

NOTICE OF MEETING



SUSTAINABLE ECONOMY COMMITTEE MEETING

A Sustainable Economy Committee Meeting of Byron Shire Council will be held as follows:

Venue	Conference Room, Station Street, Mullumbimby
Date	Thursday, 3 March 2016
Time	11.00am

A handwritten signature in black ink, appearing to read 'Shannon Burt', is located in the lower-left area of the page.

Shannon Burt
Director Sustainable Environment and Economy

I2016/149
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CONFLICT OF INTERESTS

What is a “Conflict of Interests” - A conflict of interests can be of two types:

Pecuniary - an interest that a person has in a matter because of a reasonable likelihood or expectation of appreciable financial gain or loss to the person or another person with whom the person is associated.

Non-pecuniary – a private or personal interest that a Council official has that does not amount to a pecuniary interest as defined in the Local Government Act (eg. A friendship, membership of an association, society or trade union or involvement or interest in an activity and may include an interest of a financial nature).

Remoteness – a person does not have a pecuniary interest in a matter if the interest is so remote or insignificant that it could not reasonably be regarded as likely to influence any decision the person might make in relation to a matter or if the interest is of a kind specified in Section 448 of the Local Government Act.

Who has a Pecuniary Interest? - a person has a pecuniary interest in a matter if the pecuniary interest is the interest of the person, or another person with whom the person is associated (see below).

Relatives, Partners - a person is taken to have a pecuniary interest in a matter if:

- The person's spouse or de facto partner or a relative of the person has a pecuniary interest in the matter, or
- The person, or a nominee, partners or employer of the person, is a member of a company or other body that has a pecuniary interest in the matter.

N.B. “Relative”, in relation to a person means any of the following:

- (a) the parent, grandparent, brother, sister, uncle, aunt, nephew, niece, lineal descends or adopted child of the person or of the person's spouse;
- (b) the spouse or de facto partners of the person or of a person referred to in paragraph (a)

No Interest in the Matter - however, a person is not taken to have a pecuniary interest in a matter:

- If the person is unaware of the relevant pecuniary interest of the spouse, de facto partner, relative or company or other body, or
- Just because the person is a member of, or is employed by, the Council.
- Just because the person is a member of, or a delegate of the Council to, a company or other body that has a pecuniary interest in the matter provided that the person has no beneficial interest in any shares of the company or body.

Disclosure and participation in meetings

- A Councillor or a member of a Council Committee who has a pecuniary interest in any matter with which the Council is concerned and who is present at a meeting of the Council or Committee at which the matter is being considered must disclose the nature of the interest to the meeting as soon as practicable.
- The Councillor or member must not be present at, or in sight of, the meeting of the Council or Committee:
 - (a) at any time during which the matter is being considered or discussed by the Council or Committee, or
 - (b) at any time during which the Council or Committee is voting on any question in relation to the matter.

No Knowledge - a person does not breach this Clause if the person did not know and could not reasonably be expected to have known that the matter under consideration at the meeting was a matter in which he or she had a pecuniary interest.

Participation in Meetings Despite Pecuniary Interest (S 452 Act)

A Councillor is not prevented from taking part in the consideration or discussion of, or from voting on, any of the matters/questions detailed in Section 452 of the Local Government Act.

Non-pecuniary Interests - Must be disclosed in meetings.

There are a broad range of options available for managing conflicts & the option chosen will depend on an assessment of the circumstances of the matter, the nature of the interest and the significance of the issue being dealt with. Non-pecuniary conflicts of interests must be dealt with in at least one of the following ways:

- It may be appropriate that no action be taken where the potential for conflict is minimal. However, Councillors should consider providing an explanation of why they consider a conflict does not exist.
- Limit involvement if practical (eg. Participate in discussion but not in decision making or vice-versa). Care needs to be taken when exercising this option.
- Remove the source of the conflict (eg. Relinquishing or divesting the personal interest that creates the conflict)
- Have no involvement by absenting yourself from and not taking part in any debate or voting on the issue as if the provisions in S451 of the Local Government Act apply (particularly if you have a significant non-pecuniary interest)

RECORDING OF VOTING ON PLANNING MATTERS

Clause 375A of the Local Government Act 1993 – Recording of voting on planning matters

- (1) In this section, **planning decision** means a decision made in the exercise of a function of a council under the Environmental Planning and Assessment Act 1979:
 - (a) including a decision relating to a development application, an environmental planning instrument, a development control plan or a development contribution plan under that Act, but
 - (b) not including the making of an order under Division 2A of Part 6 of that Act.
- (2) The general manager is required to keep a register containing, for each planning decision made at a meeting of the council or a council committee, the names of the councillors who supported the decision and the names of any councillors who opposed (or are taken to have opposed) the decision.
- (3) For the purpose of maintaining the register, a division is required to be called whenever a motion for a planning decision is put at a meeting of the council or a council committee.
- (4) Each decision recorded in the register is to be described in the register or identified in a manner that enables the description to be obtained from another publicly available document, and is to include the information required by the regulations.
- (5) This section extends to a meeting that is closed to the public.

BYRON SHIRE COUNCIL
SUSTAINABLE ECONOMY COMMITTEE MEETING

BUSINESS OF MEETING

1. APOLOGIES

2. DECLARATIONS OF INTEREST – PECUNIARY AND NON-PECUNIARY

3. ADOPTION OF MINUTES FROM PREVIOUS MEETINGS

3.1 Sustainable Economy Committee Meeting held on 3 December 2015

4. BUSINESS ARISING FROM PREVIOUS MINUTES

5. STAFF REPORTS

Sustainable Environment and Economy

5.1 Byron Food Economy, Section 94 Contributions, 2018 Commonwealth Games.....4

STAFF REPORTS - SUSTAINABLE ENVIRONMENT AND ECONOMY

Report No. 5.1 **Byron Food Economy, Section 94 Contributions, 2018 Commonwealth Games**

Directorate: Sustainable Environment and Economy

Report Author: Jane Lavery, Economic Development and Tourism Coordinator

File No: I2016/136

Theme: Economy

Economic Development

Summary:

This report outlines the various discussion topics for the meeting.

RECOMMENDATION:

That the Sustainable Economy Committee note the report.

Attachments:

1 Food Economy - Background information, E2016/10336 , page 7

2 Section 94 Presentation , E2016/10997 , page 21

3 Lismore & Ballina Council Commonwealth Games 2018 Invitation, E2016/10337 , page 30

4 Strategies Overview Fact Sheet February 2016, E2016/11009 , page 44

Report

The following items are for discussion at this meeting:

Item	Time allocation	Discussion led by
1. Introduction to the Byron Food Economy challenges and opportunities	20 minutes	Keith Byrne and Jane Laverty
2. Presentation on S94 contributions and apportionments	20 minutes	Chris Soulsby
3. Commonwealth Games and Byron Shire opportunities	10 minutes	Nicole Reeve and Jane Laverty

1. Byron Food Economy challenges and opportunities

Byron's food production and manufacturing sector has identified major issues for the growth of this industry in the Shire primarily due to a lack of flood free, suitably zoned land for the establishment of both growing businesses already operating in the Shire, and new businesses looking to relocate or in start-up phase.

The industry has identified land, ideally situated on the Pacific Highway at Bangalow, for the establishment of a fully master planned and 6 star sustainability rated site development. Council staff and industry representatives are currently in discussion with State Government agency representatives to progress discussions on land use and ownership for the purposes establishing the Byron Food and Innovation Park.

A cost benefit analysis is being undertaken and proposed business models are being explored including the opportunity to embed university operated food labs for research and development into the mix and the use of some land area for native botanic gardens celebrating northern rivers species.

The industry imperative is to create a competitive advantage through a cluster environment where transport and logistics, market attraction and development and supply chain improvements can be explored in collaboration to achieve cost savings. The industry also hopes to improve both competitive and comparative advantage through the design of the site and its sustainability model.

The food economy in the Byron Shire invests in the Byron brand value and is an industry with the capacity to growth employment opportunities across a wide range of skill sets and income levels. It is critical that support is provided to ensure the retention of this industry in the Byron Shire.

Background documents are provided at Attachment 1.

2. Section 94 presentation

Understanding Section 94 contributions and the apportionments model for the Shire is helpful in understanding some of the challenges and opportunities for funding projects, particularly at the towns and villages level.

A copy of the presentation is provided at Attachment 3.

3. Commonwealth Games and Byron Shire opportunities

From 4 to 15 April 2018, the XXI Commonwealth Games will be held on the Gold Coast.

Over 11 days of competition, 6,500 athletes and officials from 71 member countries and territories will participate in 17 sports, including para-sports for elite athletes with disabilities. It is one of the biggest international multi-sporting events in the world.

- 5 Byron Shire is well positioned to both:
- a) attract competing teams and athletes to the Shire to utilise infrastructure and services for training purposes; and
 - b) attract a significant visitor market to the Shire and the region pre and post the Games.
- 10 Ballina Shire Council and Lismore City Council have collaborated to develop a pitch to relevant stakeholders, Attachment 3, however at this time there has not been a coordinated approach from Byron Shire Council to do so nor has there been any work toward visitor attraction strategies specifically relating to the Commonwealth Games.
- 15 **Update of Actions from 3 December 2015 meeting**
- Attachment 4, Strategies Overview Fact Sheet, provides an update to actions from the 3 December 2015 committee meeting.

Financial Implications

20 Nil.

Statutory and Policy Compliance Implications

Nil.

Byron Food & Innovation Park Discussion Paper**Date: 10 June 2015****Author: Jane Laverty, Economic Development & Tourism Coordinator**

Introduction

This discussion paper seeks to highlight major challenges currently faced by Byron Shire's Food Processing and Manufacturing industry and recommends a number of strategies that could be advanced through collaboration with Council to ensure the ongoing development of this industry in the Byron Shire, and its significant number of jobs, is sustainable.

BackgroundByron Shire Food Processing and Manufacturing industry

The Byron Shire is the origin for a growing number of national and international food brand products. Many of these, now global, businesses started operation from a farm or home base in the Shire. Industry sing the praises of Byron as a place to establish their products, develop customer loyalty and initiate research and development activities, particularly through local food and community markets that provide access to a sophisticated local and visitor audience and are an important outlet for start-ups.

We now have a significant number of food businesses established in our existing industrial estates; Byron Arts and Industry Estate, Bangalow, Mullumbimby and Billinudgel Industrial estates, including Brookfarm, Byron Bay Cookie Company, Salumi and Bangalow Cheese just to name a few. Importantly, these brands have an integral link to our community identity and provide a considerable number of local jobs across a broad skill base spectrum.

However, industry consultation has alerted Council to issues that could result in a loss of more businesses and jobs to areas outside of the region or the closing down of some businesses. Key issues highlighted by industry that make the Byron Shire vulnerable to this include:

- Lack of suitable (flood free) industrial land in the Byron Shire to accommodate growth of individual businesses and the broader industry sector
- Difficult road infrastructure in existing industrial estates hampering logistic operations
- High cost of (uncompetitive) headworks charges (\$64) acting as a deterrent to industry attraction and expansion
- Internet connections and speeds
- Energy costs (inconsistent with other states)

In response to the importance of this industry sector on our local economy and through meetings with some key businesses, the Economic Development and Tourism coordinator established the Byron Shire Food Processing and Manufacturing Cluster to progress strategies that could address these issues with collaborative solutions.

Collaborative Solutions

- Work together with Council to identify suitable land for a future food based industrial park that is zoned, or can be zoned, to suit the needs of industry over a 20-30 year period.
- Prioritise land that has good highway access for transport logistics purposes and provides opportunities for 'cellar door' like tourism.
- Industry and Council develop a costs and charges model that both compensates the community for the costs of resources and services however is managed in a way that still encourages development and expansion of industry and employment.

Opportunities and Action

A site has been identified that would be suitable for a Food & Innovation Park and would serve to future proof Byron Shire's Food processing and manufacturing sector and provide an opportunity to demonstrate leading edge sustainable development practices for Council.

The SiteBangalow RMS T2E

The site is approximately 40 Hectares in size and is currently used as a base for Pacific Highway upgrades. It is a State entry point and an ideal location in terms of access and could provide Bangalow, the Shire and the Region with an important boost in terms of jobs and visitor attractions. The RMS has indicated the site will be returned to its original state, at a cost to RMS, including extensive landscaping and design works. The following proposal aims to circumvent this and instead request the land be gifted to Byron Shire Council in its current state.

Proposal:

To establish a multi-use site that both celebrates the flora and fauna of the Northern Rivers with a dedicated botanic gardens tourism product and provides a commercial space with a primary dedication to the food processing and manufacturing sector's Food & Innovation Park.

The Site would be master-planned to ensure highway visibility has a positive aspect with the use of the Botanic Gardens landscape. Key features would include picnic areas and a botanic gardens experience including plant sales. The Food & Innovation Park would provide opportunity for both larger scale businesses and emerging micro businesses to coexist and share resources as well as promote a 'cellar door' like or food tours product that could tie in with the botanic gardens picnic spaces.

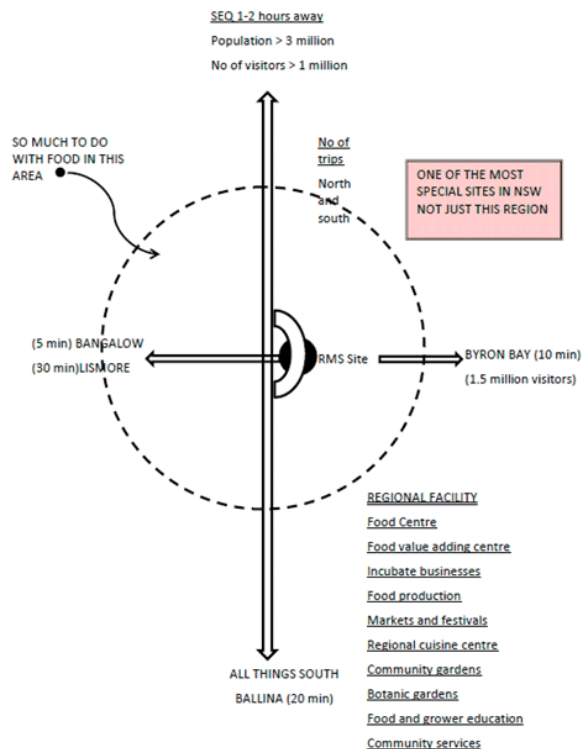
Sustainable and partnered development

The Food Processing and Manufacturing Industry have indicated that they would like to develop the site in a way that demonstrates sustainable practices including renewable energy supply, innovative waste management techniques and water reuse.

Council and Industry have an opportunity to work with the State Government to ensure the site is best utilised and provides a return to the community in terms of employment generation.

The Economic Development & Tourism Coordinator has met with Council's Director of Environment & Planning and Senior Planners to discuss the proposal. The Planning team have given their support for the initiative.

Preliminary discussions have also been had with NSW Trade & Investment, who have also supported the need for this solution and indicated their willingness to work with Council and industry to further develop this proposal and negotiations with the RMS.



Snapshot points

1. The shire has no [nor the region] "showcase" attraction that reflects the character of shire.
2. The food industry needs greater breadth and depth i.e. vertical integration
3. Food industry is the best opportunity to counter or balance tourism as a major employer and economic generator.
4. Food compliments tourism well and such a facility would attract more sophisticated visitors and away from Byron.
5. Lack of food processing is holding us back.
6. Importance [critical] of excellent planning design to this idea so that the buildings and surrounds do not look like an industrial estate.



A Hub and Spoke cooperative approach by local industry has been identified as a significant opportunity to leverage shared service and supplier tendered agreements to offset the high costs of operating as a single business in the Byron shire, and increase their competitive advantage.

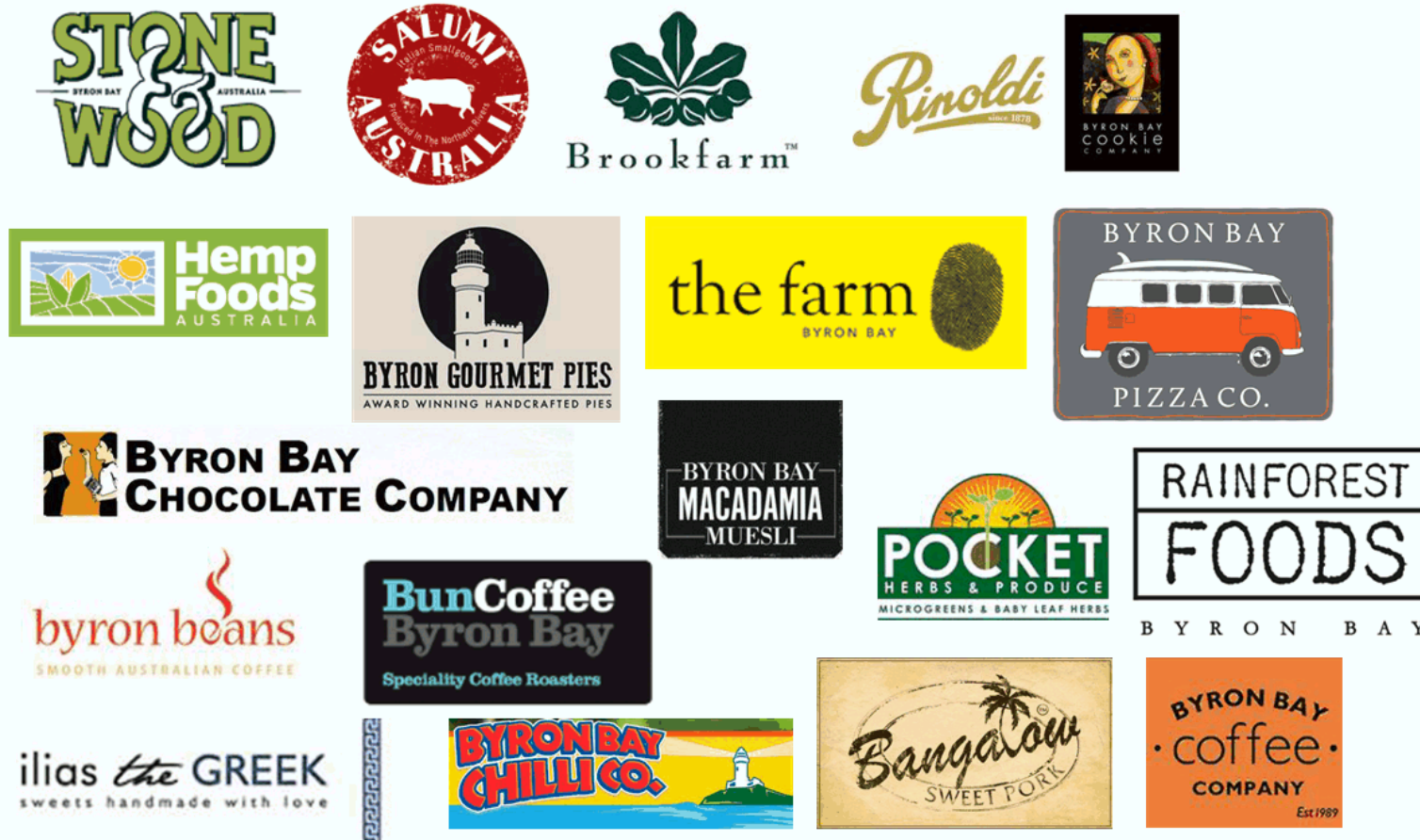
Byron Shire Food Economy Future



Traditional home of
the Bundjalung people



Byron has a food identity



Byron Shire Council

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Byron has a food identity and food economy

- Origin for a growing number of national and international food brand products
- Significant global reach with export product
- Industry is growing from farm and garage to commercial premises
- Byron is integral as a place to establish products, develop customer loyalty and initiate research and development opportunities
- Local food and community markets provide access to a sophisticated local and visitor audience and are an important outlet for start-ups
- The NR Food and Beverage Manufacturing Sector purchases 75% of its production input locally (AEC Group/ABS)
- There is an important connection between our primary industries and value-added manufacturing

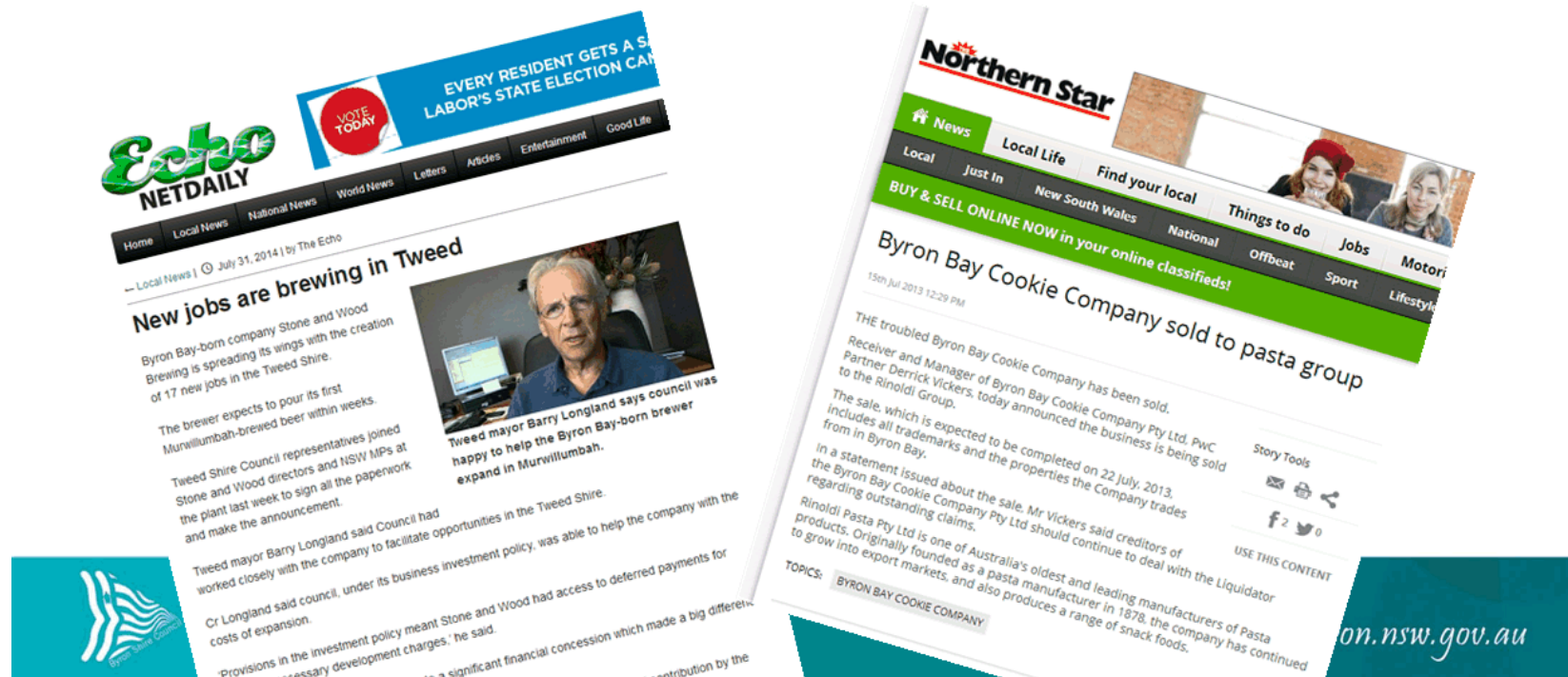


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Sustaining our food economy

- Valuing the important link to community identity, local jobs and broad skill sets
- Hearing industry challenges and our focus on employment outcomes
- Threat: loss of businesses and jobs to areas outside of the region or closing down of some businesses due to competitive disadvantage
- Establishment of the Byron Shire Food Processing and Manufacturing Cluster



Understanding the key challenges

- Lack of suitable (flood free) industrial land in the Byron Shire to accommodate growth of individual businesses and the broader industry sector
- Difficult road infrastructure in existing industry estates hampering logistic operations (and adding to cost)
- High cost of headworks changes (S64) acting as a deterrent to industry attraction and expansion
- Internet connection and speeds – export restrictive and uncompetitive
- Energy costs (inconsistent with other states)



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Collaborative solutions

- Work together with council to identify suitable land for a future food based industrial park that is zoned, or can be zoned, to suit the needs of industry over a 20-30 year period.
- Prioritise land that has good highway access for transport logistics purposes and provides opportunities for 'cellar door' like attractions
- Industry and Council develop a costs and charges model that both compensates the community for the cost of resources and services however is managed in a way that still encourages development and expansion of industry and employment.

Snapshot of future need:

Brookfarm –	10,000 sqm
Byron Bay Cookie Co.–	20,000 sqm
Hempfoods –	20,000 sqm
Stone & Wood –	30,000 sqm
Salumi –	5,000 sqm
Byron Bay Gourmet Pies	15,000 sqm

100,000 sqm (10H)

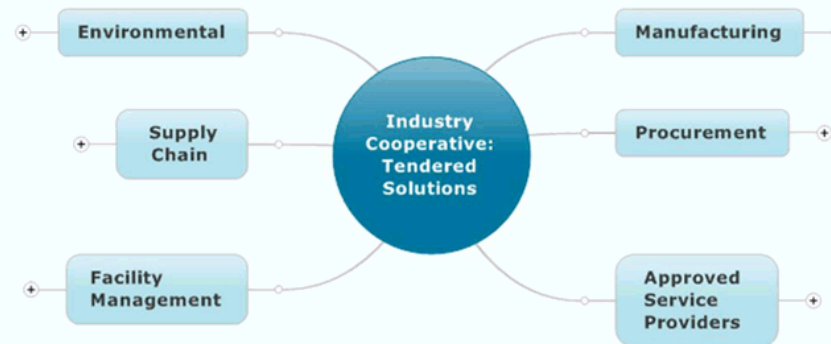


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An active industry

- The cluster has indicated their desire for a site that can demonstrate sustainable practices including renewable energy supply, innovative waste management techniques and water reuse
- The State Government – through the NSW Department of Trade & Investment are Cluster Group stakeholders and see Byron as central to this part of the region sector.
- Industry see a collaborative master-planned site as world leading and innovative way to attract new investment and grow jobs in the Shire and Northern Rivers region.



Taking a look around the Shire



Inghams Site
18 Hectares



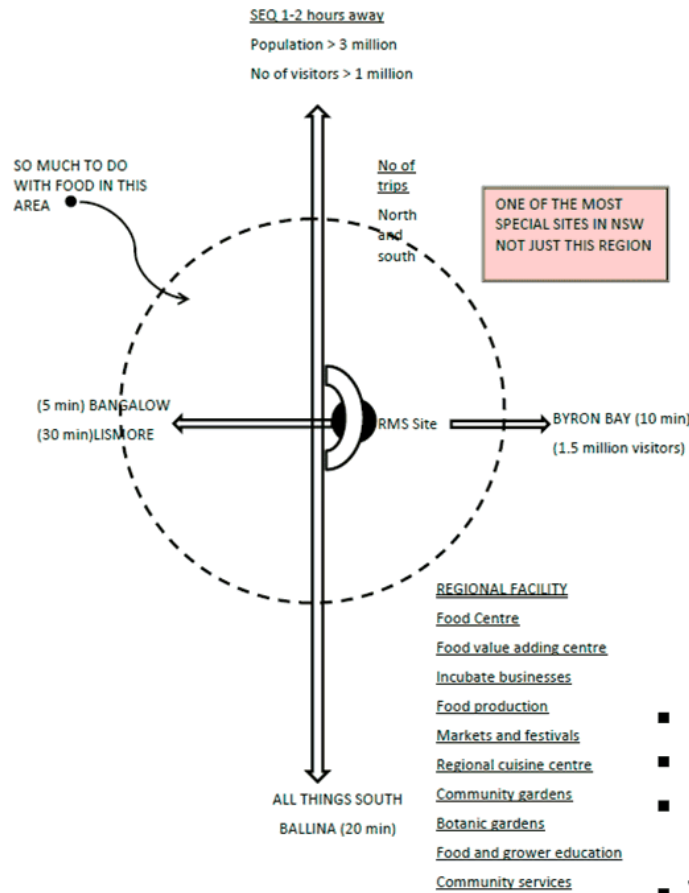
Bangalow RMS Site
40 Hectares



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A regional answer – Byron Food Park



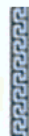
- Integrated botanic gardens/horticulture showcase
- Incubator for small businesses and food labs (education)
- Showcase attraction – best practice sustainability practices and masterplanned to fit the landscape
- World class development – green architecture
- Innovative investment model – best practice management



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Outcome – employment generation and sustainable economy less reliant on tourism industry sector



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Meeting with Ben Franklin MLC
Economic Development Projects – key points

Jane Laverty, Economic Development & Tourism

Byron Food & Innovation Park - Pacific Highway, Bangalow

Overview

- Byron's comparative advantage is the Byron Brand
- The lack of flood free suitable zoned land has been identified as a major economic development issues - leading to market failure to support business and industry development and jobs growth
- The ability for the Northern Rivers to diversify its industry base and to grow employment that is non-tourism related/dependent is critical
- Gourmet and Artisan Food Manufacturing under the Byron Brand has the potential to significantly impact on the region's economy with a diverse jobs portfolio
- The food manufacturing sector is in crisis – with significant issues impacting on the ability to operate in a regional area competitively
 - Businesses taking multiple sites (store, transport, manufacture, package)
 - Narrow streets in Byron Arts & Industry Estate impacting on logistical operations
 - Lack of NBN (3 years away) or cost effective, reliably and speedy alternative
- Key industry stakeholders are driving the initiative (Brookfarm, Byron Bay Cookie Company, Stone & Wood, Salumi) and propose a masterplanned, sustainability focused park that fits within the visual environment
- An industry focused site would provide businesses with a strong competitive advantage and the opportunity to integrate business services support and education/research such as food labs.
- Complementary to the core business would be links to tourism product development, such as cellar door like capacity, botanical gardens/park areas, farmer's market integration.

The Byron Food and Innovation Park is a game changer project - an economic and innovation focused solution to industry development, employment generation and regional sustainability.

Status – current RMS depot site is an ideal location and offers a regional solution integrated with transport, primary production and market gap opportunities. RMS and the delivery agent, Lend Lease) are committed to returning the site to its original form. Ownership is with treasury with indications the land will be sold. Land would require a rezoning to support industry.

Proposal – The land be secured as a significant to the regional economy. State Government gift the land to Byron Shire Council, under a trust model. The trust puts in place a Board to manage the project including investment attraction for masterplanning and development as well as site management and operations including leasing to industry, business services and financial management.

Next steps – a four page 'pitch' on the Byron Food and Innovation Park be developed as a conversational tool with State and Federal Government. Secure time with Ministers and advisers to communicate the industry needs and employment opportunities that can be delivered with this solution.

Developer Contributions

Section 94 Planning & Appropriation



Traditional home of
the Bundjalung people



Principles

- Section 94 of the *EP&A Act* enables council to levy contributions for public amenities and services required as a **consequence of development**.
- Charge developers for public infrastructure and services which are needed due to population growth.



Nexus

“Nexus” means the relationship between the expected types of development in the area and the demand for additional public facilities to meet that demand..



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Apportionment

Apportionment is a tool to arrive at the correct nexus to ensure that a charge under s94 only ever reflects the demands of development and not other demands.



How to calculate Apportionment

1. Service level assessment and threshold model (best);
2. Population change model (what we mostly use).



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Examples

New Parks in Bangalow Release Areas Service Level method

Facility	Priority for Pooling of Funds	Estimated Timing for completion of works	SDU in time frame	Cost of Works Indexed to 24 April 2014	S94 Funds bought forward (reconciliation from old plan)	Proportion of local Catchment use	Net cost of works	Apportionment (% attributable to new development)	Cost of works attributable to new development	Cost of Works Attributable to Council	Cost per SDU	
N			R			L	(W x L) - R	P	[(W x L) - R] x P			C
Acquisition of 0.25ha of park for area 6 as mapped in Chapter 22 of DCP 2010. PN: 213520	-	Upon Lot release in stages	422	371,976.52	-	100%	371,976.52	100.00%	371,976.52	-	881.46	
Embellishment of park in Area 6 as set out in Element 3.12 of Chapter 22 of DCP 2010. PN: 213520	-	Upon Lot release in stages	422	51,663.41	-	100%	51,663.41	100.00%	51,663.41	-	122.43	



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Shara Blvd Sports Fields

Population Change Model

Facility	Priority for Pooling of Funds	Estimated Timing for completion of works	SDU in time frame	Cost of Works Indexed to 24 April 2014	S94 Funds bought forward (reconciliation from old plan)	Proportion of local Catchment use	Net cost of works	Apportionment (% attributable to new development)	Cost of works attributable to new development	Cost of Works Attributable to Council	Cost per SDU
			N	R		L	(W x L) - R	P	[(W x L) - R] x P		C
Ocean Shores Sports fields Embellishment Land unknown. To be located within Ocean Shores SGB catchment or in Rural North	Refer local Priority		2,892	3,197,964.77	1,021,715.90	50%	577,266.49	19.20%	110,825.46	466,441.03	38.32
Sports fields Acquisition for Ocean Shores Catchment. Land unknown. To be located within Ocean Shores SGB catchment or in Rural North Expenditure from Old Plan	Refer local Priority		2,892	500,000.00	250,000.00	50%	-	19.20%	-	-	-



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Shara Blvd Sports Fields

Population Change Model

Facility	Priority for Pooling of Funds	Estimated Timing for completion of works	SDU In time frame	Cost of Works Indexed to 24 April 2014	S94 Funds bought forward (reconciliation from old plan)	Proportion of local Catchment use	Net cost of works	Apportionment (% attributable to new development)	Cost of works attributable to new development	Cost of Works Attributable to Council	Cost per SDU	
N			R		L	(W x L) - R		P	[(W x L) - R] x P			C
Sports fields Acquisition. Land unknown. To be located within Ocean Shores SGB catchment or in Rural North	1	2013	118	500,000.00	250,000.00	50%	-	4.77%	-	-	-	
Sports fields Embellishment. Land unknown. To be located within Ocean Shores SGB catchment or in Rural North	2	2013	118	3,197,964.77	803,178.13	50%	795,804.26	4.77%	37,978.22	757,826.04	321.85	



Questions?



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'BETWEEN THE SEA AND THE RAINFOREST'

AN INVITATION FROM BALLINA AND LISMORE





INVITATION

Lismore City Council and Ballina Shire Council extend a warm invitation to Commonwealth countries participating in the 2018 Commonwealth Games.

We would like to invite you to our region for pre-Games training and acclimatisation camps prior to the Gold Coast City 2018 Commonwealth Games.

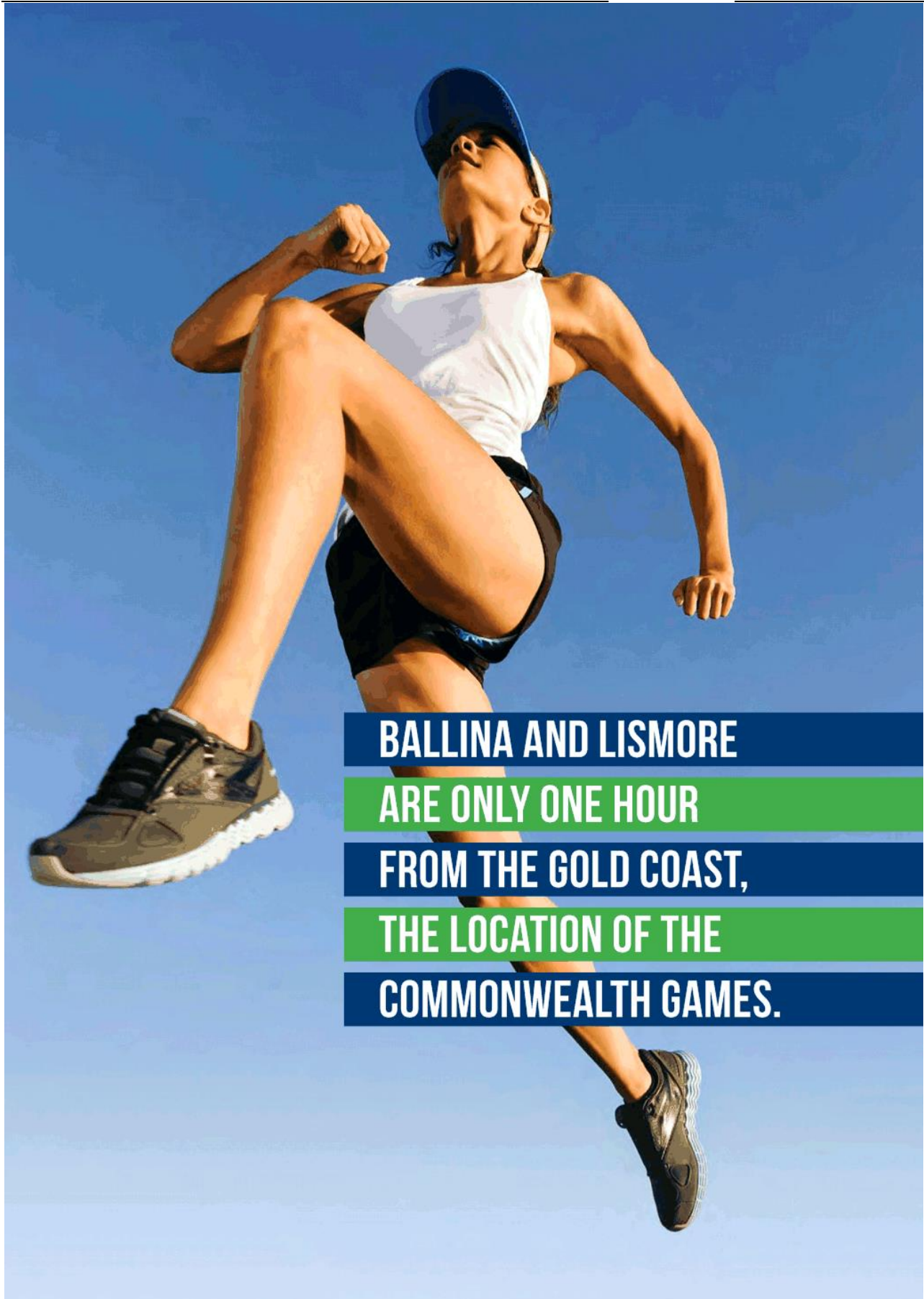
FROM

Ballina Shire Council and Lismore City Council.

FUNCTION

A civic reception for all players and officials will be hosted by both councils. We would like the people of the Northern Rivers region of NSW to meet and give their best wishes to visiting athletes.







HOST INFORMATION

There is no other part of Australia quite like the Northern Rivers and we are sometimes described as a 'region of villages'. Three major river valleys traverse the region connecting over three hundred cities, towns, villages and small communities; each with its own distinctive style and character. It's a region characterised by great biodiversity and wide variations in climate, altitude, landforms and geology. We have 21 National Parks (many of them World Heritage listed) and boast many of Australia's rare plants and animals.


Nestled between the rainforest and the sea, Lismore and Ballina are thriving centres with an eye to the future. Both councils have invested considerably in new infrastructure while upgrading and maintaining

the vast array of existing sporting facilities. This has enhanced our ability to host a range of major sporting events at international standard.

Ballina and Lismore are only one hour from the Gold Coast, the location of the 2018 Commonwealth Games. It's a one-hour flight from Sydney, and a two-hour drive south from Brisbane, so it's within easy reach of just about everywhere.

Ballina coast and hinterland is a playground for beach lovers, surfers, boaties, anglers and eco-adventurers while Lismore and its historic villages are a showcase of natural beauty with unique landscape and wildlife. The Northern Rivers region is nationally acclaimed as a





wonderland of natural beauty and cultural diversity. The lifestyle is laidback and friendly; the community warm and welcoming.

We enjoy rich, fertile farmlands and an idyllic climate, and our natural produce is second to none. This abundance is showcased in many of our award-winning cafés and restaurants.

Our Events Units have developed a strong working relationship with the region's sporting, corporate and media bodies during previous events and campaigns. With regional sport in mind, our Events Units are committed to the continued support of our regional clubs and organisations through mutual participation in marketing, logistics and management of profile events such as the Commonwealth Games.



A GEOGRAPHICAL PERSPECTIVE



Ballina

Latitude: 28° 50' S

Longitude: 153° 31' E

Elevation: 7ft/2m

Lismore

Latitude: 28° 49' S

Longitude: 153° 20'E

Elevation: Approximately 150 metres

WEATHER & CLIMATE

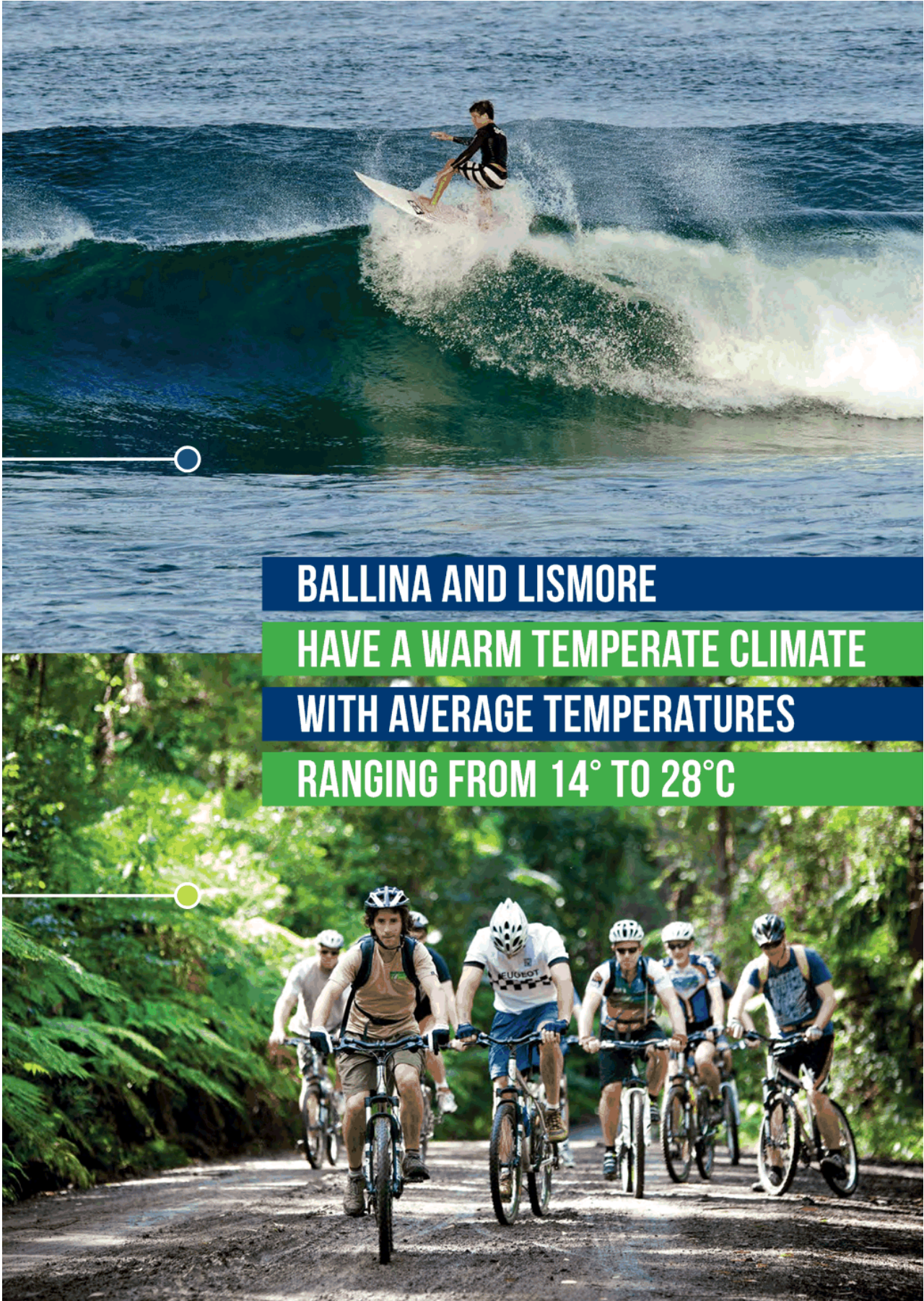
Ballina and Lismore have a warm temperate climate with average temperatures ranging from 14° to 28°C. Maximum temperatures occur from December to March and minimum temperatures from June to August.

Average rainfall: 1775mm

Mean summer temperature: 28.2 (max) 18.1 (min)

Mean winter temperature: 21.2 (max) 8.5 (min)





**BALLINA AND LISMORE
HAVE A WARM TEMPERATE CLIMATE
WITH AVERAGE TEMPERATURES
RANGING FROM 14° TO 28°C**



TRANSPORT

The Ballina Byron Gateway Airport is located 5 kilometres from Ballina's CBD and is serviced daily by regional and national carriers including Jetstar, Regional Express (REX) and Virgin Australia. Direct flights are available to and from Sydney, Melbourne and Newcastle.

The Lismore Regional Airport terminal is located on the Bruxner Highway just 3km from the Lismore CBD. Lismore Regional Airport is serviced daily by Regional Express Airlines (REX) with five flights to and from Sydney.

BY ROAD

Ballina and Lismore are located on the Pacific and Bruxner Highways and are within an easy driving distance of many regional and state hubs. Listed below are approximate distances and driving times from major centres:

From	Distance	Drive time
Brisbane Airport	200km	2 hours 30 minutes
Gold Coast Airport	92km	1 hour 10 minutes
Sydney	740km	9 hours 30 minutes





**BALLINA AND LISMORE ARE LOCATED ON THE
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ACCOMMODATION

Lismore's Visitor Information Centre (LVIC) and the Ballina Visitor Information Centre (BVIC) can coordinate all accommodation needs for teams through their booking systems in order to minimise costs and time associated with locating appropriate accommodation.

Lismore and Ballina offer a wide variety of affordable accommodation to meet every need with additional facilities available:

St John's College Woodlawn

can provide dormitories, catering, recreation and work areas all available for hire during the weekend and school holidays. These areas are ideal for camps, reunions, retreats and sporting groups. Woodlawn is situated just a few kilometres from the Lismore CBD.

www.lisjclism.catholic.edu.au

Southern Cross University

has accommodation available at Invercauld House Conference Centre & Accommodation with 26 duplex style units and 2 executive-style suites.

www.invercauldhouse.com.au



Lake Ainsworth Sport and Recreation Centre

is located on seven mile beach between Byron Bay and Ballina. This easily accessible sporting centre regularly hosts both local and international professional and amateur sporting teams.

The facility is positioned at the northern end of Lennox Head, 2 km from town, just 15 minutes from Ballina Airport. Centre staff can assist with transport arrangements

Accommodation

The Centre can house up to 250 guests. It has a fully staffed commercial kitchen able to provide a high quality menu to meet the needs of athletes.

There are three types of accommodation types;

- Fully catered cabin style ensuite accommodation for up to 180 guests
 - Private, self-contained two-bedroom cottages for up to six people, close to the beach and with a barbecue area.
 - Beachside Lodge: self contained lodge that sleeps up to 22 people in five separate rooms with ensuites. This lodge is located right on the beach.
- **Note:** the catered option is available for all self contained accommodation.

Facilities

- | | |
|-----------------------------------|-----------------------------------|
| • 25-metre swimming pool | • Dining room for up to 250 |
| • Two tennis courts | • Full size rugby / football oval |
| • 2 Conference rooms | • Basketball courts |
| • weights room and recovery gym | • Picnic and barbecue area |
| • Indoor multipurpose sports hall | |



LISMORE & BALLINA PROPOSED VENUES

Sport	Venue	Facilities	Amenities
Badminton	Lismore Southern Cross University sports hall	• 2 x courts	Canteen, meeting room, toilets, change room, training room, parking available

Sport	Venue	Facilities	Amenities
Basketball	Lismore Basketball Stadium	• 2 x full-size basketball courts	Canteen, toilets, change room, PA system, parking available
	Trinity Catholic College	• 2 x full-size indoor courts	Canteen, toilets, change room, PA system, parking available
	Goonellabah Sports & Aquatic Centre	• 2 x full-size indoor courts	Canteen, toilets, change room PA system, parking available

Sport	Venue	Facilities	Amenities
Clay target shooting	Richmond River Clay Target Club	• 3 down the line layout • 1 skeet layout • 1 bore track layout	Club house, indoor range, toilets, canteen, change room

Sport	Venue	Facilities	Amenities
Football	(Wet weather) Lismore Football Artificial Turf Pitch, Crawford Road, East Lismore	• One full size pitch	Clubhouse, 3 offices, small function room, 4 change rooms & toilet

Sport	Venue	Facilities	Amenities
Hockey	Ballina Hockey Sports Complex	• 1x FIH design-compliant pitch, 8 cannon water delivery system • 1 x mini warm-up pitch	Toilets, change room, catering facilities, lighting, shade and seating, meeting room, player and coach dug-out, disability access, parking available, office facilities, first aid room, grassed playing fields adjacent, PA system, multiple storage areas, control room, administration building, gymnasium facility adjacent
	Far North Coast Hockey Complex Goonellabah	• 1 x FIH design compliant pitch, water based • 1 x mini warm-up pitch • Water-based turf including 8 cannon water delivery system	Toilets, change room, catering facilities, lighting, shade and seating, meeting room, player and coach dug-out, disability access, parking available

Sport	Venue	Facilities	Amenities
Lawn bowls	Ballina RSL Bowling Club	• 3 x green {Tiff dwarf surface, 40m/40m}	Lighting, toilets, change room, meeting room, first aid, shade and seating, PA system, disability access, parking available, locker rooms, office facilities, display boards, storage areas
	Ballina Bowling & Recreational Club	• 1 x grass green {38m x 25m} • 1 x synthetic green {38m x 38m} • 2 x grass green {38m x 38m} • 26 rinks with scoreboards	Toilets, catering facilities, first aid room, meeting room, disability access, shade and seating, external PA system, display boards, outdoor seating, parking available, lighting, office facilities

BYRON SHIRE COUNCIL

STAFF REPORTS - SUSTAINABLE ENVIRONMENT AND ECONOMY

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Sport	Venue	Facilities	Amenities
Lawn bowls	Alstonville Plateau Bowls and Sports Club	• 3 x full sized natural greens	Catering facilities, toilets, meeting room, office facilities, disability access, PA system, shade and seating, parking available, portable stages, storage areas
Sport	Venue	Facilities	Amenities
Netball	Goonellabah Sports and Aquatic Centre	• 2 x full-sized multi purpose indoor sports court	Gym and pool, catering facilities, toilets, change room, meeting room, parking available
Sport	Venue	Facilities	Amenities
Rugby Sevens	Ballina Quays Reserve Rugby Grounds	• 1 x full-size grass rugby field	Lighting, catering, shade and seating, toilets, change room, PA system, parking available, referees room, manual scoreboard, disability access
	Kingsford Smith enclosed football grounds	• 1 x full-size enclosed rugby ground	Lighting, catering, toilets, change rooms, shade and seating, disability access, PA system, small gym, warm up fields, parking available, referees room, manual scoreboard
	Ballina heights	• 2 x full-size rugby fields • 2 x small rugby fields	Lighting, catering, toilets, change room, shade and seating, disability access, parking available
	Lismore Oakes Oval and Crozier Field Complex	• 2 x full-size adjacent multipurpose sporting fields	Shade/seating, lighting, meeting rooms, canteen, toilets, change rooms
Sport	Venue	Facilities	Amenities
Small Bore	Lismore Target Rifle Club	• 14 shooting bays – Automatic Change	Camping facilities, Toilets & Canteen
Sport	Venue	Facilities	Amenities
Swimming	Lismore Memorial Pool	• 1 x 50m competition pool (8 lanes) • 1 x 25m pool (4 lanes)	Heating, electronic semi-automatic timing system, observation and recording room, training room, change rooms, canteen, toilets, meeting room
Sport	Venue	Facilities	Amenities
Table Tennis	Goonellabah Table Tennis Centre	• 10 court stadium with terraflex Olympic standard floor	Club house, toilets, change room, catering facilities
Sport	Venue	Facilities	Amenities
Triathlon	Pop Denison Park & Shaws Bay, Prospect Lake	• Cycleways, road network, 50m competition pool, open ocean, still open water	Shade and seating, toilet facilities, change rooms, parking available. Located nearby is the Ballina Surf Club which is equipped with meeting rooms, first aid room, toilets, change rooms, storage areas, catering and office facilities, gymnasium and parking





Key planning strategies Community update

as at February 2016

Byron Bay Town Centre Masterplan



The Byron Bay Town Centre Masterplan will provide the framework for a revitalised town centre while ensuring Byron Bay's character is preserved and enhanced. Numerous community workshops have been held over the past year to help guide the development of the masterplan. You can read more about the project at <http://www.byronbayourplan.com.au>

Where to next? A draft masterplan has been prepared and will be reported to Council in February for consideration to publicly exhibit.

Coastal Zone Management Plan



We are currently reviewing the strategic options that are available to manage coastal hazards and risks in the Byron Bay Embayment. The project considers management options for all beaches in the embayment between Tyagarah Nature Reserve and Cape Byron, including Belongil Beach, Main and Clarkes Beaches.

More information on the Hazard Management Study can be found at <http://www.byron.nsw.gov.au/coastal-hazard-management-study-for-the-byron-bay-embayment>. You can also subscribe to Council's Coastal e-news at this web page.

Where to next? Council at the 4 February 2016 meeting resolved to accelerate the timeframes for developing the draft CZMP. It is expected that a draft plan will be on public exhibition in May this year.

Holiday Letting



The Byron Shire Short Term Rental Accommodation Action Plan aims to support the structure and planning controls around the long practiced use of holiday letting dwellings in Byron Shire. The process commenced in 2013 and the Strategy and Action Plan can be found at <http://www.byron.nsw.gov.au/holiday-letting>.

Where to next? Planning Proposals to amend the LEP to include a requirement that development approval is necessary for short term holiday letting, and amendments to visitor and tourist accommodation controls, have been exhibited. Council considered the public exhibition report on the proposed changes to tourist and visitor accommodation at the 4 February 2016 meeting; and a report on the holiday letting changes is expected to be reported in the coming months.

Koala Plan of Management (KPOM)



The draft KPOM was reported to Council 27 August and Council resolved to engage a consultant to peer review the draft plan and the draft plan is currently being reviewed.

More information on Koalas can be found at <http://www.byron.nsw.gov.au/koalas-in-byron-shire>

Where to next? The report on the peer review is expected to be reported to Council in the coming months.



Community update - Key planning Strategies - as at September 2015

Residential Strategy



Council is developing a Residential Strategy to set a clear vision and policy framework for the Shire's urban residential lands. The Strategy will set out how Council will work towards delivering a more sustainable and appropriate housing supply, a range of housing types to meet the diverse needs of the Byron Shire community and related infrastructure over time. The housing needs, supply and market issues analysis to inform the Strategy, has been completed.

Where to next? A consultant has been engaged to prepare the Strategy. Further information about this project will be available on Council's website shortly.

Rural Land Use Strategy



We are reviewing our rural land uses as part of a new Rural Land Use Strategy. Our existing rural strategies such as the 1998 Byron Rural Settlement Strategy and 2004 Sustainable Agricultural Strategy are outdated. A more holistic strategy will provide a clear vision and planning direction for all rural land uses in the Shire is required. Council is in the final stage of preparing the draft Strategy for consideration to publicly exhibit. In preparing the Strategy, a Discussion Paper inviting community response was exhibited in May 2015; Site Suitability Criteria has been finalised to identify land that is precluded from future development opportunities due to inherent natural and agricultural values, and risks such as steep slopes and acid sulphate soils; Policy Directions have been adopted; and a workshop with selected key stakeholders was held. More information on the Strategy can be found at <http://www.byron.nsw.gov.au/rural-land-use-strategy>.

Where to next? Council will be considering a report on the draft Strategy in the coming month for public exhibition.

Bangalow Placemaking Activation



Council resolved to host a two day Place Creation Workshop to inform the preparation of Place Activation Plan for Bangalow. The Place Creation Workshop will deliver a different outcome to a typical master planning project through enabling and empowering the key people in the room to act like Placemakers. Participants, rather than consultants, will develop actions for their streets and places, consistent with the principles of applied learning. While many of the ideas will be lighter, quicker, cheaper (place activation) the workshop will still consider more strategic longer term ideas and assign actions relating to e.g. parking, access, absentee landlords, economic development, health, inclusion, etc.

Where to next? Invitations have been sent to community groups and organisations that represent Bangalow to participate in a two day Place Creation Workshop in the coming month.

Mullumbimby Masterplan



In May 2014, Creative Mullumbimby (a community group of artists and residents with an interest in placemaking) organised the Mullumbimby Big Picture Show, which was a forum to gather the thoughts of locals on the future creative, social and economic directions for Mullumbimby. On the back of this event Council resolved to allocate funds for staff to develop a masterplan for Mullumbimby. More recently, in October 2015, Council resolved to form a Project Reference Group (PRG) to develop a project plan for the masterplan. Expressions of Interest were called for community members to participate in the PRG.

Where to next? The first meeting of the PRG is scheduled for 31st March 2016

West Byron DCP



The draft West Byron Urban Release Area DCP was publicly exhibited late last year. Over 750 submissions were received. The purpose of the DCP is to provide development guidance to the West Byron Urban Release Area, including: staging plan; transport movement hierarchy; landscaping strategy; stormwater and water quality management controls; and measures to encourage higher density living around transport, open space and service nodes.

More information can be found at <http://www.byron.nsw.gov.au/west-byron-dcp>.

Where to next? A report on the submissions received is being prepared for Council's consideration in the coming months.

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