as if the provisions in S451 of the Local Government Act apply (particularly if you have a significant non-pecuniary interest)

RECORDING OF VOTING ON PLANNING MATTERS

Clause 375A of the Local Government Act 1993 – Recording of voting on planning matters

- (1) In this section, **planning decision** means a decision made in the exercise of a function of a council under the Environmental Planning and Assessment Act 1979:
 - (a) including a decision relating to a development application, an environmental planning instrument, a development control plan or a development contribution plan under that Act, but
 - (b) not including the making of an order under Division 2A of Part 6 of that Act.
- (2) The general manager is required to keep a register containing, for each planning decision made at a meeting of the council or a council committee, the names of the councillors who supported the decision and the names of any councillors who opposed (or are taken to have opposed) the decision.
- (3) For the purpose of maintaining the register, a division is required to be called whenever a motion for a planning decision is put at a meeting of the council or a council committee.
- (4) Each decision recorded in the register is to be described in the register or identified in a manner that enables the description to be obtained from another publicly available document, and is to include the information required by the regulations.
- (5) This section extends to a meeting that is closed to the public.

BYRON SHIRE COUNCIL
FINANCE ADVISORY COMMITTEE MEETING

BUSINESS OF MEETING

- 1. APOLOGIES**
- 2. DECLARATIONS OF INTEREST – PECUNIARY AND NON-PECUNIARY**
- 3. ADOPTION OF MINUTES FROM PREVIOUS MEETINGS**

3.1 Finance Advisory Committee Meeting held on 10 November 2016

4. STAFF REPORTS

Corporate and Community Services

4.1	Budget Review - 1 October to 31 December 2016	4
4.2	2017/2018 Revenue Policy - Review of Rating Structure	99
4.3	2016/17 Financial Sustainability Plan - Update on the Action Implementation Plan as at 31 December 2016.....	102

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES**Report No. 4.1 Budget Review - 1 October to 31 December 2016****Directorate:** Corporate and Community Services**Report Author:** James Brickley, Manager Finance**File No:** I2017/137**Theme:** Corporate Management
Financial Services**Summary:**

This report is prepared to comply with Regulation 203 of the Local Government (General) Regulation 2005 and to inform Council and the Community of Council's estimated financial position for the 2016/2017 financial year, reviewed as at 31 December 2016.

This report contains an overview of the proposed budget variations for the General Fund, Water Fund and Sewerage Fund. The specific details of these proposed variations are included in Attachment 1 and 2 for Council's consideration and authorisation.

Attachment 3 contains the Integrated Planning and Reporting Framework (IP&R) Quarterly Budget Review Statement (QBRs) as outlined by the Division of Local Government in circular 10-32.

RECOMMENDATION:**That the Finance Advisory Committee recommend to Council:**

1. **That Council authorise the itemised budget variations as shown in Attachment 2 (#E2017/7234) which includes the following results in the 31 December 2016 Quarterly Review of the 2016/2017 Budget:**
 - a) **General Fund – \$40,900 decrease in the Estimated Unrestricted Cash Result**
 - b) **General Fund - \$1,716,400 increase in reserves**
 - c) **Water Fund - \$2,030,600 decrease in reserves**
 - d) **Sewerage Fund - \$2,876,900 decrease in reserves**
2. **That Council adopt the revised General Fund Estimated Unrestricted Cash Result of \$1,146,500 for the 2016/2017 financial year as at 31 December 2016.**

Attachments:

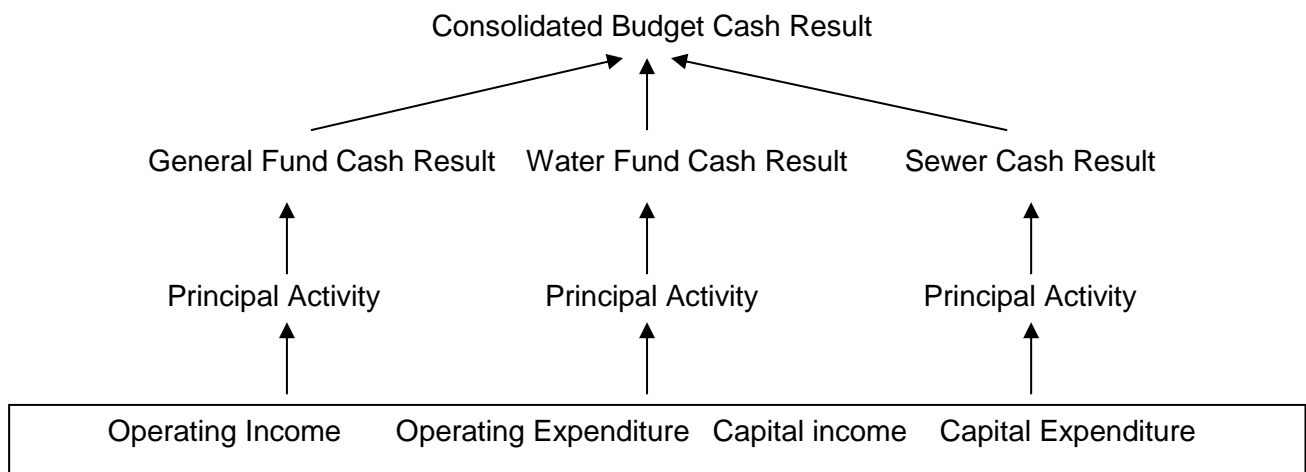
- 1 Budget Variations for General, Water and Sewerage Funds, E2017/7383 , page 14 [↓](#)
- 2 December 2016 Quarterly Budget Review , E2017/7236 , page 79 [↓](#)
- 3 Integrated Planning and Reporting Framework (IP&R) Quarterly Review Statement, E2017/7624 , page 84 [↓](#)

Report

Council adopted the 2016/2017 budget on 29 June 2016 via Resolution **16-348**. It also considered and adopted the budget carryovers from the 2015/2016 financial year, to be incorporated into the 2016/2017 budget at its Ordinary Meeting held on 25 August 2016 via Resolution **16-446**. Since that date, Council has reviewed the budget taking into consideration the 2015/2016 Financial Statement results and progress through the first half of the 2016/2017 financial year. This report considers the December 2016 Quarter Budget Review.

The details of the budget review for the Consolidated, General, Water and Sewer Funds are included in Attachment 1, with an itemised listing in Attachment 2. This aims to show the consolidated budget position of Council, as well as a breakdown by Fund and Principal Activity. The document in Attachment 1 is also effectively a publication outlining a review of the budget and is intended to provide Councillors with more detailed information to assist with decision making regarding Council's finances.

Contained in the document at Attachment 1 is the following reporting hierarchy:



The pages within Attachment 1 are presented (from left to right) by showing the original budget as adopted by Council on 29 June 2016 plus the adopted carryover budgets from 2015/2016 followed by the resolutions between July and September, the September review, resolutions between October and December and the revote (or adjustment for this review) and then the revised position projected for 30 June 2017 as at 31 December 2016.

On the far right of the Principal Activity, there is a column titled "Note". If this is populated by a number, it means that there has been an adjustment in the quarterly review. This number then corresponds to the notes at the end of the Attachment 1 which provides an explanation of the variation.

There is also information detailing restricted assets (reserves) to show Council estimated balances as at 30 June 2017 for all Council's reserves.

A summary of Capital Works is also included by Fund and Principal Activity.

Office of Local Government Budget Review Guidelines:-

The Office of Local Government on 10 December 2010 issued the new Quarterly Budget Review Guidelines via Circular 10-32, with the reporting requirements to apply from 1 July 2011. This report includes a Quarterly Budget Review Statement (refer Attachment 3) prepared by Council in accordance with the guidelines.

The Quarterly Budget Review Guidelines set a minimum standard of disclosure, with these standards being included in the Local Government Code of Accounting Practice and Financial Reporting as mandatory requirements for Council's to address.

Since the introduction of the new planning and reporting framework for NSW Local Government, it is now a requirement for Councils to provide the following components when submitting a Quarterly Budget Review Statement (QBRs):-

- A signed statement by the Responsible Accounting Officer on Councils financial position at the end of the year based on the information in the QBRs
- Budget review income and expenses statement in one of the following formats:
 - Consolidated
 - By fund (e.g General, Water, Sewer)
 - By function, activity, program etc to align with the management plan/operational plan
- Budget Review Capital Budget
- Budget Review Cash and Investments Position
- Budget Review Key performance indicators
- Budget Review Contracts and Other Expenses

The above components are included in Attachment 3:-

Income and Expenditure Budget Review Statement by Type – This shows Councils income and Expenditure by type. This has been split by Fund. Adjustments are shown, looking from left to right. These adjustments are commented on through pages 51 to 62 of Attachment 1.

Capital Budget Review Statement – This statement identifies in summary Council's capital works program on a consolidated basis and then split by Fund. It also identifies how the capital works program is funded. As this is the first quarterly review for the reporting period, the Statement may not necessarily indicate the total progress achieved on the delivery of the capital works program.

Cash and Investments Budget Review Statement – This statement reconciles Council's restricted funds (reserves) against available cash and investments. Council has attempted to indicate an actual position as at 31 December 2016 of each reserve to show a total cash position of reserves with any difference between that position and total cash and investments held as available cash and investments. It should be recognised that the figure is at a point in time and may vary greatly in future quarterly reviews pending on cash flow movements.

Key Performance Indicators (KPI's) – At this stage, the KPI's within this report are:-

- **Debt Service Ratio** - This assesses the impact of loan principal and interest repayments on the discretionary revenue of Council.
- **Rates and Annual Charges Outstanding Ratio** – This assesses the impact of uncollected rates and annual charges on Councils liquidity and the adequacy of recovery efforts
- **Asset Renewals Ratio** – This assesses the rate at which assets are being renewed relative to the rate at which they are depreciating.

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1

These may be expanded in future to accommodate any additional KPIs that Council may adopt to use in the Long Term Financial Plan (LTFP.)

- 5 Contracts and Other Expenses - This report highlights any contracts Council entered into during the October to December quarter that are greater than \$50,000.

CONSOLIDATED RESULT

- 10 The following table provides a summary of the overall Council budget on a consolidated basis inclusive of all Funds budget movements for the 2016/2017 financial year projected to 30 June 2017 but revised as at 31 December 2016.

2016/2017 Budget Review Statement as at 31 December 2016	Original Estimate (Including Carryovers) 1/7/2016	Adjustments to Dec 2016 including Resolutions*	Proposed Dec 2016 Review Revotes	Revised Estimate 30/6/2017 at 31/12/2016
Operating Revenue	75,503,200	39,200	1,422,400	76,964,800
Operating Expenditure	76,715,900	(33,900)	2,116,500	78,798,500
Operating Result – Surplus/Deficit	(1,212,700)	73,100	(694,100)	(1,833,700)
Add: Capital Revenue	19,784,900	2,308,100	(9,567,800)	12,525,200
Change in Net Assets	18,572,200	2,381,200	(10,261,900)	10,691,500
Add: Non Cash Expenses	12,515,100	0	0	12,515,100
Add: Non-Operating Funds Employed	1,673,000	0	0	1,673,000
Subtract: Funds Deployed for Non-Operating Purposes	(60,072,800)	(992,300)	7,029,900	(54,035,200)
Cash Surplus/(Deficit)	(27,312,500)	1,388,900	(3,232,000)	(29,155,600)
Restricted Funds – Increase / (Decrease)	(27,350,100)	1,388,900	(3,191,100)	(29,152,300)
Forecast Result for the Year – Surplus/(Deficit) – Unrestricted Cash Result	37,600	0	(40,900)	(3,300)

GENERAL FUND

- 15 In terms of the General Fund projected Unrestricted Cash Result the following table provides a reconciliation of the estimated position as at 31 December 2016:

Opening Balance – 1 July 2016	\$1,145,200
Plus original budget movement and carryovers	\$37,600
Council Resolutions July – September Quarter	0
September Review – increase/(decrease)	0
Council Resolutions October – December Quarter	0

December Review – increase/(decrease)	(40,900)
Forecast Unrestricted Cash Result – Surplus/(Deficit) – 30 June 2017	(\$3,300)
Estimated Unrestricted Cash Result Closing Balance – 30 June 2017	\$1,141,900

The General Fund financial position overall has decreased by \$36,300 as a result of this budget review. The proposed budget changes are detailed in Attachment 1 and summarised further in this report below.

Council Resolutions

There were no Council resolutions during the October to December 2016 quarter that impacted the overall 2016/2017 budget result.

Budget Adjustments

The budget adjustments identified in Attachments 1 and 2 for the General Fund have been summarised by Budget Directorate in the following table:

	Revenue Increase/ (Decrease) \$	Expenditure Increase/ (Decrease) \$	Accumulated Surplus (Working Funds) Increase/ (Decrease) \$
Budget Directorate			
General Manager	16,700	0	16,700
Corporate & Community Services	230,400	230,700	(300)
Infrastructure Services	(10,408,100)	(10,373,600)	(34,500)
Sustainable Environment & Economy	113,000	135,800	(22,800)
Total Budget Movements	10,048,000	10,007,100	(40,900)

Budget Adjustment Comments

Within each of the Budget Directorates of the General Fund, are a series of budget adjustments identified in detail at Attachment 1 and 2. More detailed notes on these are provided in Attachment 1 but in summary the major additional items included are summarised below by Directorate and are included in the overall budget adjustments table above:

General Manager

- In the General Managers Program, it is proposed to increase the budget by \$16,600 to fund the temporary positions of the Research Officer and the Digital Media Officer for the remainder of the financial year. These costs are distributed across other programs through support service costs. It is also proposed to transfer \$16,700 from the structural change reserve that was restricted at the September 2016 Quarter Budget Review for the purpose of additional staff resourcing.

Corporate and Community Services

- In the Councillor Services Program additional expenditure of \$66,300 is attributable to the consultation and application of the proposed Special Rate Variation. This can be funded from the Infrastructure Services Carryover reserve where funds were set aside at the end of the 2015/2016 financial year for this purpose.

- In the Financial Services Program there is a proposed budget decrease of \$2,300 for expenditure for actual rates valuation fees being under the budget.
- 5 • In the Information Services program it is proposed to increase operating income by \$1,500 to reflect the income received from the Department of Education for the trainee position in Records. It is proposed to increase operating expenditure by \$150,000 due to additional costs incurred to procure technical consultant(s) providing project support and training.. These consultants have been assisting council keep various information services projects active. This can be funded from the Information Services Reserve.
- 10 • In the Governance Services Program It is proposed to increase operating income by \$3,700 due to income received for a procurement rebate.
- 15 • In the Community Development Program, It is proposed to increase operating expenditure by \$8,800 for additional costs for the Byron Bay Recreation Grounds Plan of Management (\$8,800, funded from the Property Reserve).

Infrastructure Services

- 20 • In the Supervision & Administration program, it is proposed to reduce operating expenditure by \$85,600 as the Paid Parking Officer position funded from the paid parking reserve is to be moved to the Local Roads & Drainage program.
- 25 • In the Asset Management Planning program there is no net effect on the budget, but adjustments are required between expenditure numbers for asset management.
- 30 • In the Emergency Services program it is proposed to increase income and expenditure by \$65,000 due to Rural Fire Service expenses relating to Ballina and Tweed being recouped from Ballina and Tweed Shire Councils.
- 35 • In the Depot Services and Fleet Management program it is proposed to increase operating expenditure by \$30,000 due to the cost of the new GPS Monitoring system for Council plant.
- 35 • In the Local Roads and Drainage program, there are a number of adjustments outlined under Note 14 in the Budget Variations explanations section of Attachment 1. Further disclosure is included in the second page of Attachment 2 under the budget program heading Local Roads and Drainage.
- 40 • In the Roads and Maritime Services program (RMS) it is proposed to increase operating income by \$899,300 and expenditure by \$1,091,500 as the RMS have approved funding for the January 2015 Natural Disaster event (\$82,000) and June 2016 Natural Disaster event (\$817,300 with \$192,000 funded by Council).
- 45 • In the Open Space and Recreation program, there are a number of adjustments outlined under Note 16 in the Budget Variations explanations section of Attachment 1. Further disclosure is included in the third page of Attachment 2 under the budget program heading Open Space and Recreation.
- 50 • In the Cavanbah Centre program, it is proposed to increase expenditure by \$22,000 largely due to damage caused to AFL nets during a recent storm. Some of this is retrievable through an insurance claim.
- 55 • In the Facilities Management program it is proposed to increase operating expenditure by \$20,000 due to a social enterprise project plan at the old Country Link building in Byron Bay and capital expenditure by \$135,000 due to the Foyer and Training room renovations in the

Administration Centre (\$110,000) and solar installation at the Mullumbimby District Neighbourhood Centre (\$25,000).

Sustainable Environment and Economy

- In the Development & Certification program it is proposed to increase operating income and expenditure by \$110,000 as there has been a steady and significant increase (25% from last year) in the number of applications for 'development' received during the year that has required additional temporary resourcing in the planning, building and environment assessment teams to ensure the timely management and assessment of development, construction certificate and subdivision applications as per statutory requirements and customer expectations.
- In the Planning Policy and Natural Environment Program, it is proposed to increase income and expenditure by \$3,000 for the Sustainable House Day Expo. Operating expenditure increased by a further \$21,200 due to an additional \$6,200 required for the Residential Strategy and an additional \$15,000 estimated for the Byron Shire Housing Summit. A budget of \$10,000 was allocated for the Byron Shire Housing Summit at the September budget review referencing resolution 16-528. It is anticipated the cost of this summit will be more than the \$10,000 allocated at this review.
- In the Environment & Compliance program proposed to increase the budget for overtime and consultants for Environmental Health (\$40,000) and the Compliance salaries budget (\$50,000). These adjustments can be funded through savings in the Environmental Health salaries due to the ongoing vacant position of the Team Leader Public & Environmental Services. This increase is also due to the steady and significant increase in the number of applications for 'development' received during the year that has required additional temporary resourcing in the environment assessment teams to ensure the timely management and assessment of development, construction certificate and subdivision applications as per statutory requirements and customer expectations

WATER FUND

After completion of the 2015/2016 Financial Statements the Water Fund as at 30 June 2016 has a capital works reserve of \$2,723,000 and held \$10,549,100 in section 64 developer contributions.

The estimated Water Fund reserve balances as at 30 June 2017, and forecast in this Quarter Budget Review, are derived as follows:

Capital Works Reserve

Opening Reserve Balance at 1 July 2016	\$2,723,000
Plus original budget reserve movement	1,553,000
Less reserve funded carryovers from 2015/2016	(346,800)
Resolutions July - September Quarter – increase / (decrease)	0
September Quarterly Review Adjustments – increase / (decrease)	(53,700)
Resolutions October - December Quarter – increase / (decrease)	0
December Quarterly Review Adjustments – increase / (decrease)	(289,700)
Forecast Reserve Movement for 2016/2017 – Increase / (Decrease)	862,800
Estimated Reserve Balance at 30 June 2017	\$3,585,800

Section 64 Developer Contributions

Opening Reserve Balance at 1 July 2016	\$10,549,100
Plus original budget reserve movement	(7,794,000)
Less reserve funded carryovers from 2015/2016	(383,100)

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1

Resolutions July - September Quarter – increase / (decrease)	0
September Quarterly Review Adjustments – increase / (decrease)	1,270,000
Resolutions October - December Quarter – increase / (decrease)	0
December Quarterly Review Adjustments – increase / (decrease)	(1,740,900)
Forecast Reserve Movement for 2016/2017 – Increase / (Decrease)	(8,648,000)
Estimated Reserve Balance at 30 June 2017	\$1,901,100

Movements for Water Fund can be seen in Attachment 1 with a proposed estimated decrease to reserves (including S64 Contributions) overall of \$2,030,600 from the 31 December 2016 Quarter Budget Review.

5

SEWERAGE FUND

After completion of the 2015/2016 Financial Statements the Sewer Fund has a capital works reserves of \$5,153,600 and plant reserve of \$827,800. It also held \$8,760,300 in section 64 developer contributions.

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Capital Works Reserve

Opening Reserve Balance at 1 July 2017	\$5,153,600
Plus original budget reserve movement	814,200
Less reserve funded carryovers from 2015/2016	(96,900)
Resolutions July - September Quarter – increase / (decrease)	0
September Quarterly Review Adjustments – increase / (decrease)	1,071,600
Resolutions October - December Quarter – increase / (decrease)	0
December Quarterly Review Adjustments – increase / (decrease)	(427,100)
Forecast Reserve Movement for 2016/2017 – Increase / (Decrease)	1,361,800
Estimated Reserve Balance at 30 June 2017	\$6,515,400

15

Plant Reserve

Opening Reserve Balance at 1 July 2016	\$827,800
Plus original budget reserve movement	0
Less reserve funded carryovers from 2015/2016	0
Resolutions July - September Quarter – increase / (decrease)	0
September Quarterly Review Adjustments – increase / (decrease)	0
Resolutions October - December Quarter – increase / (decrease)	0
December Quarterly Review Adjustments – increase / (decrease)	0
Forecast Reserve Movement for 2016/2017 – Increase / (Decrease)	0
Estimated Reserve Balance at 30 June 2017	\$827,800

Section 64 Developer Contributions

Opening Reserve Balance at 1 July 2016	\$8,760,300
Plus original budget reserve movement	(2,785,400)
Less reserve funded carryovers from 2015/2016	(503,200)
Resolutions July - September Quarter – increase / (decrease)	0
September Quarterly Review Adjustments – increase / (decrease)	1,074,700
Resolutions October - December Quarter – increase / (decrease)	0
December Quarterly Review Adjustments – increase / (decrease)	(2,449,800)
Forecast Reserve Movement for 2016/2017 – Increase / (Decrease)	(4,663,700)
Estimated Reserve Balance at 30 June 2017	\$4,096,600

20

Movements for the Sewerage Fund can be seen in Attachment 1 with a proposed estimated overall decrease to reserves (including S64 Contributions) of \$2,876,900 from the 31 December 2016 Quarter Budget Review.

5 Legal Expenses

One of the major financial concerns for Council over previous years has been legal expenses. Not only does this item represent a large expenditure item funded by general revenue, but can also be susceptible to large fluctuations.

The table that follows indicates the allocated budget and actual legal expenditure within Council on a fund basis as at 31 December 2016.

Total Legal Income & Expenditure as at 31 December 2016

Program	2016/2017 Budget (\$)	Actual (\$)	Percentage To Revised Budget
Income			
Legal Expenses Recovered	0	0	0%
Total Income	0	0	0%
Expenditure			
General Legal Expenses	200,000	30,501	15.3%
Total Expenditure General Fund	200,000	30,501	15.3%

Note: The above table does not include costs incurred by Council in proceedings after 31 December 2016 or billed after this date.

20 Financial Implications

The 31 December 2016 Quarter Budget Review of the 2016/2017 Budget has decreased the overall budget result by \$40,900. As a result the estimated unrestricted cash balance attributable to the General Fund decreased to an estimated \$1,141,900 at 30 June 2017.

Statutory and Policy Compliance Implications

In accordance with Regulation 203 of the Local Government (General) Regulation 2005 the Responsible Accounting Officer of a Council must:-

(1) Not later than 2 months after the end of each quarter (except the June quarter), the responsible accounting officer of a council must prepare and submit to the council a budget review statement that shows, by reference to the estimate of income and expenditure set out in the statement of the council's revenue policy included in the operational plan for the relevant year, a revised estimate of the income and expenditure for that year.

(2) A budget review statement must include or be accompanied by:

(a) a report as to whether or not the responsible accounting officer believes that the statement indicates that the financial position of the council is satisfactory, having regard to the original estimate of income and expenditure, and

(b) if that position is unsatisfactory, recommendations for remedial action.

(3) A budget review statement must also include any information required by the Code to be included in such a statement.

Statement by Responsible Accounting Officer

5

This report indicates that the short term financial position of Council is satisfactory for the 2016/2017 financial year, having consideration of the original estimate of income and expenditure at the 31 December 2016 Quarter Budget Review.

- 10 This opinion is based on the estimated General Fund Unrestricted Cash Result position and that the current indicative budget position for 2016/2017, whilst now a projected deficit of \$3,300 still provides that the General Fund Unrestricted Cash Balance will remain above Council's adopted benchmark of \$1,000,000. Notwithstanding this, Council will need to continue to carefully monitor the 2016/2017 budget over the remainder of the financial year.

15



Quarterly Budget Review 31st December 2016



**BYRON SHIRE COUNCIL
2016/2017 Budget Review as at 31st December 2016**

CONTENTS

1	CONSOLIDATED CASH RESULT
2	GENERAL FUND CASH RESULT
3	WATER FUND CASH RESULT
4	SEWER FUND CASH RESULT
5 - 8	RESTRICTED ASSETS SCHEDULE
	GENERAL FUND
9	General Manager
10	General Managers Office
11	People & Culture
12	Corporate & Community Services
13	Councillor Services
14	General Purpose Revenues
15	Financial Services
16	Information Services
17	Governance Services
18	Community Development
19	Sandhills
20	Childrens Services
21	Library Services
22	Infrastructure Services
23	Supervision and Administration
24	Asset Management Planning
25	Projects & Commercial Development
26	Emergency Services
27	Depot Services
28	Local Roads & Drainage
29	Roads & Maritime Services
30	Open Spaces and Recreation
31	Quarries
32	Waste & Recycling Management
33	Cavanbah Sports Centre
34	First Sun Holiday Park
35	Suffolk Park Holiday Park
36	Facilities Management
37	Sustainable Environment & Economy
38	Development & Certification
39	Planning Policy & Natural Environment
40	Environment & Compliance
41	Economic Development
	WATER FUND
42	Water Fund
43	Water Supply - Management
44	Water Supply - Capital Works
45	Water Supply - Capital Works
	SEWER FUND
46	Sewer Fund
47	Sewerage Services- Management
48	Sewerage Services - Capital Works
49	Sewerage Services - Capital Works
50	CAPITAL WORKS
51-63	COMMENT PAGES

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016 Consolidated Budget Cash Result

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16
Operating Revenue	75,503,200	0	39,200	0	1,422,400	76,964,800	56,361,173
Total Division Operating Revenue	75,503,200	0	39,200	0	1,422,400	76,964,800	56,361,173
Operating Expenditure	76,715,900	0	(181,800)	147,900	2,116,500	78,798,500	40,872,062
Total Division Operating Expenditure	76,715,900	0	(181,800)	147,900	2,116,500	78,798,500	40,872,062
Operating Result before Capital Amounts	(1,212,700)	0	221,000	(147,900)	(694,100)	(1,833,700)	15,489,111
Add Capital Grants and Contributions	15,984,900	0	2,308,100	0	(9,567,800)	8,725,200	2,858,556
Capital Grants and Contributions	3,800,000	0	0	0	0	3,800,000	3,803,358
Developer Contributions							
Change in Net Assets	18,572,200	0	2,529,100	(147,900)	(10,261,900)	10,691,500	22,151,025
AVAILABLE FUNDS RECONCILIATION							
Add: Non-Cash Expenses	12,515,100	0	0	0	0	12,515,100	6,257,550
Depreciation							
Add: Non-operating Funds Employed	0	0	0	0	0	0	0
Loan Funds Used	1,673,000	0	0	0	0	1,673,000	5,104
Proceeds from Disposal of Assets							
Subtract Funds Deployed for Non-Operating Purposes	(57,408,500)	0	(992,300)	0	7,029,900	(51,370,900)	(18,371,020)
Capital Works	(2,664,300)	0	0	0	0	(2,664,300)	(495,805)
Repayment of Principal on Loans							
Cash Surplus / (Deficit)	(27,312,500)	0	1,536,800	(147,900)	(3,232,000)	(29,155,600)	9,546,854
Equity Movements							
Restricted Funds - Increase / (Decrease)	(27,350,100)	0	1,536,800	(147,900)	(3,191,100)	(29,152,300)	(5,627,504)
Transfer to Unexpended Grants							
Transfer to Unexpended Loans							
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	37,600	0	0	0	(40,900)	(3,300)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016 General Fund Budget Cash Result

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16
Operating Revenue							
General Manager	0	0	0	0	0	0	1,500
Corporate & Community Services	25,951,800	0	132,500	0	5,200	26,089,500	22,582,282
Infrastructure Services	20,805,000	0	(174,500)	0	1,304,200	21,934,700	14,153,044
Sustainable Environment and Economy	4,196,500	0	81,200	0	113,000	4,390,700	2,402,587
Total Division Operating Revenue	50,953,300	0	39,200	0	1,422,400	52,414,900	39,139,412
Operating Expenditure							
General Manager	0	0	0	0	0	0	(396,594)
Corporate & Community Services	5,759,800	0	87,100	0	231,100	6,078,000	3,623,011
Infrastructure Services	30,460,900	0	(144,800)	0	1,679,100	31,995,200	15,645,451
Sustainable Environment and Economy	9,728,000	0	(49,000)	147,900	135,800	9,962,700	4,916,111
Depreciation	8,293,600	0	0	0	0	8,293,600	4,146,800
Total Division Operating Expenditure	54,242,300	0	(106,700)	147,900	2,046,000	56,329,500	27,934,778.75
Operating Result before Capital Amounts	(3,289,000)	0	145,900	(147,900)	(623,600)	(3,914,600)	11,204,634
Add Capital Grants and Contributions							
Capital Grants and Contributions	15,984,900	0	2,308,100	0	(9,567,800)	8,725,200	2,858,556
Developer Contributions (Section 94)	1,800,000	0	0	0	0	1,800,000	1,017,324
Change in Net Assets	14,495,900	0	2,454,000	(147,900)	(10,191,400)	6,610,600	15,080,513
AVAILABLE FUNDS RECONCILIATION							
Add: Non-Cash Expenses							
Depreciation	8,293,600	0	0	0	0	8,293,600	4,146,800
Add: Non-operating Funds Employed							
Loan Funds Used	0	0	0	0	0	0	0
Proceeds from Disposal of Assets	1,673,000	0	0	0	0	1,673,000	5,104
Subtract Funds Deployed for Non-Operating Purposes							
Capital Works	(39,237,600)	0	(4,285,800)	0	11,866,900	(31,656,500)	(11,035,922)
Repayment of Principal on Loans	(995,200)	0	0	0	0	(995,200)	(495,805)
Cash Surplus / (Deficit)	(15,770,300)	0	(1,831,800)	(147,900)	1,675,500	(16,074,500)	7,700,690
Equity Movements							
Restricted Funds - Increase / (Decrease)	(15,807,900)	0	(1,831,800)	(147,900)	1,716,400	(16,071,200)	(6,936,584)
Excess result for the year - surplus / (deficit) - Incorporated Cash Result	27,600	0	0	0	(40,000)	(13,200)	(13,200)

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016 Water Fund Budget Cash Result

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16
Operating Revenue							
Water Supply Management	9,075,400	0	0	0	0	9,075,400	5,005,809
Total Division Operating Revenue	9,075,400	0	0	0	0	9,075,400	5,005,809
Operating Expenditure							
Water Supply Management	7,191,500	0	(77,300)	0	2,700	7,116,900	5,445,299
Depreciation	1,169,600	0	0	0	0	1,169,600	584,800
Total Division Operating Expenditure	8,361,100	0	(77,300)	0	2,700	8,286,500	6,030,099
Operating Result before Capital Amounts	714,300	0	77,300	0	(2,700)	788,900	(1,024,290)
Add Capital Grants and Contributions							
Capital Grants and Contributions	0	0	0	0	0	0	0
Developer Contributions (Section 64)	600,000	0	0	0	0	600,000	399,064
Change in Net Assets	1,314,300	0	77,300	0	(2,700)	1,388,900	(625,226)
AVAILABLE FUNDS RECONCILIATION							
Add: Non-Cash Expenses							
Depreciation	1,169,600	0	0	0	0	1,169,600	584,800
Add: Non-operating Funds Employed							
Loan Funds Used	0	0	0	0	0	0	0
Subtract Funds Deployed for Non-Operating Purposes							
Capital Works	(10,054,800)	0	1,139,000	0	(2,027,900)	(10,943,700)	(4,913,493)
Repayment of Principal on Loans	0	0	0	0	0	0	0
Cash Surplus / (Deficit)	(7,570,900)	0	1,216,300	0	(2,030,600)	(8,385,200)	(4,953,919)
Equity Movements							
Restricted Funds - Increase / (Decrease)	(7,570,900)	0	1,216,300	0	(2,030,600)	(8,385,200)	(4,913,493)
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	0	0	0	0	0	0	0

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016 Sewer Fund Budget Cash Result

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16
Operating Revenue							
Sewer Supply Management	15,474,500	0	0	0	0	15,474,500	12,215,952
Total Division Operating Revenue	15,474,500	0	0	0	0	15,474,500	12,215,952
Operating Expenditure							
Sewer Supply Management	11,060,600	0	2,200	0	67,800	11,130,600	5,381,235
Depreciation	3,051,900	0	0	0	0	3,051,900	1,525,950
Total Division Operating Expenditure	14,112,500	0	2,200	0	67,800	14,182,500	6,907,185
Operating Result before Capital Amounts	1,362,000	0	(2,200)	0	(67,800)	1,292,000	5,308,768
Add Capital Grants and Contributions	0	0	0	0	0	0	0
Capital Grants and Contributions	1,400,000	0	0	0	0	1,400,000	2,386,970
Developer Contributions (Section 64)							
Change in Net Assets	2,762,000	0	(2,200)	0	(67,800)	2,692,000	7,695,738
AVAILABLE FUNDS RECONCILIATION							
Add: Non-Cash Expenses							
Depreciation	3,051,900	0	0	0	0	3,051,900	1,525,950
Add: Non-operating Funds Employed	0	0	0	0	0	0	0
Loan Funds Used							
Subtract Funds Deployed for Non-Operating Purposes							
Capital Works	(8,116,100)	0	2,154,500	0	(2,809,100)	(8,770,700)	(2,421,605)
Repayment of Principal on Loans	(1,669,100)	0	0	0	0	(1,669,100)	0
Cash Surplus / (Deficit)	(3,971,300)	0	2,152,300	0	(2,876,900)	(4,695,900)	6,800,063
Equity Movements							
Restricted Funds - Increase / (Decrease)	(3,971,300)	0	2,152,300	0	(2,876,900)	(4,695,900)	6,222,573
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	0	0	0	0	0	0	0

BYRON SHIRE COUNCIL

2016/2017 Budget Review as at 31st December 2016 Restricted Assets Schedule All Funds				
Description	Opening Balance 1-Jul-16	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-17
GENERAL FUND				
INTERNAL RESERVES				
Information Technology	345,043	0	287,500	57,543
Caravan Park - Council	2,304,728	566,400	1,668,800	1,202,328
Employee Leave Entitlements	1,071,413	0	100,000	971,413
Waste Management Facility	1,852,443	3,487,100	3,446,300	1,893,243
Plant	1,341,701	645,700	1,040,100	947,301
Quarry	838,330	0	183,200	655,130
Risk Management	183,514	0	35,700	147,814
Property	740,465	0	409,400	331,065
Community Infrastructure Carryover	952,177	0	759,300	192,877
Land & Natural Environment	191,790	0	183,200	8,590
Footpath Dining	231,820	121,000	311,500	41,320
Byron Bay Library	241,627	0	50,000	191,627
Paid Parking Council	1,261,956	2,050,000	1,896,200	1,415,756
Human Resources	65,343	0	0	65,343
Legal Services	692,324	0	240,300	452,024
Community Development	118,829	0	65,600	53,229
Stormwater Drainage	504,726	292,000	735,700	61,026
Environmental Levy Reserve	114,848	352,300	463,800	3,348
Childrens Services	16,946	53,400	29,100	41,246
General Managers office	50,000	6,000	0	56,000
Revolving Energy Fund	64,429	0	0	64,429
Tennis Court Reserve	9,327	3,400	3,500	9,227
Asset Re-Valuation Reserve	10,620	0	0	10,620
2006/07 Special Rate Carryover Reserve	56,300	0	5,400	50,900
2007/08 Special Rate Carryover Reserve	653,000	0	653,000	0
2008/09 Special Rate Carryover Reserve	156,100	0	156,100	0
Structural Change	284,985	16,700	16,700	284,985
Brunswick Heads Memorial Hall	37,413	0	0	37,413
South Golden Beach Hall	21,549	0	0	21,549
Infrastructure Renewal Reserve	3,893,559	0	3,621,500	272,059
Mullumbimby Pioneer Centre	3,402	0	0	3,402
Byron Bay Library Exhibition Space S355 Committee	11,150	0	0	11,150
Brunswick Valley Community Centre	0	0	0	0
Suffolk Park Community Hall	8,907	0	0	8,907
On-Site Sewerage Mgmt	409,934	144,700	144,700	409,934
Special Events Response & Mitigation	128,241	144,100	0	272,341
Property Development Reserve	576,223	1,673,000	1,525,500	723,723
Suffolk Park Open Space Reserve	50,000	0	0	50,000
Bangalow Heritage House	0	0	0	0
Bridge Replacement Fund	934,915	0	371,500	563,415
Ocean Shores Community Centre	22,918	0	0	22,918
Sewer Capital Works Reserve	0	6,000	6,000	0
Section 94 interest	0	0	0	0
Total Internal Reserves	20,452,992.18	9,561,800	18,409,600	11,605,192
EXTERNAL RESERVES				
Crown Reserves	514,388	390,800	501,200	403,988
Domestic Waste Management	982,500	3,848,900	3,873,000	958,400
Paid Parking Crown	421,719	550,000	528,600	443,119
Bonds and Deposits	3,722,261	0	0	3,722,261
Total External Reserves	5,640,867	4,789,700	4,902,800	5,527,767
UNEXPENDED LOANS				
Brunswick Heads Beautification	1,435	0	1,400	0
Embellish Mullum Sporting fields	52,611	0	52,600	0
Total Unexpended Loans	54,046	0	54,000	0

BYRON SHIRE COUNCIL

2016/2017 Budget Review as at 31st December 2016 Restricted Assets Schedule All Funds				
Description	Opening Balance 1-Jul-16	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-17
SECTION 94 CURRENT PLAN				
Open Space	5,715,836	1,856,500	1,686,100	5,886,236
Community Facilities	1,587,252	0	657,600	929,652
Car Parking	2,335,603	0	1,205,800	1,129,803
Bikeways	1,307,435	0	280,300	1,027,135
Road Upgrading	7,776,453	400,000	3,018,700	5,157,753
Rural Roads	1,179,272	0	913,100	266,172
Civic & Urban Improvements	1,617,463	0	242,800	1,374,663
Council Administration	308,981	0	163,200	145,781
Shire Support Facilities	226,869	0	0	226,869
Section 94 A Levy	723,799	0	280,000	443,799
Total Current Plan	22,778,962	2,256,500	8,447,600	16,587,862

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016 Restricted Assets Schedule All Funds				
Description	Opening Balance 1-Jul-16	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-17
SPECIFIC PURPOSE GRANTS & CONTRIBUTIONS				
Sustainable Environment & Economy				
Brunswick Catchment Mgmt C'tee	5,000	0	0	5,000
Estuary Management Plans	51,061	0	0	51,061
Get a grip on Canetoads	758	0	0	758
Brunswick River Coastal Vegetation Rest	2,621	0	0	2,621
EHC - Exempt & Complying Development	30,000	0	30,000	0
Koala Connections	70,100	0	70,100	0
NOROC Wild Dog Education Program Funding	8,319	0	0	8,319
Whale Trail Project	20,756	0	20,800	0
Graminoid Clay Heath Restoration Project	16,296	0	16,200	96
Land for Wildlife - Restoring Rainforest	11,476	0	11,400	76
Virtual NM	915	0	900	0
Sustainable House Day	10,300	0	10,300	0
Responsible Pet Ownership	10,300	0	10,300	0
Local Heritage Advisory service	0	17,000	17,000	0
Infrastructure Services				
Sth Golden Beach Risk Ass. Study	7,333	0	0	7,333
Marshall's Creek Bank Erosion	9,911	0	0	9,911
House Raising	45,930	0	0	45,930
Belongil Debris Removal	13,399	0	0	13,399
Belongil Creek Floodplain Mgmt Study	11,762	0	0	11,762
Old pacific Highway Maintenance	318,740	0	236,900	81,840
Marshall's Creek Fldplain Mgmt Plan	23,788	0	0	23,788
Mullum Fldplain Mgmt Study	7,785	0	0	7,785
Country Transport Scheme	13,023	0	0	13,023
NSW RFS Mitigation Grants	757	0	0	757
RTA Funding	0	5,348,800	5,348,800	0
Roads to Recovery	0	2,651,400	2,651,400	0
Ewingsdale Hill (Morans Hill) Cycleway	12,124	0	0	12,124
Open Tallow Creek Mouth	5,759	0	0	5,759
Fletcher Street Byron Bay - Lighting Upgrade	21,310	0	21,300	10
Natural Disaster Restricted Funding	118,740	0	0	118,740
Amenities Block, Tom Kendall Oval	25,000	0	25,000	0
Byron Bay CCTV Apex Park Jonson Street	13,569	0	13,500	69
Country Passenger Trans Infrastructure Gr	24,836	0	24,800	0
Rajah Road/Orana Road, ocean Shores, - new path	0	15,000	15,000	0
from Shopping Centre to Wirree Drive	0	0	0	0
Crime Prevention Lighting	8,164	0	8,100	64
NSW EPA Clean Up & Prevention	20,000	0	20,000	0
Marvel St, Byron Bay - northern side Tennyson St to Mid	0	30,000	30,000	0
Brunswick Heads Recreation Ground 6 Bay Storage She	0	0	0	0
Installation of 2 x Grandstands at Tom Kendall Oval	0	0	0	0
Revised Plan of Management - all sporting fields shire wi	0	0	0	0
Pine Avenue Soccer Fields - replace fencing	0	0	0	0
Brunswick Heads Recreation Ground Carpark Reconstru	0	0	0	0
Heritage Park boat ramp upgrade	0	0	0	0
Sports Ground Storage Sheds	0	0	0	0
Bangalow Weir	0	100,000	100,000	0
Reseal Tweed Valley Way Reaeal from North Byron Park	0	0	0	0
Belongil Bridge Pile Repairs	0	400,000	400,000	0
Fowlers Lane Causeway	0	95,000	95,000	0
Cavanbah Centre Tile Replacement	0	13,000	13,000	0
Waste Management Services				
DECC Waste Levy Establishment Grant	7,800	0	0	7,800
Waste Levy Performance Imp'ment Payment	48,100	0	48,100	0
NEWF - ECO Friendly Youth Centre Project Grant	5,899	0	0	5,899
Better Waste & Recycling Fund 2013-15	296,393	0	219,700	76,693
Organics Collections Systems Funding	0	0	0	0
Corporate & Community Services				
Library - Local priority grant	0	55,000	55,000	0
REACH Parent Support Program	35,683	0	0	35,683
Safer Suburbs - Taxi Security Scheme	1,139	0	1,100	0
Seasonal Styles - Bundjalung Arts Collective	1,559	0	1,600	0
Aboriginal Arts and Cultural Project	1,127	0	1,100	0
Mulumbimby Drill Hall	20,000	0	20,000	0
Sport & Recreation Disability	4,775	0	4,800	0
Indigenous Language Art Project	43,232	0	43,200	0
Total Restricted Grants & Contributions	1,405,540	8,725,200	9,584,400	546,301
TOTAL GENERAL FUND	50,332,408	25,333,200	41,398,400	34,267,123

BYRON SHIRE COUNCIL

2016/2017 Budget Review as at 31st December 2016 Restricted Assets Schedule All Funds				
Description	Opening Balance 1-Jul-16	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-17
WATER FUND				
RESERVES				
Capital Works	2,723,073	2,558,500	1,695,700	3,585,873
SECTION 64 PLAN				
S64 - Byron, Bang, Bruns, O/shrs	(291,166)			(291,166)
S64 - Mullumbimby	10,840,277	600,000	9,248,000	2,192,277
TOTAL WATER FUND	13,272,184	3,158,500	10,943,700	5,486,984
SEWER FUND				
RESERVES				
Capital Works	5,153,623	4,074,800	2,713,000	6,515,423
Plant Reserve	827,800	0	0	827,800
SECTION 64 PLAN				
S64 - Bangalow	1,492,140			1,492,140
S64 - Byron, Mullum, Bruns, O/shrs	7,268,127	1,400,000	6,063,700	2,604,427
TOTAL SEWER FUND	14,741,690	5,474,800	8,776,700	11,439,790
TOTAL ALL FUNDS	78,346,282	33,966,500	61,118,800	51,193,897

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016 General Manager's Directorate Summary								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
General Managers Program	0	0	0	0	0	0	1,500	
People & Culture	0	0	0	0	0	0	0	
Total Operating Revenue	0	0	0	0	0	0	1,500	
Operating Expenditure								
General Managers Program	0	0	0	0	0	0	(76,213)	
People & Culture	0	0	0	0	0	0	(320,381)	
Total Operating Expenditure	0	0	0	0	0	0	(396,594)	
Operating Result - Surplus/(Deficit)	0	0	0	0	0	0	398,094	
Operating Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	398,094	
Capital Movements								
Add:- Capital Income								
Transfer from Reserves	0	0	0	0	16,700	16,700	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments								
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases								
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	16,700	16,700	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	16,700	16,700	398,094	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016 Program: General Manager								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Fees and Charges	0	0	0	0	0	0	1,500	
Total Operating Revenue	0	0	0	0	0	0	1,500	
Operating Expenditure								
Employee Costs - General Manager's Office	663,100	0	0	0	16,600	679,700	361,260	1
Operational Costs	14,700	0	0	0	0	14,700	10,460	
Media and Communications	45,200	0	0	0	0	45,200	19,609	
Executive Salaries	0	0	0	0	0	0	0	
Indirect Costs	(1,297,100)	0	0	0	(19,100)	(1,316,200)	(648,546)	1
Customer Service	574,100	0	0	0	2,500	576,600	181,004	1
Total Operating Expenditure	0	0	0	0	0	0	(76,213)	
Operating Result - Surplus/(Deficit)	0	0	0	0	0	0	77,713	
Capital Movements								
Add:- Capital Income								
Transfer from Reserves	0	0	0	0	16,700	16,700	0	1
Less:- Capital Expenditure								
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	16,700	16,700	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	16,700	16,700	77,713	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: People & Culture								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Expenditure								
People and Culture Salaries	695,900	0	0	0	0	695,900	367,181	
Training and Development	231,100	0	0	0	0	231,100	147,105	
Compulsory Tickets/Licences	92,900	0	0	0	0	92,900	24,435	
Corporate Training	85,700	0	0	0	0	85,700	173	
Workers Compensation	700,000	0	0	0	0	700,000	282,239	
Occupational Health & Safety	(300)	0	0	0	0	(300)	(59,500)	
Employee Leave Entitlements	2,866,500	0	0	0	0	2,866,500	1,325,379	
Superannuation	1,874,600	0	0	0	0	1,874,600	1,066,937	
Other Employee Costs	223,700	0	0	0	0	223,700	114,911	
Indirect Costs	(6,770,100)	0	0	0	0	(6,770,100)	(3,589,241)	
Total Operating Expenditure	0	0	0	0	0	0	(320,381)	
Operating Result - Surplus/(Deficit)	0	0	0	0	0	0	320,381	
Operating Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	320,381	
Capital Movements								
Add:- Capital Income								
Transfer from Reserves	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	320,381	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016 Corporate & Community Services Directorate Summary Director: Mark Arnold

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Councillor Services	0	0			0	0	0	
General Purpose Revenues	23,779,300	0	95,800	0	0	23,875,100	21,398,297	
Financial Services	129,400	0	36,700	0	0	166,100	106,268	
Information Services	9,600	0	0	0	1,500	11,100	9,064	
Governance Services	10,300	0	0	0	3,700	14,000	6,934	
Community Development	133,600	0	0	0	0	133,600	112,532	
Sandhills	1,403,500	0	0	0	0	1,403,500	771,590	
Other Childrens Services	426,100	0	0	0	0	426,100	177,598	
Public Libraries	60,000	0	0	0	0	60,000	0	
Total Operating Revenue	25,951,800	0	132,500	0	5,200	26,089,500	22,582,282	
Operating Expenditure								
Councillor Services	1,116,600	0	(26,400)	0	1,300	1,091,500	420,455	
General Purpose Revenues	0	0	0	0	0	0	0	
Financial Services	(882,300)	0	36,700	0	0	(845,600)	(370,623)	
Information Services	164,400	0	0	0	150,000	314,400	398,853	
Governance Services	243,300	0	26,100	0	70,000	339,400	507,806	
Community Development	1,469,200	0	74,800	0	9,000	1,553,000	804,481	
Sandhills	1,417,700	0	(53,800)	0	400	1,364,300	726,639	
Other Childrens Services	428,200	0	3,400	0	100	431,700	209,805	
Public Libraries	1,802,700	0	26,300	0	300	1,829,300	925,595	
Total Operating Expenditure	5,759,800	0	87,100	0	231,100	6,078,000	3,623,011	
Operating Result - Surplus/(Deficit)	20,192,000	0	45,400	0	(225,900)	20,011,500	18,959,271	
Operating Cash Result - Surplus/(Deficit)	20,192,000	0	45,400	0	(225,900)	20,011,500	18,959,271	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	323,400	0	38,800	0	225,200	587,400	41,077	
Transfer from Reserves - Developer Contributions	16,500	0	0	0	0	16,500	0	
Transfer from Reserves - Unexpended Grants	8,600	0	43,200	0	0	51,800	44,895	
Capital Grants and Contributions	55,000	0	0	0	0	55,000	0	
Less:- Capital Expenditure								
Loan Principal Repayments	316,200	0	0	0	0	316,200	0	
Transfer To Reserves	522,500	0	53,800	0	(400)	575,900	0	
Capital Purchases	65,000	0	9,300	0	0	74,300	16,095	
Capital Cash Result - Surplus/(Deficit)	(500,200)	0	18,900	0	225,600	(255,700)	69,877	
Program Cash Result - Surplus/(Deficit)	19,691,800	0	64,300	0	(300)	19,755,800	19,029,148	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Councillor Services								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Expenditure								
Mayoral Expenses	49,000	0	0	0	0	49,000	24,493	
Councillor Expenses	265,800	0	0	0	0	265,800	119,986	
Other Civic Expenses	282,900	0	0	0	0	282,900	15,413	2
Governance Contributions	169,700	0	0	0	1,200	170,900	93,544	2
Mayors Discretionary Allowance	3,600	0	0	0	0	3,600	818	
Section 356 Donations and Activities	0	0	0	0	0	0	0	
Indirect Costs	345,600	0	(26,400)	0	100	319,300	166,200	2
Total Operating Expenditure	1,116,600	0	(26,400)	0	1,300	1,091,500	420,455	
Operating Result - Surplus/(Deficit)	(1,116,600)	0	26,400	0	(1,300)	(1,091,500)	(420,455)	
Operating Cash Result - Surplus/(Deficit)	(1,116,600)	0	26,400	0	(1,300)	(1,091,500)	(420,455)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	0	0	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	(1,116,600)	0	26,400	0	(1,300)	(1,091,500)	(420,455)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: General Purpose Revenues								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
General Rates	19,842,000	0	0	0	0	19,842,000	19,687,685	
Abandonments - Pensioners (S. 575)	(415,000)	0	0	0	0	(415,000)	(424,057)	
Extra Charges General Rates	62,000	0	0	0	0	62,000	38,373	
Postponed Rates	(23,900)	0	0	0	0	(23,900)	13,804	
General Purpose Grants	3,000,700	0	95,800	0	0	3,096,500	1,673,865	
Interest on Investments - Operating Funds	857,000	0	0	0	0	857,000	180,376	
Interest on Investments - Section 94	456,500	0	0	0	0	456,500	228,252	
Total Operating Revenue	23,779,300	0	95,800	0	0	23,875,100	21,398,297	
Operating Result - Surplus/(Deficit)	23,779,300	0	95,800	0	0	23,875,100	21,398,297	
Operating Cash Result - Surplus/(Deficit)	23,779,300	0	95,800	0	0	23,875,100	21,398,297	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	0	0	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Transfer To Reserves	456,500	0	0	0	0	456,500	0	
Capital Cash Result - Surplus/(Deficit)	(456,500)	0	0	0	0	(456,500)	0	
Program Cash Result - Surplus/(Deficit)	23,322,800	0	95,800	0	0	23,418,600	21,398,297	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Financial Services								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Fees and Charges - Financial Services	129,400	0	0	0	0	129,400	69,545	
Grants & Contributions	0	0	36,700	0	0	36,700	36,723	
Total Operating Revenue	129,400	0	36,700	0	0	166,100	106,268	
Operating Expenditure								
Expenditure Control and Statutory Reporting	728,500	0	0	0	0	728,500	378,896	
Rates Control and Debt Recovery	264,300	0	36,700	0	(2,300)	298,700	200,400	3
Payroll Processing	0	0	0	0	0	0	0	
Debt Servicing Costs	118,600	0	0	0	0	118,600	46,927	
Indirect Costs	(1,993,700)	0	0	0	2,300	(1,991,400)	(996,846)	3
Total Operating Expenditure	(882,300)	0	36,700	0	0	(845,600)	(370,623)	
Operating Result - Surplus/(Deficit)	1,011,700	0	0	0	0	1,011,700	476,890	
Operating Cash Result - Surplus/(Deficit)	1,011,700	0	0	0	0	1,011,700	476,890	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	0	0	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	185,900	0	0	0	0	185,900	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	(185,900)	0	0	0	0	(185,900)	0	
Program Cash Result - Surplus/(Deficit)	825,800	0	0	0	0	825,800	476,890	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016

Program: Information Services

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Information Technology - Other Income	0	0	0	0	1,500	1,500	1,500	4
Information Technology - Fees and Charges	9,600	0	0	0	0	9,600	7,564	
Total Operating Revenue	9,600	0	0	0	1,500	11,100	9,064	
Operating Expenditure								
Salaries and Oncosts	896,200	0	0	0	0	896,200	427,985	4
Software Maintenance Other	572,100	0	0	0	0	572,100	452,794	
Software Maintenance EDMS	107,300	0	0	0	0	107,300	45,319	
Stationery and Consumables	0	0	0	0	0	0	0	
Hardware Maintenance	325,200	0	0	0	0	325,200	147,933	
Operating Expenses - IT and GIS	32,200	0	0	0	0	32,200	13,043	
Administration/Customer Service	192,900	0	0	0	0	192,900	103,052	
Records Management	333,100	0	0	0	0	333,100	155,237	
Non-Core Services	227,600	0	0	0	0	227,600	104,681	
IT Strategic Plan Actions	412,500	0	0	0	150,000	562,500	414,688	
Debt Servicing	17,300	0	0	0	0	17,300	10,120	
Indirect Costs	(2,952,000)	0	0	0	0	(2,952,000)	(1,476,000)	
Total Operating Expenditure	164,400	0	0	0	150,000	314,400	398,853	
Operating Result - Surplus/(Deficit)	(154,800)	0	0	0	(148,500)	(303,300)	(389,789)	
Operating Cash Result - Surplus/(Deficit)	(154,800)	0	0	0	(148,500)	(303,300)	(389,789)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	137,500	0	0	0	150,000	287,500	0	4
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	47,600	0	0	0	0	47,600	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	89,900	0	0	0	150,000	239,900	0	
Program Cash Result - Surplus/(Deficit)	(64,900)	0	0	0	1,500	(63,400)	(389,789)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016

Program: Governance Services

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Fees and Charges - Administration	0	0	0	0	0	0	1,079	5
Strategic Procurement	0	0	0	0	3,700	3,700	3,703	
Other - User Fees and Charges	10,300	0	0	0	0	10,300	2,152	
Legal Fees Recovered	0	0	0	0	0	0	0	
Total Operating Revenue	10,300	0	0	0	3,700	14,000	6,934	
Operating Expenditure								
Employee Costs - General Manager's Office	0	0	0	0	0	0	0	5
Operational Costs	0	0	0	0	0	0	0	
Legal Services	275,500	0	26,100	0	0	301,600	172,689	
Corporate Governance	501,100	0	0	0	66,300	567,400	335,008	
Leasing Services	180,000	0	0	0	0	180,000	81,359	
Strategic Procurement	186,000	0	0	0	0	186,000	55,301	
Directorate - Corporate and Community Services	298,700	0	0	0	0	298,700	180,916	
Administration	0	0	0	0	0	0	0	
Governance	159,800	0	0	0	0	159,800	13,076	
Risk Management - Employee Expenses	0	0	0	0	0	0	0	
Insurance Premiums	651,500	0	0	0	0	651,500	712,029	5
Risk Management - Operating Expenses	55,800	0	0	0	0	55,800	59,476	
Legal Expenses	200,000	0	0	0	0	200,000	30,500	
Indirect Costs	(2,265,100)	0	0	0	3,700	(2,261,400)	(1,132,548)	
Total Operating Expenditure	243,300	0	26,100	0	70,000	339,400	507,806	
Operating Result - Surplus/(Deficit)	(233,000)	0	(26,100)	0	(66,300)	(325,400)	(500,872)	
Operating Cash Result - Surplus/(Deficit)	(233,000)	0	(26,100)	0	(66,300)	(325,400)	(500,872)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	65,700	0	26,100	0	66,300	158,100	0	5
Transfer from Reserves - Developer Contributions	16,500	0	0	0	0	16,500	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Transfer To Reserves	66,000	0	0	0	0	66,000	0	
Capital Purchases	10,000	0	0	0	0	10,000	0	
Capital Cash Result - Surplus/(Deficit)	6,200	0	26,100	0	66,300	98,600	0	
Program Cash Result - Surplus/(Deficit)	(226,800)	0	0	0	0	(226,800)	(500,872)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016

Program: Community Development

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Operating Grants - Community Development	2,300	0	0	0	0	2,300	1,230	
Fees and Charges - Community Development	0	0	0	0	0	0	102	
Byron Bay Senior Citizens Hall	0	0	0	0	0	0	7,921	
Mullum Civic Hall	37,200	0	0	0	0	37,200	15,665	
B'wick Mem. Hall	12,800	0	0	0	0	12,800	15,119	
B'wick Valley Com Centre	40,000	0	0	0	0	40,000	15,467	
Suffolk Park Comm. Hall	15,000	0	0	0	0	15,000	10,283	
South Golden Beach Community Centre	11,000	0	0	0	0	11,000	7,813	
Bangalow A & I Hall	0	0	0	0	0	0	45	
Ocean Shores Community Centre GST Contribution	0	0	0	0	0	0	18,500	
Byron Bay Library Exhibition Space S355 Committee	11,000	0	0	0	0	11,000	16,497	
Mullumbimby Pioneer Centre	3,200	0	0	0	0	3,200	2,376	
Bangalow Heritage House S355 Committee	1,100	0	0	0	0	1,100	1,514	
New Years Eve Committee	0	0	0	0	0	0	0	
Total Operating Revenue	133,600	0	0	0	0	133,600	112,532	
Operating Expenditure								
Community Development and Assistance	376,100	0	43,200	0	8,800	428,100	284,882	6
Bangalow Heritage House S355 Committee	1,100	0	0	0	0	1,100	1,266	
Ocean Shores Community Centre	0	0	0	0	0	0	19,867	
Byron Bay Senior Citizens Hall	0	0	0	0	0	0	6,877	
Mullumbimby Pioneer Centre	3,200	0	0	0	0	3,200	1,744	
Byron Bay Library Exhibition Space S355 Committee	65,000	0	0	0	0	65,000	15,370	
Mullumbimby Civic Hall	37,200	0	0	0	0	37,200	24,916	
Brunswick Memorial Hall	12,800	0	0	0	0	12,800	7,303	
Brunswick Valley Community Centre	40,000	0	0	0	0	40,000	13,794	
Suffolk Park Community Hall	15,000	0	0	0	0	15,000	8,343	
South Golden Beach	11,000	0	0	0	0	11,000	2,723	
Bangalow A & I Hall	0	0	0	0	0	0	0	
Section 356 Donations and Activities	469,700	0	29,800	0	0	499,500	273,064	
New Years Eve Committee	20,200	0	0	0	0	20,200	908	
Youth Development	99,900	0	0	0	0	99,900	14,803	
Youth Activities	27,900	0	0	0	0	27,900	4,167	
Senior Citizens	7,800	0	0	0	0	7,800	0	
Youth Policy and Action Plan	5,400	0	0	0	0	5,400	3,614	
Disability Access and Inclusion Plan	18,900	0	0	0	0	18,900	9,810	
Cultural Plan	26,400	0	0	0	0	26,400	1,000	
Community Safety Projects	10,500	0	0	0	0	10,500	(318)	
Governance Contributions	14,400	0	0	0	0	14,400	6,549	
Indirect Costs	206,700	0	1,800	0	200	208,700	103,800	6
Total Operating Expenditure	1,469,200	0	74,800	0	9,000	1,553,000	804,481	
Operating Result - Surplus/(Deficit)	(1,335,600)	0	(74,800)	0	(9,000)	(1,419,400)	(691,950)	
Operating Cash Result - Surplus/(Deficit)	(1,335,600)	0	(74,800)	0	(9,000)	(1,419,400)	(691,950)	
Capital Movements								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	103,900	0	0	0	8,800	112,700	24,982	6
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	8,600	0	43,200	0	0	51,800	44,895	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	112,500	0	43,200	0	8,800	164,500	69,877	
Program Cash Result - Surplus/(Deficit)	(1,223,100)	0	(31,600)	0	(200)	(1,254,900)	(622,073)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016

Program: Sandhills

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Sandhills Operating Grants	675,900	0	0	0	0	675,900	372,534	
Fees and Charges - Sandhills	727,600	0	0	0	0	727,600	399,055	
Total Operating Revenue	1,403,500	0	0	0	0	1,403,500	771,590	
Operating Expenditure								
Sandhills - Salaries & Overheads	2,000	0	0	0	0	2,000	1,108	
Sandhills - Operating Expenses	1,204,800	0	0	0	0	1,204,800	633,531	
Debt Servicing	0	0	0	0	0	0	0	
Indirect Costs	210,900	0	(53,800)	0	400	157,500	92,000	7
Total Operating Expenditure	1,417,700	0	(53,800)	0	400	1,364,300	726,638.77	
Operating Result - Surplus/(Deficit)	(14,200)	0	53,800	0	(400)	39,200	44,951	
Operating Cash Result - Surplus/(Deficit)	(14,200)	0	53,800	0	(400)	39,200	44,951	
Capital Movements								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	14,200	0	9,300	0	0	23,500	16,095	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer to Reserves	0	0	53,800	0	(400)	53,400	0	7
Capital Purchases	0	0	9,300	0	0	9,300	16,095	
Capital Cash Result - Surplus/(Deficit)	14,200	0	(53,800)	0	400	(39,200)	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	44,951	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016

Program: Other Childrens Services

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Vacation Care Operating Grants - Byron	81,600	0	0	0	0	81,600	35,366	
Vacation Care Operating Grants - Brunswick	50,500	0	0	0	0	50,500	21,479	
Vacation Care Operating Grants - Mullumbimby	27,200	0	0	0	0	27,200	8,222	
After School Care - Byron Bay	37,700	0	0	0	0	37,700	16,464	
After School Care Operating Grants - Brunswick	35,600	0	0	0	0	35,600	10,601	
After School Care - Mullumbimby	23,800	0	0	0	0	23,800	16,100	
REACH Parent Support Program	0	0	0	0	0	0	0	
Fees and Charges - Vacation Care	95,100	0	0	0	0	95,100	35,880	
Fees and charges - After School Care	74,600	0	0	0	0	74,600	33,487	
Total Operating Revenue	426,100	0	0	0	0	426,100	177,598	
Operating Expenditure								
Outside of School Hours Care	44,500	0	0	0	0	44,500	34,626	
After School Care - Byron	57,900	0	0	0	0	57,900	30,778	
After School Care - Brunswick	60,100	0	0	0	0	60,100	25,386	
After School Care - Mullumbimby	32,500	0	0	0	0	32,500	22,490	
Vacation Care - Byron	56,400	0	0	0	0	56,400	34,792	
Vacation Care - Brunswick	72,700	0	0	0	0	72,700	20,093	
Vacation Care - Mullumbimby	46,200	0	0	0	0	46,200	11,840	
Indirect Costs	57,900	0	3,400	0	100	61,400	29,800	8
Total Operating Expenditure	428,200	0	3,400	0	100	431,700	209,805	
Operating Result - Surplus/(Deficit)	(2,100)	0	(3,400)	0	(100)	(5,600)	(32,207)	
Operating Cash Result - Surplus/(Deficit)	(2,100)	0	(3,400)	0	(100)	(5,600)	(32,207)	
Capital Movements								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	2,100	0	3,400	0	100	5,600	0	8
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer to Reserves	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	2,100	0	3,400	0	100	5,600	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	(32,207)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016

Program: Library Services

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Operating Grants - Libraries	60,000	0	0	0	0	60,000	0	
Other Income - Libraries	0	0	0	0	0	0	0	
Total Operating Revenue	60,000	0	0	0	0	60,000	0	
Operating Expenditure								
Administration Expenses - Libraries	1,254,400	0	0	0	0	1,254,400	621,700	
Library Maintenance and Overheads	182,300	0	0	0	0	182,300	113,992	
Debt Servicing	318,200	0	0	0	0	318,200	159,429	
Indirect Costs	47,800	0	26,300	0	300	74,400	30,474	9
Support Services Costs								
Total Operating Expenditure	1,802,700	0	26,300	0	300	1,829,300	925,595	
Operating Result - Surplus/(Deficit)	(1,742,700)	0	(26,300)	0	(300)	(1,769,300)	(925,595)	
Operating Cash Result - Surplus/(Deficit)	(1,742,700)	0	(26,300)	0	(300)	(1,769,300)	(925,595)	
Capital Movements								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	0	0	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	0	0	
Capital Grants and Contributions	55,000	0	0	0	0	55,000	0	
Less:- Capital Expenditure								
Loan Principal Repayments	82,700	0	0	0	0	82,700	0	
Transfer to Reserves			0		0	0	0	
Capital Purchases	55,000	0	0	0	0	55,000	0	
Capital Cash Result - Surplus/(Deficit)	(82,700)	0	0	0	0	(82,700)	0	
Program Cash Result - Surplus/(Deficit)	(1,825,400)	0	(26,300)	0	(300)	(1,852,000)	(925,595)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016

Infrastructure Services Directorate Summary

Director: Phil Holloway

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16
Operating Revenue							
Supervision & Administration	0	0	0	0	0	0	0
Asset Management Planning	0	0	0	0	0	0	0
Projects & Commercial Development	0	0	0	0	0	0	0
Emergency Services	226,300	0	0	0	99,300	325,600	227,843
Depot Services and Fleet Management	3,294,300	0	0	0	0	3,294,300	1,832,801
Local Roads and Drainage	2,964,300	0	0	0	330,000	3,294,300	1,983,344
Roads and Traffic Authority	659,800	0	(11,500)	0	899,300	1,547,600	614,000
Open Spaces and Recreation	833,900	0	0	0	28,000	861,900	467,069
Quarries	338,700	0	(300,000)	0	0	38,700	4,993
Waste & Recycling Services	7,275,100	0	107,200	0	(52,400)	7,329,900	6,465,361
Cavanbah Centre	328,800	0	0	0	0	328,800	174,266
First Sun Holiday Park	2,994,200	0	0	0	0	2,994,200	1,452,005
Suffolk Park Holiday Park	925,900	0	0	0	0	925,900	464,507
Facilities Management	963,700	0	29,800	0	0	993,500	466,855
Total Operating Revenue	20,805,000		(174,500)	0	1,304,200	21,934,700	14,153,044
Operating Expenditure							
Supervision & Administration	178,300	0	0	0	(85,600)	92,700	49,856
Asset Management Planning	121,100	0	200	0	0	121,300	47,495
Projects & Commercial Development	238,100	0	2,700	0	0	240,800	99,282
Emergency Services	732,100	0	32,900	0	65,200	830,200	511,703
Depot Services and Fleet Management	2,697,900	0	(32,000)	0	30,100	2,696,000	1,429,248
Local Roads and Drainage	6,572,300	0	(24,500)	0	496,500	7,044,300	4,025,977
Roads and Traffic Authority	1,005,900	0	(34,900)	0	1,091,500	2,062,500	873,642
Open Spaces and Recreation	4,988,000	0	300	0	65,800	5,054,100	3,052,623
Quarries	353,700	0	(274,900)	0	100	78,900	48,199
Waste & Recycling Services	6,479,200	0	91,300	0	1,400	6,571,900	2,461,444
Cavanbah Centre	828,600	0	13,300	0	100	842,000	477,637
First Sun Holiday Park	2,397,000	0	30,300	0	(6,900)	2,420,400	1,082,427
Suffolk Park Holiday Park	915,000	0	11,400	0	200	926,600	354,018
Facilities Management	2,953,700	0	39,100	0	20,700	3,013,500	1,131,898
Total Operating Expenditure	30,460,900	0	(144,800)	0	1,679,100	31,995,200	15,645,451
Operating Result - Surplus/(Deficit)	(9,655,900)	0	(29,700)	0	(374,900)	(10,060,500)	(1,492,407)
Operating Cash Result - Surplus/(Deficit)	(9,655,900)	0	(29,700)	0	(374,900)	(10,060,500)	(1,492,407)
CAPITAL MOVEMENTS							
Add:- Capital Income							
Transfer from Reserves - Internal Reserves	21,548,600	0	120,200	0	234,000	21,902,800	3,302,479
Transfer from Reserves - Developer Contributions	9,104,400	0	1,528,700	0	(2,304,000)	8,329,100	3,173,056
Transfer from Reserves - Unexpended Grants	440,500	0	236,900	0	20,000	697,400	219,910
Capital Grants and Contributions	15,912,900	0	2,308,100	0	(9,567,800)	8,653,200	2,858,556
Sale of Assets	1,673,000	0	0	0	0	1,673,000	5,104
Less:- Capital Expenditure							
Loan Principal Repayments	679,000	0	0	0	0	679,000	0
Transfer To Reserves	13,623,200	0	65,500	0	(37,300)	13,651,400	55,400
Capital Purchases	39,172,600	0	4,276,500	0	(11,866,900)	31,582,200	11,019,827
Capital Cash Result - Surplus/(Deficit)	(4,795,400)	0	(148,100)	0	340,400	(4,603,100)	(1,462,122)
Program Cash Result - Surplus/(Deficit)	(14,451,300)	0	(177,800)	0	(34,500)	(14,663,600)	(2,954,529)

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Supervision & Administration								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Expenditure								
Directorate - Construction and Maintenance	723,100	0	0	0	(85,600)	637,500	319,820	10
Asset Management	103,300	0	0	0	0	103,300	39,292	
Open Space & Recreation - Salaries & Oncosts	527,400	0	0	0	0	527,400	276,285	
Depot Services and Management	262,600	0	0	0	0	262,600	139,783	
Design and Survey	336,100	0	0	0	0	336,100	176,007	
Other Operating Expenses	50,800	0	0	0	0	50,800	11,071	
Indirect Costs	(1,825,000)	0	0	0	0	(1,825,000)	(912,402)	
Total Operating Expenditure	178,300	0	0	0	(85,600)	92,700	49,856	
Operating Result - Surplus/(Deficit)	178,300	0	0	0	(85,600)	92,700	(49,856)	
Operating Cash Result - Surplus/(Deficit)	178,300	0	0	0	(85,600)	92,700	(49,856)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	178,300	0	0	0	(85,600)	92,700	0	10
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	178,300	0	0	0	(85,600)	92,700	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	(49,856)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Asset Management Planning								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Expenditure								
Section 94 Expenses	121,700	0	0	0	0	121,700	54,191	
Other Asset Management Planning Costs	60,500	0	0	0	0	60,500	32,946	11
Asset Management Planning	439,900	0	0	0	0	439,900	210,809	
Indirect Costs	(501,000)	0	200	0	0	(500,800)	(250,450)	11
Total Operating Expenditure	121,100	0	200	0	0	121,300	47,495	
Operating Result - Surplus/(Deficit)	(121,100)	0	(200)	0	0	(121,300)	(47,495)	
Operating Cash Result - Surplus/(Deficit)	(121,100)	0	(200)	0	0	(121,300)	(47,495)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	1,513,500	0	0	0	0	1,513,500	0	
Transfer from Reserves - Developer Contributions	121,700	0	0	0	0	121,700	54,191	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Sale of Assets	1,673,000	0	0	0	0	1,673,000	5,104	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	1,673,000	0	0	0	0	1,673,000	0	
Capital Purchases	1,513,500	0	0	0	0	1,513,500	1,015,218	
Capital Cash Result - Surplus/(Deficit)	121,700	0	0	0	0	121,700	(961,027)	
Program Cash Result - Surplus/(Deficit)	500	0	(200)	0	0	400	(1,008,523)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Projects & Commercial Development								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Expenditure								
Projects & Commercial Development	131,300	0	0	0	0	131,300	62,981	
Other Projects & Commercial Development Expenses	39,000	0	0	0	0	39,000	1,725	
Indirect Costs	67,800	0	2,700	0	0	70,500	34,576	
Total Operating Expenditure	238,100	0	2,700	0	0	240,800	99,282	
Operating Result - Surplus/(Deficit)	238,100	0	2,700	0	0	240,800	99,282	
Operating Cash Result - Surplus/(Deficit)	238,100	0	2,700	0	0	240,800	99,282	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	0	0	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	238,100	0	2,700	0	0	240,800	99,282	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Emergency Services								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Operating Grants	166,300	0	0	0	34,300	200,600	200,563	12
Other Income	0	0	0	0	65,000	65,000	27,280	
Operating Grants	60,000	0	0	0	0	60,000	0	
Total Operating Revenue	226,300	0	0	0	99,300	325,600	227,843	
Operating Expenditure								
Contributions	297,000	0	27,800	0	0	324,800	324,785	12
Telephone Calls	18,700	0	0	0	0	18,700	2,254	
Telephone Rental	5,100	0	0	0	0	5,100	4,999	
Vehicle Petrol and Oil	32,300	0	0	0	0	32,300	8,691	
Vehicle Maintenance and Repairs	21,200	0	0	0	0	21,200	16,603	
Operating Expenses	68,300	0	0	0	65,000	133,300	68,423	
Combined Local Emergency Management Committee (LEM)	30,000	0	0	0	0	30,000	0	
State Emergency Services	16,300	0	0	0	0	16,300	1,009	
Flood Mitigation	112,100	0	0	0	0	112,100	18,114	
Indirect Costs	131,100	0	5,100	0	200	136,400	66,826	
Total Operating Expenditure	732,100	0	32,900	0	65,200	830,200	511,703	
Operating Result - Surplus/(Deficit)	(505,800)	0	(32,900)	0	34,100	(504,600)	(283,860)	
Operating Cash Result - Surplus/(Deficit)	(505,800)	0	(32,900)	0	34,100	(504,600)	(283,860)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	(505,800)	0	(32,900)	0	34,100	(504,600)	(283,860)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Depot & Fleet Management								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Depot Services - Fees and Charges - External	5,200	0	0	0	0	5,200	4,100	
Fleet Management - Contributions	252,000	0	0	0	0	252,000	128,120	
Depot Services - Fees and Charges - Internal	297,700	0	0	0	0	297,700	148,854	
Fleet Management - Fees and Charges	2,739,400	0	0	0	0	2,739,400	1,551,727	
Total Operating Revenue	3,294,300	0	0	0	0	3,294,300	1,832,801	
Operating Expenditure								
Depot Operating Expenses	450,800	0	0	0	0	450,800	277,438	
Fleet Management Operating Expenses	118,700	0	0	0	30,000	148,700	56,547	
Plant Running Expense (Ausfleet)	0	0	0	0	0	0	82,039	
Plant Running Expense Control	1,699,500	0	0	0	0	1,699,500	806,772	
Indirect Costs - Fleet Management	428,900	0	(32,000)	0	100	397,000	206,452	
Total Operating Expenditure	2,697,900	0	(32,000)	0	30,100	2,696,000	1,429,248	
Operating Result - Surplus/(Deficit)	596,400	0	32,000	0	(30,100)	598,300	403,553	
Operating Cash Result - Surplus/(Deficit)	596,400	0	32,000	0	(30,100)	598,300	403,553	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	1,086,200	0	(32,000)	0	30,100	1,084,300	4,754	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	596,400	0	0	0	0	596,400	0	
Capital Purchases	1,086,200	0	0	0	0	1,086,200	4,754	
Capital Cash Result - Surplus/(Deficit)	(596,400)	0	(32,000)	0	30,100	(598,300)	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	403,553	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Local Roads & Drainage								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Operating Grants	53,500	0	0	0	0	53,500	0	
Paid Parking Income	2,300,000	0	0	0	300,000	2,600,000	1,375,676	14
Stormwater Management Service Charge	292,000	0	0	0	0	292,000	292,589	
Coupon Parking Resident Stickers	300,000	0	0	0	0	300,000	280,239	
Fees and Charges	8,800	0	0	0	0	8,800	3,383	
Private Works Income	10,000	0	0	0	30,000	40,000	31,456	14
Total Operating Revenue	2,964,300	0	0	0	330,000	3,294,300	1,983,344	
Operating Expenditure								
Urban Drainage Maintenance - Planned	299,600	0	0	0	0	299,600	46,040	
Urban Drainage Maintenance - Unplanned	0	0	0	0	0	0	147,182	
Rural Drainage Maintenance - Planned	108,200	0	0	0	0	108,200	67,955	
Rural Drainage Maintenance - Unplanned	0	0	0	0	0	0	587	
Urban Roads Maintenance - Planned	502,200	0	0	0	0	502,200	227,835	
Urban Roads Maintenance - Unplanned	0	0	0	0	0	0	0	
Urban Roads Cleaning - Planned	287,200	0	0	0	0	287,200	129,732	
Lighting - Planned	347,400	0	0	0	0	347,400	278,000	
CCTV	50,400	0	0	0	0	50,400	24,478	
Sealed Rural Roads - Planned	1,379,900	0	0	0	78,800	1,458,700	658,891	14
Sealed Rural Roads - Unplanned	0	0	0	0	0	0	0	
Unsealed Rural Roads - Planned	347,400	0	0	0	0	347,400	325,199	
Unsealed Rural Roads - Unplanned	0	0	0	0	0	0	0	
Bridge Maintenance - Planned	99,900	0	0	0	0	99,900	25,646	
Footpaths - Planned	31,300	0	0	0	0	31,300	3,184	
Sign Maintenance - Planned	154,300	0	0	0	0	154,300	108,886	
Blues Festival Access Rd	0	0	0	0	0	0	0	
Private Works	10,000	0	0	0	30,000	40,000	25,696	
Paid Parking Expenses	516,300	0	0	0	385,600	901,900	594,428	
Other Expenses - Planned	148,200	0	0	0	0	148,200	182,115	
Stormwater Management - Planned	3,000	0	0	0	0	3,000	99	
Community Festivals Costs	0	0	0	0	0	0	0	
Debt Servicing Costs	150,300	0	0	0	0	150,300	67,646	
Indirect Costs	2,073,700	0	(24,500)	0	2,100	2,051,300	1,030,722	
Other Expenses - Unplanned	0	0	0	0	0	0	0	
Asset Information System (AIM)	0	0	0	0	0	0	0	
Byron Bay Stormwater Drainage Maintenance	53,000	0	0	0	0	53,000	81,657	
Park and Ride Trial	10,000	0	0	0	0	10,000	0	
Total Operating Expenditure	6,572,300	0	(24,500)	0	496,500	7,044,300	4,025,977	
Operating Result - Surplus/(Deficit)	(3,608,000)	0	24,500	0	(166,500)	(3,750,000)	(2,042,633)	
Operating Cash Result - Surplus/(Deficit)	(3,608,000)	0	24,500	0	(166,500)	(3,750,000)	(2,042,633)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	7,500,300	0	86,800	0	(2,300)	7,584,800	2,527,582	14
Transfer from Reserves - Developer Contributions	7,039,000	0	921,700	0	(2,520,000)	5,440,700	1,887,861	14
Transfer from Reserves - Unexpended Grants	54,200	0	236,900	0	0	291,100	181,410	
Capital Grants and Contributions	15,276,900	0	2,673,500	0	(9,580,800)	8,369,600	2,370,054	14
Less:- Capital Expenditure								
Loan Principal Repayments	55,800	0	0	0	0	55,800	0	
Transfer To Reserves	2,941,300	0	0	0	0	2,941,300	49,300	
Capital Purchases	29,885,800	0	4,072,900	0	(12,455,900)	21,502,800	7,002,296	14
Capital Cash Result - Surplus/(Deficit)	(3,012,500)	0	(154,000)	0	352,800	(2,813,700)	(84,688)	
Program Cash Result - Surplus/(Deficit)	(6,620,500)	0	(129,500)	0	186,300	(6,563,700)	(2,127,321)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016

Program: RMS

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
External Contributions	659,800	0	(11,500)	0	899,300	1,547,600	614,000	15
Total Operating Revenue	659,800	0	(11,500)	0	899,300	1,547,600	614,000	
Operating Expenditure								
Regional Road 306 - Unplanned	0	0	0	0	0	0	0	
Regional Roads 545 - Unplanned	0	0	0	0	0	0	0	
Regional Roads 679 - Unplanned	0	0	0	0	0	0	0	
Regional Road 306 - Planned	301,500	0	(11,300)	0	0	290,200	20,010	
Regional Roads 545 - Planned	286,900	0	(20,000)	0	0	266,900	244,104	
Regional Roads 679 - Planned	47,000	0	0	0	0	47,000	36,256	
Regional Road Maintenance - Planned	0	0	0	0	0	0	0	
Regional Roads 689 - Planned	24,200	0	0	0	0	24,200	10,358	
Indirect Costs	346,300	0	(3,600)	0	200	342,900	172,248	15
Natural Disaster Jan 2012 RMS	0	0	0	0	0	0	0	
Natural Disaster January 2013 RMS	0	0	0	0	0	0	0	
Natural Disaster Jan 2015	0	0	0	0	82,000	82,000	0	15
Natural Disaster April 2015	0	0	0	0	0	0	0	
Natural Disaster June 2016	0	0	0	0	1,009,300	1,009,300	390,665	15
Total Operating Expenditure	1,005,900	0	(34,900)	0	1,091,500	2,062,500	873,642	
Operating Result - Surplus/(Deficit)	(346,100)	0	23,400	0	(192,200)	(514,900)	(259,642)	
Operating Cash Result - Surplus/(Deficit)	(346,100)	0	23,400	0	(192,200)	(514,900)	(259,642)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	2,200	0	6,000	0	0	8,200	5,209	
Transfer from Reserves - Developer Contributions	0	0	60,000	0	0	60,000	0	
Transfer from Reserves - Unexpended Grants	60,000	0	0	0	0	60,000	0	
Capital Grants and Contributions	311,000	0	(140,400)	0	0	170,600	352,699	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	373,200	0	(54,400)	0	0	318,800	248,827	
Capital Cash Result - Surplus/(Deficit)	0	0	(20,000)	0	0	(20,000)	109,081	
Program Cash Result - Surplus/(Deficit)	(346,100)	0	3,400	0	(192,200)	(534,900)	(150,561)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Open Space and Recreation								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Community - Licence Fees - Temporary	2,200	0	0	0	10,700	12,900	6,507	16
Operational - Licence Fees - Temporary	7,600	0	0	0	(300)	7,300	2,419	16
Crown - Licence Fees Temporary Use	15,100	0	0	0	0	15,100	13,066	
Other - Licence Fees - Access	109,700	0	0	0	(200)	109,500	57,584	16
Tyagarah Aerodrome	79,400	0	0	0	5,800	85,200	59,603	16
Operating Grants	214,200	0	0	0	0	214,200	219,540	
User Charges - Sportsfield Income	10,300	0	0	0	0	10,300	3,342	
User Charges - Tennis Court Income	3,400	0	0	0	0	3,400	845	
Other User Charges	195,800	0	0	0	12,000	207,800	0	16
Cemetery Fees and Charges	196,200	0	0	0	0	196,200	104,164	
Total Operating Revenue	833,900	0	0	0	28,000	861,900	467,069	
Operating Expenditure								
Bangalow Pool	6,900	0	0	0	0	6,900	113	
Operational Lease/Rental Contracts	13,600	0	0	0	0	13,600	12,665	
Streets and Parks - Planned	337,800	0	0	0	0	337,800	168,900	16
Parks & Reserves Maintenance Council	1,477,200	0	0	0	0	1,477,200	845,338	
Parks & Reserves Maintenance Crown	212,200	0	0	0	0	212,200	174,222	
Tennis Court Maintenance	3,500	0	0	0	0	3,500	2,903	
Byron Bay Recreational Sports Fields	82,200	0	0	0	0	82,200	53,264	
New Brighton Sports Fields	22,600	0	0	0	0	22,600	22,060	
Suffolk Park Sports Fields	12,200	0	0	0	0	12,200	22,129	
Bangalow Sports Fields	94,200	0	0	0	0	94,200	64,234	
Mullumbimby Recreational Sports Fields	23,600	0	0	0	0	23,600	33,257	
Mullumbimby Pine Avenue Sports Fields	39,300	0	0	0	0	39,300	12,398	
Eureka - Soccer - Crown	1,100	0	0	0	0	1,100	0	
Brunswick Heads Sports Fields	66,900	0	0	0	0	66,900	51,986	
Open Space & Recreation Projects	0		50,000		2,200	52,200	0	16
Parks - Other Expenses	314,400	0	0	0	20,000	334,400	222,218	16
Bushfire Hazard Reduction	33,100	0	0	0	0	33,100	23,702	
Cont to Surf Life Saving - Non Inco Crown Res Plan	510,900	0	0	0	28,000	538,900	538,925	16
Natural Disaster PW 4 June 2016	0	0	0	0	0	0	2,318	
Beach Maintenance	54,000	0	0	0	15,000	69,000	23,956	16
Byron Bay Cemetery	49,100	0	0	0	0	49,100	23,923	
Mullumbimby Cemetery	104,600	0	0	0	0	104,600	60,985	
Clunes Cemetery	19,900	0	0	0	0	19,900	11,581	
Bangalow Cemetery	28,900	0	0	0	0	28,900	17,527	
Debt Servicing Costs	78,900	0	0	0	0	78,900	37,779	
Indirect Costs	1,067,500	0	(49,700)	0	600	1,018,400	521,322	16
Aerodrome Costs	190,800	0	0	0	0	190,800	41,494	
BRSCC Legal's and Recovery Costs	0	0	0	0	0	0	0	
Bush Regeneration Team	142,600	0	0	0	0	142,600	63,423	
Total Operating Expenditure	4,988,000	0	300	0	65,800	5,054,100	3,052,623	
Operating Result - Surplus/(Deficit)	(4,154,100)	0	(300)	0	(37,800)	(4,192,200)	(2,585,554)	
Operating Cash Result - Surplus/(Deficit)	(4,154,100)	0	(300)	0	(37,800)	(4,192,200)	(2,585,554)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	1,569,400	0	(14,500)	0	187,000	1,741,900	390,729	16
Transfer from Reserves - Developer Contributions	1,506,900	0	297,000	0	191,000	1,994,900	1,231,005	16
Transfer from Reserves - Unexpended Grants	38,500	0	0	0	20,000	58,500	38,500	16
Transfer from Reserves - Unexpended Loans	0	0	0	0	54,000	54,000	54,000	16
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	325,000	0	(225,000)	0	0	100,000	135,803	
Less:- Capital Expenditure								
Loan Principal Repayments	155,300	0	0	0	0	155,300	0	
Transfer To Reserves	257,000	0	0	0	15,100	272,100	0	16
Capital Purchases	2,936,800	0	179,000	0	432,000	3,547,800	1,909,996	16
Capital Cash Result - Surplus/(Deficit)	90,700	0	(121,500)	0	4,900	(25,900)	(59,960)	
Program Cash Result - Surplus/(Deficit)	(4,063,400)	0	(121,800)	0	(32,900)	(4,218,100)	(2,645,514)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016

Program: Quarry

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Quarry Income	338,700	0	(300,000)	0	0	38,700	4,993	
Total Operating Revenue	338,700	0	(300,000)	0	0	38,700	4,993	
Operating Expenditure								
Myocum Quarry Operating Expenses	338,700	0	(280,000)	0	0	58,700	39,423	
Indirect Costs	15,000	0	5,100	0	100	20,200	8,776	17
Total Operating Expenditure	353,700	0	(274,900)	0	100	78,900	48,199	
Operating Result - Surplus/(Deficit)	(15,000)	0	(25,100)	0	(100)	(40,200)	(43,206)	
Operating Cash Result - Surplus/(Deficit)	(15,000)	0	(25,100)	0	(100)	(40,200)	(43,206)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	15,000	0	25,100	0	100	40,200	0	17
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	15,000	0	25,100	0	100	40,200	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	(43,206)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Waste & Recycling								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 42,735	Note
Operating Revenue								
Operating Grants	93,300	0	0	0	0	93,300	62,398	
Fees and Charges - Domestic	3,531,800	0	0	0	0	3,531,800	3,636,394	
Collection & Disposal Charges - External Users	1,867,300	0	0	0	0	1,867,300	1,754,276	
Collection & Disposal Charges - Internal Users	408,600	0	0	0	(52,400)	356,200	168,900	
Other Income	47,300	0	0	0	0	47,300	18,392	
Waste Disposal Charges - External Customers	1,326,800	0	107,200	0	0	1,434,000	825,001	
Total Operating Revenue	7,275,100	0	107,200	0	(52,400)	7,329,900	6,465,361	
Operating Expenditure								
Domestic Waste Management	4,500	0	0	0	0	4,500	0	
Indirect Costs - Internal Charge	250,200	0	73,800	0	1,400	325,400	143,550	18
Myocum Landfill	518,700	0	0	0	0	518,700	126,481	
Myocum Transfer Station	2,170,400	0	0	0	0	2,170,400	791,626	
Kerbside Collection	2,740,800	0	0	0	0	2,740,800	1,052,020	
Other Expenditure	351,400	0	43,000	0	0	394,400	142,319	
Indirect Costs	290,900	0	(25,500)	0	0	265,400	139,076	
Debt Servicing Costs	152,300	0	0	0	0	152,300	66,371	
Total Operating Expenditure	6,479,200	0	91,300	0	1,400	6,571,900	2,461,444	
Operating Result - Surplus/(Deficit)	795,900	0	15,900	0	(53,800)	758,000	4,003,917	
Operating Cash Result - Surplus/(Deficit)	795,900	0	15,900	0	(53,800)	758,000	4,003,917	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	7,112,600	0	205,300	0	1,400	7,319,300	17,000	18
Transfer from Reserves - Developer Contributions	0	0	250,000	0	0	250,000	0	
Transfer from Reserves - Unexpended Grants	267,800	0	0	0	0	267,800	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	283,200	0	0	0	0	283,200	0	
Transfer To Reserves	7,281,200	0	107,200	0	(52,400)	7,336,000	6,100	
Capital Purchases	618,000	0	364,000	0	0	982,000	436,221	
Capital Cash Result - Surplus/(Deficit)	(802,000)	0	(15,900)	0	53,800	(764,100)	(425,321)	
Program Cash Result - Surplus/(Deficit)	(6,100)	0	0	0	0	(6,100)	3,578,596	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Cavanbah Centre								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Multipurpose Centre Room Hire Charges	75,500	0	0	0	0	75,500	39,549	
Multipurpose Centre Court 1 Hire Charges	78,400	0	0	0	0	78,400	30,788	
Multipurpose Centre Court 2 Hire Charges	47,600	0	0	0	0	47,600	24,992	
Multipurpose Centre Other Charges	121,700	0	0	0	0	121,700	69,131	
Multipurpose Centre Other Income	0	0	0	0	0	0	0	
Sportsfields User Charges	5,600	0	0	0	0	5,600	9,805	
Total Operating Revenue	328,800	0	0	0	0	328,800	174,266	
Operating Expenditure								
Multipurpose Centre Management Costs	195,100	0	0	0	0	195,100	129,838	
Multipurpose Centre Building Maintenance	25,700	0	0	0	0	25,700	13,746	
Multipurpose Centre Operational Costs	153,500	0	20,000	0	0	173,500	154,741	
Various Grounds Maintenance	230,600	0	0	0	0	230,600	73,653	
Debt Servicing	73,400	0	0	0	0	73,400	32,214	
Indirect Costs	150,300	0	(6,700)	0	100	143,700	73,446	19
Total Operating Expenditure	828,600	0	13,300	0	100	842,000	477,637	
Operating Result - Surplus/(Deficit)	(499,800)	0	(13,300)	0	(100)	(513,200)	(303,372)	
Operating Cash Result - Surplus/(Deficit)	(499,800)	0	(13,300)	0	(100)	(513,200)	(303,372)	
Capital Movements								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	24,200	0	0	0	0	24,200	0	
Transfer from Reserves - Developer Contributions	70,700	0	0	0	0	70,700	0	
Capital Grants and Contributions	0	0	0	0	13,000	13,000	0	19
Less:- Capital Expenditure								
Loan Principal Repayments	40,300	0	0	0	0	40,300	0	
Transfer to Reserves					0	0	0	
Capital Purchases	144,900	0	0	0	22,000	166,900	59,270	19
Capital Cash Result - Surplus/(Deficit)	(90,300)	0	0	0	(9,000)	(99,300)	(59,270)	
Program Cash Result - Surplus/(Deficit)	(590,100)	0	(13,300)	0	(9,100)	(612,500)	(362,641)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: First Sun Holiday Park								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
First Sun Accommodation Income	2,973,600	0	0	0	0	2,973,600	1,434,086	
First Sun Sundry Income	20,600	0	0	0	0	20,600	17,919	
Total Operating Revenue	2,994,200	0	0	0	0	2,994,200	1,452,005	
Operating Expenditure								
Operating Expenses - First Sun Caravan Park	1,443,400	0	0	0	0	1,443,400	600,491	
Debt Servicing Costs	0	0	0	0	0	0	0	
Indirect Costs	953,600	0	30,300	0	(6,900)	977,000	481,936	20
Total Operating Expenditure	2,397,000	0	30,300	0	(6,900)	2,420,400	1,082,427	
Operating Result - Surplus/(Deficit)	597,200	0	(30,300)	0	6,900	573,800	369,578	
Operating Cash Result - Surplus/(Deficit)	597,200	0	(30,300)	0	6,900	573,800	369,578	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	672,000	0	0	0	(6,900)	665,100	260,758	20
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	597,200	0	(30,300)	0	0	566,900	0	
Capital Purchases	672,000	0	0	0	0	672,000	260,758	
Capital Cash Result - Surplus/(Deficit)	(597,200)	0	30,300	0	(6,900)	(573,800)	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	369,578	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Suffolk Park Holiday Park								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Suffolk Park Accommodation Income	897,200	0	0	0	0	897,200	427,405	
Suffolk Park Sundry Income	28,700	0	0	0	0	28,700	37,102	
Total Operating Revenue	925,900	0	0	0	0	925,900	464,507	
Operating Expenditure								
Operating Expenses - Suffolk Park	791,100	0	0	0	0	791,100	289,218	
Debt Servicing Costs	0	0	0	0	0	0	0	
Indirect Costs	123,900	0	11,400	0	200	135,500	64,800	20
Total Operating Expenditure	915,000	0	11,400	0	200	926,600	354,018	
Operating Result - Surplus/(Deficit)	10,900	0	(11,400)	0	(200)	(700)	110,489	
Operating Cash Result - Surplus/(Deficit)	10,900	0	(11,400)	0	(200)	(700)	110,489	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	990,000	0	(300,000)	0	200	690,200	39,336	20
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Loan income	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	10,900	0	(11,400)	0	0	(500)	0	
Capital Purchases	990,000	0	(300,000)	0	0	690,000	39,336	
Capital Cash Result - Surplus/(Deficit)	(10,900)	0	11,400	0	200	700	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	110,489	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Facilities Management								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Community - Lease/ Rental Agreements	188,600	0	500	0	0	189,100	92,599	
Community - User Fees and Charges	144,600	0	0	0	0	144,600	93,391	
Operational - Lease/ Rental Agreements	208,100	0	29,300	0	0	237,400	109,166	
Crown - Lease/ Rental Agreements	185,700	0	0	0	0	185,700	91,482	
Crown - User Fees and Charges	134,300	0	0	0	0	134,300	67,207	
Other - Lease/ Rental Agreements	102,400	0	0	0	0	102,400	13,011	
Total Operating Revenue	963,700	0	29,800	0	0	993,500	466,855	
Operating Expenditure								
Property Management	126,700	0	0	0	0	126,700	61,554	
Commercial Property Operations	0	0	0	0	0	0	0	
Council Administration Centre Operations	499,900	0	0	0	0	499,900	270,281	
Byron Pool	345,600	0	0	0	0	345,600	87,135	
Mullumbimby Pool	387,800	0	0	0	0	387,800	180,820	
Other Property Expenses	73,800	0	0	0	20,000	93,800	1,527	21
Other Community Property	0	0	0	0	0	0	0	
Debt Servicing	132,800	0	0	0	0	132,800	58,718	
Indirect Costs	(329,700)	0	39,100	0	700	(289,900)	(155,074)	21
Community Buildings Maint - Special Rate Program	839,700	0	0	0	0	839,700	114,438	
Community - Lease/Rental Costs	0	0	0	0	0	0	0	
Community - Maintenance - Preventative	56,200	0	0	0	0	56,200	25,811	
Community - Maintenance - Unplanned	106,300	0	0	0	0	106,300	37,698	
Community - Services	25,400	0	0	0	0	25,400	8,370	
Community - Fees and Charges	203,700	0	0	0	0	203,700	191,287	
Operational - Maintenance - Preventative	4,400	0	0	0	0	4,400	0	
Operational - Maintenance - Unplanned	5,900	0	0	0	0	5,900	518	
Operational - Services	900	0	0	0	0	900	0	
Crown Lease/Rental Contracts	0	0	0	0	0	0	0	
Crown - Maintenance - Unplanned	40,000	0	0	0	0	40,000	7,009	
Other Lease/Rental Contracts	26,500	0	0	0	0	26,500	19,394	
Administration Costs	3,400	0	0	0	0	3,400	0	
Public Toilets Council	200,500	0	0	0	0	200,500	161,752	
Public Toilets Crown	203,900	0	0	0	0	203,900	60,660	
Total Operating Expenditure	2,953,700	0	39,100	0	20,700	3,013,500	1,131,898	
Operating Result - Surplus/(Deficit)	(1,990,000)	0	(9,300)	0	(20,700)	(2,020,000)	(665,043)	
Operating Cash Result - Surplus/(Deficit)	(1,990,000)	0	(9,300)	0	(20,700)	(2,020,000)	(665,043)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	884,900	0	143,500	0	110,000	1,138,400	57,111	21
Transfer from Reserves - Developer Contributions	366,100	0	0	0	25,000	391,100	0	21
Transfer from Reserves - Unexpended Grants	20,000	0	0	0	0	20,000	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	144,400	0	0	0	0	144,400	0	
Transfer To Reserves	266,200	0	0	0	0	266,200	0	
Capital Purchases	952,200	0	15,000	0	135,000	1,102,200	43,151	21
Capital Cash Result - Surplus/(Deficit)	(91,800)	0	128,500	0	0	36,700	13,959	
Program Cash Result - Surplus/(Deficit)	(2,081,800)	0	119,200	0	(20,700)	(1,983,300)	(651,084)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016 Sustainable Environment & Economy Directorate Summary Director: Shannon Burt

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Development & Certification	2,182,800	0	0	0	110,000	2,292,800	1,273,781	
Land & Natural Environment	221,300	0	51,600	0	3,000	275,900	137,394	
Environmental Health Services	1,792,400	0	29,600	0	0	1,822,000	991,412	
Economic Development	0	0	0	0	0	0	0	
Total Operating Revenue	4,196,500	0	81,200	0	113,000	4,390,700	2,402,587	
Operating Expenditure								
Development & Certification	4,611,500	0	(69,300)	0	110,800	4,653,000	2,452,090	
Land & Natural Environment	2,117,600	0	35,600	147,900	24,500	2,325,600	972,390	
Environmental Health Services	2,280,400	0	(36,500)	0	400	2,244,300	1,071,977	
Economic Development	718,500	0	21,200	0	100	739,800	419,654	
Total Operating Expenditure	9,728,000	0	(49,000)	147,900	135,800	9,962,700	4,916,111	
Operating Result - Surplus/(Deficit)	(5,531,500)	0	130,200	(147,900)	(22,800)	(5,572,000)	(2,513,524)	
Operating Cash Result - Surplus/(Deficit)	(5,531,500)	0	130,200	(147,900)	(22,800)	(5,572,000)	(2,513,524)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	729,600	0	0	75,900	0	805,500	124,886	
Transfer from Reserves - Developer Contributions	30,000	0	0	72,000	0	102,000	0	
Transfer from Reserves - Unexpended Grants	170,000	0	0	0	0	170,000	76,576	
Capital Grants and Contributions	1,817,000	0	0	0	0	1,817,000	1,017,324	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	2,418,000	0	16,700	0	0	2,434,700	0	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	328,600	0	(16,700)	147,900	0	459,800	1,218,786	
Program Cash Result - Surplus/(Deficit)	(5,202,900)	0	113,500	0	(22,800)	(5,112,200)	(1,294,739)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Development & Certification								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Fees and Charges - Commercial Property	121,000	0	0	0	0	121,000	54,563	
Fees and Charges - Regulatory	770,000	0	0	0	0	770,000	437,045	
Fees and Charges - Discretionary	101,000	0	0	0	0	101,000	51,683	
Fees and Charges - Discretionary	1,182,800	0	0	0	110,000	1,292,800	729,004	22
Customer Service	8,000	0	0	0	0	8,000	1,485	
Total Operating Revenue	2,182,800	0	0	0	110,000	2,292,800	1,273,781	
Operating Expenditure								
Administration	0	0	0	0	0	0	0	
Customer Services - Switchboard and Counter	0	0	0	0	0	0	0	
Directorate & Managers-Planning,Development & Env't	664,800	0	0	0	0	664,800	342,504	
Development Assessment - Fast Track Team	756,200	0	0	0	0	756,200	485,586	
Salaries - Planning	81,600	0	0	0	100,000	181,600	89,109	22
Other Assessment Expenses	103,600	0	0	0	0	103,600	36,138	
Indirect Costs	1,359,500	0	(69,300)	0	800	1,291,000	662,426	22
Building Certification Unit Employee Costs	964,300	0	0	0	10,000	974,300	479,354	22
Front Counter - Salaries and Oncoets	0	0	0	0	0	0	0	
Footpath Dining	16,100	0	0	0	0	16,100	16,533	
Development Support & Administration	635,400	0	0	0	0	635,400	340,519	
Office Expenses	30,000	0	0	0	0	30,000	(78)	
Indirect Costs	0	0	0	0	0	0	0	
Total Operating Expenditure	4,611,500	0	(69,300)	0	110,800	4,653,000	2,452,090	
Operating Result - Surplus/(Deficit)	(2,428,700)	0	69,300	0	(800)	(2,360,200)	(1,178,309)	
Operating Cash Result - Surplus/(Deficit)	(2,428,700)	0	69,300	0	(800)	(2,360,200)	(1,178,309)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	16,100	0	0	0	0	16,100	16,533	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	30,000	0	0	0	0	30,000	0	
Capital Grants and Contributions	1,817,000	0	0	0	0	1,817,000	1,017,324	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	1,921,000	0	16,700	0	0	1,937,700	0	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	(57,900)	0	(16,700)	0	0	(74,600)	1,033,857	
Program Cash Result - Surplus/(Deficit)	(2,486,600)	0	52,600	0	(800)	(2,434,800)	(144,453)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Planning Policy and Natural Environment								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Operating Grants - Environmental Planning	53,000	0	39,100	0	0	92,100	44,082	
Applicant Funded DCP's/LEP's	0	0	8,900	0	0	8,900	8,865	
Community Planning - Contributions	0	0	3,600	0	3,000	6,600	6,610	23
Fees and Charges	168,300	0	0	0	0	168,300	77,837	
Applicant Funded Proposal for Byron Shire LES	0	0	0	0	0	0	0	
Total Operating Revenue	221,300	0	51,600	0	3,000	275,900	137,394	
Operating Expenditure								
Employee and Office Expenses	1,036,900	0	0	0	0	1,036,900	502,884	
Environmental Strategic Studies/Plans	263,300	0	0	147,900	6,200	417,400	58,416	23
Environmental Levy Works and Services Program	202,200	0	0	0	0	202,200	82,453	
Other Projects	10,300	0	13,600	0	18,000	41,900	14,825	23
Tweed Byron Bush Futures Project	0	0	0	0	0	0	(8,201)	
Council Funded Local Environment Plans	0	0	0	0	0	0	4,400	
Koala Connections	70,100	0	0	0	0	70,100	33,702	
Applicant Funded Local Environment Plans	12,700	0	8,900	0	0	21,600	14,696	
Applicant Funded Proposal for Byron Shire LES	0	0	0	0	0	0	0	
Graminoid Clay Heath Restoration Project	16,200	0	18,500	0	0	34,700	19,489	
Land for Wildlife - Restoring Rainforest	11,400	0	15,600	0	0	27,000	7,727	
Indirect Costs	494,500	0	(21,000)	0	300	473,800	241,998	
Total Operating Expenditure	2,117,600	0	35,600	147,900	24,500	2,325,600	972,390	
Operating Result - Surplus/(Deficit)	(1,896,300)	0	16,000	(147,900)	(21,500)	(2,049,700)	(834,996)	
Operating Cash Result - Surplus/(Deficit)	(1,896,300)	0	16,000	(147,900)	(21,500)	(2,049,700)	(834,996)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	450,000	0	0	75,900	0	525,900	107,893	
Transfer from Reserves - Developer Contributions	0	0	0	72,000	0	72,000	0	
Transfer from Reserves - Unexpended Grants	108,900	0	0	0	0	108,900	75,748	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	352,300	0	0	0	0	352,300	0	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	206,600	0	0	147,900	0	354,500	183,641	
Program Cash Result - Surplus/(Deficit)	(1,689,700)	0	16,000	0	(21,500)	(1,695,200)	(651,355)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Environment & Compliance								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Fees and Charges - Discretionary	358,800	0	42,400	0	0	401,200	390,595	
Miscellaneous Revenues	5,000	0	0	0	0	5,000	5,280	
Compliance Fees & Charges	30,000	0	0	0	0	30,000	63,697	
Compliance Miscellaneous Revenues	15,100	0	0	0	0	15,100	22,255	
Fees and Charges - Regulated	13,400	0	0	0	0	13,400	11,433	
Fees and Charges - Discretionary	57,300	0	0	0	0	57,300	24,756	
Fines and Other Revenues	1,312,800	0	(12,800)	0	0	1,300,000	473,397	
Total Operating Revenue	1,792,400	0	29,600	0	0	1,822,000	991,412	
Operating Expenditure								
Health Employee Costs	495,400	0	0	0	(50,000)	445,400	206,924	24
Compliance Employee Costs	283,200	0	0	0	50,000	333,200	190,956	24
Operating Expenses	199,200	0	0	0	0	199,200	8,354	
Indirect Costs	600,700	0	(26,400)	0	400	574,700	293,748	24
Ranger Employee Costs	393,700	0	0	0	0	393,700	231,206	
Operating Expenses	197,000	0	(10,100)	0	0	186,900	92,323	
Public Order and Safety Operating Expenses	111,200	0	0	0	0	111,200	48,466	
Total Operating Expenditure	2,280,400	0	(36,500)	0	400	2,244,300	1,071,977	
Operating Result - Surplus/(Deficit)	(488,000)	0	66,100	0	(400)	(422,300)	(80,565)	
Operating Cash Result - Surplus/(Deficit)	(488,000)	0	66,100	0	(400)	(422,300)	(80,565)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	164,600	0	0	0	0	164,600	460	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	10,300	0	0	0	0	10,300	828	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	144,700	0	0	0	0	144,700	0	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	30,200	0	0	0	0	30,200	1,288	
Program Cash Result - Surplus/(Deficit)	(457,800)	0	66,100	0	(400)	(392,100)	(79,277)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Economic Development								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Sponsorship / Contributions	0	0	0	0	0	0	0	
Other Income	0	0	0	0	0	0	0	
Total Operating Revenue	0	0	0	0	0	0	0	
Operating Expenditure								
Tourism	145,500	0	0	0	0	145,500	96,920	25
Support Services	175,100	0	(3,800)	0	100	171,400	86,602	
Economic Development and Tourism Coordinator	301,500	0	25,000	0	0	326,500	180,459	
Economic Development	96,400	0	0	0	0	96,400	55,673	
Total Operating Expenditure	718,500	0	21,200	0	100	739,800	419,654	
Operating Result - Surplus/(Deficit)	(718,500)	0	(21,200)	0	(100)	(739,800)	(419,654)	
Operating Cash Result - Surplus/(Deficit)	(718,500)	0	(21,200)	0	(100)	(739,800)	(419,654)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	98,900	0	0	0	0	98,900	0	
Transfer from Reserves - Developer Contributions	30,000	0	0	0	0	30,000	0	
Transfer from Reserves - Unexpended Grants	20,800	0	0	0	0	20,800	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	149,700	0	0	0	0	149,700	0	
Program Cash Result - Surplus/(Deficit)	(568,800)	0	(21,200)	0	(100)	(590,100)	(419,654)	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016 Infrastructure Services Directorate Summary - Water

Director: Phil Holloway

Program: Water Services

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Water Supply Management	9,075,400	0	0	0	0	9,075,400	5,005,809	
Water Supply Operations	0	0	0	0	0	0	0	
Total Operating Revenue	9,075,400	0	0	0	0	9,075,400	5,005,809	
Operating Expenditure								
Water Supply Management	7,191,500	0	(77,300)	0	2,700	7,116,900	5,445,299	
Total Operating Expenditure	7,191,500	0	(77,300)	0	2,700	7,116,900	5,445,299	
Operating Result - Surplus/(Deficit)	1,883,900	0	77,300	0	(2,700)	1,958,500	(439,490)	
Operating Cash Result - Surplus/(Deficit)	1,883,900	0	77,300	0	(2,700)	1,958,500	(439,490)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	3,963,700	0	131,000	0	387,000	4,481,700	530,624	
Transfer from Reserves - Developer Contributions	6,091,100	0	(1,270,000)	0	1,640,900	6,462,000	4,382,869	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	600,000	0	0	0	0	600,000	949,279	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	2,483,900	0	77,300	0	(2,700)	2,558,500	0	
Capital Purchases	10,054,800	0	(1,139,000)	0	2,027,900	10,943,700	4,913,493	
Capital Cash Result - Surplus/(Deficit)	(1,883,900)	0	(77,300)	0	2,700	(1,958,500)	949,279	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	509,789	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016

Program: Water Supply Management

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Operating Grants	102,500	0	0	0	0	102,500	81,423	
Rates and Service Availability Charges	2,245,100	0	0	0	0	2,245,100	2,255,306	
Water Consumption Charges	6,427,000	0	0	0	0	6,427,000	2,296,834	
Contributions	0	0	0	0	0	0	750	
Fees	169,800	0	0	0	0	169,800	165,666	
Private Works Income	0	0	0	0	0	0	1,845	
Extra Charges	17,300	0	0	0	0	17,300	9,837	
Interest on Investments	113,700	0	0	0	0	113,700	194,148	
Total Operating Revenue	9,075,400	0	0	0	0	9,075,400	5,005,809	
Management Expenditure								
Management & Administration	0	0	0	0	0	0	2,260	
Engineering & Supervision	112,700	0	0	0	0	112,700	71,789	
S64 Engineering	0	0	0	0	0	0	20,886	
Employee Costs - Compliance	65,500	0	0	0	0	65,500	1,350	
Employee Costs - Administration and Education	108,100	0	0	0	0	108,100	77,336	
Meter Reading Contract	37,300	0	0	0	0	37,300	20,336	
Training and Recruitment	10,300	0	0	0	10,000	20,300	7,523	26
Administration Expenses	277,000	0	0	0	0	277,000	113,228	
Abandonments	10,600	0	0	0	0	10,600	10,252	
Indirect Costs	1,190,500	0	(77,300)	0	(7,300)	1,105,900	598,780	26
General Maintenance	5,112,700	0	0	0	0	5,112,700	4,368,920	
Mullumbimby	266,800	0	0	0	0	266,800	152,638	
Total Operating Expenditure	7,191,500	0	(77,300)	0	2,700	7,116,900	5,445,299	
Management Result - Surplus/(Deficit)	1,883,900	0	77,300	0	(2,700)	1,958,500	(439,490)	
Management Result - Surplus/(Deficit)	1,883,900	0	77,300	0	(2,700)	1,958,500	(439,490)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	280,000	0	0	0	0	280,000	19,676	
Transfer from Reserves - Developer Contributions	220,000	0	(100,000)	0	40,000	160,000	96,696	26
Developer Contributions	600,000	0	0	0	0	600,000	949,279	
Less:- Capital Expenditure								
Transfer To Reserves	2,483,900	0	77,300	0	(2,700)	2,558,500	0	26
Capital Purchases	500,000	0	(100,000)	0	40,000	440,000	116,373	26
Capital Cash Result - Surplus/(Deficit)	(1,883,900)	0	(77,300)	0	2,700	(1,958,500)	949,279	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	509,789	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016

Program: Water Supply - Capital Works Bangalow

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	0	0	0	0	0	0	27,132	
Transfer from Reserves - Developer Contributions	613,400	0	(600,000)	0	1,200,000	1,213,400	0	26
Less:- Capital Expenditure								
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	613,400	0	(600,000)	0	1,200,000	1,213,400	27,132	26
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	

2016/2017 Budget Review as at 31st December 2016

Program: Water Supply - Capital Works Brunswick Heads

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	30,000	0	(30,000)	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	30,000	0	(30,000)	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016

Program: Water Supply - Capital Works Byron Bay

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	514,400	0	(115,700)	0	253,000	651,700	162,272	26
Transfer from Reserves - Developer Contributions	5,082,800	0	(510,000)	0	260,000	4,832,800	4,275,025	26
Less:- Capital Expenditure								
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	5,597,200	0	(625,700)	0	513,000	5,484,500	4,437,297	26
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	

2016/2017 Budget Review as at 31st December 2016

Program: Water Supply - Capital Works Mullumbimby

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	270,000	0	(240,000)	0	18,000	48,000	188,379	26
Transfer from Reserves - Developer Contributions	174,900	0	(60,000)	0	140,900	255,800	11,148	26
Less:- Capital Expenditure								
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	444,900	0	(300,000)	0	158,900	303,800	199,526	26
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	

2016/2017 Budget Review as at 31st December 2016

Program: Water Supply - Capital Works Ocean Shores

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	2,869,300	0	516,700	0	116,000	3,502,000	133,165	26
Transfer from Reserves - Developer Contributions								
Less:- Capital Expenditure								
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	2,869,300	0	516,700	0	116,000	3,502,000	133,165	26
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016 Infrastructure Services Directorate Summary - Sewerage Director: Phil Holloway Program: Sewerage Services								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Revenue								
Sewer Supply Management	15,474,500	0	0	0	0	15,474,500	12,215,952	
Sewer Supply Operations	0	0	0	0	0	0	0	
Total Operating Revenue	15,474,500	0	0	0	0	15,474,500	12,215,952	
Operating Expenditure								
Sewer Supply Management	11,060,600	0	2,200	0	67,800	11,130,600	5,381,235	
Total Operating Expenditure	11,060,600	0	2,200	0	67,800	11,130,600	5,381,235	
Operating Result - Surplus/(Deficit)	4,413,900	0	(2,200)	0	(67,800)	4,343,900	6,834,718	
Operating Cash Result - Surplus/(Deficit)	4,413,900	0	(2,200)	0	(67,800)	4,343,900	6,834,718	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves	3,427,500	0	(1,079,800)	0	359,300	2,707,000	256,412	
Transfer from Reserves - Developer Contributions	4,688,600	0	(1,074,700)	0	2,449,800	6,063,700	355,733	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	0	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	1,400,000	0	0	0	0	1,400,000	2,386,970	
Less:- Capital Expenditure								
Loan Principal Repayments	1,669,100	0	0	0	0	1,669,100	0	
Transfer To Reserves	4,144,800	0	(2,200)	0	(67,800)	4,074,800	6,834,718	
Transfer To Unexpended Loans	0	0	0	0	0	0	0	
Capital Purchases	8,116,100	0	(2,154,500)	0	2,809,100	8,770,700	2,421,605	
Capital Cash Result - Surplus/(Deficit)	(4,413,900)	0	2,200	0	67,800	(4,343,900)	(6,257,208)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	577,510	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Sewerage Services - Management								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
Operating Grants	100,700	0	0	0	0	100,700	78,621	
Rates and Service Availability Charges.	10,050,700	0	0	0	0	10,050,700	10,159,202	
User Charges	4,844,900	0	0	0	0	4,844,900	1,736,234	
Contributions	0	0	0	0	0	0	750	
Fees	285,300	0	0	0	0	285,300	77,397	
Private Works Income	0	0	0	0	0	0	0	
Extra Charges	30,700	0	0	0	0	30,700	21,044	
Interest on Investments	162,200	0	0	0	0	162,200	142,704	
Total Operating Revenue	15,474,500	0	0	0	0	15,474,500	12,215,952	
Management Expenditure								
Management & Administration	0	0	0	0	0	0	1,719	
Engineering & Supervision	112,700	0	0	0	0	112,700	72,500	
Engineering S64 Assessment	0	0	0	0	0	0	21,798	
Employee Costs - Compliance	65,500	0	0	0	0	65,500	1,350	
Employee Costs - Administration and Education	110,900	0	0	0	0	110,900	76,799	
Meter Reading Contract	34,300	0	0	0	0	34,300	15,857	
Training and Recruitment	2,200	0	0	0	20,000	22,200	10,135	27
Administration Expenses	279,700	0	0	0	0	279,700	139,999	
Abandonments	7,300	0	0	0	45,000	52,300	26,110	27
Other Expenses	2,200	0	0	0	0	2,200	0	
Debt Servicing	3,530,100	0	0	0	0	3,530,100	1,549,858	
Indirect Costs	1,390,300	0	2,200	0	2,800	1,395,300	723,024	27
General Operation	0	0	0	0	0	0	0	
Plant Running Expenses	66,500	0	0	0	0	66,500	18,070	
General Maintenance	5,458,900	0	0	0	0	5,458,900	2,721,722	
Private Works Expenses	0	0	0	0	0	0	0	
Byron Bay System	0	0	0	0	0	0	2,294	
Total Operating Expenditure	11,060,600	0	2,200	0	67,800	11,130,600	5,381,235	
Operating Result - Surplus/(Deficit)	4,413,900	0	(2,200)	0	(67,800)	4,343,900	6,834,718	
Operating Cash Result - Surplus/(Deficit)	4,413,900	0	(2,200)	0	(67,800)	4,343,900	6,834,718	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	213,400	0	(100,000)	0	0	113,400	46,050	
Transfer from Reserves - Developer Contributions	350,300	0	(150,000)	0	0	200,300	186,000	
Loan Income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	1,400,000	0	0	0	0	1,400,000	2,386,970	
Less:- Capital Expenditure								
Loan Principal Repayments	1,669,100	0	0	0	0	1,669,100	0	
Transfer To Reserves	4,144,800	0	(2,200)	0	(67,800)	4,074,800	6,834,718	27
Capital Purchases	563,700	0	(250,000)	0	0	313,700	240,685	
Capital Cash Result - Surplus/(Deficit)	(4,413,900)	0	2,200	0	67,800	(4,343,900)	(4,642,382)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	2,192,336	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Sewerage Supply - Capital Works Bangalow								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	256,000	0	(178,000)	0	0	78,000	75,947	
Transfer from Reserves - Developer Contributions	356,400	0	(178,000)	0	0	178,400	16,084	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	612,400	0	(356,000)	0	0	256,400	92,030	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	

2016/2017 Budget Review as at 31st December 2016								
Program: Sewerage Supply - Capital Works Brunswick Heads								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves	1,709,000	0	(40,600)	0	(250,000)	1,418,400	91,579	27
Transfer from Reserves - Developer Contributions	970,000	0	0	0	(150,000)	820,000	165,532	27
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	0	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Transfer To Unexpended Loans	0	0	0	0	0	0	0	
Capital Purchases	2,679,000	0	(40,600)	0	(400,000)	2,238,400	257,455	27
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	(343)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	(343)	

2016/2017 Budget Review as at 31st December 2016								
Program: Sewerage Supply - Capital Works Byron Bay								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves	250,000	0	0	0	109,300	359,300	25,351	27
Transfer from Reserves - Developer Contributions	1,227,200	0	650,000	0	459,800	2,337,000	1,491,597	27
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	1,477,200	0	650,000	0	569,100	2,696,300	1,516,948	27
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016								
Program: Sewerage Supply - Capital Works Mullumbimby								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves	489,900	0	(355,000)	0	0	134,900	0	
Transfer from Reserves - Developer Contributions	790,800	0	(402,800)	0	0	388,000	174,118	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	1,280,700	0	(757,800)	0	0	522,900	174,118	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	

2016/2017 Budget Review as at 31st December 2016								
Program: Sewerage Supply - Capital Works Ocean Shores								
Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves	509,200	0	(406,200)	0	500,000	603,000	17,484	27
Transfer from Reserves - Developer Contributions	993,900	0	(993,900)	0	2,140,000	2,140,000	122,886	27
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	1,503,100	0	(1,400,100)	0	2,640,000	2,743,000	140,370	27
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 1

2016/2017 Budget Review as at 31st December 2016

Capital Expenditure Summary

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16
GENERAL FUND							
Corporate & Community Services Capital Expenditure							
Administrative Services	10,000	0	0	0	0	10,000	(
Information Services	0	0	0	0	0	0	(
Sandhills	0	0	9,300	0	0	9,300	16,09
Public Libraries	55,000	0	0	0	0	55,000	(
TOTAL CORPORATE & COMMUNITY SERVICES CAPITAL EXPENDITURE	65,000	0	9,300	0	0	74,300	16,09
Infrastructure Services Capital Expenditure							
Asset Management Planning	1,513,500	0	0	0	0	1,513,500	1,015,21
Depot Services & Fleet Management	1,086,200	0	0	0	0	1,086,200	4,75
Local Roads & Drainage	29,885,800	0	4,072,900	0	(12,455,900)	21,502,800	7,002,29
RMS	373,200	0	(54,400)	0	0	318,800	248,82
Open Space and Recreation	2,936,800	0	179,000	0	432,000	3,547,800	1,909,99
Waste Disposal Facility	618,000	0	364,000	0	0	982,000	436,22
Cavanabah Centre	144,900	0	0	0	22,000	166,900	59,27
First Sun Holiday Park	672,000	0	0	0	0	672,000	260,75
Suffolk Park Holiday Park	990,000	0	(300,000)	0	0	690,000	39,33
Facilities Management	952,200	0	15,000	0	135,000	1,102,200	43,15
TOTAL INFRASTRUCTURE SERVICES CAPITAL EXPENDITURE	39,172,600	0	4,276,500	0	(11,866,900)	31,582,200	11,019,82
TOTAL GENERAL FUND CAPITAL EXPENDITURE	39,237,600	0	4,285,800	0	(11,866,900)	31,656,500	11,035,92
Water Capital Expenditure							
Miscellaneous	500,000	0	(100,000)	0	40,000	440,000	116,37
Bangalow	613,400	0	(600,000)	0	1,200,000	1,213,400	27,13
Brunswick Heads	30,000	0	(30,000)	0	0	0	(
Byron Bay	5,597,200	0	(625,700)	0	513,000	5,484,500	4,437,29
Mullumbimby	444,900	0	(300,000)	0	158,900	303,800	199,52
Ocean Shores	2,869,300	0	516,700	0	116,000	3,502,000	133,16
TOTAL WATER CAPITAL EXPENDITURE	10,054,800	0	(1,139,000)	0	2,027,900	10,943,700	4,913,49
Sewer Capital Expenditure							
Miscellaneous	563,700	0	(250,000)	0	0	313,700	240,68
Bangalow	612,400	0	(356,000)	0	0	256,400	92,03
Brunswick Heads	2,679,000	0	(40,600)	0	(400,000)	2,238,400	257,45
Byron Bay	1,477,200	0	650,000	0	569,100	2,696,300	1,516,94
Mullumbimby	1,280,700	0	(757,800)	0	0	522,900	174,11
Ocean Shores	1,503,100	0	(1,400,100)	0	2,640,000	2,743,000	140,37
TOTAL SEWER CAPITAL EXPENDITURE	8,116,100	0	(2,154,500)	0	2,809,100	8,770,700	2,421,60
TOTAL CAPITAL EXPENDITURE	57,408,500	0	992,300	0	(7,029,900)	51,370,900	18,371,02

BYRON SHIRE COUNCIL

BUDGET 2016/2017

Review as at 31 December 2016

BUDGET VARIATION EXPLANATIONS

The following notes detail the material budget variations from the 2016/2017 Original Budget to the Revised Budget Estimates as at 31 December 2016. A breakdown of the below can be seen at Attachment 2.

Note Reference:	1												
Program:	General Managers Office												
Budget Variance:	Operating Expenditure \$0 Transfer from Reserves \$16,700												
Reason for Variance	It is proposed to increase the budget by \$16,600 to fund the temporary positions of the Research Officer and the Digital Media Officer for the remainder of the financial year. These costs are distributed across other programs through support service costs. It is also proposed to transfer \$16,700 from the structural change reserve where funds were restricted at the September 2016 Quarter Budget Review for the purpose of additional staff resourcing.												
Note Reference:	2												
Program:	Councillor Services												
Budget Variance:	Operating Expenditure \$67,600 Transfer from Reserves \$66,300												
Reason for Variance	It is proposed to increase operating expenditure due to:- <table> <tr> <td>(\$500)</td><td>2152.1 - NOROC Membership – To align with actual expenditure of subscription.</td></tr> <tr> <td>\$500</td><td>2152.4 - Institute Public Works Engineers Austral – To align with actual expenditure of subscription.</td></tr> <tr> <td>\$800</td><td>2152.5 - Newlog Subscription – To align with actual expenditure of subscription.</td></tr> <tr> <td>\$400</td><td>2152.8 - Contribution - Arts Northern Rivers – To align with actual expenditure of subscription.</td></tr> <tr> <td>\$66,300</td><td>2052.4 - Integrated Planning, Reporting & Promos. It is proposed to increase this budget due to the costs associated with the consultation and application of the Special Rate Variation. This can be funded from the Infrastructure Services Carryover reserve where funds were set aside at the end of 30 June 2016.</td></tr> <tr> <td>\$100</td><td>Support Service cost</td></tr> </table>	(\$500)	2152.1 - NOROC Membership – To align with actual expenditure of subscription.	\$500	2152.4 - Institute Public Works Engineers Austral – To align with actual expenditure of subscription.	\$800	2152.5 - Newlog Subscription – To align with actual expenditure of subscription.	\$400	2152.8 - Contribution - Arts Northern Rivers – To align with actual expenditure of subscription.	\$66,300	2052.4 - Integrated Planning, Reporting & Promos. It is proposed to increase this budget due to the costs associated with the consultation and application of the Special Rate Variation. This can be funded from the Infrastructure Services Carryover reserve where funds were set aside at the end of 30 June 2016.	\$100	Support Service cost
(\$500)	2152.1 - NOROC Membership – To align with actual expenditure of subscription.												
\$500	2152.4 - Institute Public Works Engineers Austral – To align with actual expenditure of subscription.												
\$800	2152.5 - Newlog Subscription – To align with actual expenditure of subscription.												
\$400	2152.8 - Contribution - Arts Northern Rivers – To align with actual expenditure of subscription.												
\$66,300	2052.4 - Integrated Planning, Reporting & Promos. It is proposed to increase this budget due to the costs associated with the consultation and application of the Special Rate Variation. This can be funded from the Infrastructure Services Carryover reserve where funds were set aside at the end of 30 June 2016.												
\$100	Support Service cost												
Note Reference:	3												
Program:	Financial Services												
Budget Variance:	Operating Expenditure \$0												
Reason for Variance:	It is proposed to reduce operating expenditure by \$2,300 due to the actual rates valuation fees being under the budget. This cost is distributed across other programs through support service costs.												
Note Reference:	4												
Program:	Information Services												
Budget Variance:	Operating Income \$1,500 Operating Expenditure \$150,000 Transfer from Reserves \$150,000												
Reason for Variance:	It is proposed to increase operating income by \$1,500 to reflect the income received from the Department of Education for the trainee position in Records. It is proposed to increase operating expenditure												

BYRON SHIRE COUNCIL

BUDGET 2016/2017

Review as at 31 December 2016

by \$150,000 due to additional costs incurred to procure technical consultant(s) providing project support and training. These consultants have been assisting Council keep various information services projects active. This can be funded from the Information Services Reserve.

Note Reference: 5
Program: Governance Services
Budget Variance: Operating Income \$3,700
 Operating Expenditure \$3,700
Reason for Variance: It is proposed to increase operating income by \$3,700 due to income received for a procurement rebate. This is offset through support service costs distributed across other programs.

Note Reference: 6
Program: Community Development
Budget Variance: Operating Expenditure \$9,000
 Transfer from Reserves \$8,800
Reason for Variance: It is proposed to increase operating expenditure due to additional costs for the Byron Bay Rec grounds Plan of Management (\$8,800, funded from the property reserve).
 There is also a support service cost increase of \$200

Note Reference: 7
Program: Sandhills
Budget Variance: Operating Expenditure \$0
Reason for Variance: Support Service cost increase of \$400. This Budget Program has no impact on the budget result as all budget movements are covered by the Childrens Services Reserve

Note Reference: 8
Program: Other Childrens Services
Budget Variance: Operating Expenditure \$0
Reason for Variance: Support Service cost increase of \$100. This Budget Program has no impact on the budget result as all budget movements are covered by the Childrens Services Reserve

Note Reference: 9
Program: Public Libraries
Budget Variance: Operating Expenditure \$300
Reason for Variance: Support Service cost increase of \$300.

Note Reference: 10
Program: Supervision & Administration
Budget Variance: Operating Expenditure (\$85,600)
 Transfer from Reserves (\$85,600)
Reason for Variance: It is proposed to reduce operating expenditure as the Paid Parking Officer position funded from the paid parking reserve is to be moved to the Local Roads & Drainage program, below.

Note Reference: 11
Program: Asset Management Planning
Budget Variance: Operating Expenditure \$0
Reason for Variance: It is proposed to adjust operating expenditure due to:-

BYRON SHIRE COUNCIL
BUDGET 2016/2017
 Review as at 31 December 2016

	\$20,000	3031.1 - Asset Management Consultancy Services – It is proposed to increase the budget to reflect the development of a modelling capacity using software My Predictor.
	(\$5,000)	3031.2 - Asset Revaluation Services –Not all the budget is required in the 2016/17 financial year.
	(\$15,000)	3031.3 – Specialist Condition Assessment Services – budget moved to asset management consultancy services (3031.1, above).
Note Reference:	12	
Program:	Emergency Services	
Budget Variance:	Operating Income \$99,300 Operating Expenditure \$65,200	
Reason for Variance:	Operating income increased by \$34,300 due to an additional grant received from the RFS and expenditure increased by \$65,000 due to Rural Fire Service expenses relating to Ballina and Tweed being recouped from Ballina and Tweed Shire Councils. Support service cost increase of \$200.	
Note Reference:	13	
Program:	Depot Services and Fleet Management	
Budget Variance:	Operating Expenditure \$30,100 Transfer from Reserves \$30,100	
Reason for Variance:	It is proposed to increase operating expenditure due to the cost of the new GPS Monitoring system for Council plant. This Budget Program has no impact on the budget result as all budget movements are covered by the Plant Reserve.	
Note Reference:	14	
Program:	Local Roads & Drainage	
Budget Variance:	Operating Income \$330,000 Operating Expenditure \$496,500 Capital Expenditure (\$12,602,300) Capital Income (\$9,580,800) Transfer from Reserves (\$2,668,700)	
Reason for Variance:	Operating income increased due to:-	
	\$300,000	1722.013 Paid Parking - Income is trending higher than anticipated. The 2016/17 budget for paid parking income did not include the meters at Wategoe's. This adjustment is to reflect the estimated actual income received.
	\$30,000	1726.1 Private Works - It is proposed that this budget be increased to cover the additional private works relating to a traffic accident and moving of major plant for contractors.
	Operating Expenditure increased due to:-	
	\$300,000	3160 Paid Parking – See above
	\$30,000	3155.1 Private Works – See above
	\$78,800	3125.12 Sealed Rural – Roadside Tree Maintenance Planned - Additional funding required from 44044 PAMP (In Capital works, below) to account for the large number of trees that have fallen across roads

**BYRON SHIRE COUNCIL
BUDGET 2016/2017
Review as at 31 December 2016**

	and to allow this service to be provided for the remainder of the 2016/17 financial year.
\$85,600	3160.36 Paid Parking Officer – This budget has been moved from the Supervision and Administration program (above).
\$2,100	3169.91 Support service cost adjustment.

Capital Expenditure

It is proposed to decrease Capital expenditure by \$12,302,300 due to the following:

(\$69,300)	44044.1 PAMP Construction - Parks St - It is proposed that revenue (\$2,300) and Special Rate funding (\$67,000) be transferred to road side tree maintenance (3125.12, above) as these works have been deferred until 2017/18.
(\$9,500)	44044.23 Access Ramps and Footpaths Works - It is proposed Special Rate funding (\$9,500) be transferred to road side tree maintenance (3125.12, above) as these works have been deferred until 2017/18.
(\$600,000)	44263.1 Broken Head Road – This Project was originally split across the 2016/17 and 2017/18 financial years and works were to occur between May and July 2017. However, the optimal time of the year for this project is during the drier months of October to December. This project will be scheduled for full construction in the 2017/18 financial year.
\$205,000	44003.12 Marine Parade Footpath - It is proposed that an additional \$205,000 be approved from the Infrastructure Renewal Reserve to cover the costs associated with additional asset renewal for road pavements between Pandanus Lane and Rae's on Wategoes.
(\$19,900)	44192.1 SGB Street Drainage Improvements – The design was completed as part of the construction funding, so this budget is no longer required and can be returned to the Stormwater reserve.
(\$20,000)	44224.1 SGB Street Drainage Upgrade Stage 2 - The design was completed as part of the construction funding, so this budget is no longer required and can be returned to the Stormwater reserve.
\$4,800	44246.1 Ruskin Lane Stormwater Augmentation - Additional funding is required for minor costs associated with the finalisation of the project.
\$150,000	44198.1 Federal Drive, Goonengerry, pavement upgrade - Additional expected costs associated with the relocation of power poles, the provision of a gabion wall after slope destabilisation during a January 2015 weather event and more expensive tree management works than originally estimated.
(\$28,000)	44241.1 Myocum Road - Works have been completed, so it is proposed that the \$28,000 of

**BYRON SHIRE COUNCIL
BUDGET 2016/2017
Review as at 31 December 2016**

	Roads to Recovery Funding, that is not required be removed from the budget.
(\$24,000)	44250.1 Massinger St, Lawson St to Kipling St - Works have been completed, so it is proposed that the \$24,000 of Roads to Recovery Funding, that is not required be removed from the budget.
\$72,000	44253.1 Myocum Rd Segment 545.10 - It is proposed that this budget be increased from Roads to Recovery funding to cover additional costs associated with the construction works.
\$303,800	44268.1 Beach Avenue, South Golden Beach - It is proposed to increase this budget to cover costs associated with the provision of on-street drainage works and additional road works at the intersection in with the side streets and around the general store.
(\$320,000)	45483.1 Massinger/Lawson St Roundabout – these works will not occur in 2016/17.
(\$9,170,800)	45480.1 Byron Bay Bypass - It is proposed that part of the RMS budget be removed as it will not be spent in 2016/17.
(\$1,200,000)	45485.1 Clifford St intersection with Broken Head Road - It is proposed that the RMS portion of this budget be removed as Council was unsuccessful in obtaining a grant in 2016/17 for these works.
(\$1,880,000)	45487.1 Bayshore Drive/Ewingsdale Rd Roundabout - It is proposed that the RMS portion of this budget be removed as Council was unsuccessful in obtaining a grant in 2016/17 for these works.
\$3,600	44210.1 Wilson Ck Rd - This project went slightly over budget.

Transfer from Reserves decreased by \$2,368,700 due to the Capital works adjustments detailed above:-

Internal Reserves increased by \$151,300

\$85,600	3160.36 Paid Parking Officer – Council Paid parking reserve.
(\$600,000)	44263.1 Broken Head Road – Council Paid parking reserve.
\$205,000	44003.12 Marine Pde – Footpath – Infrastructure Renewal reserve.
(\$19,900)	44192.1 SGB Street Drainage Improvements – Stormwater Drainage reserve.
(\$20,000)	44224.1 SGB Street Drainage Upgrade Stage 2 – Stormwater Drainage reserve.
\$4,800	44246.1 Ruskin Lane Stormwater Augmentation – Stormwater Drainage reserve.
\$153,600	44268.1 Beach Avenue, South Golden Beach - Infrastructure Renewal reserve.
\$150,200	44268.1 Beach Avenue, South Golden Beach – Stormwater Drainage reserve.
\$192,000	It is proposed to transfer \$192,000 from the Council Paid Parking reserve to cover revenue funded works (44277.1 - Ewingsdale Road between Belongil Creek and Kendall St \$102,000 and 44003.1 Footpath

**BYRON SHIRE COUNCIL
BUDGET 2016/2017
Review as at 31 December 2016**

Replacement Shire Wide \$90,000) that can be redirected to the Roads & Maritime Service (RMS) program to cover the increase in costs that are not covered by the RMS.

Developer Contributions decreased by \$2,820,000

(\$320,000) 45483.1 Massinger/Lawson St Roundabout
(\$2,500,000) 45480.1 Byron Bay Bypass

Capital Income decreased by \$9,580,800 due to:-

Grants & Contributions \$9,580,800

\$150,000 44198.1 Federal Drive, Goonengerry, pavement upgrade – Roads to Recovery funding.
(\$28,000) 44241.1 Myocum Road – Roads to Recovery funding.
(\$24,000) 44250.1 Massinger St, Lawson St to Kipling– Roads to Recovery funding.
\$72,000 44253.1 Myocum Rd Segment 545– Roads to Recovery funding.
(\$6,670,800) 45480.1 Byron Bay Bypass – RMS funding.
(\$1,200,000) 45485.1 Clifford St intersection with Broken Head Road – RMS funding.
(\$1,880,000) 45487.1 Bayshore Drive/Ewingsdale Rd Roundabout – RMS funding.

Note Reference: 15

Program: RMS

Budget Variance: Operating Income \$899,300
Operating Expenditure \$1,091,500

Reason for Variance It is proposed to increase operating income by \$899,300 as the Roads & Maritime Service (RMS) have approved funding for the January 2015 Natural Disaster event (\$82,000) and June 2016 Natural disaster event (\$817,300 with \$192,000 funded by Council). A support service cost increase of \$200.

Note Reference: 16

Program: Open Spaces and Recreation

Budget Variance: Operating Income \$28,000
Operating Expenditure \$65,800
Capital Income \$20,000
Capital Expenditure \$432,000
Transfer from Reserves \$432,000
Transfer to Reserves \$15,100

Reason for Variance: Operating income increased by \$28,000 due to adjustments against the following budgets:-

\$10,700 1190.1 Licence Fees – It is proposed to adjust the budget to reflect the estimated actual income for the remainder of the financial year.
(\$300) 1193.2 Council land Agistments – This ledger number is no longer used so the budget can be removed.
(\$200) 1200.2 Other Tenure - This ledger number is no longer used so the budget can be removed.
\$11,300 1204.1 Tyagarah Aerodrome Operational Leases - It is proposed to adjust the budget to reflect the

**BYRON SHIRE COUNCIL
BUDGET 2016/2017
Review as at 31 December 2016**

	estimated actual income for the remainder of the financial year.
(\$15,600)	1204.2 Tyagarah Aerodrome User Charges - It is proposed that this budget be removed as this income is now split between 1204.4 Landing fees and 1204.5 Parking fees (below).
(\$4,300)	1204.3 Tyagarah Aerodrome Other Lease/Rental agreements - It is proposed that this budget be removed as this income is now accounted for in account 1204.1 Operational Leases (above).
\$11,700	1204.4 Tyagarah Aerodrome Landing Fees – User charges from 1204.2 (above) are now split between landing and parking fees
\$2,700	1204.5 Tyagarah Aerodrome Parking Fees - User charges from 1204.2 (above) are now split between landing and parking fees
\$12,000	1760.4 Surf Life Saving – An increase in income receivable from the Cape Byron Trust for surf life saving services is required.

Operating expenditure increased by \$65,800 due to adjustments against the following budgets:-

\$2,200	3258.2 Arakwal Area at Byron Bay Cemetery – Resolution 16-619 resolved that Council allocate an initial \$2,200 to undertake scoping and investigation for the establishment of an Arakwal area in the Byron Bay cemetery at the December budget review.
\$28,000	3267.1 Surf Life Saving Contribution - It is proposed that this budget be increased to match the contract with the Surf Life Saving Association. It is further proposed that the part not offset by the increase in income of \$12,000 from National Parks, be funded from anticipated increases in revenue from other items within this program.
\$20,000	3263.7 NSW EPA Clean up and Prevention - Council received a grant for this project and it is proposed that the budget be utilised.
\$15,000	3285.65 Shark Patrols - A budget of \$15,000 is requested for shark patrols as per resolution 16/561.
\$600	3319.91 Support Service Costs

Capital Income increased by \$20,000 due to a grant received from the NSW EPA for a clean up and prevention project.

Capital expenditure increased by \$432,000 due to adjustments against the following budgets:-

\$390,000	4835.127 North Ocean Shores Sportsfields – This project requires an additional budget due to a variety of reasons:-
	1) \$20,000 overspend of the approved budget was due to new technology for LED lighting that was included and an extension of the pavement for the car park.

**BYRON SHIRE COUNCIL
BUDGET 2016/2017
Review as at 31 December 2016**

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| | 2) When allocating additional funding through report I2016/2, the report did not take into account that revenue funding of \$66,000 or a carryover amount of \$132,400 (made up of commitments from 2014/15 for design costs for stage 1 that were not included in the report) already existed and therefore a smaller increase in the budget was posted in Authority than what the report recommended to reflect the total budget required as per the recommendation in resolution 16-016. |
| | 3) Additional costs of approximately \$83,000 have been highlighted for things such as unforeseen security concerns so CCTV has been costed to the project, a storage cage, white goods for the amenities, signage, additional bike racks and compensatory habitat. |
| (\$26,000) | 4835.159 South Beach Tennis Court - It is proposed that these funds be moved to South Beach Surf Club Carpark (below) as these works are not required. |
| \$26,000 | 4835.182 South Beach Surf Club Carpark - These funds are required for works undertaken prior to Christmas for the temporary parking trial at Brunswick Heads surf club and forms part of the current work associated with the parking study investigation being undertaken to developing final parking reports for Brunswick Heads prior to installation of the final system. |
| \$42,000 | 4835.171 South Golden Beach playground and youth facilities - The scope of works for the youth facilities has increased. The original budget was for \$118,000, but quotes for the skate facility and playground are for \$160,000, therefore additional developer contribution funds are required. |

Transfer from Reserves increased by \$432,000 due to the following adjustments detailed above:-

Internal Reserves \$187,000

\$187,000	4835.127 North Ocean Shores – Funds are available from the sale of Lot 107 Shara Boulevard that were restricted in the Property reserve in 2006.
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Developer Contributions \$191,000

\$149,000	4835.127 North Ocean Shores
\$42,000	4835.171 South Golden Beach playground and youth

Transfer from Unexpended Loans \$54,000

\$54,000	4835.127 North Ocean Shores – Council has \$54,000 of unexpended loans that can be utilised for this project. They were originally drawn down for the embellishment of sporting fields in the North of the Shire but remain unspent.
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Note Reference:	17
Program:	Quarries
Budget Variance:	Operating Expenditure \$0

BYRON SHIRE COUNCIL

BUDGET 2016/2017

Review as at 31 December 2016

Reason for Variance: Support Service cost increase of \$100. This Budget Program has no impact on the budget result as all budget movements are covered by the Quarry Reserve

Note Reference: 18

Program: **Waste & Recycling**

Budget Variance: Operating Income (\$52,400)
Operating Expenditure \$1,400
Transfer to Reserves (\$53,800)

Reason for Variance: It is proposed to reduce income by \$52,400 to reflect the internal income received from the Open Space and Recreation program. A support service cost adjustment of \$1,400. This Budget Program has no impact on the budget result as all proposed budget movements are covered through the Domestic Waste Management Reserve and the Other Waste Management Reserve.

Note Reference: 19

Program: **Cavanbah Centre**

Budget Variance: Operating Expenditure \$100
Capital Income \$13,000
Capital Expenditure \$22,000

Reason for Variance: Operating expenditure increased due to a support service cost adjustment.
Capital income increased due to an insurance claim of \$13,000 for AFL nets that were damaged in a storm.
Capital expenditure increased by \$22,000 due to :-
(\$35,000) 4122.8 Market Infrastructure – This project will not occur in 2016/17. It is proposed that \$22,000 be moved to Floor Tiles (4122.9 below) to cover the final estimated cost of this project. The remaining balance of \$13,000 can be moved to 4122.11 Cornell Field AFL nets.
\$35,000 4122.11 Cornell Field - AFL Nets - It is proposed that Council allocate these funds for replacement of nets that were damaged during a storm.
\$22,000 4122.9 Floor Tiles – The estimated cost of this project has increased so an additional budget is required, funded through reductions in expenditure from 4122.8 Market Infrastructure (above).

Note Reference: 20

Program: **Holiday Parks**

Budget Variance: Operating Expenditure (\$6,900)
Capital Expenditure \$0
Transfer from Reserves (\$7,400)
Transfer to Reserves (\$500)

Reason for Variance: Operating expenditure decreased by \$6,900 due to a support service cost adjustment of \$500 and the removal of \$7,400 for the use of the Administration Centre. This is a historic budget that is no longer relevant.
It is proposed to move \$150,000 from 4264.3 Cabins to 4264.17 Safari Tents to reflect actual expenditure. This Budget Program has no impact on the budget result as all proposed budget movements are covered by the Holiday Park Reserve.

**BYRON SHIRE COUNCIL
BUDGET 2016/2017
Review as at 31 December 2016**

Note Reference: 21
Program: Facilities Management
Budget Variance: Operating Expenditure \$20,700
 Capital Expenditure \$135,000
 Transfer from Reserves \$135,000
Reason for Variance: It is proposed to increase operating expenditure by \$20,000 for a social enterprise project plan for the old Country Link Building in Byron Bay. These costs are for consultants to initiate the plan. \$700 adjustment for support service costs.
 It is proposed to increase capital expenditure by \$135,000 due to:-
 \$55,000 4197.5 Customer Service Foyer Renovation – A project has been initiated to coordinate the redesign and reconfiguration of the Customer Service (CS) front counter to meet CS strategies and improve customer experience. This is the cost of the contract to complete the works.
 \$55,000 4197.1 Training Room Alterations Project – This project is to enclose the existing training room that is located above the conference room at the Administration Centre. At present, these two rooms cannot be used concurrently due to noise contamination. This is the cost of the contract to complete the works.
 \$25,000 4191.67 Solar Installation Mullumbimby District Neighbourhood Centre – A request to install solar panels at the Mullumbimby Neighbourhood Centre to help fund the increased electricity demand generated from increased service provision (funded from developer contributions).
 Both of the above projects can be funded from the Property Development Reserve and Property Reserve respectively.

Note Reference: 22
Program: Development & Certification
Budget Variance: Operating Income \$110,000
 Operating Expenditure \$110,800
Reason for Variance: It is proposed to increase operating income and expenditure by \$110,000 as there has been a steady and significant increase (25% from last year) in the number of applications for 'development' received during the year that has required additional temporary resourcing in the planning, building and environment assessment teams to ensure the timely management and assessment of development, construction certificate and subdivision applications as per statutory requirements and customer expectations. Support service cost increase of \$800.

Note Reference: 23
Program: Planning Policy & Natural Environment
Budget Variance: Operating Income \$3,000
 Operating Expenditure \$24,500
Reason for Variance: Operating income increased due to an additional \$3,000 in contributions for the Sustainable House Day Expo. Operating

BYRON SHIRE COUNCIL

BUDGET 2016/2017

Review as at 31 December 2016

expenditure increased due to \$3,000 for the Sustainable house Expo and an additional \$6,200 required for the Residential Strategy and an additional \$15,000 estimated for the Byron Shire Housing Summit. A support service cost increase of \$300.

Note Reference: **24**

Program: **Environment & Compliance**

Budget Variance: Operating Expenditure \$400

Reason for Variance: Operating expenditure increased due to a support service cost adjustment. It is also proposed to increase the budget for overtime and consultants for Environmental Health (\$40,000) and the Compliance salaries budget (\$50,000). These adjustments can be funded through savings in the Environmental Health salaries due to the ongoing vacant position of the Team Leader Public & Environmental Services. This increase is also due to the steady and significant increase in the number of applications for 'development' received during the year that has required additional temporary resourcing in the environment assessment teams to ensure the timely management and assessment of development, construction certificate and subdivision applications as per statutory requirements and customer expectations.

Note Reference: **25**

Program: **Economic Development**

Budget Variance: Operating Expenditure \$100

Reason for Variance: Support Service cost adjustment.

Note Reference: **26**

Program: **Water Supply Operating and Capital**

Budget Variance: Operating Expenditure (\$1,700)
Capital Expenditure \$2,027,900
Transfer from Reserves \$2,027,900
Transfer to Reserves \$1,700

Reason for Variance: Operating Expenditure increased due to a support service cost adjustment of \$700, an increase in Technical Skill expenditure as actuals are trending higher than the budget (\$10,000) and a decrease in rental of the administration centre (\$9,000) as this is now taken up in support service costs. These are funded through the Water Capital Works Reserve.
Capital Expenditure increased due to:-

\$40,000	6438.001 - Demand Management- It is proposed that this budget be increased to cover the cost of the installation of data loggers by SAFE Group..
\$1,200,000	6456.002 - Reservoir Construction - The budget of \$600,000 was removed in error at September Review, instead of being increased by the same amount. Therefore it is proposed that the budget of \$1,200,000 now be approved. Resolution 16/287
\$18,000	6753.001 - Mullumbimby Trunk Main Replacement DN200/150 - It is proposed that this budget be increased for additional works for valve installation and clean up works.

**BYRON SHIRE COUNCIL
BUDGET 2016/2017
Review as at 31 December 2016**

\$36,900	6770.001 - Mullumbimby Pipework Renewals - It is proposed that this budget be increased by \$36,900 to finalise the clean up of site works..
\$104,000	6786.001 - Dinjera Place - Water Pump Station - It is proposed that this budget be added so that it reflects the Water and Sewer 30 year plan. These works relate to investigation and pressure monitoring requirements. Data is required to make a decision versus Level of Service.
\$253,000	6679.1 Paterson Street Reservoir Roof Replacement - It is proposed that this budget be added, so that it reflects the Water and Sewer 30 year plan. These works relate to the structural failure of the existing roof.
\$260,000	6680.1 Byron Bypass Cross Connections - It is proposed that this budget be added, so that it reflects the Water and Sewer 30 year plan. These works relate to the new bypass. Installation of new water mains to improve levels of service and a fire main.
\$100,000	6870.1 Palmer Ave Water Buster Pump Station - It is proposed that this budget be added so that it reflects the Water and Sewer 30 year plan. These works relate to pipeline installation to improve levels of service.
\$16,000	6871.1 Yamble Dr. Water Buster Pump Station Renewal - It is proposed that this budget be added, so that it reflects the Water and Sewer 30 year plan. These works relate to ageing infrastructure and replacement of pumps and the switchboard.

This Budget Program has no impact on the budget result as all proposed budget movements are covered by the Water Capital Works reserve and Section 64 Developer Contributions reserve (Water).

Note Reference: 27

Program: Sewerage Supply Operating and Capital

Budget Variance: Operating Expenditure \$67,800
Capital Expenditure \$2,809,100
Transfer from Reserves \$2,809,100
Transfer to Reserves \$67,800

Reason for Variance: Operating Expenditure increased due to a support service cost adjustment of \$2,800, an increase in Technical Skill expenditure as actuals are trending higher than the budget (\$20,000) and an increase in charges abandoned to reflect actual expenditure. These are funded through the Sewer Capital Works Reserve.
Capital Expenditure increased due to:-

(\$300,000)	7590.1 STP - Detailed Site Contamination Study - Demolition and remediation tender has been awarded. Some of the existing budget is no longer required.
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**BYRON SHIRE COUNCIL
BUDGET 2016/2017
Review as at 31 December 2016**

(\$100,000)	7591.1 Vallances Rd Subdivision - A planning options review will be progressed. Subdivision works will not occur this financial year.
\$158,000	7787.1 Milton Street SPS3004 - rising main upgrade - It is proposed that this budget be added so that it reflects the Water and Sewer 30 year plan. These works relate to the capacity of the existing main and its ability to service the catchment associated with the pump station.
\$31,200	7788.1 Childe St SPS3005 - pump upgrade - It is proposed that this budget be added so that it reflects the Water and Sewer 30 year plan. These works relate to the existing pumps and their capacity to service the applicable sewer catchment.
\$49,400	7789.1 Broken Hd Rd SPS3007 - pump upgrade - It is proposed that this budget be added so that it reflects the Water and Sewer 30 year plan. These works relate to the existing pumps and their capacity to service the applicable sewer catchment.
\$253,500	7790.1 Butler St SPS3003 rising main - It is proposed that this budget be added so that it reflects the Water and Sewer 30 year plan. These works relate to the new bypass. Require installation of new sewer rising main to replace existing constrained main.
\$77,000	7793.1 Bangalow Rd Renewal Rising Sewer Main - It is proposed that this budget be added so that it reflects the Water and Sewer 30 year plan. These works relate to an ageing trunk rising main in poor condition.
\$140,000	7826.1 Kiah Close SPS 5009 Additional Pump - It is proposed that this budget be added so that it reflects the Water and Sewer 30 year plan. These works relate to energy efficiency identification/opportunity for power saving.
\$1,250,000	7827.1 Terrara Court SPS 5012 Pump Station Upgrade - It is proposed that this budget be added so that it reflects the Water and Sewer 30 year plan. These works relate to the existing pump station and its capacity to service the applicable sewer catchment in terms of overflow to the environment.
\$1,250,000	7828.1 Rajah Rd SPS 5004 Pump Station Renewal - It is proposed that this budget be added so that it reflects the Water and Sewer 30 year plan. These works relate to this critical existing ageing pump station and its reliability to service the applicable sewer catchment.

This Budget Program has no impact on the budget result as all proposed budget movements are covered by the Sewerage Capital Works reserve and Section 64 Developer Contributions reserve (Sewerage).

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 2

Account Number	Account Description	Original Budget	Operating Capital	Income/Expenditure	Revised Budget at 30 September	Income Increase/ (Decrease)	Expenditure Increase/ (Decrease)	Revised Budget at 30 June	Note Ref
General Managers Office									
2015.091	Support Services Costs Allocated	343,400	Operating	Expenditure	343,400		(200)	343,200	1
2015.910	Support Services Costs Reallocated	(1,640,500)	Operating	Expenditure	(1,640,500)		(18,900)	(1,659,400)	1
2001.001	Salaries & Oncosts	640,300	Operating	Expenditure	640,300		16,600	656,900	1
4116.001	Transfer from Structural Change Reserve	0	Capital	Income	0	16,700		16,700	1
2016.006	Customer Service - Sundry Expenses	0	Operating	Expenditure	0		2,500	2,500	1
Total for Program:						16,700	0		
TOTAL REPORTABLE FOR GENERAL MANAGER						16,700	0		
Councillor Services									
2159.091	Support Services Costs	345,600	Operating	Expenditure	345,600		100	345,700	2
2152.001	NOROC Membership	15,600	Operating	Expenditure	15,600		(500)	15,100	2
2152.004	Institute Public Works Engineers Austral	4,200	Operating	Expenditure	4,200		500	4,700	2
2152.005	Newlog Subscription	28,400	Operating	Expenditure	28,400		800	29,200	2
2152.008	Contribution - Arts Northern Rivers	17,300	Operating	Expenditure	17,300		400	17,700	2
2052.004	Integrated Planning, Reporting & Promos	33,600	Operating	Expenditure	33,600		66,300	99,900	2
4095.101	Transfer From Infrastructure Services Carryover Reserve	0	Capital	Income	0	66,300		66,300	2
Total for Program:						66,300	67,600		
Financial Services									
2239.910	Support Services Costs Reallocated	(1,169,600)	Operating	Expenditure	(1,169,600)		2,300	(1,167,300)	3
2205.003	Rates - Valuation Fees	90,700	Operating	Expenditure	90,700		(2,300)	88,400	3
Total for Program:						0	0		
Information Services									
1143.005	DEST Trainee Contribution	0	Operating	Income	0	1,500		1,500	4
4019.101	IT Strategic Plan Actions	412,500	Operating	Expenditure	412,500		150,000	562,500	4
4019.101	Transfer from Information Services Reserve	137,500	Capital	Income	137,500	150,000		287,500	4
Total for Program:						151,500	150,000		
Governance Services									
2189.091	Support Services Costs Allocated	342,000	Operating	Expenditure	342,000		(300)	341,700	5
2189.910	Support Services Costs Reallocated	(2,607,100)	Operating	Expenditure	(2,607,100)		4,000	(2,603,100)	5
1103.001	LG Procurement Rebate	0	Operating	Income	0	3,700		3,700	5
Total for Program:						3,700	3,700		
Community Development									
2369.091	Support Services Costs	206,700	Operating	Expenditure	206,700		200	206,900	6
2331.072	Plan of Management for Byron Rec Ground	0	Operating	Expenditure	0		8,800	8,800	6
4025.101	Transfer from Property Reserve	0	Capital	Income	0	8,800		8,800	6
Total for Program:						8,800	9,000		
Childrens Services									
Sandhills									
2459.091	Support Services Costs	210,900	Operating	Expenditure	210,900		400	211,300	7
4239.001	Transfer to Childrens Services Reserve	4,900	Capital	Expenditure	4,900		(400)	4,500	7
OOSH									
2460.091	Support Services Costs Allocated	57,900	Operating	Expenditure	61,300		100	61,400	8
4101.101	Transfer from Childrens Services Reserve	2,100	Capital	Expenditure	2,100	100		2,200	8
Total for Program:						100	100		
Library Services									
2479.091	Support Services Costs	47,800	Operating	Expenditure	47,800		300	48,100	9
Total for Program:						-	300		
TOTAL REPORTABLE FOR CORPORATE & COMMUNITY SERVICES						230,400	230,700		

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 2

Account Number	Account Description	Original Budget	Operating Capital	Income/Expenditure	Revised Budget at 30 September	Income Increase/ (Decrease)	Expenditure Increase/ (Decrease)	Revised Budget at 30 June	Note Ref
Supervision and Administration									
3029.091	Support Services Costs	973,900	Operating	Expenditure	973,900		(500)	973,400	10
3029.910	Support Services Costs Reallocated	(2,798,900)	Operating	Expenditure	(2,798,900)		500	(2,798,400)	10
3001.001	Paid Parking Officer	85,600	Capital	Expenditure	85,600		(85,600)	0	10
4043.101	Transfer from Reserves	85,600	Capital	Income	85,600	(85,600)	0	0	10
Total for Program:						(85,600)	(85,600)		
Asset Management Planning									
3039.091	Support Services Costs	263,600	Operating	Expenditure	263,600		(100)	263,500	11
3039.910	Support Services Costs Reallocated	(764,600)	Operating	Expenditure	(764,600)		100	(764,500)	11
3031.001	Asset Management Consultancy Services	15,100	Operating	Expenditure	15,100		20,000	35,100	11
3031.002	Asset Revaluation Services	25,200	Operating	Expenditure	25,200		(5,000)	20,200	11
3031.003	Specialist Condition Assessment Services	20,200	Operating	Expenditure	20,200		(15,000)	5,200	11
Total for Program:						0	0		
Emergency Services									
3059.091	Support Services Costs	131,100	Operating	Expenditure	131,100		200	131,300	12
1652.001	Donations	0	Operating	Income	0	21,000		21,000	12
2841.023	Donations Dispersed to Various Brigades	0	Operating	Expenditure	0		21,000	21,000	12
1652.004	RFS - Ballina	0	Operating	Income	0	17,000		17,000	12
2841.021	RFS - Ballina	0	Operating	Expenditure	0		17,000	17,000	12
1652.005	RFS - Tweed	0	Operating	Income	0	27,000		27,000	12
2841.022	RFS - Tweed	0	Operating	Expenditure	0		27,000	27,000	12
1651.001	Bush Fire - Operations	166,300	Operating	Income	166,300	34,300		200,600	12
Total for Program:						99,300	65,200		
Depot Services and Fleet Management									
3089.091	Support Services Costs - Fleet	428,900	Operating	Expenditure	428,900		100	429,000	13
4049.101	Transfer from Plant Reserve	273,900	Capital	Income	273,900	100		274,000	13
3081.003	Fleet Management Costs	9,600	Operating	Expenditure	9,600		30,000	39,600	13
4049.101	Transfer from Plant Reserve	9,600	Capital	Income	9,600	30,000		39,600	13
Total for Program:						30,100	30,100		
Local Roads and Drainage									
3169.091	Support Services Costs - Local	2,073,700	Operating	Expenditure	2,073,700		2,100	2,075,800	14
1722.013	Paid Parking Jan 16 Onwards	2,300,000	Operating	Income	2,300,000	300,000		2,600,000	14
3160.025	Lease of Paid Parking Meters	516,300	Operating	Expenditure	516,300		300,000	816,300	14
1726.001	Priv. Wks. - Plant & Truck Assessments	10,000	Operating	Income	10,000	30,000		40,000	14
3155.001	Priv. Wks. - Plant & Truck Assessment	10,000	Operating	Expenditure	10,000		30,000	40,000	14
3125.012	Sealed Rural - R/side Tree Main 16 Plan	66,500	Operating	Expenditure	66,500		78,800	145,300	14
44044.001	PAMP Construction - Parks St	69,300	Capital	Expenditure	69,300		(69,300)	0	14
44044.023	Access Ramps and Footpaths Works	53,600	Capital	Expenditure	53,600		(9,500)	44,100	14
3160.036	Paid Parking Officer	0	Operating	Expenditure	0		85,600	85,600	14
44263.001	Broken Head Road	600,000	Capital	Expenditure	600,000		(600,000)	0	14
4052.101	Transfer from Council Paid Parking Reserve	0	Capital	Income	0	(514,400)		(514,400)	14
44003.012	Marine Pde - Footpath	450,600	Capital	Expenditure	450,600		205,000	655,600	14
4052.101	Transfer from Infrastructure Renewal Reserve	0	Capital	Income	0	205,000		205,000	14
44192.001	SGB Street Drainage Improvements	19,900	Capital	Expenditure	19,900		(19,900)	0	14
44224.001	SGB Street Drainage Upgrade Stage 2	20,000	Capital	Expenditure	20,000		(20,000)	0	14
44246.001	Ruskin Lane Stormwater Augmentation	32,800	Capital	Expenditure	32,800		4,800	37,600	14
4052.101	Transfer from Stormwater Drainage Reserve	19,900	Capital	Income	19,900	(35,100)		(15,200)	14
44198.001	Federal Drive, Goonengerry, pavement upg	782,800	Capital	Expenditure	782,800		150,000	932,800	14
44241.001	Myocum Road	556,500	Capital	Expenditure	556,500		(28,000)	528,500	14
44250.001	Massinger St, Lawson St to Kipling St	595,000	Capital	Expenditure	595,000		(24,000)	571,000	14
44253.001	Myocum Rd Segment 545.10	600,000	Capital	Expenditure	600,000		72,000	672,000	14
4053.202	Capital Income - Roads to Recovery	2,219,000	Capital	Income	2,219,000	170,000		2,389,000	14
44268.001	Beach Avenue, South Golden Beach	307,200	Capital	Expenditure	307,200		303,800	611,000	14
4052.101	Transfer from Infrastructure Renewal Reserve	307,200	Capital	Income	307,200	153,600		460,800	14
4052.101	Transfer from Stormwater Drainage Reserve	0	Capital	Income	0	150,200		150,200	14
45483.001	Massinger/Lawson St Roundabout	1,251,900	Capital	Expenditure	1,251,900		(320,000)	931,900	14
4054.101	Transfer from Developer Contributions	940,000	Capital	Income	940,000	(320,000)		620,000	14
45480.001	Byron Bay Bypass	12,170,800	Capital	Expenditure	12,170,800		(9,170,800)	3,000,000	14
45485.001	Clifford St intersection with Broken Hea	1,531,400	Capital	Expenditure	1,531,400		(1,200,000)	331,400	14
45487.001	Bayshore Drive/Ewingsdale Rd Roundabout	2,784,700	Capital	Expenditure	2,784,700		(1,880,000)	904,700	14
4053.201	Transfer from RMS Grant	12,780,000	Capital	Income	14,929,000	(9,750,800)		5,178,200	14
4054.101	Transfer from Developer Contributions	7,039,000	Capital	Income	7,960,700	(2,500,000)		5,460,700	14
44210.001	Wilson Ck Rd (RMS)	21,600	Capital	Expenditure	21,600		3,600	25,200	14
4052.101	Transfer from Council Paid Parking Reserve	0	Capital	Income	0	192,000		192,000	14
Total for Program:						(11,919,500)	(12,105,800)		
RMS									
3219.091	Support Services Costs	346,300	Operating	Expenditure	346,300		200	346,500	15
1745.019	Natural Disaster January 2015	144,500	Operating	Income	144,500	82,000		226,500	15
4804	Natural Disaster Jan 2015	0	Operating	Expenditure	0		82,000	82,000	15
1745.022	Natural Disaster 4 June 2016	227,000	Operating	Income	227,000	817,300		1,044,300	15
4807	Natural Disaster RMS 4 June 2016	0	Operating	Expenditure	0		1,009,300	1,009,300	15
Total for Program:						899,300	1,091,500		

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 2

Account Number	Account Description	Original Budget	Operating Capital	Income/ Expenditure	Revised Budget at 30 September	Income Increase/ (Decrease)	Expenditure Increase/ (Decrease)	Revised Budget at 30 June	Note Ref
Open Spaces and Recreation									
3319.091	Support Services Costs	1,067,500	Operating	Expenditure	1,067,500		600	1,068,100	16
3258.002	Arakwal Area at Byron Bay Cemetery	0	Operating	Expenditure	0		2,200	2,200	16
1190.001	Community - Licence Fees - Temporary	2,200	Operating	Income	2,200	10,700		12,900	16
1193.002	Use of Council Land - Agistments	300	Operating	Income	300	(300)		0	16
1200.002	Other Tenure	200	Operating	Income	200	(200)		0	16
1204.001	Operational Leases	51,600	Operating	Income	51,600	11,300		62,900	16
1204.002	User Charges	15,600	Operating	Income	15,600	(15,600)		0	16
1204.003	Other Lease/Rental agreements	4,300	Operating	Income	4,300	(4,300)		0	16
1204.004	Landing Fees	7,600	Operating	Income	7,600	11,700		19,300	16
1204.005	Parking Fees	300	Operating	Income	300	2,700		3,000	16
1760.004	Surf Life Saving	101,700	Operating	Income	101,700	12,000		113,700	16
3267.001	Con Surf Life Sav-Non Inc Cr Res Plan 50	510,900	Operating	Expenditure	510,900		28,000	538,900	16
3263.007	NSW EPA Clean-up & Prevention	0	Operating	Expenditure	0		20,000	20,000	16
4059.101	Capital Grants & Contributions	325,000	Capital	Income	325,000	20,000		345,000	16
4835.127	North Ocean Shores Sportsfields	915,700	Capital	Expenditure	915,700		390,000	1,305,700	16
4058.101	Transfer from Property Reserve	0	Capital	Income	0	187,000		187,000	16
4060.101	Developer Contributions	915,700	Capital	Income	915,700	149,000		1,064,700	16
4058.101	Transfer from Unexpended Loans	0	Capital	Income	0	54,000		54,000	16
4835.159	South Beach Tennis Court	26,000	Capital	Expenditure	26,000		(26,000)	0	16
4835.182	South Beach Surf Club Carpark	0	Capital	Expenditure	0		26,000	26,000	16
4835.171	South Golden Beach playground and youth facilities	118,000	Capital	Expenditure	118,000		42,000	160,000	16
4060.101	Transfer from Developer Contributions	0	Capital	Income	0	42,000		42,000	16
4834.001	Transfer to Crown Reserves	0	Capital	Expenditure	0		15,100	15,100	16
3285.065	Shark Patrols	0	Operating	Expenditure	0		15,000	15,000	16
Total for Program:						480,000	512,900		
Quarry									
3349.091	Support Services Costs Allocated	15,000	Operating	Expenditure	15,000		100	15,100	17
4061.101	Transfer from Reserves	40,100	Capital	Income	40,100	100		40,200	17
Total for Program:						100	100		
Waste & Recycling									
3419.091	Support Services Costs	250,200	Operating	Expenditure	250,200		1,400	251,600	18
4962.101	Transfer to Domestic Waste Reserve	250,200	Capital	Expenditure	250,200		(1,400)	248,800	18
1805.002	Streets & Parks (Bins)	390,200	Operating	Income	390,200	(52,400)		337,800	18
4962.101	Transfer to Waste Management Reserve	390,200	Capital	Expenditure	390,200		(52,400)	337,800	18
Total for Program:						(52,400)	(52,400)		
Cavanbah Centre									
2439.091	Support Services Costs	150,300	Operating	Expenditure	150,300		100	150,400	19
4122.008	Market Infrastructure	35,000	Capital	Expenditure	35,000		(35,000)	0	19
4122.011	Cornell Field - AFL Nets	0	Capital	Expenditure	0		35,000	35,000	19
4122.009	Floor Tiles	15,000	Capital	Expenditure	15,000		22,000	37,000	19
4128.201	Capital Income - Insurance Claim	0	Capital	Income	0	13,000		13,000	19
Total for Program:						13,000	22,100		
Caravan Parks									
First Sun									
2529.091	Support Services Costs	133,500	Operating	Expenditure	133,500		500	134,000	20
4034.101	Transfer to Reserves	956,900	Capital	Expenditure	956,900		(500)	956,400	20
2529.097	Administration Centre Recharged	7,400	Operating	Expenditure	7,400		(7,400)	0	20
4034.101	Transfer from Reserves	7,400	Capital	Expenditure	7,400	(7,400)		0	20
4264.003	Cabins	200,000	Capital	Expenditure	200,000		(150,000)	50,000	20
4264.017	Safari Tents	50,000	Capital	Expenditure	50,000		150,000	200,000	20
Suffolk Park									
2530.091	Support Services Costs Allocated	80,200	Operating	Expenditure	80,200		200	80,400	20
4271.001	Transfer to Reserves	125,300	Capital	Expenditure	125,300		(200)	125,100	20
Total for Program:						(7,400)	(7,400)		
Facilities Management									
2319.091	Support Services Costs	244,500	Operating	Expenditure	244,500		700	245,200	21
2306.028	Countrylink Building Project Plan	0	Operating	Expenditure	0		20,000	20,000	21
4197.001	Asset Renewal Works - Training Room Alterations	31,600	Capital	Expenditure	31,600		55,000	86,600	21
4022.101	Transfer from Property Reserve	0	Capital	Income	0	55,000		55,000	21
4197.005	Customer Service Foyer Renovation	0	Capital	Expenditure	15,000		55,000	70,000	21
4022.101	Transfer from Property Development Reserve	0	Capital	Income	0	55,000		55,000	21
4191.067	Solar Installation - Mullum DNC	0	Capital	Expenditure	0		25,000	25,000	21
4022.101	Transfer from Developer Contributions	0	Capital	Income	0	25,000		25,000	21
Total for Program:						135,000	155,700		
TOTAL REPORTABLE FOR INFRASTRUCTURE SERVICES						(10,408,100)	(10,373,600)		

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 2

Account Number	Account Description	Original Budget	Operating / Capital	Income/ Expenditure	Revised Budget at 30 September	Income Increase/ (Decrease)	Expenditure Increase/ (Decrease)	Revised Budget at 30 June	Note Ref
Development & Certification									
2729.091	Support Services Costs	1,359,500	Operating	Expenditure	1,359,500		800	1,360,300	22
1611.002	Compliance Certificates - Inspections	272,200	Operating	Income	272,200	40,000		312,200	22
1611.004	Construction Certificates	310,300	Operating	Income	310,300	50,000		360,300	22
1611.017	Section 68 Approvals & Inspection - Pt B	383,500	Operating	Income	383,500	20,000		403,500	22
2711.003	Plan & Devel Teams Temp Resourcing/Overtime	81,600	Operating	Expenditure	81,600		100,000	181,600	22
2751.004	Building Certification Temp Resourcing/Overtime	30,200	Operating	Expenditure	30,200		10,000	40,200	22
Total for Program:						110,000	110,800		
Planning Policy & Natural Environment									
2619.091	Support Services Costs	494,500	Operating	Expenditure	494,500		300	494,800	23
1504.003	Sustainable House Day Contributions	-	Operating	Income	-	3,000		3,000	23
2608.002	Sustainable House Day	13,900	Operating	Expenditure	13,900		3,000	16,900	23
2605.107	Residential Strategy	8,300	Operating	Expenditure	8,300		6,200	14,500	23
2608.003	Byron Shire Housing Summit	-	Operating	Expenditure	10,000		15,000	25,000	23
Total for Program:						3,000	24,500		
Environment & Compliance									
2799.091	Support Services Costs	600,700	Operating	Expenditure	600,700		400	601,100	24
2781.001	Environmental Health Salaries & Oncosts	454,500	Operating	Expenditure	454,500		(90,000)	364,500	24
2781.002	Environmental Health Overtime/Consultants	8,800	Operating	Expenditure	8,800		40,000	48,800	24
2783.001	Compliance - Salaries & Oncosts	257,100	Operating	Expenditure	257,100		50,000	307,100	24
Total for Program:						0	400		
Economic Development									
2013.091	Support Services Costs	175,100	Operating	Expenditure	175,100		100	175,200	25
Total for Program:						-	100		
TOTAL REPORTABLE FOR SUSTAINABLE ENVIRONMENT & ECONOMY						113,000	135,800		
NET MOVEMENT FOR SEPTEMBER REVIEW - SURPLUS / (DEFICIT)						(40,900)			
TOTAL EXPENDITURE AND INCOME ADJUSTMENTS FOR GENERAL FUND						(10,048,000)	(10,007,100)		

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 2

Account Number	Account Description	Original Budget	Operating / Capital	Income/ Expenditure	Revised Budget at 30 September	Income Increase/ (Decrease)	Expenditure Increase/ (Decrease)	Revised Budget at 30 June	Note Ref
Water Supply - Management									
6159.091	Support Services Costs	1,020,600	Operating	Expenditure	1,052,700		1,700	1,054,400	26
6437.001	Transfer to Reserves	891,800	Capital	Expenditure	898,600		(1,700)	896,900	26
6125.003	Technical Skills	10,300	Operating	Expenditure	10,300		10,000	20,300	26
6159.003	Rental Administration Centre	9,000	Operating	Expenditure	9,000		(9,000)	0	26
6437.001	Transfer to Reserves	0	Operating	Expenditure	0		(1,000)	(1,000)	26
6438.001	Demand Management	20,000	Capital	Expenditure	20,000		40,000	60,000	26
6405.101	Section 64 Levies Applied	200,000	Capital	Income	200,000	40,000		240,000	26
Water Capital Works - Bangalow									
6456.002	Reservoir Construction	613,400	Capital	Expenditure	13,400		1,200,000	1,213,400	26
6408.101	Section 64 Levies Applied	613,400	Capital	Income	13,400	1,200,000		1,213,400	26
Water Capital Works - Mullumbimby									
6753.001	Mullumbimby Trunk Main Replacement DN200/150	11,400	Capital	Expenditure	11,400		18,000	29,400	26
6770.001	Mullumbimby Pipework Renewals	133,500	Capital	Expenditure	133,500		36,900	170,400	26
6786.001	Dinjera Place - Water Pump Station	0	Capital	Expenditure	0		104,000	104,000	26
6415.101	Transfer from Reserve	30,000	Capital	Income	30,000	18,000		48,000	26
6417.101	Transfer from Developer Contributions	114,900	Capital	Income	114,900	140,900		255,800	26
Water Capital Works - Byron Bay									
6679.001	Paterson Street Reservoir Roof Replacement	0	Capital	Expenditure	0		253,000	253,000	26
6680.001	Byron Bypass Cross Connections	0	Capital	Expenditure	0		260,000	260,000	26
6412.101	Transfer from Reserve	514,400	Capital	Income	514,400	253,000		767,400	26
6414.101	Transfer from Developer Contributions	5,082,800	Capital	Income	5,082,800	260,000		5,342,800	26
Water Capital Works - Ocean Shores									
6870.001	Palmer Ave Water Buster Pump Station Cro	0	Capital	Expenditure	0		100,000	100,000	26
6871.001	Yamble Dr. Water Buster Pump Station Renewal	0	Capital	Expenditure	0		16,000	16,000	26
6421.101	Transfer from Reserve	0	Capital	Income	0	16,000		16,000	26
6423.101	Section 64 Levies Applied	0	Capital	Income	183,300	100,000		283,300	26
TOTAL EXPENDITURE AND INCOME ADJUSTMENTS FOR WATER FUND						2,027,900	2,027,900		
Sewerage Service - Management									
7169.091	Support Services Costs	1,229,500	Operating	Expenditure	1,341,000		2,800	1,343,800	27
7437.001	Transfer to Reserves	0	Capital	Expenditure	0		(2,800)	(2,800)	27
7125.003	Technical Skills	2,200	Operating	Expenditure	2,200		20,000	22,200	27
7151.002	Charges Abandoned	2,200	Operating	Expenditure	2,200		45,000	47,200	27
7437.001	Transfer to Reserves	213,400	Capital	Expenditure	213,400		(65,000)	148,400	27
Sewerage Service - Brunswick Heads									
7590.001	STP - Detailed Site Contamination Study	1,841,000	Capital	Expenditure	1,841,000		(300,000)	1,541,000	27
7591.001	Vallances Rd Subdivision	130,000	Capital	Expenditure	130,000		(100,000)	30,000	27
7411.101	Section 64 Levies Applied	970,000	Capital	Income	970,000	(150,000)		820,000	27
7409.101	Transfer from Reserves	1,668,400	Capital	Income	1,668,400	(250,000)		1,418,400	27
Sewerage Service - Byron Bay									
7787.001	Milton Street SPS3004 - rising main upgrade	0	Capital	Expenditure	0		158,000	158,000	27
7788.001	Childe St SPS3005 - pump upgrade	0	Capital	Expenditure	0		31,200	31,200	27
7789.001	Broken Hd Rd SPS3007 - pump upgrade	0	Capital	Expenditure	0		49,400	49,400	27
7790.001	Butler St SPS3003 rising main	0	Capital	Expenditure	0		253,500	253,500	27
7793.001	Bangalow Rd Renewal Rising Sewer Main	0	Capital	Expenditure	0		77,000	77,000	27
7414.101	Transfer from Developer Contributions	1,227,200	Capital	Income	1,227,200	459,800		1,687,000	27
7412.101	Transfer from Reserves	250,000	Capital	Income	250,000	109,300		359,300	27
Sewerage Service - Ocean Shores									
7826.001	Kiah Close SPS 5009 Additional Pump	0	Capital	Expenditure	0		140,000	140,000	27
7827.001	Terrara Court SPS 5012 Pump Station Upgrade	0	Capital	Expenditure	0		1,250,000	1,250,000	27
7828.001	Rajah Rd SPS 5004 Pump Station Renewal	0	Capital	Expenditure	0		1,250,000	1,250,000	27
7421.101	Transfer from Reserves	509,200	Capital	Income	103,000	500,000		603,000	27
7423.101	Transfer from Developer Contributions	993,900	Capital	Income	0	2,140,000		2,140,000	27
TOTAL EXPENDITURE AND INCOME ADJUSTMENTS FOR SEWER FUND						2,809,100	2,809,100		
TOTAL UNRESTRICTED CASH SURPLUS/(DEFICIT) ADJUSTMENT FOR GENERAL FUND						(40,900)			



Quarterly Budget Review Statements 31st December 2016



BYRON SHIRE COUNCIL
2016/2017 Budget Review as at 31st December 2016
QUARTERLY BUDGET REVIEW STATEMENTS - DLG REPORTING REQUIREMENTS

CONTENTS

1	STATEMENT BY RESPONSIBLE ACCOUNTING OFFICER
2 - 3	INCOME AND EXPENSES STATEMENT BY TYPE
4 - 7	CAPITAL BUDGET
8 - 10	CASH & INVESTMENTS POSITION
11	COMMENTS ON CASH & INVESTMENTS POSITION
12	KEY PERFORMANCE INDICATORS
13	CONTRACTS
14	LEGAL EXPENSES

BYRON SHIRE COUNCIL

2016/2017 Budget Review as at 31st December 2016

QUARTERLY BUDGET REVIEW STATEMENTS - DLG REPORTING REQUIREMENTS

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005

It is my opinion that the Quarterly Budget Review Statement for Byron Shire Council for the quarter ended 31st December 2016 indicates that Councils' projected financial position at 30th June 2017 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure



Signed

Date:-31st January 2016

James Brickley

Responsible Accounting Officer, Byron Shire Council

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 3

2016/2017 Budget Review as at 31st December 2016 Consolidated Fund Income and Expenses by Type

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16
Operating Revenue							
Rates & Annual Charges	37,390,000	0	0	0	0	37,390,000	37,375,196
User Charges and Fees	29,381,400	0	(71,400)	0	485,100	29,795,100	14,181,516
Interest and Investment Revenue	1,697,400	0	0	0	0	1,697,400	812,736
Other Revenues	1,531,800	0	(12,800)	0	3,700	1,522,700	535,236
Grants and Contributions - Operating	5,502,600	0	123,400	0	933,600	6,559,600	3,456,486
Grants and Contributions - Capital	15,984,900	0	2,308,100	0	(9,580,800)	8,712,200	2,858,556
Total Income from Continuing Operations	91,488,100	0	2,347,300	0	(8,158,400)	85,677,000	59,219,726
Operating Expenditure							
Employee Costs	22,083,780	0	51,100	0	51,000	22,185,880	11,067,916
Borrowing Costs	4,571,900	0	0	0	0	4,571,900	2,029,066
Materials and Contracts	32,103,420	0	(317,100)	147,900	2,066,600	34,000,820	18,238,866
Depreciation	12,515,100	0	0	0	0	12,515,100	6,257,556
Legal Costs	0	0	0	0	0	0	0
Other Expenses	5,441,700	0	84,200	0	(1,100)	5,524,800	3,278,676
Total Expenses from Continuing Operations	76,715,900	0	(181,800)	147,900	2,116,500	78,798,500	40,872,066
Net Operating Result from Continuing Operations	14,772,200	0	2,529,100	(147,900)	(10,274,900)	6,878,500	18,347,666
Net Operating Result before Capital Items	(1,212,700)	0	221,000	(147,900)	(694,100)	(1,833,700)	15,489,116

2016/2017 Budget Review as at 31st December 2016 General Fund Income and Expenses by Type

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16
Operating Revenue							
Rates & Annual Charges	25,094,200	0	0	0	0	25,094,200	24,960,691.56
User Charges and Fees	17,654,400	0	(71,400)	0	485,100	18,068,100	9,902,788.56
Interest and Investment Revenue	1,373,500	0	0	0	0	1,373,500	445,003.86
Other Revenues	1,531,800	0	(12,800)	0	3,700	1,522,700	534,485.86
Grants and Contributions - Operating	5,299,400	0	123,400	0	933,600	6,356,400	3,296,442.66
Grants and Contributions - Capital	15,984,900	0	2,308,100	0	(9,580,800)	8,712,200	2,858,555.76
Total Income from Continuing Operations	66,938,200	0	2,347,300	0	(8,158,400)	61,127,100	41,997,966.66
Operating Expenditure							
Employee Costs	19,302,040	0	51,100	0	41,000	19,394,140	7,717,773.96
Borrowing Costs	1,041,800	0	0	0	0	1,041,800	479,203.46
Materials and Contracts	20,323,660	0	(242,000)	147,900	2,006,100	22,235,660	12,390,656.26
Depreciation	8,293,600	0	0	0	0	8,293,600	4,146,800.06
Other Expenses	5,281,200	0	84,200	0	(1,100)	5,364,300	3,200,345.06
Total Expenses from Continuing Operations	54,242,300	0	(106,700)	147,900	2,046,000	56,329,500	27,934,778.76
Net Operating Result from Continuing Operations	12,695,900	0	2,454,000	(147,900)	(10,204,400)	4,797,600	14,063,186.66
Net Operating Result before Capital Items	(3,289,000)	0	145,900	(147,900)	(623,600)	(3,914,600)	11,204,636.66

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 3

2016/2017 Budget Review as at 31st December 2016 Water Fund Income and Expenses by Type

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16
Operating Revenue							
Rates & Annual Charges	2,245,100	0	0	0	0	2,245,100	2,255,306
User Charges and Fees	6,596,800	0	0	0	0	6,596,800	2,465,092
Interest and Investment Revenue	131,000	0	0	0	0	131,000	203,981
Other Revenues	0	0	0	0	0	0	(
Grants and Contributions - Operating	102,500	0	0	0	0	102,500	81,425
Grants and Contributions - Capital	0	0	0	0	0	0	(
Total Income from Continuing Operations	9,075,400	0	0	0	0	9,075,400	5,005,804
Operating Expenditure							
Employee Costs	1,380,920	0	0	0	10,000	1,390,920	212,977
Borrowing Costs	0	0	0	0	0	0	(
Materials and Contracts	5,732,480	0	(77,300)	0	(7,300)	5,647,880	5,191,661
Depreciation	1,169,600	0	0	0	0	1,169,600	584,800
Other Expenses	78,100	0	0	0	0	78,100	40,650
Total Expenses from Continuing Operations	8,361,100	0	(77,300)	0	2,700	8,286,500	6,030,091
Net Operating Result from Continuing Operations	714,300	0	77,300	0	(2,700)	788,900	(1,024,290)
Net Operating Result before Capital Items	714,300	0	77,300	0	(2,700)	788,900	(1,024,290)

2016/2017 Budget Review as at 31st December 2016 Sewer Fund Income and Expenses by Type

Description	Original Est 1-Jul-16	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16
Operating Revenue							
Rates & Annual Charges	10,050,700	0	0	0	0	10,050,700	10,159,204
User Charges and Fees	5,130,200	0	0	0	0	5,130,200	1,813,632
Interest and Investment Revenue	192,900	0	0	0	0	192,900	163,741
Other Revenues	0	0	0	0	0	0	750
Grants and Contributions - Operating	100,700	0	0	0	0	100,700	78,621
Grants and Contributions - Capital	0	0	0	0	0	0	(
Total Income from Continuing Operations	15,474,500	0	0	0	0	15,474,500	12,215,954
Operating Expenditure							
Employee Costs	1,400,820	0	0	0	0	1,400,820	218,924
Borrowing Costs	3,530,100	0	0	0	0	3,530,100	1,549,851
Materials and Contracts	6,047,280	0	2,200	0	67,800	6,117,280	3,574,771
Depreciation	3,051,900	0	0	0	0	3,051,900	1,525,950
Other Expenses	82,400	0	0	0	0	82,400	37,677
Total Expenses from Continuing Operations	14,112,500	0	2,200	0	67,800	14,182,500	6,907,183
Net Operating Result from Continuing Operations	1,362,000	0	(2,200)	0	(67,800)	1,292,000	5,308,771
Net Operating Result before Capital Items	1,362,000	0	(2,200)	0	(67,800)	1,292,000	5,308,771

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 3

2016/2017 Budget Review as at 31st December 2016 Consolidated Capital Budget

Description		Original Est 1-Jul-16	Carryovers	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16
Capital Funding									
Revenue Funded		1,785,400	0	0	192,000	0	31,800	2,009,200	634,555
Special Rate funded		540,700	0	0	0	0	(90,000)	450,700	60,236
Capital Grants and Contributions		16,024,900	0	0	2,408,100	0	(9,580,800)	8,852,200	2,843,211
Internal Restrictions	Internal Reserves	23,248,400	0	0	(903,700)	0	668,400	23,268,000	5,192,968
	Developer Contributions	17,703,700	0	0	(841,000)	0	1,886,700	18,749,400	9,882,606
	Unexpended Loans	0	0	0	0	0	54,000	54,000	54,000
External Restrictions									
	Crown Reserves	175,000	0	0	0	0	0	175,000	134,093
	Domestic Waste Reserve	19,500	0	0	0	0	0	19,500	17,000
	Unexpended Grants	320,300	0	0	136,900	0	0	457,200	42,946
New Loans		0	0	0	0	0	0	0	0
Total Capital Funding		59,817,900	0	0	992,300	0	(7,029,900)	54,035,200	18,861,616
Capital Expenditure									
New Assets									
	Plant & Equipment	0	0	0	0	0	0	0	0
	Land & buildings	0	0	0	0	0	0	0	0
	Roads, Bridges and Footpaths	0	0	0	0	0	0	0	0
Renewals									
	Plant & Equipment	19,222,900	0	0	(3,293,500)	0	4,837,000	20,766,400	7,335,257
	Land & buildings	5,591,600	0	0	203,300	0	589,000	6,383,900	3,070,355
	Roads, Bridges and Footpaths	29,667,600	0	0	675,500	0	(12,602,300)	17,740,800	6,972,276
	Drainage	591,400	0	0	3,343,000	0	146,400	4,080,800	253,479
	Other Assets	2,335,000	0	0	64,000	0	0	2,399,000	739,653
Loan Principal Repayments		2,664,300	0	0	0	0	0	2,664,300	495,805
Total Capital Expenditure		50,072,800	0	0	992,300	0	(7,029,900)	54,035,200	18,866,825
Net		(254,900)	0	0	0	0	0	0	(5,209)

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 3

2016/2017 Budget Review as at 31st December 2016								
General Fund Capital Budget								
Description	Original Est 1-Jul-16	Carryovers	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16
Revenue Funded	1,785,400		0	192,000	0	31,800	2,009,200	634,555
Special Rate funded	540,700		0	0	0	(90,000)	450,700	60,236
Capital Grants and Contributions	16,024,900		0	2,408,100	0	(9,580,800)	8,852,200	2,843,211
Internal Restrictions								
Information Services Reserve	0		0	0	0	0	0	0
Caravan Park Reserve	1,892,000		0	(300,000)	0	0	1,592,000	488,654
ELE Reserve	100,000		0	0	0	0	100,000	283,189
Legal Services Reserve	175,000		0	0	0	0	175,000	91,347
Quarry Reserve	143,000		0	0	0	0	143,000	0
Waste Management Reserve	401,500		0	114,000	0	0	515,500	419,221
Plant Reserve	1,042,000		0	0	0	0	1,042,000	0
Property Reserve	22,300		0	15,000	0	55,000	92,300	2,338
Risk Management Reserve	10,000		0	0	0	0	10,000	0
CI Carryover Reserve	513,500		0	20,000	0	0	533,500	381,392
Byron Bay Library Reserve	0		0	0	0	0	0	0
Council Paid Parking Reserve	1,595,000		0	0	0	(408,000)	1,187,000	24,320
Human Resource Reserve	0		0	0	0	0	0	0
Crown Paid Parking Reserve	187,700		0	94,000	0	0	281,700	283,261
Footpath Dining Reserve	220,300		0	0	0	0	220,300	0
Infrastructure Reserve	36,900		0	0	0	0	36,900	0
Stormwater Levy Reserve	646,400		0	(29,800)	0	115,100	731,700	254,451
Environmental Levy Reserve	0		0	0	0	0	0	0
Childrens Services Reserve	0		0	9,300	0	0	9,300	16,095
GM Reserve	0		0	0	0	0	0	0
2002/03 Special Rate Reserve	0		0	0	0	0	0	0
2006/07 Special Rate Reserve	0		0	0	0	0	0	0
2007/08 Special Rate Reserve	148,400		0	0	0	0	148,400	159,246
2008/09 Special Rate Reserve	164,500		0	0	0	0	164,500	69,781
Infrastructure Renewal Reserve	3,416,500		0	0	0	205,000	3,621,500	873,265
Special Events Response & Mit	0		0	0	0	0	0	0
Property Development Reserve	1,470,500		0	0	0	55,000	1,525,500	1,015,218
Bridge Replacement Fund	254,900		0	116,600	0	0	371,500	149,874
Developer Contributions	8,926,600		0	1,503,700	0	(2,304,000)	8,126,300	3,228,826
Unexpended Loans	0		0	0	0	54,000	54,000	54,000
External Restrictions								
Unexpended Grants	320,300		0	136,900	0	0	457,200	42,946
Crown Reserves	175,000		0	0	0	0	175,000	134,093
Domestic Waste Reserve	19,500		0	0	0	0	19,500	17,000
Other. E.g Loans	0		0	0	0	0	0	0
Total Capital Funding	40,232,800	0	0	4,279,800	0	(11,866,900)	32,645,700	11,526,518
Renewals								
Plant & Equipment	0	0	0	0	0	0	0	0
Plant & Equipment	1,052,000		0	0	0	0	1,052,000	159
Land & buildings	5,591,600		0	203,300	0	589,000	6,383,900	3,070,355
Roads, Bridges and Footpaths	29,667,600		0	675,500	0	(12,602,300)	17,740,800	6,972,276
Drainage	591,400		0	3,343,000	0	146,400	4,080,800	253,479
Other Assets	2,335,000		0	64,000	0	0	2,399,000	739,653
Loan Principal Repayments								
Principal on Loans	995,200	0	0	0	0	0	995,200	495,805
Total Capital Expenditure	40,232,800	0	0	4,285,800	0	(11,866,900)	32,651,700	11,531,727
Net	0	0	0	(6,000)	0	0	(6,000)	(5,209.01)

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 3

2016/2017 Budget Review as at 31st December 2016

Water Fund Capital Budget

Description		Original Est 1-Jul-16	Carryovers	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16
Capital Funding									
Revenue Funded		0		0	0	0	0	0	0
Capital Grants and Contributions		0		0	0	0	0	0	0
Internal Restrictions	Water Capital Works Reserve	1,277,700		0	131,000	0	287,000	1,695,700	415,929
New Loans	Developer Contributions	8,777,100		0	(1,270,000)	0	1,740,900	9,248,000	4,497,564
		0		0	0	0	0	0	0
Total Capital Funding		10,054,800	0	0	(1,139,000)	0	2,027,900	10,943,700	4,913,493
Capital Expenditure									
New Assets									
	Plant & Equipment	0		0	0	0	0	0	0
	Land & buildings							0	0
	Roads, Bridges and Footpaths								
Renewals									
	Plant & Equipment	10,054,800		0	(1,139,000)	0	2,027,900	10,943,700	4,913,493
	Land & buildings								
	Other Assets								
Loan Principal Repayments		0						0	0
Total Capital Expenditure		10,054,800	0	0	(1,139,000)	0	2,027,900	10,943,700	4,913,493
Net		0	0	0	0	0	0	0	0

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 3

2016/2017 Budget Review as at 31st December 2016 Sewer Fund Capital Budget

Description		Original Est 1-Jul-16	Carryovers	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-17	Actual 31-Dec-16
Capital Funding									
Revenue Funded		0		0	0	0	0	0	0
Capital Grants and Contributions		0		0	0	0	0	0	0
Internal Restrictions	Sewer Capital Works Reserve	9,785,200		0	(1,073,800)	0	359,300	9,070,700	265,390
	Developer Contributions	0		0	(1,074,700)	0	2,449,800	1,375,100	2,156,216
Total Capital Funding		9,785,200	0	0	(2,148,500)	0	2,809,100	10,445,800	2,421,605
Capital Expenditure									
New Assets									
	Plant & Equipment	0		0	0	0	0	0	0
	Land & buildings							0	0
	Roads, Bridges and Footpaths							0	0
Renewals									
	Plant & Equipment	8,116,100		0	(2,154,500)	0	2,809,100	8,770,700	2,421,605
	Land & buildings								
	Roads, Bridges and Footpaths								
	Drainage								
	Other Assets							0	0
Loan Principal Repayments		1,669,100						1,669,100	0
Total Capital Expenditure		9,785,200	0	0	(2,154,500)	0	2,809,100	10,439,800	2,421,605
Net		0	0	0	5,000	0	0	6,000	0

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 3

Cash & Investments All Funds									
	MOVEMENTS								
Description	Opening Balance	Original Est 1-Jul-16 To / (From)	Resolutions Jul - Sep Qtr To / (From)	September Review To / (From)	Resolutions Oct - Dec Qtr To / (From)	Revote To / (From)	Revised Estimated Movement 30-Jun-17 To / (From)	Estimated Closing Balance 30-Jun-17	Actual Closing Balance 31-Dec-16
GENERAL FUND									
INTERNAL RESERVES									
Information Technology	345,043	(137,500)	0	0	0	(150,000)	(287,500)	57,543	345,043
Caravan Park Council	2,304,728	(1,367,400)	0	258,300	0	6,700	(1,102,400)	1,202,328	1,816,074
Employee Leave entitlements	1,071,413	(100,000)	0	0	0	0	(100,000)	971,413	788,225
Waste Management Facility	1,852,443	175,200	0	(80,600)	0	(53,800)	40,800	1,893,243	1,858,543
Plant	1,341,701	(396,300)	0	32,000	0	(30,100)	(394,400)	947,301	1,391,001
Quarry	838,330	(158,000)	0	(25,100)	0	(100)	(183,200)	655,130	838,330
Risk Management	183,514	(35,700)	0	0	0	0	(35,700)	147,814	183,514
Property	740,465	(143,600)	0	(15,000)	0	(250,800)	(409,400)	331,065	652,831
Carryover-Asset Management Services	952,177	(673,000)	0	(20,000)	0	(66,300)	(759,300)	192,877	587,288
Environmental Planning	191,790	(107,300)	0	0	(75,900)	0	(183,200)	8,590	166,351
Footpath Dining	231,820	(190,500)	0	0	0	0	(190,500)	41,320	215,287
Byron Bay Library	241,627	(50,000)	0	0	0	0	(50,000)	191,627	241,627
PaidParking	1,261,956	(254,200)	0	(94,000)	0	408,000	153,800	1,415,756	1,237,636
Human Resources	65,343	0	0	0	0	0	0	65,343	65,343
Legal Services	692,324	(214,200)	0	(26,100)	0	0	(240,300)	452,024	600,977
Community Development	118,829	(65,600)	0	0	0	0	(65,600)	53,229	103,829
Stormwater Drainage	504,726	(358,400)	0	29,800	0	(115,100)	(443,700)	61,026	250,275
Environmental Levy Reserve	114,848	(111,500)	0	0	0	0	(111,500)	3,348	32,394
Childrens Services	16,946	(16,300)	0	41,100	0	(500)	24,300	41,246	851
General Managers office	50,000	6,000	0	0	0	0	6,000	56,000	50,000
DLG Financial Assistance Grant	0	0	0	0	0	0	0	0	0
Revolving Energy Fund	64,429	0	0	0	0	0	0	64,429	64,429
Tennis Court Reserve	9,327	(100)	0	0	0	0	(100)	9,227	9,327
Asset Re-Valuation Reserve	10,620	0	0	0	0	0	0	10,620	10,620
2002/03 Special Rate Carryover Reserve	0	0	0	0	0	0	0	0	0
2003/04 Special Rate Carryover Reserve	0	0	0	0	0	0	0	0	0
2005/06 Special Rate Carryover Reserve	0	0	0	0	0	0	0	0	0
2006/07 Special Rate Carryover Reserve	56,300	(5,400)	0	0	0	0	(5,400)	50,900	56,300
2007/08 Special Rate Carryover Reserve	653,000	(653,000)	0	0	0	0	(653,000)	0	493,754
2008/09 Special Rate Carryover Reserve	156,100	(156,100)	0	0	0	0	(156,100)	0	91,882
Structural Change	284,985	0	0	16,700	0	(16,700)	0	284,985	284,985
Mullumbimby Civic Hall	0	0	0	0	0	0	0	0	0
Brunswick Heads Meorial Hall	37,413	0	0	0	0	0	0	37,413	37,413
South Golden Beach Hall	21,549	0	0	0	0	0	0	21,549	21,549
Infrastructure Renewal Reserve	3,893,559	(3,416,500)	0	0	0	(205,000)	(3,621,500)	272,059	3,011,056
Mullumbimby Pioneer Centre	3,402	0	0	0	0	0	0	3,402	3,402
Byron Bay Library Exhibition Space S355 Committee	11,150	0	0	0	0	0	0	11,150	11,150
Brunswick Valley Community Centre	0	0	0	0	0	0	0	0	0
Suffolk Park Community Centre	8,907	0	0	0	0	0	0	8,907	8,907
On-Site Sewerage Mgmt	409,934	0	0	0	0	0	0	409,934	409,934
Special Events Response & Mitigation	128,241	144,100	0	0	0	0	144,100	272,341	128,241
Property Development Reserve	576,223	202,500	0	0	0	(55,000)	147,500	723,723	576,223
Suffolk Park Open Space Reserve	50,000	0	0	0	0	0	0	50,000	50,000
Bangalow Heritage House	0	0	0	0	0	0	0	0	0
Bridge Replacement Fund	934,915	(254,900)	0	(116,600)	0	0	(371,500)	563,415	785,041
Ocean Shores Community Centre	22,918	0	0	0	0	0	0	22,918	22,918
Section 94 interest	0	0	0	0	0	0	0	0	0
Total Internal Reserves	20,452,992	(8,337,700)	0	500	(75,900)	(528,700)	(8,847,800)	11,605,192	17,502,548
EXTERNAL RESERVES									
Crown Reserves	514,388	(125,500)	0	0	0	15,100	(110,400)	403,988	357,260
Domestic Waste Management	982,500	(6,600)	0	(17,500)	0	0	(24,100)	958,400	965,500
Paid Parking Crown	421,719	115,400	0	(94,000)	0	0	21,400	443,119	138,458
Bonds and Deposits	3,722,261	0	0	0	0	0	0	3,722,261	3,722,261
Total External Reserves	5,640,867	(16,700)	0	(111,500)	0	15,100	(113,100)	5,527,767	5,183,479
UNEXPENDED LOANS									
Brunswick Heads Beautification	1,435	0	0	0	0	0	0	1,435	1,435
Embellish Mullum Sporting fields	52,611	0	0	0	0	(14,500)	(14,500)	38,111	52,611

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 3

Cash & Investments All Funds									
Description	Opening Balance	MOVEMENTS						Estimated Closing Balance 30-Jun-17	Actual Closing Balance 31-Dec-16
		Original Est 1-Jul-16 To / (From)	Resolutions Jul - Sep Qtr To / (From)	September Review To / (From)	Resolutions Oct - Dec Qtr To / (From)	Revote To / (From)	Revised Estimated Movement 30-Jun-17 To / (From)		
Total Unexpended Loans	54,046	0	0	0	0	(14,500)	(14,500)	39,546	54,046
SECTION 94 CURRENT PLAN									
Open Space	5,715,836	1,045,400	0	(272,000)	(12,000)	(191,000)	570,400	6,286,236	5,104,198
Community Facilities	1,587,252	(632,600)	0	0	0	(25,000)	(657,600)	929,652	1,424,385
Car Parking	2,335,603	(1,525,800)	0	0	0	320,000	(1,205,800)	1,129,803	1,463,669
Bikeways	1,307,435	(130,800)	0	(149,500)	0	0	(280,300)	1,027,135	1,307,435
Road Upgrading	7,776,453	(4,356,500)	0	(832,200)	(30,000)	2,200,000	(3,018,700)	4,757,753	7,435,242
Rural Roads	1,179,272	(913,100)	0	0	0	0	(913,100)	266,172	1,135,829
Civic & Urban Improvements	1,617,463	(242,800)	0	0	0	0	(242,800)	1,374,663	986,188
Council Administration	308,981	(138,200)	0	(25,000)	0	0	(163,200)	145,781	254,791
Shire Support Facilities	226,869	0	0	0	0	0	0	226,869	226,869
Section 94A Levy	723,799	0	0	(250,000)	(30,000)	0	(280,000)	443,799	723,799
Total Current Plan	22,776,962	(6,894,400)	0	(1,528,700)	(72,000)	2,304,000	(6,191,100)	16,567,862	20,062,406
SPECIFIC PURPOSE GRANTS & CONTRIBUTIONS									
Sustainable Environment & Economy									
Brunswick Catchment Mgmt C'tee	5,000	0	0	0	0	0	0	5,000	5,000
Estuary Management Plans	51,061	0	0	0	0	0	0	51,061	51,061
Get a grip on Canetoads	758	0	0	0	0	0	0	758	758
Brunswick River Coastal Vegetation Rest	2,621	0	0	0	0	0	0	2,621	2,621
EHC - Exempt & Complying Development	30,000	(30,000)	0	0	0	0	(30,000)	0	30,000
Koala Connections	70,100	(70,100)	0	0	0	0	(70,100)	0	36,398
NOROC Wild Dog Education Program Funding	8,319	0	0	0	0	0	0	8,319	8,319
Whale Trail Project	20,756	(20,800)	0	0	0	0	(20,800)	0	20,756
Graminoid Clay Heath Restoration Project	16,296	(16,200)	0	0	0	0	(16,200)	96	(3,192)
Land for Wildlife - Restoring Rainforest	11,476	(11,400)	0	0	0	0	(11,400)	76	3,748
Virtual NM	915	(900)	0	0	0	0	(900)	0	910
CZMP for Byron Bay Embayment	0	0	0	0	0	0	0	0	0
Sustainable House Day	10,300	(10,300)	0	0	0	0	(10,300)	0	(4,526)
Responsible Pet Ownership	10,300	(10,300)	0	0	0	0	(10,300)	0	9,472
Local Heritage Advisory service	0	0	0	0	0	0	0	0	0
Infrastructure Services									
Sth Golden Beach Risk Ass. Study	7,333	0	0	0	0	0	0	7,333	7,333
Marshall's Creek Bank Erosion	9,911	0	0	0	0	0	0	9,911	9,911
House Raising	45,930	0	0	0	0	0	0	45,930	45,930
Belongil Debris Removal	13,399	0	0	0	0	0	0	13,399	13,399
Belongil Creek Floodplain Mgmt Study	11,762	0	0	0	0	0	0	11,762	11,762
Old Pacific Highway Maintenance	318,740	0	0	(236,900)	0	0	(236,900)	81,840	137,329
Marshall's Creek Floodplain Mgmt Plan	23,788	0	0	0	0	0	0	23,788	23,788
Mullum Floodplain Mgmt Study	7,785	0	0	0	0	0	0	7,785	7,785
Country Transport Scheme	13,023	0	0	0	0	0	0	13,023	13,023
NSW RFS Mitigation Grants	757	0	0	0	0	0	0	757	757
RTA Funding	0	0	0	0	0	0	0	0	0
Roads to Recovery	0	(207,600)	0	0	0	207,600	0	0	0
Ewingsdale Hill (Morans Hill) Cycleway	12,124	0	0	0	0	0	0	12,124	12,124
Open Tallow Creek Mouth	5,759	0	0	0	0	0	0	5,759	5,759
Fletcher Street Byron Bay - Lighting Upgrade	21,310	(21,300)	0	0	0	0	(21,300)	0	21,310
Natural Disaster Restricted Funding	118,740	0	0	0	0	0	0	118,740	118,740
Amenities Block, Tom Kendall Oval	25,000	(25,000)	0	0	0	0	(25,000)	0	0
Byron Bay CCTV Apex Park Jonson Street	13,569	(13,500)	0	0	0	0	(13,500)	69	69
Country Passenger Trans Infrastructure Gr	24,836	(24,800)	0	0	0	0	(24,800)	0	24,836
Crime Prevention Lighting	8,164	(8,100)	0	0	0	0	(8,100)	64	8,164
NSW EPA Clean Up & Prevention	20,000	0	0	0	0	(20,000)	(20,000)	0	20,000
Rajah Road/Orana Road, ocean Shores, - new path	0	0	0	0	0	0	0	0	0
Marvel St, Byron Bay - northern side Tennyson St to M	0	0	0	0	0	0	0	0	0
Bangalow Weir	0	0	0	0	0	0	0	0	(42,736)
Reveal Tweed Valley Way Reveal from North Byron Pa	0	0	0	0	0	0	0	0	0
Belongil Bridge Pile Repairs	0	0	0	(400,000)	0	0	0	0	(60,919)
Fowlers Lane Causeway	0	0	0	(95,000)	0	0	0	0	0
Waste Management Services									
DECC Waste Levy Establishment Grant	7,800	0	0	0	0	0	0	7,800	7,800
Waste Levy Performance Imp'tment Payment	48,100	(48,100)	0	0	0	0	(48,100)	0	48,100
NEWF - ECO Friendly Youth Centre Project Grant	5,899	0	0	0	0	0	0	5,899	5,899
Better Waste & Recycling Fund 2013-2015	296,393	(219,700)	0	0	0	0	(219,700)	76,693	296,393
Organics Collections Systems Funding	0	0	0	0	0	0	0	0	0
Corporate & Community Services									
REACH Parent Support Program	35,683	0	0	0	0	0	0	35,683	35,683
Safer Suburbs - Taxi Rank Scheme	1,139	(1,100)	0	0	0	0	(1,100)	0	1,139
Seasonal Styles - Bundjalung Arts Collective	1,559	(1,600)	0	0	0	0	(1,600)	0	669
Aboriginal Arts and Cultural Project	1,127	(1,100)	0	0	0	0	(1,100)	0	(237)
Total Restricted Grants & Contributions	1,337,533	(741,900)	0	(731,900)	0	187,600	(791,200)	546,291	935,138
TOTAL GENERAL FUND	50,264,401	(15,990,700)	0	(2,371,600)	(147,900)	1,963,500	(15,957,700)	34,306,659	43,737,616

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 3

2016/2017 Budget Review as at 31st December 2016									
Cash & Investments All Funds									
		MOVEMENTS							
Description	Opening Balance	Original Est 1-Jul-16 To / (From)	Resolutions Jul - Sep Qtr To / (From)	September Review To / (From)	Resolutions Oct - Dec Qtr To / (From)	Revote To / (From)	Revised Estimated Movement 30-Jun-17 To / (From)	Estimated Closing Balance 30-Jun-17	Actual Closing Balance 31-Dec-16
WATER FUND									
RESERVES									
Capital Works	2,723,073	1,206,200	0	(53,700)	0	(289,700)	862,800	3,585,873	2,307,483
SECTION 64 PLAN									
S64 - Byron, Bang, Bruns, O'shrs	(291,166)							(291,166)	(291,166)
S64 - Mullumbimby	10,840,277	(8,177,100)	0	1,270,000	0	(1,740,900)	(8,648,000)	2,192,277	6,741,438
TOTAL WATER FUND	13,272,184	(6,970,900)	0	1,216,300	0	(2,030,600)	(7,785,200)	5,486,984	8,757,755
SEWER FUND									
RESERVES									
Capital Works	5,153,623	717,300	0	1,071,600	0	(427,100)	1,361,800	6,515,423	11,726,720
Plant Reserve	827,800					0	0	827,800	827,800
GRANTS									
Brunswick Valley Sewerage Treatment Plant	0	0	0	0	0	0	0	0	0
SECTION 64 PLAN									
S64 - Bangalow	1,492,140							1,492,140	1,492,140
S64 - Byron, Mullum, Bruns, O'shrs	7,268,127	(3,288,600)	0	1,074,700	0	(2,449,800)	(4,663,700)	2,604,427	7,498,882
TOTAL SEWER FUND	14,741,690	(2,571,300)	0	2,146,300	0	(2,876,900)	(3,301,900)	11,439,790	21,545,542
TOTAL RESTRICTED	78,278,275	(25,532,900)	0	991,000	(147,900)	(2,944,000)	(27,044,800)	51,233,433	74,040,913
TOTAL CASH & INVESTMENTS	79,423,475								81,971,102
AVAILABLE CASH	1,145,200								7,930,189

**2016/2017 Budget Review as at 31st December 2016
Key Performance Indicators**

Rate & Annual Charges Outstanding Ratio % Debt Cover Ratio % Asset Renewals Ratio	CONSOLIDATED	GENERAL	WATER	SEWER
	Year Ended 30/6/17	Year Ended 30/6/17	Year Ended 30/6/17	Year Ended 30/6/17
	Estimated	Estimated	Estimated	Estimated
	5.00%	5.00%	5.00%	5.00%
	54.53%	37.75%	0.00%	66.03%
	336.95%	270.75%	935.68%	287.38%

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.1 - ATTACHMENT 3

2016/2017 Budget Review as at 31st December 2016 Contracts Entered into During Quarter					
Contract Title (details of project works, goods or services to be provide or property leased/transferred)	Name and Address of Contractor	Starting Date	Contract Term	Contract Amount	Budgeted?
CEMP and sub-plans for Byron Bay Bypass Conditions of Consent	GHD 42 Honeysuckle Drive Newcastle NSW 2300	Oct-16	Nov-16	\$82,000	Y

BYRON SHIRE COUNCIL

2016/2017 Budget Review as at 31st December 2016 Legal Expenses		
Expense	Expenditure YTD \$	Budgeted Y/N
Legal Fees	30,500.03	Y

Report No. 4.2 2017/2018 Revenue Policy - Review of Rating Structure

Directorate: Corporate and Community Services

Report Author: James Brickley, Manager Finance

File No: I2017/140

5 **Theme:** Corporate Management
Financial Services

Summary:

10 Council at its Ordinary Meeting held on 2 February 2017 resolved through Resolution **17-023** part 2 to review its rating structure as part of developing the 2017/2018 Revenue Policy.

15 This report is provided to the Finance Advisory Committee to advise that work has commenced on reviewing the rating structure and at this meeting of the Finance Advisory Committee, there will be a presentation to consider options for review and feedback.

RECOMMENDATION:

That the Finance Committee consider the presentation on options for review of the rating structure.

Report

Council at its Ordinary Meeting held on 2 February 2017 considered report 13.5 'Rating and Revenue Options'. Following consideration of that report, Council resolved (Resolution **17-023**) as follows:

1. *That the report on Rating and Revenue Options be received and noted.*
2. *That Council review its rating structure including the redistribution of the rating burden between the Residential, Business and Farmland rating categories and sub-categories, and that this review be undertaken as part of developing 2017/2018 Revenue Policy and supported by further modelling of rating structure scenarios and further consultation with impacted ratepayers.*
3. *That Council:*
 - i. *increase the hourly pay parking fee from \$3 to \$4 per hour and the capped fee for 4 hours from \$10 to \$12 from the 2017/18 financial year and,*
 - ii. *undertake the required advertising and 28 day consultation period inviting submissions prior to any formal adoption.*
 - iii. *that revenue raised from the increase be used for current asset renewal*
4. *That Council identify residential properties used for holiday letting and develop a process to reclassify these properties as business for rating purposes.*
5. *Prior to adoption, that Council receive a detailed evaluation report on the operation of paid parking.*

This report is prepared for the Finance Advisory Committee to consider part 2 of Resolution **17-023**.

A presentation will be provided on the day of this Finance Advisory Council Meeting that will outline options for consideration and feedback to allow further modelling (if required) of potential rating structures addressing the resolution and their impacts to assist in the development of the 2017/2018 Revenue Policy.

It is suggested there will be a process to review the rating structure which may require additional workshops and input from Councillors other than just at this meeting of the Finance Advisory Committee. This process will be timed to coincide with the timetable for the preparation of the draft 2017/2018 Revenue Policy, to allow the required time for consultation with impacted ratepayers, that will be identified during the process to prepare any draft rating structure option that Council may wish to consult with.

Financial Implications

This report is flagging the presentation of options concerning a review of Council's rating structure. To this end, it has no financial implications to Council in terms of the level of revenue it receives from ordinary rates other than apportionment between rating categories but there will be implications for ratepayers should Council determine an alternate rating structure from the current rating structure utilised by Council.

Statutory and Policy Compliance Implications

The parameters for the operation of rating system is governed by Chapter 15 of the Local Government Act 1993 from Section 491 to Section 607. The apportionment of the rating yield between rating categories is a matter for Council to consider and determine.

5

Report No. 4.3 2016/17 Financial Sustainability Plan - Update on the Action Implementation Plan as at 31 December 2016**Directorate:** Corporate and Community Services**Report Author:** James Brickley, Manager Finance**File No:** I2017/152**Theme:** Corporate Management
Financial Services**Summary:**

Council at its Ordinary meeting held on 2 February 2017 adopted the Financial Sustainability Plan (FSP) 2016/2017 via Resolution **17-011** without change following endorsement by the Finance Advisory Committee at its Meeting held 10 November 2016 of the Draft 2016/2017 FSP.

The FSP adopted by Council is for the 2016/17 Financial Year and details the strategic approach adopted by Council for managing the Financial Sustainability of the Council as an organisation.

The Council via Resolution **13-148** resolved to develop the FSP as a means of communicating with the community on proposed reforms.

Council in Resolution **13-148** also determined that progress reports on the implementation of the actions within the FSP be submitted to the Council's Finance Advisory Committee.

This report has been prepared to provide the Finance Advisory Committee with an update report on the implementation of the actions in the 2016/17 FSP Plan, for the period to 31 December 2016.

RECOMMENDATION:

That the update report to 31 December 2016 on the 2016/2017 Financial Sustainability Plan Action Implementation Plan (E2017/1518) be received and noted.

Attachments:

- 1 Action Implementation Plan update as at 31 December 2016, E2017/1518 , page 105 [↓](#)



Report

Council at its Ordinary meeting held on 2 February 2017 adopted the Financial Sustainability Plan (FSP) 2016/2017 via Resolution **17-011** without change following endorsement by the Finance Advisory Committee at its Meeting held 10 November 2016 of the Draft 2016/2017 FSP.

The FSP adopted by Council is for the 2016/17 Financial Year and details the strategic approach adopted by Council for managing the Financial Sustainability of the Council as an organisation.

The Council via Resolution **13-148** resolved to develop the FSP as a means of communicating with the community on proposed reforms.

Council in Resolution **13-148** also determined that progress reports on the implementation of the actions within the FSP be submitted to the Council's Finance Advisory Committee.

This report has been prepared to provide the Finance Advisory Committee with an update report on the implementation of the actions in the 2016/17 FSP Plan, for the period to 31 December 2016.

A summary of the actions detailed in the FSP has been prepared and attached to this Report at Attachment 1. A comment has been included in the summary against each of the identified actions for the main areas or elements being:

- Expenditure Review
- Revenue Review
- Land Review and Property Development
- Strategic Procurement
- Policy and Decision Making
- Potential Commercial Opportunities
- Volunteerism
- Collaborations and Partnerships
- Asset Management
- Long Term Financial Planning
- Performance Indicators
- Environmental Projects

Financial Implications

The Finance Advisory Committee by referencing Attachment 1 will see progress against various action items associated with the FSP. At this stage up to 31 December 2016, no financial outcomes have been realised in the 30 September 2016 and 31 December 2016 Quarter Budget Reviews.

It is also prudent that any positive financial outcomes derived from actions of the FSP be based on actual outcomes and not estimated outcomes. In that regard, the financial reporting of outcomes of the FSP will be in arrears, once the outcomes are known and actions in the FSP are completed.

Further reporting will be provided to the Finance Advisory Committee at future meetings on financial outcomes. This will be done in conjunction the Quarterly Budget Review (QBR) reporting process over the 2016/2017 financial year according to Resolution 14-326. A register has been developed to track the financial outcomes of the FSP actions that is envisaged will derive an improved quantifiable financial sustainability outcome overall to Council.

Statutory and Policy Compliance Implications

Council Resolutions 13-148, 13-238, 14-326, 15-606 and 17-011.

The development of the FSP can also be considered as a tool to assist Council in its ongoing obligations as defined in Section 9 (The Council's charter), Section 8 of the Local Government Act 1993.

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Strategy Element: Expenditure Review

Actions	Action Owner	Action Due Date	Management Comments
1. Recommendations on expenditure savings or efficiency gains identified by responsible staff reported to the Executive Team.	DC&CS	June 2017	Progress Update (31 December 2016) Reports are prepared following the quarterly Strategic Procurement Steering Committee meetings to the ET and responsible Managers. The reports include recommendations for potential savings or efficiency gains from Contracts tendered by Council or the NOROC Procurement Group, and recommendations on Contracts that should be developed and Tendered by Council.
2. Monthly Management Finance Reports provided to the Executive Team.	DC&CS	Monthly	Progress Update (31 December 2016) Monthly Management Finance Reports are prepared by the Finance Manager and considered by the Executive Team at the monthly Performance Management meeting held on the second Wednesday of each month.
3. Monthly Management Finance Reports provided to Councillors.	DC&CS	Monthly	Progress Update (31 December 2016) A copy of the Monthly Management Finance Report is distributed by the Director Corporate and Community Services to Councillors on the Friday following the Executive Team Performance Management meeting. The version of the Monthly Management Finance Report distributed Councillors is in accordance with the template adopted by Council for the monthly report.
4. Progress reports to the Finance Committee on the implementation of the adopted FSP actions.	DC&CS	Quarterly	Progress Update (31 December 2016) The 2016/17 FSP was adopted by Council at its ordinary meeting held on 2 February. This is the first progress report prepared for the Finance Committee updating the Committee on the progress of implementing the adopted actions.
5. Report to Council through the Quarterly Budget Review any identified expenditure savings.	DC&CS	Quarterly	Progress Update (31 December 2016) Expenditure savings will be included in the December 2016 Quarterly Budget Review Report to this meeting of the Finance Committee.
6. Report to Council any recommendations regards policy changes.	DC&CS	As required	Progress Update (31 December 2016) Reported to Council as required.

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Strategy Element: Revenue Review

Actions	Action Owner	Action Due Date	Management Comments
1. Internal Staff Working Groups to report to the Executive Team on the progress achieved on the implementation of their specific initiative/s.	DC&CS	June 2017	<p>Progress Update (31 December 2016) The Internal Working Groups have continued to operate and report to the Executive Team as required.</p> <p>A weekly status update for identified critical projects is provided in the internal weekly Critical Project Status Update Report to ET.</p>
2. Internal Staff Working Group/staff to report to the Executive Team any proposed opportunities for deriving new/additional revenue.	DC&CS	June 2017	<p>Progress Update (31 December 2016) The focus during the reporting period has been on the implementation of the engagement process in support of an application for a Special Rate Variation application for a rate increase in addition to determined rate peg limit for 2017/18, 2018/19, 2019/20 and 2020/21.</p> <p>The IP&R Working Group has during the period met on a weekly basis and reported to the Executive Team. As an outcome of these meetings reports were provided to Council in October and December. A number of Councillor Workshops have also been held.</p> <p>Council in February resolved to submit an application for a Special Rate Variation application for a rate increase including the rate peg limit of 7.5% for 2017/18, 2018/19, 2019/20 and 2020/21.</p>
3. Report to the Finance Committee and/or the Council any proposed opportunities for deriving new/additional revenue.	DC&CS	Quarterly	<p>Progress Update (31 December 2016) Reported as required.</p>
4. Report to Council any recommendations regarding policy change and/or increases to existing or new revenue sources.	DC&CS	June 2017	<p>Progress Update (31 December 2016) Council during this review period considered reports on consultation regarding options for potential Special Rate Variation. Council at its Ordinary Meeting held on 15 December 2016 resolved to inform the Independent Pricing and Regulatory Tribunal of its intention to apply for a Special Rate Variation and to re-exhibit its Integrated Planning Documents incorporating the SRV options seeking further feedback from the community.</p> <p>Council in February resolved to submit an application for a Special Rate Variation application for a rate increase including the rate peg limit of 7.5% for 2017/18, 2018/19, 2019/20 and 2020/21.</p>
5. Prepare submissions and lobby for	DC&CS	June 2017	<p>Progress Update (31 December 2016)</p>

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Actions	Action Owner	Action Due Date	Management Comments
grant funding for major capital works projects.			During the reporting period Council has followed up the lobbying undertaken in the lead up to the 2 July 2016 Federal Election. A number of Critical Projects have also been the subject of lobbying to the State Government during the period. Such projects have included the Byron CBD Bypass and Ewingsdale Road Projects.
6. Community Consultation and Submission of the Special Rate Variation Application to IPART to apply from 2017/2018 financial year and three following financial years.	DC&CS	June 2017	<p>Progress Update (31 December 2016)</p> <p>Final phase of community consultation commenced on 17 December 2016 following Council's consideration of a report on the Special Rate Variation options. Council approved the lodgement with the Independent Pricing and Regulatory Tribunal (IPART) of a notice of intent to lodge an application for the 2017/2018 Financial Year.</p> <p>Council in February resolved to submit an application for a Special Rate Variation application for a rate increase including the rate peg limit of 7.5% for 2017/18, 2018/19, 2019/20 and 2020/21.</p>

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Strategy Element: Land Review and Property Development

Actions	Action Owner	Action Due Date	Management Comments
General Fund			
2. Lot 12 Bayshore Drive – Evaluation and possible sale.	DIS	June 2017	Progress Update (31 December 2016) Brisbane Screenings have completed the waste processing and remediation of the site. A project saving of \$700,000 was achieved through the sale of surplus material to North Byron Beach Resort. Residual tasks such as fencing and formal reporting of the EPA Licence will be completed in early 2017. A report on future use will go to Council before June.
3. Manfred Street – Complete and lodge planning proposal for the reclassification in accordance with Res 13-698.	DC&CS	June 2017	Progress Update (31 December 2016) Planning Proposal lodged with the Department of Planning. A requisition was subsequently received and a response prepared by Staff to the issues raised in the Requisition, which has been submitted to the Department. Currently awaiting Department of Planning determination of the Planning Proposal.
4. Station Street – Complete sale.	DIS	June 2017	Progress Update (31 December 2016) The contractor has commenced works and the trees have been removed and the stumps ground. Work will be completed in early 2017. In accordance with the resolution of Council an agreement has been reached with NCCH. The contract of sale is well developed, NCCH lawyers are considering proposed amendments and a draft subdivision plan. Presentation from NCCH/KOHO to the Councillors to be scheduled in the new year.
5. Yaran Road, Tyagarah Airfield – Rezoning, DA works.	DIS	June 2017	Progress Update (31 December 2016) Planning: The required work for OEH is nearing completion. Reporting the planning proposal will follow concurrence from OEH. Infrastructure: Draft Compensatory Management Plan Stage 1 and 2A received. Areas for compensatory planting under review. Shelter and landing fee meter installed and operational. Visiting aircraft landing and parking fee recovery review in progress. Airfield inspections now completed via electronic forms. Leasing and Licensing: Lease for the Old Tyagarah Hall effective from 1 January 2017 – Completed.
6. Lot 22 Mullumbimby – Planning proposal and rezoning.	DIS	June 2017	Progress Update (31 December 2016) A meeting has been held with the Department of Planning and support has been gained for conducting the rezoning/ reclassification process in parallel

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Actions	Action Owner	Action Due Date	Management Comments
			with the process of or reviewing and finalizing the Residential Settlement Strategy. Achieving the rezoning and reclassification is essential to facilitating any residential outcome for this property.
7. Bayshore Drive Works Depot, Byron Bay (Lot 102, DP1087996, 1.79 hectares) – Reassess the feasibility and options for a potential relocation.	DIS	June 2017	Progress Update (31 December 2016) A consultant has been engaged to review the future needs of the Depot site and to evaluate the merits of alternative sites including the RMS Yaran Rd site.
Water Fund			
8. Fletcher Street –Finalise architectural concept and business case.	DIS	June 2017	Progress Update (31 December 2016) The EOI process has been finalized and Architects short listed. A tender will be issued in February. The project remains on track.
Sewer Fund			
9. South Byron STP – Future option determination. Continue site remediation. Start rezoning.	DIS	June 2017	Progress Update (31 December 2016) Following a presentation to Council at a Strategic Planning Workshop and a site inspection, a detail report on future options and associated implications (legal, planning, risk and cost) will be presented to the 23 March meeting.
10. Brunswick Heads STP – Complete remediation.	DIS	June 2017	Progress Update (31 December 2016) Council has awarded a tender for this work.
11. Mullumbimby STP – Detailed site contamination and remediation assessments.	DIS	June 2017	Progress Update (31 December 2016) Council has engaged Consultants GHD who are completing the assessments to inform the REF for the planned works.
12. Brunswick Valley STP, Vallances Road – Assess development options.	DIS	June 2017	Progress Update (31 December 2016) A Planning consultant will be engaged to prepare subdivision options for the property.
13. Bangalow STP – The RLUS has determined that rural residential is not viable in this location due to the proximity of both the STP and surrounding agricultural activity.	DIS	June 2017	Progress Update (31 December 2016) No further work required.
14. Lot 4 Mill Street – Assess development options.	DIS	June 2017	Progress Update (31 December 2016) Liaison has occurred with John Holland Rail and it is now possible to prepare a proposal for a land/ boundary adjustment to achieve a secure vehicle access to this property from Mill St/ Station St.

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Actions	Action Owner	Action Due Date	Management Comments
15. Various small surplus land parcels – Continue program.	DIS	June 2017	Progress Update (31 December 2016) Work has progressed on the options for sale of surplus road reserves and other minor land areas and been reported to Council.
Waste Fund			
16. Lots 3 and 29 Manse Road – Progress options for resource recovery in the quarry	DIS	June 2017	Progress Update (31 December 2016) No further work required at this stage.
17. Lot 15 Dingo Lane, Myocum – Progress options for resource recovery in the quarry.	DIS	June 2017	Progress Update (31 December 2016) Resource recovery options are being developed. This property will also be considered regarding its viability for a future depot site.
18. Lot 16 Dingo Lane, Myocum – Assess retention and sale options.	DIS	June 2017	Progress Update (31 December 2016) A report will be prepared for Council regarding options.

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Strategy Element: Strategic Procurement

Actions	Action Owner	Action Due Date	Management Comments
1. Develop contracts management guidelines and processes.	DC&CS	June 2017	Progress Update (31 December 2016) Contract Management Guidelines endorsed and provided to staff with a toolkit. Staff training sessions booked for April and May. Complete.
2. Develop annual procurement plan.	DC&CS	June 2017	Progress Update (31 December 2015) Annual Procurement Plan developed and endorsed by the Executive Team. Complete.
3. Develop and implement priority contracts program.	DC&CS	June 2017	Progress Update (31 December 2015) Priority contracts program developed with Annual Procurement Plan, based on spend analysis data. Complete.
4. Detailed spend analysis and reporting.	DC&CS	June 2017	Progress Update (31 December 2016) Spend analysis is completed at the end of each financial year to track performance and identify opportunities for improvement. Complete.
5. Implement ongoing procurement and contract management training program.	DC&CS	June 2017	Progress Update (31 December 2016) Identified staff are undertaking online training through local government procurement. Training courses being undertaken include: Probity in Procurement, Procurement Essentials, Contract Management, and Specification Writing. Online training will continue to be offered to relevant staff. Complete.
6. Implement targeted program to reduce invoice numbers and transaction costs.	DC&CS	June 2017	Progress Update (31 December 2016) The new purchase to pay process (see item 8 below) will result in a significant reduction in transaction costs. Work to reduce invoice numbers is ongoing. For example, where appropriate, new contracts require suppliers to provide a consolidated monthly invoice. In progress.
7. Develop social and sustainable procurement and economic	DC&CS	June 2017	Progress Update (31 December 2016) The Sustainable Procurement Plan which addresses the four elements of sustainable procurement (social, environmental, economic, governance) has

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Actions	Action Owner	Action Due Date	Management Comments
development plan.			been completed. Complete.
8. Review purchase to pay process.	DC&CS	June 2017	Progress Update (31 December 2016) Due for completion April 2017. In progress.
9. Implement purchasing cards for low value high volumed transactions.	DC&CS	June 2017	Progress Update (31 December 2016) A draft policy has been developed that is currently being reviewed. Reviewing software to manage purchase cards to integrate into Authority system and the Authority product itself. Currently still progressing.

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Strategy Element: Policy and Decision Making

Actions	Action Owner	Action Due Date	Management Comments
1. Council continue to consider the short, medium and long term financial impacts and the context of Council's long term financial sustainability in its ongoing policy and decision making processes.	Finance Manager	June 2017	Progress Update (31 December 2016) The Finance Manager undertakes a review of the reports to Council on a monthly basis and provides comments to Report Writers and the Executive Team on the financial implications. Comments are included in the reports for consideration of Council in the decision making process. Resolutions impacting on budgets are considered in the QBR process and then included in the financial modelling used for the preparation of the LTFFP.
2. That any unspent budget votes from the 2015/16 budget recommended to be carried over to the 2016/17 Budget be reported to Council following the end of the 2015/16 Financial Year.	Council	June 2017	Progress Update (31 December 2016) This item is complete. Carryovers from 2015/2016 to be added to the 2016/2017 budget were considered by the Finance Advisory Committee at its Meeting held on 18 August 2016. These were later adopted by Council at its Ordinary Meeting held on 25 August 2016 (Resolution 16-446).
3. That the monthly Finance Report be distributed to Councillors on a monthly basis.	Finance Manager	June 2017	Progress Update (31 December 2016) Following the Council election in September 2016, a report was provided to the FAC on 10 November 2016 to confirm the form and content of the monthly financial reporting to Councillors. Upon adoption of the preferred format, the monthly financial reporting to Councillors has commenced.
4. That policies that contain wording or provisions that are considered to be restrictive be reviewed to incorporate enabling wording and guidelines for Council's consideration and approval.	DC&CS	June 2017	Progress Update (31 December 2016) Council Policy 12/007 Business and Commercial Activities has been reviewed. This policy was endorsed by the Executive Team to be one of the first policies reviewed. This policy is proposed to be reported to Council to be repealed as the policy has never been enacted and has been superseded by the Financial Sustainability Plan.

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Strategy Element: Potential Commercial Opportunities

Actions	Action Owner	Action Due Date	Management Comments
1. Management will progressively prepare and submit to Council reports on any potential commercial opportunities and ventures identified in the adopted Byron Bay Town Centre Masterplan.	ET	June 2017	<p>Progress Update (31 December 2016)</p> <p><u>Commercial opportunity at CountryLink Building</u></p> <p>Currently progressing with project planning</p> <ul style="list-style-type: none"> 28/09/16 ET endorsed support for social enterprise at the Country Link building, Jonson St, Byron Bay, and will provide input to the process 20/10/16 Strategic Planning Workshop held with Councillors
<p>2. Management to prepare and submit to Council reports on any potential commercial opportunities and ventures when identified for any other specific projects such as:</p> <p>a) Future management and development of the Tyagarah Aerodrome</p> <p>b) Development of Byron Bay Swimming Pool/Café</p> <p>c) Redevelopment of the old Fletcher Street Library building.</p>	DIS	June 2017	<p>Progress Update (31 December 2016)</p> <p>a) <u>Future management and development of the Tyagarah Aerodrome</u></p> <ul style="list-style-type: none"> Tree treatment in Transitional Slopes (Stage 1) complete. Stage 2 Areas to be assessed under Pt4 or Pt5 of Env&Planning Assessment Act have been identified. Treatment methods to be defined. Shelter and landing fee meter installed and operational. The Planning Proposal public exhibition closed 2 June 2016 with eight submissions received. Work has commenced on preparing additional OEH-requested information for their consideration. Expected that a report on the final Planning Proposal will be presented to Council at the 25 August 2016 meeting, pending OEH's further advice. The Agreement to Lease and lease documents for the Tyagarah Hall have been signed by the successful applicant DA for associated activities has been lodged with Council. <p>b) <u>Development of Byron Bay Swimming Pool/Café</u></p> <p>Council met with the responsible Minister on 2 August 2016 to discuss the outstanding issues. The meeting identified a number of actions for both Crown Lands and Council to progress and resolve the current the land tenure matters.</p> <p>Crown Lands in December 2016 advised that upon the closure of the Road Reserve that this land would vest to Council. Road Closure process commenced.</p> <p>A presentation on the land tenure issues an the status of the actions being undertaken by both Council and Crown Lands provide to Councillors at the SPW on 24 January 2017.</p>

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Actions	Action Owner	Action Due Date	Management Comments
			c) <u>Redevelopment of the old Fletcher Street Library Building</u> The EOI has been issued. A detailed project plan has been developed.

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Strategy Element: Volunteerism

Actions	Action Owner	Action Due Date	Management Comments
1. Review the Volunteer Policy and framework to ensure that it meets the National Standards for volunteer involvement, and supports the organisation in delivering volunteer activities.	Manager Community Development	June 2017	Progress Update (31 December 2016) Preparation underway, Policy review scheduled for 2017.
2. Undertake an organisation wide audit of current volunteer activities.	ET	June 2017	Progress Update (31 December 2016) Review of S355 Committees completed, including review of Guidelines, templates and resources. Induction and training undertaken. Audit to be progressed. Further clarification upon collaboration with other sections of Council to ensure coordinated, organisation-wide approach.
3. Recognition of current volunteers.	ET	June 2017	Progress Update (31 December 2016) Volunteer recognition event scheduled for 8-14 May 2017, including professional development opportunity.
4. Identify and deliver a social innovation pilot project.	Manager Community Development	June 2017	Progress Update (31 December 2016) Currently underway. 28/09/16 - ET endorsed the Social Enterprise Action plan with the following steps: <ul style="list-style-type: none"> • Proceed to scope social enterprise project pipeline through the Social Enterprise Action Plan to establish feasibility and buy-in. • Pilot a social procurement project in 2017 (Asset Management Program, Water and Sewer) • Develop a Council supported funding strategy for a long-term social enterprise incubator program and facility • Convene staff and external educational workshops in social procurement and social impact measurement • Develop a communications strategy to demonstrate Council's commitment to social impact • Advocate for revisions to Legislation around competitive neutrality for social enterprises 28/09/16 - ET endorsed support the proposed social enterprise at the CountryLink building, Jonson Street, Byron Bay and will provide input to the process.

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Actions	Action Owner	Action Due Date	Management Comments
			20/10/16 - Strategic Planning Workshop held with Councillors Ongoing project development and planning for Country Link building project.

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Strategy Element: Collaborations and Partnerships

Actions	Action Owner	Action Due Date	Management Comments
1. Embed collaboration/partnerships into the IP&R framework through the four year preparation of IP&R documents.	DC&CS	June 2017	Progress Update (31 December 2016) <ul style="list-style-type: none"> Review of IP&R framework templates underway Collaboration/partnership strategy to be developed and implemented in Years 1-2 of Delivery Program 2017-2021.
2. Identify key potential organisational strategic partnerships/collaborations.	DCCS	June 2017	Progress Update (31 December 2016) <ul style="list-style-type: none"> As above Opportunities for collaboration/partnership to be identified across Council during development of strategies and actions
3. Review the format of Council reports as part of the internal audit recommendations to align Council reporting with strategic objectives.	DCCS	June 2017	Progress Update (31 December 2016) <p>100% of the Low Carbon Strategy actions to date have been completed or are in progress. The strategy sets a target to reduce greenhouse gas emissions by a minimum of 30% from 2003-2004 levels by 2020.</p> <p>Achievements to date: The Myocum Landfill Gas collection network and flare was upgraded and a 10 year contract procured for the system operation and flare hire. A 103kW solar system installed on council assets. 5 solar hot water systems at Community Centres and the Depot. Energy audits of the Sandhills Child Care and The Cavanbah Centre. Lighting efficiency retrofits on council assets.</p>
4. Provide a report to ET quarterly that identifies strategic partnerships/collaboration projects.	DSEE	June 2017	Progress Update (31 December 2016) <p>The Zero Emissions Byron project is overseen by a steering committee comprising the Mayor, Council staff, local community groups, BZE and the Centre for Social Change. The project is organised according to five sectors that contribute to emissions in the Shire: energy, transport, buildings, land use and waste. In each sector a team of local volunteers and experts has been established and has now calculated the baseline emissions.</p> <p>The Baseline Emissions Report is the current emissions and emission reduction strategies for the Byron community. Moving forward post baseline report, the creation a 10 Year Strategic Action Plan, identifying clear projects/strategies to help reduce emissions is now under development.</p>

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Strategy Element: Asset Management

Actions	Action Owner	Action Due Date	Management Comments
1. Prepare infrastructure reports for the Financial Statements and NSW Fit for Future program.	DIS	June 2017	Progress Update (31 December 2016) This was completed and submitted as part of the submission to the State Government.
2. Develop levels of service for infrastructure to support investment.	DIS	June 2017	Progress Update (31 December 2016) Levels of services are intimately linked to timely asset renewal which is the key subject of the proposed Special Rate Variation Application. A presentation was made to the Transport & Infrastructure Advisory Committee on 1 December.
3. Progress the outcomes of Asset Management Audits to improve performance.	DIS	June 2017	Progress Update (31 December 2016) An internal Working Group has been progressing action from the NSW Local Government Asset management Preparedness audit. In addition a new audit will be conducted by consultants Grant Thornton in February.
4. Improve the level and integration of asset information to better assist decision making and focus infrastructure investment.	DIS	June 2017	Progress Update (31 December 2016) A new Customer Relationship Management (CRM) project is progressing. The level of integration with the assets system is yet to be finalised.
5. Revalue water and sewer assets in accordance with the Local Government Accounting Code.	DIS	June 2017	Progress Update (31 December 2016) A consultant has been engaged to complete the revaluation in collaboration with staff.
6. Creatively develop new and revised funding strategies for better community outcomes.	DIS	June 2017	Progress Update (31 December 2016) The new Section 64 development contribution plan is in place. The Section 94 development contribution plan is being reviewed.
7. Actively work with government and industry leaders to improve asset management performance.	DIS	June 2017	Progress Update (31 December 2016) Council has completed the Price Waterhouse and Local Government Professionals Australia survey with findings in the 'Local Government Operational and Management Effectiveness Report'. Council continues to be actively involved in audit processes.
8. Engage with the community on the challenges of asset management.	DIS	June 2017	Progress Update (31 December 2016) Community engagement through the SRVA process has been extensive. This work has included an Asset Survey and the findings have informed development of the SRVA options. The Transport & Infrastructure Advisory Committee continues to be engaged with detailed presentations made at 1 December meeting.

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Strategy Element: Long Term Financial Planning

Actions	Action Owner	Action Due Date	Management Comments
1. Develop the 2016-2026 Long Term Financial Plan following adoption of the 2016/17 Operational Plan and report to the Finance Advisory Committee/Council prior to 18 August 2016.	Finance Manager	June 2017	Progress Update (31 December 2016) Report to the FAC on 18 August 2016 on 2016-2026 Long Term Financial Plan discussed scenarios only. Plan was not developed by this meeting.
2. Further update the 2016-2026 Long Term Financial Plan to address the requirements of Council's proposed Special Rate Variation (SRV) application prior to lodgement with IPART in February 2017.	Finance Manager	June 2017	Progress Update (31 December 2016) 2016-2026 Long Term Financial Plan developed and adopted by Council on 15 December 2016 in draft form for inclusion in public exhibition of revised Integrated Planning and Reporting documents.

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Strategy Element: Performance Indicators

Actions	Action Owner	Action Due Date	Management Comments
1. Ongoing quarterly reporting to the Finance Advisory Committee and Council on Financial Sustainability Plan (FSP) outcomes.	Finance Manager	Quarterly	Progress Update (31 December 2016) Reporting for the quarter ended 30 September 2016 and 31 December 2016 reported to the FAC on 16 February 2017.
2. Recognition through the QBR process of financial outcomes delivered by the FSP.	Finance Manager	Quarterly	Progress Update (31 December 2016) September 2016 QBR reported to FAC 10 November 2016 and 31 December 2016 QBR reported to FAC 16 February 2017.
3. Structural changes to both revenue sources and expenditure will be updated in the base budget during the preparation of the 2017/18 Budget.	Finance Manager	June 2017	Progress Update (31 December 2016) 2017/2018 Draft budget currently being developed with first milestone being to present the first draft of the 2017/2018 Budget to the Executive Team on 1 March 2017.
4. The financial outcomes delivered by the FSP updated into the Council's Long Term Financial Plan and modelled in the Long Term Financial Plan Scenarios.	Finance Manager	June 2017	Progress Update (31 December 2016) Changes are being identified by the Finance Manager through the QBR and financial modelling processes.
5. Assessment of the Note 13 and Special Schedule 7 performance ratios disclosed annually in Council's audited financial statements which should indicate a trend improvement from FSP outcomes.	Finance Manager	June 2017	Progress Update (31 December 2016) Results for financial year ended 30 June 2016 presented to Council for adoption on 27 October 2016 following completion of the financial statement audit. Note 13 performance ratios continue to improve on trend however infrastructure backlog in Special Schedule 7 showed a decline following reassessment of the infrastructure backlog.
6. Assessment of the seven 'Fit for Future' benchmarks on an ongoing basis to ensure Council maintains the 'Fit' outcome.	Finance Manager	June 2017	Progress Update (31 December 2016) Has been included in the development of the 2016-2026 Draft Long Term Financial Plan including projections for ten years. Benchmarks were reviewed following the conclusion of the audited 2015/2016 financial statements adopted by Council on 27 October and included in the Financial Data Return lodged with the Office of Local Government on 2 November 2016.

BYRON SHIRE COUNCIL

STAFF REPORTS - CORPORATE AND COMMUNITY SERVICES

4.3 - ATTACHMENT 1

Strategy Element: Environmental Projects

Actions	Action Owner	Action Due Date	Management Comments
1. Implement actions from the Low Carbon Strategy as per scheduled timeframes. Example of actions that meet the FSP include energy efficiency measures, installation of solar power and solar hot water, energy data optimisation, electric fleet vehicles and installation of smart meters.	DSEE	June 2017	<p>Progress Update (31 December 2016)</p> <p>100% of the Low Carbon Strategy actions to date have been completed or are in progress. The strategy sets a target to reduce greenhouse gas emissions by a minimum of 30% from 2003-2004 levels by 2020.</p> <p>Achievements to date: The Myocum Landfill Gas collection network and flare was upgraded and a 10 year contract procured for the system operation and flare hire. A 103kW solar system installed on council assets. 5 solar hot water systems at Community Centres and the Depot. Energy audits of the Sandhills Child Care and The Cavanbah Centre. Lighting efficiency retrofits on council assets.</p>
2. Work collaboratively with the Zero Emissions Byron project to identify actions that go beyond the Byron Shire Low Carbon Strategy.	DSEE	June 2017	<p>Progress Update (31 December 2016)</p> <p>The Zero Emissions Byron project is overseen by a steering committee comprising the Mayor, Council staff, local community groups, BZE and the Centre for Social Change. The project is organised according to five sectors that contribute to emissions in the Shire: energy, transport, buildings, land use and waste. In each sector a team of local volunteers and experts has been established and has now calculated the baseline emissions. The Baseline Emissions Report is the current emissions and emission reduction strategies for the Byron community. Moving forward post baseline report, the creation a 10 Year Strategic Action Plan, identifying clear projects/strategies to help reduce emissions is now under development.</p>