



Quarterly Budget Review

30th September 2020



BYRON SHIRE COUNCIL

2020/2021 Budget Review as at 30 September 2020

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Consolidated Budget Cash Result

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20
Operating Revenue	84,311,000	0	734,100	85,045,100	59,853,522
Total Division Operating Revenue	84,311,000	0	734,100	85,045,100	59,853,522
Operating Expenditure	91,880,000	380,000	810,200	93,070,200	30,263,304
Total Division Operating Expenditure	91,880,000	380,000	810,200	93,070,200	30,263,304
Operating Result before Capital Amounts	(7,569,000)	(380,000)	(76,100)	(8,025,100)	29,590,219
Add Capital Grants and Contributions	25,369,500	141,000	102,900	25,613,400	1,688,783
Capital Grants and Contributions	1,969,100	0	0	1,969,100	524,130
Developer Contributions					
Change in Net Assets	19,769,600	(239,000)	26,800	19,557,400	31,803,131
AVAILABLE FUNDS RECONCILIATION					
Add: Non-Cash Expenses					
Depreciation	14,986,200	0	0	14,986,200	6,090,075
Add: Non-operating Funds Employed					
Loan Funds Used	27,000,000	0	0	27,000,000	12,000,000
Proceeds from Disposal of Assets	0	0	0	0	29,633
Subtract Funds Deployed for Non-Operating Purposes					
Capital Works	(92,515,500)	(397,000)	1,846,900	(91,065,600)	(21,231,314)
Repayment of Principal on Loans	(3,513,500)	0	0	(3,513,500)	(1,252,833)
Cash Surplus / (Deficit)	(34,273,200)	(636,000)	1,873,700	(33,035,500)	27,438,692
Equity Movements					
Restricted Funds - Increase / (Decrease)	(33,916,400)	(636,000)	1,813,000	(32,739,400)	1,144,588
Transfer to Unexpended Grants					
Transfer to Unexpended Loans					
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	(356,800)	0	60,700	(296,100)	

2020/2021 Budget Review as at 30 September 2020

General Fund Budget Cash Result

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20
Operating Revenue					
General Manager	0	0	0	0	0
Corporate & Community Services	31,889,300	0	45,000	31,934,300	27,369,293
Infrastructure Services	19,040,600	0	163,600	19,204,200	11,217,801
Sustainable Environment and Economy	4,583,700	0	562,300	5,146,000	1,960,219
Total Division Operating Revenue	55,513,600	0	770,900	56,284,500	40,547,313
Operating Expenditure					
General Manager	336,500	0	0	336,500	(312,085)
Corporate & Community Services	8,137,700	380,000	122,600	8,640,300	4,306,347
Infrastructure Services	35,420,300	0	(100,100)	35,320,200	10,452,002
Sustainable Environment and Economy	12,129,900	0	468,800	12,598,700	3,316,431
Depreciation	10,533,000	0	0	10,533,000	2,750,175
Total Division Operating Expenditure	66,557,400	380,000	491,300	67,428,700	20,512,869.02
Operating Result before Capital Amounts	(11,043,800)	(380,000)	279,600	(11,144,200)	20,034,444
Add Capital Grants and Contributions					
Capital Grants and Contributions	25,369,500	141,000	102,900	25,613,400	1,688,783
Developer Contributions (Section 94)	969,100	0	0	969,100	277,749
Change in Net Assets	15,294,800	(239,000)	382,500	15,438,300	22,000,976
AVAILABLE FUNDS RECONCILIATION					
Add: Non-Cash Expenses					
Depreciation	10,533,000	0	0	10,533,000	2,750,175
Add: Non-operating Funds Employed					
Loan Funds Used	12,000,000	0	0	12,000,000	12,000,000
Proceeds from Disposal of Assets	0	0	0	0	29,633
Subtract Funds Deployed for Non-Operating Purposes					
Capital Works	(63,763,000)	54,000	2,723,300	(60,985,700)	(17,127,597)
Repayment of Principal on Loans	(1,149,600)	0	0	(1,149,600)	(305,200)
Cash Surplus / (Deficit)	(27,084,800)	(185,000)	3,105,800	(24,164,000)	19,347,987
Equity Movements					
Restricted Funds - Increase / (Decrease)	(26,728,000)	(185,000)	3,045,100	(23,867,900)	6,787,615
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	(356,800)	0	60,700	(296,100)	

2020/2021 Budget Review as at 30 September 2020

Water Fund Budget Cash Result

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20
Operating Revenue					
Water Supply Management	10,865,700	0	(8,600)	10,857,100	3,536,541
Total Division Operating Revenue	10,865,700	0	(8,600)	10,857,100	3,536,541
Operating Expenditure					
Water Supply Management	9,292,700	0	25,000	9,317,700	2,767,220
Depreciation	1,416,000	0	0	1,416,000	1,062,000
Total Division Operating Expenditure	10,708,700	0	25,000	10,733,700	3,829,220
Operating Result before Capital Amounts	157,000	0	(33,600)	123,400	(292,679)
Add Capital Grants and Contributions					
Capital Grants and Contributions	0	0	0	0	0
Developer Contributions (Section 64)	250,000	0	0	250,000	68,177
Change in Net Assets	407,000	0	(33,600)	373,400	(224,502)
AVAILABLE FUNDS RECONCILIATION					
Add: Non-Cash Expenses					
Depreciation	1,416,000	0	0	1,416,000	1,062,000
Add: Non-operating Funds Employed					
Loan Funds Used	0	0	0	0	0
Subtract Funds Deployed for Non-Operating Purposes					
Capital Works	(3,850,400)	0	(767,300)	(4,617,700)	(1,520,234)
Repayment of Principal on Loans	0	0	0	0	0
Cash Surplus / (Deficit)	(2,027,400)	0	(800,900)	(2,828,300)	(682,736)
Equity Movements					
Restricted Funds - Increase / (Decrease)	(2,027,400)	0	(800,900)	(2,828,300)	(3,115,989)
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	0	0	0	0	0

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Sewer Fund Budget Cash Result

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20
Operating Revenue					
Sewer Supply Management	17,931,700	0	(28,200)	17,903,500	15,769,668
Total Division Operating Revenue	17,931,700	0	(28,200)	17,903,500	15,769,668
Operating Expenditure					
Sewer Supply Management	11,576,700	0	293,900	11,870,600	3,643,315
Depreciation	3,037,200	0	0	3,037,200	2,277,900
Total Division Operating Expenditure	14,613,900	0	293,900	14,907,800	5,921,215
Operating Result before Capital Amounts	3,317,800	0	(322,100)	2,995,700	9,848,454
Add Capital Grants and Contributions					
Capital Grants and Contributions	0	0	0	0	0
Developer Contributions (Section 64)	750,000	0	0	750,000	178,204
Change in Net Assets	4,067,800	0	(322,100)	3,745,700	10,026,657
AVAILABLE FUNDS RECONCILIATION					
Add: Non-Cash Expenses					
Depreciation	3,037,200	0	0	3,037,200	2,277,900
Add: Non-operating Funds Employed					
Loan Funds Used	15,000,000	0	0	15,000,000	0
Subtract Funds Deployed for Non-Operating Purposes					
Capital Works	(24,902,100)	(451,000)	(109,100)	(25,462,200)	(2,583,484)
Repayment of Principal on Loans	(2,363,900)	0	0	(2,363,900)	(947,633)
Cash Surplus / (Deficit)	(5,161,000)	(451,000)	(431,200)	(6,043,200)	8,773,441
Equity Movements					
Restricted Funds - Increase / (Decrease)	(5,161,000)	(451,000)	(431,200)	(6,043,200)	(2,527,038)
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	0	0	0	0	0

2020/2021 Budget Review as at 30 September 2020
Restricted Assets Schedule
All Funds

Description	Opening Balance 1-Jul-20	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-21
GENERAL FUND				
INTERNAL RESERVES				
Information Technology	193,657	0	193,700	0
Caravan Park - Council	3,089,066	200	2,145,000	944,266
Employee Leave Entitlements	633,088	0	70,000	563,088
Waste Management Facility	5,713,360	6,134,200	8,868,000	2,979,560
Plant	1,965,601	944,600	1,203,800	1,706,401
Quarry	616,841	0	50,000	566,841
Risk Management	156,366	65,700	4,200	217,866
Property	246,101	0	158,400	87,701
Community Infrastructure Carryover	404,799	0	316,900	87,899
Land & Natural Environment	308,884	0	290,100	18,784
Footpath Dining	326,745	62,000	16,000	372,745
Byron Bay Library	306,134	0	6,800	299,334
Paid Parking Council	0	1,019,200	1,019,200	0
Human Resources	352,315	0	0	352,315
Legal Services	500,000	0	0	500,000
Community Development	427,473	0	185,100	242,373
Stormwater Drainage	146,110	303,000	364,200	84,910
Election Expense Reserve	156,359	60,000	26,300	190,059
Environmental Levy Reserve	77,357	383,000	456,700	3,657
Childrens Services	192,093	164,400	19,900	336,593
General Managers Office	60,683	0	60,600	83
DLG Financial Assistance Grant	1,704,300	0	1,704,300	0
Revolving Energy Fund	38,147	0	0	38,147
Tennis Court Reserve	0	3,400	1,800	1,600
Asset Re-Valuation Reserve	10,620	0	0	10,620
Mullumbimby Civic Hall	0	0	0	0
Brunswick Heads Memorial Hall	33,328	0	0	33,328
South Golden Beach Hall	33,887	0	0	33,887
Infrastructure Renewal Reserve	306,174	5,650	168,600	143,224
Mullumbimby Pioneer Centre	0	0	0	0
Byron Bay Library Exhibition Space S355 Committee	28,298	0	0	28,298
Brunswick Valley Community Centre	368	0	0	368
Suffolk Park Community Hall	9,214	0	0	9,214
On-Site Sewerage Mgmt	357,709	194,800	166,000	386,509
Special Events Response & Mitigation	164,006	0	164,000	0
Property Development Reserve	777,131	0	313,600	463,531
Suffolk Park Open Space Reserve	50,000	0	0	50,000
Bridge Replacement Fund	151,937	0	150,000	1,937
Ocean Shores Community Centre	26,952	0	0	26,952
Grant Management Reserve	28,848	0	5,700	23,148
Byron Bay Town Centre Masterplan	859,319	5,650	801,300	63,669
2017/18 Special Rate Carryover Reserve	113,611	4,788,600	4,890,400	11,811
Information & Technology Service Fee	98,917	100,900	76,300	123,517
Environment Enforcement Levy Expenditure	90,890	179,200	179,000	91,090
Byron Senior Citizens Centre	51,524	0	0	51,524
Infrastructure Renewal Res - Non Byron	629,614	11,300	298,800	342,114
Economic Development	152,229	10,000	125,400	36,829
Land Remediation Reserve	9,848	0	0	9,848
WHS Incentive	40,116	0	12,600	27,516
Community Building Maintenance	371,970	304,500	452,800	223,670
Public Toilets	180,300	0	132,000	48,300
Volunteer Visitor Fund	17,408	0	0	17,408
Byron Bay Construction Contingency	300,000			300,000
Byron Bay Hospital Development	3,500,000		650,000	2,850,000
Total Internal Reserves	26,009,696	14,740,300	25,747,500	15,002,533
EXTERNAL RESERVES				
Crown Reserves	43,461	334,200	442,000	(64,339)
Domestic Waste Management	15,372	5,128,800	5,106,000	38,172
Paid Parking Crown	746,748	396,400	1,018,500	124,648
Bonds and Deposits	3,830,417	0	0	3,830,417
Total External Reserves	4,636,000	5,859,400	6,566,500	3,928,900

2020/2021 Budget Review as at 30 September 2020
Restricted Assets Schedule
All Funds

Description	Opening Balance 1-Jul-20	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-21
UNEXPENDED LOANS				
Five Bridges Project	533,700		60,000	473,700
Eureka Bridge	2,501			2,501
Main Arm Rd Causeway #7	328,700		328,700	0
Main Arm Rd Causeway #12	307,916		307,900	0
Main Arm Rd Causeway #14	311,800		311,800	0
Repentance Creek Road Causeway Replacement (1753)	528,422		528,400	0
Upper Wilsons Creek #10 Causeway Replacement (1753)	11,446		11,400	0
Gittoes Lane Causeway Replacement (17502)	4,396			4,396
Blackbean Road Causeway Replacement (17484)	4,144		4,100	0
Tweed Valley Way Rural Major Culvert Replacement (17502)	34,257			34,257
Former Mullumbimby Hospital	254,270		254,300	0
Johnston Lane Causeway - Private Works	56,042		56,000	0
Causeways, Culvert and Bridge Renewal Investigations	71,000		71,000	0
Byron Creek Bridge	1,500,700		1,500,700	0
Extend SGB Flood Pump inlet screen (Res)	15,000		15,000	0
SGB Flood Pump variable speed drive and	169,995		170,000	0
Total Unexpended Loans	4,134,288	0	3,619,300	514,855
NEW LOANS				
Dingo Lane Solar Farm	0	12,000,000	12,000,000	0
Total New Loans	0	12,000,000	12,000,000	0
SECTION 94 CURRENT PLAN				
Open Space	4,378,142	464,100	1,091,300	3,750,942
Community Facilities	1,153,037	143,300	245,000	1,051,337
Car Parking	1,535,360	26,000	1,300,000	261,360
Bikeways	1,041,498	82,300	317,000	806,798
Road Upgrading	3,973,829	2,439,400	4,356,700	2,056,529
Rural Roads	1,573,583	221,100	1,327,400	467,283
Civic & Urban Improvements	527,020	14,100	300,000	241,120
Council Administration	421,588	78,400	150,500	349,488
Shire Support Facilities	133,230	14,700	31,400	116,530
Section 94 A Levy	401,784	50,100	501,300	(49,416)
Total Current Plan	15,139,070	3,533,500	9,620,600	9,052,003

2020/2021 Budget Review as at 30 September 2020
Restricted Assets Schedule
All Funds

Description	Opening Balance 1-Jul-20	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-21
SPECIFIC PURPOSE GRANTS & CONTRIBUTIONS				
Sustainable Environment & Economy				
Byron Habitat Corridors	16,889	0	16,900	0
Flying Fox Improvement Grant	19,176	0	19,200	0
Small Farms, Small Grants	35,900	0	35,900	0
Habitat Actions Grant 2019	15,900	0	15,900	0
Byron Shire Koala Habitat Planting	18,750	0	18,800	(50)
Leash-Up Pilot Communication Project	39,334	0	39,300	0
Animal Pound Grant	4,000	0	4,000	0
Infrastructure Services				
Old pacific Highway Maintenance	230,604	0	0	230,604
RTA Funding	0	10,341,700	10,341,700	0
Roads to Recovery	0	3,913,100	3,913,100	0
Open Tallow Creek Mouth	5,759	0	0	5,759
Natural Disaster Restricted Funding	16,520			16,520
Allan Kennedy Investments	20,000			20,000
Fisheries Grant - Johnsons Lane	99,030		65,000	34,030
Crime Prevention Lighting Grant	33,406	0	33,400	0
SCCF - Mullum War Widows Cottage Refurb	49,605	0	49,600	0
Byron Bay Bypass - Sydney Trains	44,200			44,200
Election Commitments Grant (4053.215)	668,776	0	668,700	76
Railway park development (4835.241 Sydne	30,000		30,000	0
Crown Reserve Improvement Grant (3323.5)	12,000	0	12,000	0
Bridge - South Arm	0	475,100	475,100	0
Byron Creek Bridge	0	106,800	106,800	0
Johnston Lane Causeway - Private Works	0	19,500	19,500	0
Bus Shelters	0	0	0	0
SCCF - Byron Shire Flood Warning Network	0	79,100	79,100	0
REPAIR Project - Ewingsdale Road	0	212,900	212,900	0
Infrastructure Election Commitment Grant	0	8,177,500	8,177,500	0
Byron Bypass - Restart NSW	0	1,458,900	1,458,900	0
N/Shire Sport. Fields - Stan Thompson Lighting	0	0	0	0
Brunswick Heads Boat Ramp	0	500,000	500,000	0
SCCF - Mullumbimby Gateway Rep & Renew	0	28,900	28,900	0
Brunswick Heads Memorial Hall	0	94,100	94,100	0
SCCF - Mullum War Widows Cottage Refurb	0	132,500	132,500	0
SCCF - Mullum Drill Hall Refurbishment	0	13,300	13,300	0
SCCF Round 3 - Ocean Shores Community Centre	0	141,000	141,000	0
Waste Management Services				
Own It & Act Grant	6,335		0	6,335
Butt Free Byron Shire Phase 2 Grant	27,500	0	27,500	0
Better Waste & Recycling Grant 2020	18,439			18,439
Corporate & Community Services				
Library - Local priority grant	39,981	30,000	30,000	39,981
Aboriginal Cultural Heritage Study	25,000	0	0	25,000
NSW Govt Bushfire Resilience & Economic	100,000	0	100,000	0
FED Govt Bushfire Resilience & Economic	1,200,000	0	1,200,000	0
Total Restricted Grants & Contributions	2,777,105	25,724,400	28,060,600	440,895
TOTAL GENERAL FUND	52,696,159	61,857,600	85,614,500	28,939,185

2020/2021 Budget Review as at 30 September 2020
Restricted Assets Schedule
All Funds

Description	Opening Balance 1-Jul-20	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-21
WATER FUND				
RESERVES				
Capital Works	9,260,094	1,539,400	3,667,200	7,132,294
LOANS				
Mullumbimby Water Treatment Plant Refurbishment	0		0	0
SECTION 64 PLAN				
S64 - Mullumbimby	793,408.51			793,409
S64 - Byron, Bang, Bruns, O/shrs	690,175.73	250,000	950,500	(10,324)
TOTAL WATER FUND	10,743,678	1,789,400	4,617,700	7,915,378
SEWER FUND				
RESERVES				
Capital Works	6,884,705	3,669,000	6,976,600	3,577,105
Plant Reserve	896,179	0	0	896,179
LOAN FUNDING				
Bioenergy Facility	0	15,000,000	15,000,000	0
SECTION 64 PLAN				
S64 - Bangalow	2,451,258			2,451,258
S64 - Byron, Mullum, Bruns, O/shrs	5,666,004	750,000	3,485,600	2,930,404
TOTAL SEWER FUND	15,898,145	19,419,000	25,462,200	9,854,945
TOTAL ALL FUNDS	79,337,982	83,066,000	115,694,400	46,709,509

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General Manager's Directorate Summary

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
General Managers Program	0	0	0	0	0	
People & Culture	0	0	0	0	0	
Total Operating Revenue	0	0	0	0	0	
Operating Expenditure						
General Managers Program	336,500	0	0	336,500	197,104	
People & Culture	0	0	0	0	(509,188)	
Total Operating Expenditure	336,500	0	0	336,500	(312,085)	
Operating Result - Surplus/(Deficit)	(336,500)	0	0	(336,500)	312,085	
Operating Cash Result - Surplus/(Deficit)	(336,500)	0	0	(336,500)	312,085	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves	136,100	0	0	136,100	0	
Transfer from Unexpended Grants	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	16,500	0	0	16,500	0	
Less:- Capital Expenditure						
Loan Principal Repayments						
Transfer To Reserves	0	0	0	0	0	
Capital Purchases						
Capital Cash Result - Surplus/(Deficit)	152,600	0	0	152,600	0	
Program Cash Result - Surplus/(Deficit)	(183,900)	0	0	(183,900)	312,085	

2020/2021 Budget Review as at 30 September 2020

Program: General Manager

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Legal Fees Recovered	0	0	0	0	0	
Total Operating Revenue	0	0	0	0	0	
Operating Expenditure						
Employee Costs - General Manager's Office	1,038,800	0	0	1,038,800	291,349	
Operational Costs	133,200	0	2,000	135,200	14,192	1
Legal Services	487,400	0	0	487,400	124,568	
Legal Expenses	200,000	0	0	200,000	159,475	
Media and Communications	61,500	0	0	61,500	3,619	
Indirect Costs	(1,584,400)	0	(2,000)	(1,586,400)	(396,099)	1
Total Operating Expenditure	336,500	0	0	336,500	197,104	
Operating Result - Surplus/(Deficit)	(336,500)	0	0	(336,500)	(197,104)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves	136,100	0	0	136,100	0	
Transfer from Reserves - Developer Contributions	16,500	0	0	16,500	0	
Transfer from Unexpended Grants	0	0	0	0	0	
Less:- Capital Expenditure						
Transfer To Reserves	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	152,600	0	0	152,600	0	
Program Cash Result - Surplus/(Deficit)	(183,900)	0	0	(183,900)	(197,104)	

2020/2021 Budget Review as at 30 September 2020

Program: People & Culture

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Operating Grants - Human Resources	0	0	0	0	0	
Total Operating Revenue	0	0	0	0	0	
Operating Expenditure						
People and Culture Salaries	754,900	0	0	754,900	220,850	
Training and Development	385,300	0	0	385,300	89,985	
Workers Compensation	700,000	0	0	700,000	103,318	
Occupational Health & Safety	53,700	0	0	53,700	32,456	
Employee Leave Entitlements	4,410,000	0	0	4,410,000	841,760	
Superannuation	2,486,600	0	0	2,486,600	761,638	
Other Employee Costs	136,800	0	0	136,800	120,405	
Indirect Costs	(8,927,300)	0	0	(8,927,300)	(2,679,600)	
Total Operating Expenditure	0	0	0	0	(509,188)	
Operating Result - Surplus/(Deficit)	0	0	0	0	509,188	
Operating Cash Result - Surplus/(Deficit)	0	0	0	0	509,188	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves	0	0	0	0	0	
Less:- Capital Expenditure						
Transfer To Reserves	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	509,188	

2020/2021 Budget Review as at 30 September 2020
Corporate & Community Services Directorate Summary
 Director: Vanessa Adams

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Councillor Services	0	0	0	0	0	
General Purpose Revenues	29,214,400	0	32,500	29,246,900	26,731,994	
Financial Services	118,400	0	0	118,400	47,538	
Information Services	28,400	0	12,500	40,900	13,665	
Governance Services	25,600	0	0	25,600	0	
Community Development	184,600	0	0	184,600	45,702	
Sandhills	1,773,300	0	0	1,773,300	442,295	
Other Childrens Services	460,600	0	0	460,600	88,098	
Public Libraries	84,000	0	0	84,000	0	
Total Operating Revenue	31,889,300	0	45,000	31,934,300	27,369,293	
Operating Expenditure						
Councillor Services	958,000	0	(3,100)	954,900	433,392.13	
General Purpose Revenues	0	0	0	0	0.00	
Financial Services	(1,300,500)	0	0	(1,300,500)	(184,911.88)	
Information Services	233,600	0	12,500	246,100	679,265.94	
Governance Services	56,200	0	68,800	125,000	856,735.42	
Community Development	3,796,000	380,000	44,400	4,220,400	1,077,876.52	
Sandhills	1,846,600	0	0	1,846,600	492,862.73	
Other Childrens Services	502,800	0	0	502,800	160,416.58	
Public Libraries	2,045,000	0	0	2,045,000	790,709.08	
Total Operating Expenditure	8,137,700	380,000	122,600	8,640,300	4,306,347	
Operating Result - Surplus/(Deficit)	23,751,600	(380,000)	(77,600)	23,294,000	23,062,947	
Operating Cash Result - Surplus/(Deficit)	23,751,600	(380,000)	(77,600)	23,294,000	23,062,947	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	2,781,600	119,000	41,900	2,942,500	1,073,074	
Transfer from Reserves - Developer Contributions	31,400	120,000	0	151,400	30,433	
Transfer from Reserves - Unexpended Grants	1,300,000	0	0	1,300,000	94,772	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	30,000	141,000	0	171,000	0	
Less:- Capital Expenditure						
Loan Principal Repayments	354,100	0	0	354,100	0	
Transfer To Reserves	6,030,600	0	0	6,030,600	5,231,600	
Transfer To Capital Grants and Contributions	0	0	0	0	0	
Transfer To Unexpended Loans	0	0	0	0	0	
Capital Purchases	110,000	0	0	110,000	4,000	
Capital Cash Result - Surplus/(Deficit)	(2,351,700)	380,000	41,900	(1,929,800)	(4,037,321)	
Program Cash Result - Surplus/(Deficit)	21,399,900	0	(35,700)	21,364,200	19,025,626	

2020/2021 Budget Review as at 30 September 2020

Program: Councillor Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Expenditure						
Mayoral Expenses	52,200	0	0	52,200	16,724	
Councillor Expenses	304,800	0	0	304,800	78,204	
Other Civic Expenses	59,000	0	0	59,000	45,088	
Governance Contributions	241,100	0	(3,100)	238,000	218,327	2
Mayors Discretionary Allowance	3,900	0	0	3,900	800	
Indirect Costs	297,000	0	0	297,000	74,250	
Total Operating Expenditure	958,000	0	(3,100)	954,900	433,392	
Operating Result - Surplus/(Deficit)	(958,000)	0	3,100	(954,900)	(433,392)	
Operating Cash Result - Surplus/(Deficit)	(958,000)	0	3,100	(954,900)	(433,392)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	5,000	0	0	5,000	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	5,000	0	0	5,000	0	
Program Cash Result - Surplus/(Deficit)	(953,000)	0	3,100	(949,900)	(433,392)	

2020/2021 Budget Review as at 30 September 2020

Program: General Purpose Revenues

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
General Rates	26,711,500	0	0	26,711,500	26,755,300	
Abandonments - Pensioners (S. 575)	(420,000)	0	0	(420,000)	(390,355)	
Extra Charges General Rates	62,300	0	(30,300)	32,000	(7,196)	3
Postponed Rates	(15,700)	0	0	(15,700)	(12,705)	
General Purpose Grants	1,781,900	0	62,800	1,844,700	400,419	3
Interest on Investments - Operating Funds	830,000	0	0	830,000	(79,568)	
Interest on Investments - Section 94	264,400	0	0	264,400	66,099	
Total Operating Revenue	29,214,400	0	32,500	29,246,900	26,731,994	
Operating Result - Surplus/(Deficit)	29,214,400	0	32,500	29,246,900	26,731,994	
Operating Cash Result - Surplus/(Deficit)	29,214,400	0	32,500	29,246,900	26,731,994	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,704,300	0	0	1,704,300	0	
Less:- Capital Expenditure						
Loan Principal Repayments				0		
Transfer To Reserves	5,436,000	0	0	5,436,000	5,171,600	
Capital Purchases				0		
Capital Cash Result - Surplus/(Deficit)	(3,731,700)	0	0	(3,731,700)	(5,171,600)	
Program Cash Result - Surplus/(Deficit)	25,482,700	0	32,500	25,515,200	21,560,394	

2020/2021 Budget Review as at 30 September 2020

Program: Financial Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Fees and Charges - Financial Services	118,400	0	0	118,400	47,538	
Grants & Contributions	0	0	0	0	0	
Total Operating Revenue	118,400	0	0	118,400	47,538	
Operating Expenditure						
Expenditure Control and Statutory Reporting	865,800	0	0	865,800	288,427	
Rates Control and Debt Recovery	336,100	0	0	336,100	150,782	
Debt Servicing Costs	62,600	0	0	62,600	17,129	
Indirect Costs	(2,565,000)	0	0	(2,565,000)	(641,250)	
Total Operating Expenditure	(1,300,500)	0	0	(1,300,500)	(184,912)	
Operating Result - Surplus/(Deficit)	1,418,900	0	0	1,418,900	232,450	
Operating Cash Result - Surplus/(Deficit)	1,418,900	0	0	1,418,900	232,450	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	164,000	0	0	164,000	0	
Less:- Capital Expenditure						
Loan Principal Repayments	241,900	0	0	241,900	0	
Capital Cash Result - Surplus/(Deficit)	(77,900)	0	0	(77,900)	0	
Program Cash Result - Surplus/(Deficit)	1,341,000	0	0	1,341,000	232,450	

2020/2021 Budget Review as at 30 September 2020

Program: Information Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Information Technology - Other Income	0	0	2,500	2,500	2,500	4
Information Technology - Fees and Charges	28,400	0	10,000	38,400	11,165	4
Total Operating Revenue	28,400	0	12,500	40,900	13,665	
Operating Expenditure						
Salaries and Oncosts	1,038,400	0	0	1,038,400	301,519	
Software Maintenance Other	752,100	0	0	752,100	661,665	
Software Maintenance EDMS	102,000	0	(12,800)	89,200	47,106	4
Hardware Maintenance	380,000	0	0	380,000	95,376	
Operating Expenses - IT and GIS	38,600	0	0	38,600	4,378	
Administration/Customer Service	228,000	0	0	228,000	80,589	
Records Management	312,400	0	10,000	322,400	91,717	4
Non-Core Services	155,500	0	0	155,500	96,787	
IT Strategic Plan Actions	497,700	0	12,800	510,500	117,887	4
Debt Servicing	0	0	0	0	0	
Indirect Costs	(3,271,100)	0	2,500	(3,268,600)	(817,758)	4
Total Operating Expenditure	233,600	0	12,500	246,100	679,266	
Operating Result - Surplus/(Deficit)	(205,200)	0	0	(205,200)	(665,601)	
Operating Cash Result - Surplus/(Deficit)	(205,200)	0	0	(205,200)	(665,601)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	269,200	0	0	269,200	74,711	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	269,200	0	0	269,200	74,711	
Program Cash Result - Surplus/(Deficit)	64,000	0	0	64,000	(590,890)	

2020/2021 Budget Review as at 30 September 2020

Program: Corporate Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Fees and Charges - Administration	15,100	0	0	15,100	0	
Other - User Fees and Charges	10,500	0	0	10,500	0	
Total Operating Revenue	25,600	0	0	25,600	0	
Operating Expenditure						
Customer Service	575,000	0	0	575,000	131,140	
Corporate Governance	828,100	0	0	828,100	210,889	
Leasing Services	0	0	0	0	0	
Strategic Procurement	20,000	0	68,800	88,800	69,517	5
Directorate - Corporate and Community Services	310,100	0	0	310,100	89,035	
Governance	157,800	0	0	157,800	43,891	
Insurance Premiums	702,300	0	0	702,300	961,863	
Risk Management - Operating Expenses	85,000	0	0	85,000	5,923	
Indirect Costs	(2,622,100)	0	0	(2,622,100)	(655,524)	
Total Operating Expenditure	56,200	0	68,800	125,000	856,735	
Operating Result - Surplus/(Deficit)	(30,600)	0	(68,800)	(99,400)	(856,735)	
Operating Cash Result - Surplus/(Deficit)	(30,600)	0	(68,800)	(99,400)	(856,735)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	96,300	0	0	96,300	5,700	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Transfer To Reserves	125,700	0	0	125,700	60,000	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	(29,400)	0	0	(29,400)	(54,300)	
Program Cash Result - Surplus/(Deficit)	(60,000)	0	(68,800)	(128,800)	(911,035)	

2020/2021 Budget Review as at 30 September 2020						
Program: Community Development						
Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Fees and Charges - Community Development	0	0	0	0	62	
Byron Bay Senior Citizens Hall	9,100	0	0	9,100	5,024	
Mullum Civic Hall	37,700	0	0	37,700	2,371	
B'wick Mem. Hall	13,000	0	0	13,000	9,656	
B'wick Valley Com Centre	40,600	0	0	40,600	16,302	
Suffolk Park Comm. Hall	15,200	0	0	15,200	1,483	
South Golden Beach Community Centre	11,200	0	0	11,200	3,829	
Ocean Shores Community Centre GST Contribution	42,400	0	0	42,400	6,008	
Byron Bay Library Exhibition Space S355 Committee	11,100	0	0	11,100	968	
Mullumbimby Pioneer Centre	3,200	0	0	3,200	0	
Bangalow Heritage House S355 Committee	1,100	0	0	1,100	0	
Total Operating Revenue	184,600	0	0	184,600	45,702	
Operating Expenditure						
Community Development and Assistance	1,158,100	0	0	1,158,100	215,041	
Community Buildings Maint - Special Rate Program	205,900	380,000	41,900	627,800	519,801	
Bangalow Heritage House S355 Committee	1,100	0	0	1,100	0	
Ocean Shores Community Centre	42,400	0	0	42,400	4,624	
Community Wellbeing Projects	244,000	0	0	244,000	13,107	
S355 Administration	3,000	0	0	3,000	1,181	
Byron Bay Senior Citizens Hall	9,100	0	0	9,100	4,327	
Mullumbimby Pioneer Centre	3,200	0	0	3,200	0	
Byron Bay Library Exhibition Space S355 Committee	11,100	0	0	11,100	5,124	
Mullumbimby Civic Hall	37,700	0	0	37,700	6,312	
Brunswick Memorial Hall	13,000	0	0	13,000	7,417	
Brunswick Valley Community Centre	40,600	0	0	40,600	6,863	
Suffolk Park Community Hall	15,200	0	0	15,200	1,482	
South Golden Beach	11,200	0	0	11,200	2,915	
Section 356 Donations and Activities	436,000	0	2,500	438,500	128,811	
Building Community Resilience	1,300,000	0	0	1,300,000	94,772	
Indirect Costs	264,400	0	0	264,400	66,099	
Total Operating Expenditure	3,796,000	380,000	44,400	4,220,400	1,077,877	
Operating Result - Surplus/(Deficit)	(3,611,400)	(380,000)	(44,400)	(4,035,800)	(1,032,174)	
Operating Cash Result - Surplus/(Deficit)	(3,611,400)	(380,000)	(44,400)	(4,035,800)	(1,032,174)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	442,900	119,000	41,900	603,800	988,664	
Transfer from Reserves - Developer Contributions	31,400	120,000	0	151,400	30,433	
Transfer from Reserves - Unexpended Grants	1,300,000	0	0	1,300,000	94,772	
Capital Grants and Contributions	0	141,000	0	141,000	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer to Reserves	304,500	0	0	304,500	0	
Transfer To Capital Grants and Contributions	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	1,469,800	380,000	41,900	1,891,700	1,113,869	
Program Cash Result - Surplus/(Deficit)	(2,141,600)	0	(2,500)	(2,144,100)	81,694	

2020/2021 Budget Review as at 30 September 2020

Program: Sandhills

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Sandhills Operating Grants	830,300	0	0	830,300	188,249	
Fees and Charges - Sandhills	943,000	0	0	943,000	254,047	
Total Operating Revenue	1,773,300	0	0	1,773,300	442,295	
Operating Expenditure						
Sandhills - Salaries & Overheads	0	0	0	0	0	
Sandhills - Operating Expenses	1,674,100	0	0	1,674,100	449,738	
Indirect Costs	172,500	0	0	172,500	43,125	
Total Operating Expenditure	1,846,600	0	0	1,846,600	492,862.73	
Operating Result - Surplus/(Deficit)	(73,300)	0	0	(73,300)	(50,567)	
Operating Cash Result - Surplus/(Deficit)	(73,300)	0	0	(73,300)	(50,567)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	99,900	0	0	99,900	4,000	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer to Reserves	119,100	0	0	119,100	0	
Capital Purchases	80,000	0	0	80,000	4,000	
Capital Cash Result - Surplus/(Deficit)	(99,200)	0	0	(99,200)	0	
Program Cash Result - Surplus/(Deficit)	(172,500)	0	0	(172,500)	(50,567)	

2020/2021 Budget Review as at 30 September 2020

Program: Other Childrens Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Grant Income - Byron Bay Services	129,000	0	0	129,000	22,108	
Grant Income - Brunswick Heads Services	92,200	0	0	92,200	19,389	
Grant Income - Mullumbimby	54,800	0	0	54,800	7,869	
After School Care Operating Grants - Brunswick	184,600	0	0	184,600	38,732	
Total Operating Revenue	460,600	0	0	460,600	88,098	
Operating Expenditure						
Byron Bay OSHC	156,200	0	0	156,200	45,401	
Brunswick Heads OSHC	111,700	0	0	111,700	47,255	
Outside of School Hours Care	40,700	0	0	40,700	12,973	
Mullumbimby OSHC	106,700	0	0	106,700	32,912	
Support Services Costs Allocated	87,500	0	0	87,500	21,876	
Total Operating Expenditure	502,800	0	0	502,800	160,417	
Operating Result - Surplus/(Deficit)	(42,200)	0	0	(42,200)	(72,318)	
Operating Cash Result - Surplus/(Deficit)	(42,200)	0	0	(42,200)	(72,318)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Less:- Capital Expenditure						
Transfer to Reserves	45,300	0	0	45,300		
Capital Cash Result - Surplus/(Deficit)	(45,300)	0	0	(45,300)	0	
Program Cash Result - Surplus/(Deficit)	(87,500)	0	0	(87,500)	(72,318)	

2020/2021 Budget Review as at 30 September 2020

Program: Library Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Operating Grants - Libraries	84,000	0	0	84,000	0	
Total Operating Revenue	84,000	0	0	84,000	0	
Operating Expenditure						
Administration Expenses - Libraries	1,463,000	0	0	1,463,000	731,474	
Library Maintenance and Overheads	190,200	0	0	190,200	32,886	
Debt Servicing	286,400	0	0	286,400	0	
Indirect Costs	105,400	0	0	105,400	26,349	
Support Services Costs						
Total Operating Expenditure	2,045,000	0	0	2,045,000	790,709	
Operating Result - Surplus/(Deficit)	(1,961,000)	0	0	(1,961,000)	(790,709)	
Operating Cash Result - Surplus/(Deficit)	(1,961,000)	0	0	(1,961,000)	(790,709)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	
Capital Grants and Contributions	30,000	0	0	30,000	0	
Less:- Capital Expenditure						
Loan Principal Repayments	112,200	0	0	112,200	0	
Transfer to Reserves			0	0	0	
Transfer to Capital Grants and Contributions			0	0	0	
Capital Purchases	30,000	0	0	30,000	0	
Capital Cash Result - Surplus/(Deficit)	(112,200)	0	0	(112,200)	0	
Program Cash Result - Surplus/(Deficit)	(2,073,200)	0	0	(2,073,200)	(790,709)	

2020/2021 Budget Review as at 30 September 2020

Infrastructure Services Directorate Summary

Director: Phil Holloway

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20
Operating Revenue					
Supervision & Administration	0	0	0	0	0
Asset Management Planning	0	0	0	0	0
Projects & Commercial Development	0	0	0	0	0
Emergency Services	334,500	0	0	334,500	148,138.26
Depot Services and Fleet Management	582,600	0	0	582,600	280,426.26
Local Roads and Drainage	1,812,000	0	18,100	1,830,100	1,271,002.24
Roads and Traffic Authority	861,000	0	(131,900)	729,100	430,000.00
Open Spaces and Recreation	831,000	0	0	831,000	123,173.20
Quarries	0	0	0	0	0.00
Waste & Recycling Services	10,985,600	0	277,400	11,263,000	8,147,283.16
Cavanbah Centre	212,300	0	0	212,300	66,889.30
First Sun Holiday Park	1,917,900	0	0	1,917,900	423,784.18
Suffolk Park Holiday Park	657,400	0	0	657,400	160,661.95
Facilities Management	846,300	0	0	846,300	166,442.64
Total Operating Revenue	19,040,600		163,600	19,204,200	11,217,801
Operating Expenditure					
Supervision & Administration	118,500	0	0	118,500	78,452
Asset Management Planning	134,000	0	0	134,000	74,160
Projects & Commercial Development	360,200	0	(100)	360,100	100,595
Emergency Services	1,002,000	0	(100)	1,001,900	391,694
Depot Services and Fleet Management	(267,100)	0	(200)	(267,300)	289,295
Local Roads and Drainage	8,968,100	0	5,200	8,973,300	2,520,831
Roads and Traffic Authority	1,369,100	0	(132,300)	1,236,800	617,210
Open Spaces and Recreation	5,987,200	0	95,600	6,082,800	2,312,075
Quarries	0	0	0	0	8,051
Waste & Recycling Services	10,481,700	0	(82,200)	10,399,500	2,124,884
Cavanbah Centre	761,300	0	26,000	787,300	228,463
First Sun Holiday Park	2,660,800	0	100	2,660,900	540,036
Suffolk Park Holiday Park	840,500	0	(200)	840,300	137,873
Facilities Management	3,004,000	0	(11,900)	2,992,100	1,028,383
Total Operating Expenditure	35,420,300	0	(100,100)	35,320,200	10,452,002
Operating Result - Surplus/(Deficit)	(16,379,700)	0	263,700	(16,116,000)	765,800
Operating Cash Result - Surplus/(Deficit)	(16,379,700)	0	263,700	(16,116,000)	765,800
CAPITAL MOVEMENTS					
Add:- Capital Income					
Transfer from Reserves - Internal Reserves	31,301,300	(54,000)	(3,471,500)	27,775,800	3,904,583
Transfer from Reserves - Developer Contributions	8,779,700	0	658,100	9,437,800	638,718
Transfer from Reserves - Unexpended Grants	856,200	0	30,000	886,200	968,040
Transfer from Reserves - Unexpended Loans	3,559,300	0	60,000	3,619,300	28,759
Loan Income	12,000,000	0	0	12,000,000	12,000,000
Capital Grants and Contributions	25,450,500	0	102,900	25,553,400	1,688,783
Developer Contributions					
Sale of Assets	0	0	0	0	29,633
Less:- Capital Expenditure					
Loan Principal Repayments	795,500	0	0	795,500	305,200
Transfer To Reserves	16,221,500	0	365,100	16,586,600	8,181,060
Transfer to Unexpended Grants	0	0	0	0	0
Transfer to Unexpended Loans	0	0	0	0	0
Capital Purchases	63,653,000	(54,000)	(2,723,300)	60,875,700	17,123,597
Capital Cash Result - Surplus/(Deficit)	1,277,000	0	(262,300)	1,014,700	(6,351,341)
Program Cash Result - Surplus/(Deficit)	(15,102,700)	0	1,400	(15,101,300)	(5,585,542)

2020/2021 Budget Review as at 30 September 2020

Program: Supervision & Administration

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Expenditure						
Directorate - Construction and Maintenance	593,100	0	0	593,100	199,723	
Asset Management	273,800	0	0	273,800	52,845	
Open Space & Recreation - Salaries & Oncosts	537,600	0	0	537,600	149,372	
Depot Services and Management	331,900	0	0	331,900	33,762	
Design and Survey	497,300	0	0	497,300	163,287	
Other Operating Expenses	158,000	0	0	158,000	47,765	
Indirect Costs	(2,273,200)	0	0	(2,273,200)	(568,302)	7
Total Operating Expenditure	118,500	0	0	118,500	78,452	
Operating Result - Surplus/(Deficit)	(118,500)	0	0	(118,500)	(78,452)	
Operating Cash Result - Surplus/(Deficit)	(118,500)	0	0	(118,500)	(78,452)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	118,500	0	0	118,500	0	
Transfer from Reserves - Developer Contributions						
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	118,500	0	0	118,500	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	(78,452)	

2020/2021 Budget Review as at 30 September 2020

Program: Asset Management Planning

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Expenditure						
Section 94 Expenses	134,000	0	0	134,000	36,822	
Other Asset Management Planning Costs	88,500	0	0	88,500	11,189	
Asset Management Planning	529,900	0	0	529,900	140,047	
Asset Management Software	57,600	0	(2,500)	55,100	55,102	8
Indirect Costs	(676,000)	0	2,500	(673,500)	(168,999)	8
Total Operating Expenditure	134,000	0	0	134,000	74,160	
Operating Result - Surplus/(Deficit)	(134,000)	0	0	(134,000)	(74,160)	
Operating Cash Result - Surplus/(Deficit)	(134,000)	0	0	(134,000)	(74,160)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	134,000	0	0	134,000	36,822	
Capital Grants and Contributions	0	0	0	0	0	
Sale of Assets	0	0	0	0	29,633	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	134,000	0	0	134,000	66,455	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	(7,705)	

2020/2021 Budget Review as at 30 September 2020

Program: Projects & Commercial Development

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Expenditure						
Projects & Commercial Development	247,900	0	0	247,900	79,421	
Other Projects & Commercial Development Expenses	28,000	0	0	28,000	99	
Indirect Costs	84,300	0	(100)	84,200	21,075	9
Total Operating Expenditure	360,200	0	(100)	360,100	100,595	
Operating Result - Surplus/(Deficit)	(360,200)	0	100	(360,100)	(100,595)	
Operating Cash Result - Surplus/(Deficit)	(360,200)	0	100	(360,100)	(100,595)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	110,900	0	60,000	170,900	6,953	9
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Sale of Assets	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	110,900	0	60,000	170,900	6,953	9
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	(360,200)	0	100	(360,100)	(100,595)	

2020/2021 Budget Review as at 30 September 2020

Program: Emergency Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Operating Grants	150,000	0	0	150,000	0	
Other Income	62,000	0	0	62,000	25,637	
Operating Grants	122,500	0	0	122,500	122,502	
Total Operating Revenue	334,500	0	0	334,500	148,138	
Operating Expenditure						
Contributions	496,900	0	0	496,900	252,327	
Telephone Calls	12,000	0	0	12,000	661	
Telephone Rental	10,000	0	0	10,000	3,345	
Vehicle Petrol and Oil	30,000	0	0	30,000	2,431	
Vehicle Maintenance and Repairs	45,000	0	0	45,000	9,555	
Operating Expenses	150,000	0	0	150,000	45,587	
Combined Local Emergency Management Committee (LEM)	32,000	0	0	32,000	11,209	
State Emergency Services	0	0	0	0	0	
Flood Mitigation	56,100	0	0	56,100	24,077	
Indirect Costs	170,000	0	(100)	169,900	42,501	10
Total Operating Expenditure	1,002,000	0	(100)	1,001,900	391,694	
Operating Result - Surplus/(Deficit)	(667,500)	0	100	(667,400)	(243,555)	
Operating Cash Result - Surplus/(Deficit)	(667,500)	0	100	(667,400)	(243,555)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	18,100	0	0	18,100	0	
Transfer from Reserves - Developer Contributions						
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	
Transfer from Reserves - Unexpended Loans						
Loan income	0	0	0	0	0	
Capital Grants and Contributions	79,100	0	0	79,100	0	
Less:- Capital Expenditure						
Capital Purchases	79,100	0	0	79,100	64,041	
Capital Cash Result - Surplus/(Deficit)	18,100	0	0	18,100	(64,041)	
Program Cash Result - Surplus/(Deficit)	(649,400)	0	100	(649,300)	(307,596)	

2020/2021 Budget Review as at 30 September 2020

Program: Depot & Fleet Management

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Depot Services - Fees and Charges - External	5,600	0	0	5,600	0	
Fleet Management - Contributions	270,000	0	0	270,000	75,982	
Depot Services - Fees and Charges - Internal	307,000	0	0	307,000	76,749	
Fleet Management - Fees and Charges	0	0	0	0	127,695	
Total Operating Revenue	582,600	0	0	582,600	280,426	
Operating Expenditure						
Depot Operating Expenses	591,000	0	0	591,000	177,728	
Fleet Management Operating Expenses	92,600	0	0	92,600	6,881	
Plant Running Expense (Ausfleet)	0	0	0	0	76,140	
Plant Running Expense Control	1,750,000	0	0	1,750,000	467,440	
Fleet Management - Fees and Charges	(3,200,000)	0	0	(3,200,000)	(563,718)	
Indirect Costs - Fleet Management	499,300	0	(200)	499,100	124,824	11
Total Operating Expenditure	(267,100)	0	(200)	(267,300)	289,295	
Operating Result - Surplus/(Deficit)	849,700	0	200	849,900	(8,869)	
Operating Cash Result - Surplus/(Deficit)	849,700	0	200	849,900	(8,869)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,204,000	0	(200)	1,203,800	0	11
Less:- Capital Expenditure						
Transfer To Reserves	849,700	0	0	849,700	0	
Capital Purchases	1,204,000	0	0	1,204,000	0	
Capital Cash Result - Surplus/(Deficit)	(849,700)	0	(200)	(849,900)	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	(8,869)	

2020/2021 Budget Review as at 30 September 2020						
Program: Local Roads & Drainage						
Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Operating Grants	54,400	0	18,100	72,500	73,118	12
Paid Parking Income	1,251,400	0	0	1,251,400	749,662	
Stormwater Management Service Charge	303,000	0	0	303,000	304,577	
Coupon Parking Resident Stickers	164,200	0	0	164,200	141,855	
Fees and Charges	9,000	0	0	9,000	256	
Private Works Income	30,000	0	0	30,000	1,534	
Total Operating Revenue	1,812,000	0	18,100	1,830,100	1,271,002	
Operating Expenditure						
Urban Drainage Maintenance - Planned	647,800	0	0	647,800	118,555	
Urban Drainage Maintenance - Unplanned	0	0	0	0	82,840	
Rural Drainage Maintenance - Planned	314,200	0	0	314,200	61,029	
Urban Roads Maintenance - Planned	525,500	0	0	525,500	195,960	
Urban Roads Cleaning - Planned	320,000	0	0	320,000	86,319	
Lighting - Planned	388,400	0	0	388,400	338,829	
CCTV	26,000	0	0	26,000	21,757	
Sealed Rural Roads - Planned	1,271,100	0	(19,000)	1,252,100	352,768	12
Unsealed Rural Roads - Planned	513,600	0	0	513,600	139,573	
Bridge Maintenance - Planned	54,900	0	0	54,900	0	
Footpaths - Planned	77,900	0	0	77,900	190	
Sign Maintenance - Planned	210,300	0	0	210,300	22,435	
Private Works	30,000	0	0	30,000	10,031	
Paid Parking Expenses	1,315,600	0	0	1,315,600	312,729	
Other Expenses - Planned	462,000	0	25,000	487,000	141,460	12
Debt Servicing Costs	287,400	0	0	287,400	8,338	
Indirect Costs	2,494,800	0	(800)	2,494,000	623,700	12
Byron Bay Stormwater Drainage Maintenance	26,000	0	0	26,000	4,317	
Brunswick Heads Paid Parking	2,600	0	0	2,600	0	
Total Operating Expenditure	8,968,100	0	5,200	8,973,300	2,520,831	
Operating Result - Surplus/(Deficit)	(7,156,100)	0	12,900	(7,143,200)	(1,249,829)	
Operating Cash Result - Surplus/(Deficit)	(7,156,100)	0	12,900	(7,143,200)	(1,249,829)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	5,708,400	0	47,700	5,756,100	491,346.64	12
Transfer from Reserves - Developer Contributions	7,685,800	0	33,300	7,719,100	342,132.04	12
Transfer from Reserves - Unexpended Grants	767,100	0	0	767,100	967,040.31	
Transfer from Reserves - Unexpended Loans	3,305,000	0	60,000	3,365,000	0.00	12
Loan income	0	0	0	0	0	
Capital Grants and Contributions	22,362,600	0	1,695,000	24,057,600	1,426,991.10	12
Less:- Capital Expenditure						
Loan Principal Repayments	380,600	0	0	380,600	0	
Transfer To Reserves	4,048,600	0	0	4,048,600	0	
Transfer to Unexpended Grants	0	0	0	0	0	
Transfer to Unexpended Loans	0	0	0	0	0	
Capital Purchases	35,493,200	0	1,830,000	37,323,200	15,915,298.12	12
Capital Cash Result - Surplus/(Deficit)	(93,500)	0	6,000	(87,500)	(12,687,788)	
Program Cash Result - Surplus/(Deficit)	(7,249,600)	0	18,900	(7,230,700)	(13,937,617)	

2020/2021 Budget Review as at 30 September 2020

Program: RMS

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
External Contributions	861,000	0	(131,900)	729,100	430,000	13
Total Operating Revenue	861,000	0	(131,900)	729,100	430,000	
Operating Expenditure						
Regional Road 306 - Planned	229,400	0	0	229,400	51,576	
Regional Roads 545 - Planned	485,300	0	(74,000)	411,300	81,492	13
Regional Roads 679 - Planned	61,300	0	0	61,300	10,373	
Regional Roads 689 - Planned	85,000	0	(57,900)	27,100	49,013	13
Indirect Costs	508,100	0	(400)	507,700	127,026	13
Natural Disaster February 2020	0	0	0	0	297,731	
Natural Disaster 2020 Bush Fires	0	0	0	0	0	
Total Operating Expenditure	1,369,100	0	(132,300)	1,236,800	617,210	
Operating Result - Surplus/(Deficit)	(508,100)	0	400	(507,700)	(187,210)	
Operating Cash Result - Surplus/(Deficit)	(508,100)	0	400	(507,700)	(187,210)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	155,000	0	57,900	212,900	212,925	13
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	0	
Capital Purchases	155,000	0	57,900	212,900	212,925	13
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	(508,100)	0	400	(507,700)	(187,210)	

2020/2021 Budget Review as at 30 September 2020

Program: Open Space and Recreation

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Community - Licence Fees - Temporary	2,200	0	0	2,200	0	
Operational - Licence Fees - Temporary	7,500	0	0	7,500	2,017	
Crown - Licence Fees Temporary Use	30,300	0	0	30,300	4,426	
Other - Licence Fees - Access	116,000	0	0	116,000	6,563	
Tyagarah Aerodrome	61,400	0	0	61,400	13,709	
Operating Grants	234,800	0	0	234,800	9,500	
User Charges - Sportsfield Income	5,400	0	0	5,400	3,587	
User Charges - Tennis Court Income	3,400	0	0	3,400	0	
Other User Charges	130,000	0	0	130,000	8,000	
Cemetery Fees and Charges	240,000	0	0	240,000	75,372	
Total Operating Revenue	831,000	0	0	831,000	123,173	
Operating Expenditure						
Operational Lease/Rental Contracts	13,700	0	0	13,700	0	
Streets and Parks - Planned	390,200	0	0	390,200	97,551	
Parks & Reserves Maintenance Council	1,798,200	0	(19,000)	1,779,200	620,261	14
Parks & Reserves Maintenance Crown	218,000	0	0	218,000	99,532	
Tennis Court Maintenance	1,800	0	0	1,800	213	
Byron Bay Recreational Sports Fields	120,000	0	0	120,000	34,429	
New Brighton Sports Fields	30,000	0	0	30,000	5,742	
Suffolk Park Sports Fields	35,300	0	0	35,300	7,416	
Bangalow Sports Fields	90,000	0	0	90,000	29,541	
Mullumbimby Recreational Sports Fields	38,500	0	0	38,500	12,417	
Mullumbimby Pine Avenue Sports Fields	42,000	0	0	42,000	7,554	
Eureka - Soccer - Crown	500	0	0	500	0	
Brunswick Heads Sports Fields	74,000	0	0	74,000	17,654	
Open Space & Recreation Projects	174,900	0	0	174,900	7,000	
Shara Boulevard	60,000	0	0	60,000	16,401	
Parks - Other Expenses	343,300	0	54,600	397,900	245,685	14
Bushfire Hazard Reduction	33,000	0	0	33,000	5,763	
Cont to Surf Life Saving - Non Inco Crown Res Plan	580,000	0	0	580,000	597,197	
Beach Maintenance	55,200	0	0	55,200	35,489	
Byron Bay Cemetery	49,200	0	0	49,200	9,968	
Mullumbimby Cemetery	146,000	0	0	146,000	49,011	
Clunes Cemetery	26,900	0	1,800	28,700	10,758	14
Bangalow Cemetery	54,300	0	0	54,300	19,426	
Debt Servicing Costs	43,000	0	0	43,000	11,386	
Indirect Costs	1,156,300	0	0	1,156,300	289,074	
Aerodrome Costs	103,500	0	0	103,500	21,836	
Bush Regeneration Team	309,400	0	58,200	367,600	60,773	14
Total Operating Expenditure	5,987,200	0	95,600	6,082,800	2,312,075	
Operating Result - Surplus/(Deficit)	(5,156,200)	0	(95,600)	(5,251,800)	(2,188,902)	
Operating Cash Result - Surplus/(Deficit)	(5,156,200)	0	(95,600)	(5,251,800)	(2,188,902)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	2,656,300	0	171,500	2,827,800	490,749.77	14
Transfer from Reserves - Developer Contributions	890,000	0	600,000	1,490,000	180,730	14
Transfer from Reserves - Unexpended Grants	12,000	0	30,000	42,000	1,000	14
Loan income	0	0	0	0	0	
Capital Grants and Contributions	2,613,900	0	(1,650,000)	963,900	35,582	14
Less:- Capital Expenditure						
Loan Principal Repayments	91,700	0	0	91,700	0	
Transfer To Reserves	149,700	0	0	149,700	10,988	
Transfer to Unexpended Grants			0	0	0	
Capital Purchases	4,944,800	0	(956,000)	3,988,800	401,872	14
Capital Cash Result - Surplus/(Deficit)	986,000	0	107,500	1,093,500	295,202	
Program Cash Result - Surplus/(Deficit)	(4,170,200)	0	11,900	(4,158,300)	(1,893,700)	

2020/2021 Budget Review as at 30 September 2020

Program: Quarry

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Quarry Income	0	0	0	0	0	
Total Operating Revenue	0	0	0	0	0	
Operating Expenditure						
Myocum Quarry Operating Expenses	0	0	0	0	8,051	
Indirect Costs	0	0	0	0	0	
Total Operating Expenditure	0	0	0	0	8,051	
Operating Result - Surplus/(Deficit)	0	0	0	0	(8,051)	
Operating Cash Result - Surplus/(Deficit)	0	0	0	0	(8,051)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	(8,051)	

2020/2021 Budget Review as at 30 September 2020

Program: Waste & Recycling

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 44,104	Note
Operating Revenue						
Operating Grants	58,700	0	0	58,700	0	
Fees and Charges - Domestic	4,848,300	0	71,800	4,920,100	4,928,089	15
Collection & Disposal Charges - External Users	2,315,600	0	205,600	2,521,200	2,324,056	15
Collection & Disposal Charges - Internal Users	390,200	0	0	390,200	97,551	
Other Income	50,700	0	0	50,700	12,518	
Waste Disposal Charges - External Customers	3,322,100	0	0	3,322,100	785,069	
Total Operating Revenue	10,985,600	0	277,400	11,263,000	8,147,283	
Operating Expenditure						
Domestic Waste Management	0	0	0	0	0	
Indirect Costs - Internal Charge	448,800	0	200	449,000	112,200	15
Myocum Landfill	498,000	0	0	498,000	129,572	
Myocum Transfer Station	4,280,100	0	0	4,280,100	714,773	
Kerbside Collection	4,043,900	0	0	4,043,900	913,126	
Other Expenditure	741,100	0	(82,400)	658,700	166,764	15
Indirect Costs	353,800	0	0	353,800	88,449	
Debt Servicing Costs	116,000	0	0	116,000	0	
Total Operating Expenditure	10,481,700	0	(82,200)	10,399,500	2,124,884	
Operating Result - Surplus/(Deficit)	503,900	0	359,600	863,500	6,022,399	
Operating Cash Result - Surplus/(Deficit)	503,900	0	359,600	863,500	6,022,399	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	15,055,300	0	(1,081,300)	13,974,000	2,475,314	15
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	138,600	0	0	138,600	138,600	
Transfer To Reserves	10,985,600	0	364,900	11,350,500	8,147,283	15
Transfer to Unexpended Grants			0	0	0	
Transfer to Unexpended Loans						
Capital Purchases	4,462,500	0	(1,086,600)	3,375,900	211,829	15
Capital Cash Result - Surplus/(Deficit)	(503,900)	0	(359,600)	(863,500)	(6,022,399)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 September 2020

Program: Cavanbah Centre

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Multipurpose Centre Room Hire Charges	64,100	0	0	64,100	22,742	
Multipurpose Centre Court 1 Hire Charges	45,200	0	0	45,200	9,089	
Multipurpose Centre Court 2 Hire Charges	28,800	0	0	28,800	8,645	
Multipurpose Centre Other Charges	64,800	0	0	64,800	18,091	
Multipurpose Centre Other Income	0	0	0	0	0	
Sportsfields User Charges	9,400	0	0	9,400	8,322	
Total Operating Revenue	212,300	0	0	212,300	66,889	
Operating Expenditure						
Multipurpose Centre Management Costs	233,500	0	0	233,500	84,440	
Multipurpose Centre Building Maintenance	23,300	0	0	23,300	5,697	
Multipurpose Centre Operational Costs	124,100	0	26,000	150,100	41,606	16
Various Grounds Maintenance	154,300	0	0	154,300	55,569	
Debt Servicing	61,500	0	0	61,500	0	
Indirect Costs	164,600	0	0	164,600	41,151	
Total Operating Expenditure	761,300	0	26,000	787,300	228,463	
Operating Result - Surplus/(Deficit)	(549,000)	0	(26,000)	(575,000)	(161,573)	
Operating Cash Result - Surplus/(Deficit)	(549,000)	0	(26,000)	(575,000)	(161,573)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	100,000	0	26,000	126,000	24,025	16
Transfer from Reserves - Developer Contributions	69,900	0	24,800	94,700	79,033	16
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	52,300	0	0	52,300	42,600	
Transfer to Reserves	0	0	0	0	0	
Capital Purchases	169,900	0	24,800	194,700	79,033	16
Capital Cash Result - Surplus/(Deficit)	(52,300)	0	26,000	(26,300)	(18,575)	
Program Cash Result - Surplus/(Deficit)	(601,300)	0	0	(601,300)	(180,148)	

2020/2021 Budget Review as at 30 September 2020

Program: First Sun Holiday Park

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
First Sun Accommodation Income	1,906,300	0	0	1,906,300	419,412	
First Sun Sundry Income	11,600	0	0	11,600	4,372	
Total Operating Revenue	1,917,900	0	0	1,917,900	423,784	
Operating Expenditure						
Operating Expenses - First Sun Caravan Park	1,268,700	0	0	1,268,700	192,009	
Debt Servicing Costs	0	0	0	0	0	
Indirect Costs	1,392,100	0	100	1,392,200	348,027	17
Total Operating Expenditure	2,660,800	0	100	2,660,900	540,036	
Operating Result - Surplus/(Deficit)	(742,900)	0	(100)	(743,000)	(116,251)	
Operating Cash Result - Surplus/(Deficit)	(742,900)	0	(100)	(743,000)	(116,251)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,056,900	0	100	1,057,000	157,764	17
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	314,000	0	0	314,000	157,764	
Capital Cash Result - Surplus/(Deficit)	742,900	0	100	743,000	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	(116,251)	

2020/2021 Budget Review as at 30 September 2020

Program: Suffolk Park Holiday Park

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Suffolk Park Accommodation Income	633,800	0	0	633,800	148,273	
Suffolk Park Sundry Income	23,600	0	0	23,600	12,389	
Total Operating Revenue	657,400	0	0	657,400	160,662	
Operating Expenditure						
Operating Expenses - Suffolk Park	678,600	0	0	678,600	97,397	
Debt Servicing Costs	0	0	0	0	0	
Indirect Costs	161,900	0	(200)	161,700	40,476	18
Total Operating Expenditure	840,500	0	(200)	840,300	137,873	
Operating Result - Surplus/(Deficit)	(183,100)	0	200	(182,900)	22,789	
Operating Cash Result - Surplus/(Deficit)	(183,100)	0	200	(182,900)	22,789	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	292,100	0	0	292,100	(1,054)	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	200	200	22,789	18
Capital Purchases	109,000	0	0	109,000	(1,054)	
Capital Cash Result - Surplus/(Deficit)	183,100	0	(200)	182,900	(22,789)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	(0)	

2020/2021 Budget Review as at 30 September 2020

Program: Facilities Management

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Community - Lease/ Rental Agreements	190,600	0	0	190,600	51,908	
Community - User Fees and Charges	120,000	0	0	120,000	13,016	
Operational - Lease/ Rental Agreements	205,400	0	0	205,400	68,565	
Crown - Lease/ Rental Agreements	190,100	0	0	190,100	5,610	
Crown - User Fees and Charges	120,000	0	0	120,000	21,110	
Other - Lease/ Rental Agreements	20,200	0	0	20,200	6,233	
Insurance Claim income	0	0	0	0	0	
Total Operating Revenue	846,300	0	0	846,300	166,443	
Operating Expenditure						
Property Management	30,000	0	0	30,000	25,726	
Council Administration Centre Operations	509,800	0	0	509,800	100,431	
Byron Pool	408,600	0	0	408,600	62,420	
Mullumbimby Pool	414,600	0	0	414,600	76,031	
Other Property Expenses	6,300	0	0	6,300	5,321	
Countrylink Building, Byron Bay	0	0	0	0	0	
Council Administration Building Mntnce Projects	99,700	0	(11,900)	87,800	25,804	19
Debt Servicing	160,900	0	0	160,900	9,079	
Indirect Costs	(427,600)	0	0	(427,600)	(106,899)	
Community - Maintenance - Preventative	58,500	0	0	58,500	10,764	
Community - Maintenance - Unplanned	111,100	0	0	111,100	39,724	
Community - Services	25,000	0	0	25,000	1,521	
Community - Fees and Charges	212,700	0	0	212,700	74,492	
Operational - Maintenance - Preventative	2,500	0	0	2,500	0	
Operational - Maintenance - Unplanned	6,000	0	0	6,000	3,032	
Operational - Services	0	0	0	0	0	
Crown - Maintenance - Unplanned	32,200	0	0	32,200	17,710	
Other Lease/Rental Contracts	26,600	0	0	26,600	25,378	
Administration Costs	3,400	0	0	3,400	0	
Former Mullumbimby Hospital	444,600	0	0	444,600	28,973	
Former Byron Hospital	330,000	0	0	330,000	23,419	
Public Toilets Council	301,900	0	0	301,900	294,493	
Public Toilets Crown	247,200	0	0	247,200	310,964	
Total Operating Expenditure	3,004,000	0	(11,900)	2,992,100	1,028,383	
Operating Result - Surplus/(Deficit)	(2,157,700)	0	11,900	(2,145,800)	(861,940)	
Operating Cash Result - Surplus/(Deficit)	(2,157,700)	0	11,900	(2,145,800)	(861,940)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	4,980,800	(54,000)	(2,695,300)	2,231,500	259,485	19
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	49,600	0	0	49,600	0	
Transfer from Reserves - Unexpended Loans	254,300	0	0	254,300	28,759	
Loan income	12,000,000	0	0	12,000,000	12,000,000	
Capital Grants and Contributions	239,900	0	0	239,900	13,285	
Less:- Capital Expenditure						
Loan Principal Repayments	132,300	0	0	132,300	124,000	
Transfer To Reserves	187,900	0	0	187,900	0	
Capital Purchases	16,610,600	(54,000)	(2,653,400)	13,903,200	74,936	19
Capital Cash Result - Surplus/(Deficit)	593,800	0	(41,900)	551,900	12,102,594	
Program Cash Result - Surplus/(Deficit)	(1,563,900)	0	(30,000)	(1,593,900)	11,240,654	

2020/2021 Budget Review as at 30 September 2020
Sustainable Environment & Economy Directorate Summary
Director: Shannon Burt

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Development & Certification	2,109,600	0	67,700	2,177,300	682,655	
Land & Natural Environment	256,300	0	469,600	725,900	499,414	
Environmental Health Services	2,207,000	0	25,000	2,232,000	777,278	
Economic Development	10,800	0	0	10,800	872	
Total Operating Revenue	4,583,700	0	562,300	5,146,000	1,960,219	
Operating Expenditure						
Development & Certification	5,216,600	0	(500)	5,216,100	1,448,170	
Land & Natural Environment	3,064,600	0	479,800	3,544,400	901,681	
Environmental Health Services	3,011,300	0	(200)	3,011,100	796,948	
Economic Development	837,400	0	(10,300)	827,100	169,631	
Total Operating Expenditure	12,129,900	0	468,800	12,598,700	3,316,431	
Operating Result - Surplus/(Deficit)	(7,546,200)	0	93,500	(7,452,700)	(1,356,212)	
Operating Cash Result - Surplus/(Deficit)	(7,546,200)	0	93,500	(7,452,700)	(1,356,212)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,448,100	0	11,500	1,459,600	434,617	
Transfer from Reserves - Developer Contributions	14,900	0	0	14,900	0	
Transfer from Reserves - Unexpended Grants	150,000	0	0	150,000	74,060	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	969,100	0	0	969,100	277,749	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	1,506,000	0	10,000	1,516,000	622,011	
Transfer To Capital Grants and Contributions	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	1,076,100	0	1,500	1,077,600	164,415	
Program Cash Result - Surplus/(Deficit)	(6,470,100)	0	95,000	(6,375,100)	(1,191,796)	

2020/2021 Budget Review as at 30 September 2020

Program: Development & Certification

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Fees and Charges - Commercial Property	62,000	0	0	62,000	44,926	
Fees and Charges - Regulatory	770,000	0	0	770,000	236,096	
Fees and Charges - Discretionary	177,000	0	0	177,000	53,752	
Operating Grants	17,000	0	0	17,000	0	
Fees and Charges - Discretionary	1,067,600	0	67,700	1,135,300	347,804	20
	13,000	0	0	13,000	0	
Customer Service	3,000	0	0	3,000	78	
Total Operating Revenue	2,109,600	0	67,700	2,177,300	682,655	
Operating Expenditure						
Directorate & Managers-Planning, Development & Env't	792,900	0	0	792,900	223,440	
Development Assessment - Fast Track Team	793,100	0	0	793,100	278,889	
Salaries - Planning	100,000	0	0	100,000	2,862	
Other Assessment Expenses	182,300	0	0	182,300	26,598	
Indirect Costs	1,385,400	0	(500)	1,384,900	346,350	20
Building Certification Unit Employee Costs	1,147,100	0	0	1,147,100	339,851	
Footpath Dining	16,000	0	0	16,000	4,428	
Development Support & Administration	799,800	0	0	799,800	225,752	
Office Expenses	0	0	0	0	0	
Total Operating Expenditure	5,216,600	0	(500)	5,216,100	1,448,170	
Operating Result - Surplus/(Deficit)	(3,107,000)	0	68,200	(3,038,800)	(765,515)	
Operating Cash Result - Surplus/(Deficit)	(3,107,000)	0	68,200	(3,038,800)	(765,515)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	92,300	0	0	92,300	24,363	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Capital Grants and Contributions	969,100	0	0	969,100	277,749	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	1,132,000	0	0	1,132,000	365,778	
Transfer To Capital Grants and Contributions	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	(70,600)	0	0	(70,600)	(63,665)	
Program Cash Result - Surplus/(Deficit)	(3,177,600)	0	68,200	(3,109,400)	(829,181)	

2020/2021 Budget Review as at 30 September 2020
Program: Planning Policy and Natural Environment

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Operating Grants - Environmental Planning	84,200	0	469,600	553,800	424,712	21
Applicant Funded DCP's/LEP's	0	0	0	0	5,584	
Community Planning - Contributions	0	0	0	0	0	
Fees and Charges	172,100	0	0	172,100	69,118	
Applicant Funded Proposal for Byron Shire LES	0	0	0	0	0	
Total Operating Revenue	256,300	0	469,600	725,900	499,414	
Operating Expenditure						
Employee and Office Expenses	1,212,700	0	(1,200)	1,211,500	315,604	21
Environmental Strategic Studies/Plans	1,241,500	0	436,200	1,677,700	440,280	21
Environmental Levy Works and Services Program	106,800	0	0	106,800	11,642	
Other Projects	0	0	44,900	44,900	314	21
Applicant Funded Local Environment Plans	0	0	0	0	7,940	
Indirect Costs	503,600	0	(100)	503,500	125,901	21
Total Operating Expenditure	3,064,600	0	479,800	3,544,400	901,681	
Operating Result - Surplus/(Deficit)	(2,808,300)	0	(10,200)	(2,818,500)	(402,268)	
Operating Cash Result - Surplus/(Deficit)	(2,808,300)	0	(10,200)	(2,818,500)	(402,268)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	867,400	0	11,500	878,900	344,728	21
Transfer from Reserves - Developer Contributions	14,900	0	0	14,900	0	
Transfer from Reserves - Unexpended Grants	110,100	0	0	110,100	69,060	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Transfer To Capital Grants and Contributions	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	992,400	0	11,500	1,003,900	413,788	
Program Cash Result - Surplus/(Deficit)	(1,815,900)	0	1,300	(1,814,600)	11,521	

2020/2021 Budget Review as at 30 September 2020

Program: Environment & Compliance

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Fees and Charges - Discretionary	470,200	0	25,000	495,200	392,782	22
Miscellaneous Revenues	5,000	0	0	5,000	0	
Compliance Fees & Charges	30,500	0	0	30,500	11,280	
Compliance Miscellaneous Revenues	15,100	0	0	15,100	4,770	
Fees and Charges - Regulated	12,500	0	0	12,500	6,986	
Fees and Charges - Discretionary	34,700	0	0	34,700	9,768	
Fines and Other Revenues	1,639,000	0	0	1,639,000	351,692	
Total Operating Revenue	2,207,000	0	25,000	2,232,000	777,278	
Operating Expenditure						
Health Employee Costs	508,500	0	0	508,500	153,743	22
Compliance Employee Costs	720,000	0	0	720,000	212,642	
Operating Expenses	408,000	0	0	408,000	69,539	
Indirect Costs	648,300	0	(200)	648,100	162,075	
Ranger Employee Costs	433,300	0	0	433,300	96,447	
Operating Expenses	223,200	0	0	223,200	86,404	
Public Order and Safety Operating Expenses	70,000	0	0	70,000	16,098	
Total Operating Expenditure	3,011,300	0	(200)	3,011,100	796,948	
Operating Result - Surplus/(Deficit)	(804,300)	0	25,200	(779,100)	(19,670)	
Operating Cash Result - Surplus/(Deficit)	(804,300)	0	25,200	(779,100)	(19,670)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	345,000	0	0	345,000	58,985	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	4,000	0	0	4,000	0	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	374,000	0	0	374,000	256,233	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	(25,000)	0	0	(25,000)	(197,248)	
Program Cash Result - Surplus/(Deficit)	(829,300)	0	25,200	(804,100)	(216,917)	

2020/2021 Budget Review as at 30 September 2020

Program: Economic Development

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Sponsorship / Contributions	0	0	0	0	0	
Other Income	10,800	0	0	10,800	872	
Operating Grants	0	0	0	0	0	
Total Operating Revenue	10,800	0	0	10,800	872	
Operating Expenditure						
Tourism	133,400	0	0	133,400	272	
Support Services	188,900	0	(300)	188,600	47,226	23
Economic Development and Tourism Coordinator	206,500	0	0	206,500	55,515	
Events	225,700	0	0	225,700	60,731	
Economic Development	82,900	0	(10,000)	72,900	5,888	23
Total Operating Expenditure	837,400	0	(10,300)	827,100	169,631	
Operating Result - Surplus/(Deficit)	(826,600)	0	10,300	(816,300)	(168,759)	
Operating Cash Result - Surplus/(Deficit)	(826,600)	0	10,300	(816,300)	(168,759)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	143,400	0	0	143,400	6,540	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	35,900	0	0	35,900	5,000	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	10,000	10,000	0	23
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	179,300	0	(10,000)	169,300	11,540	
Program Cash Result - Surplus/(Deficit)	(647,300)	0	300	(647,000)	(157,219)	

2020/2021 Budget Review as at 30 September 2020
Infrastructure Services Directorate Summary - Water

Director: Phil Holloway
Program: Water Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Water Supply Management	10,865,700	0	(8,600)	10,857,100	3,536,541	
Water Supply Operations	0	0	0	0	0	
Total Operating Revenue	10,865,700	0	(8,600)	10,857,100	3,536,541	
Operating Expenditure						
Water Supply Management	9,292,700	0	25,000	9,317,700	2,767,220	
Total Operating Expenditure	9,292,700	0	25,000	9,317,700	2,767,220	
Operating Result - Surplus/(Deficit)	1,573,000	0	(33,600)	1,539,400	769,321	
Operating Cash Result - Surplus/(Deficit)	1,573,000	0	(33,600)	1,539,400	769,321	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	2,979,900	0	687,300	3,667,200	2,884,747	
Transfer from Reserves - Developer Contributions	870,500	0	80,000	950,500	231,242	
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	250,000	0	0	250,000	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	1,823,000	0	(33,600)	1,789,400	0	
Capital Purchases	3,850,400	0	767,300	4,617,700	1,520,234	
Capital Cash Result - Surplus/(Deficit)	(1,573,000)	0	33,600	(1,539,400)	1,595,755	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	2,365,076	

2020/2021 Budget Review as at 30 September 2020

Program: Water Supply Management

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Operating Grants	88,000	0	0	88,000	0	
Rates and Service Availability Charges	2,476,900	0	0	2,476,900	2,531,737	
Water Consumption Charges	7,863,100	0	0	7,863,100	926,724	
Contributions	0	0	0	0	0	
Fees	306,700	0	0	306,700	52,796	
Private Works Income	0	0	0	0	0	
Extra Charges	17,300	0	(8,600)	8,700	(3,141)	24
Interest on Investments	113,700	0	0	113,700	28,425	
Total Operating Revenue	10,865,700	0	(8,600)	10,857,100	3,536,541	
Management Expenditure						
Management & Administration	0	0	0	0	0	
Engineering & Supervision	117,700	0	0	117,700	46,960	
S64 Engineering	46,000	0	0	46,000	31,904	
Employee Costs - Compliance	168,000	0	0	168,000	675	
Employee Costs - Administration and Education	156,000	0	0	156,000	60,146	
Meter Reading Contract	37,500	0	0	37,500	9,506	
Training and Recruitment	10,000	0	0	10,000	0	
Administration Expenses	350,800	0	25,000	375,800	120,031	24
Abandonments	10,600	0	0	10,600	8,464	
Indirect Costs	1,416,800	0	0	1,416,800	354,201	
General Maintenance	6,539,300	0	0	6,539,300	2,034,265	
Mullumbimby	440,000	0	0	440,000	101,068	
Total Operating Expenditure	9,292,700	0	25,000	9,317,700	2,767,220	
Management Result - Surplus/(Deficit)	1,573,000	0	(33,600)	1,539,400	769,321	
Management Result - Surplus/(Deficit)	1,573,000	0	(33,600)	1,539,400	769,321	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	296,500	0	85,000	381,500	184,838	24
Transfer from Reserves - Developer Contributions	377,300	0	80,000	457,300	123,847	24
Developer Contributions	250,000	0	0	250,000	0	
Less:- Capital Expenditure						
Transfer To Reserves	1,823,000	0	(33,600)	1,789,400	0	24
Capital Purchases	673,800	0	165,000	838,800	308,685	24
Capital Cash Result - Surplus/(Deficit)	(1,573,000)	0	33,600	(1,539,400)	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	769,321	

2020/2021 Budget Review as at 30 September 2020

Program: Water Supply - Capital Works Byron Bay

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,060,300	0	240,000	1,300,300	122,205	24
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	1,060,300	0	240,000	1,300,300	122,205	24
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 September 2020

Program: Water Supply - Capital Works Mullumbimby

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	380,000	0	4,900	384,900	4,912	24
Transfer from Reserves - Developer Contributions	493,200	0	0	493,200	107,395	
Less:- Capital Expenditure						
Capital Purchases	873,200	0	4,900	878,100	112,307	24
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 September 2020

Program: Water Supply - Capital Works Ocean Shores

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,243,100	0	357,400	1,600,500	2,572,792	24
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	1,243,100	0	357,400	1,600,500	977,037	24
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	1,595,755	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	1,595,755	

2020/2021 Budget Review as at 30 September 2020
Infrastructure Services Directorate Summary - Sewerage
Director: Phil Holloway
Program: Sewerage Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Revenue						
Sewer Supply Management	17,931,700	0	(28,200)	17,903,500	15,769,668.25	
Sewer Supply Operations	0	0	0	0	0	
Total Operating Revenue	17,931,700	0	(28,200)	17,903,500	15,769,668	
Operating Expenditure						
Sewer Supply Management	11,576,700	0	293,900	11,870,600	3,643,314.65	
Total Operating Expenditure	11,576,700	0	293,900	11,870,600	3,643,315	
Operating Result - Surplus/(Deficit)	6,355,000	0	(322,100)	6,032,900	12,126,354	
Operating Cash Result - Surplus/(Deficit)	6,355,000	0	(322,100)	6,032,900	12,126,354	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	6,949,500	0	27,100	6,976,600	1,540,057	
Transfer from Reserves - Developer Contributions	2,952,600	451,000	82,000	3,485,600	1,165,185	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	15,000,000	0	0	15,000,000	0	
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	750,000	0	0	750,000	178,204	
Less:- Capital Expenditure						
Loan Principal Repayments	2,363,900	0	0	2,363,900	314,777	
Transfer To Reserves	4,741,100	0	(322,100)	4,419,000	178,204	
Transfer To Unexpended Loans	0	0	0	0	0	
Capital Purchases	24,902,100	451,000	109,100	25,462,200	2,583,484	
Capital Cash Result - Surplus/(Deficit)	(6,355,000)	0	322,100	(6,032,900)	(193,019)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	11,933,335	

2020/2021 Budget Review as at 30 September 2020

Program: Sewerage Services - Management

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
Operating Grants	74,300	0	0	74,300	0	
Rates and Service Availability Charges.	15,296,100	0	0	15,296,100	15,516,338	
User Charges	2,078,400	0	0	2,078,400	222,846	
Contributions	0	0	0	0	0	
Fees	278,000	0	0	278,000	31,933	
Private Works Income	0	0	0	0	0	
Extra Charges	42,700	0	(28,200)	14,500	(1)	25
Interest on Investments	162,200	0	0	162,200	(1,449)	
Total Operating Revenue	17,931,700	0	(28,200)	17,903,500	15,769,668	
Management Expenditure						
Management & Administration	0	0	0	0	2,418	
Engineering & Supervision	117,700	0	0	117,700	46,282	
Engineering S64 Assessment	46,000	0	0	46,000	31,482	
Employee Costs - Compliance	168,000	0	0	168,000	8,183	
Employee Costs - Administration and Education	177,800	0	0	177,800	60,780	
Meter Reading Contract	34,500	0	0	34,500	7,303	
Training and Recruitment	22,300	0	0	22,300	838	
Administration Expenses	295,500	0	0	295,500	115,099	
Abandonments	55,000	0	0	55,000	14,967	
Other Expenses	2,200	0	0	2,200	0	
Debt Servicing	2,075,300	0	0	2,075,300	386,262	
Indirect Costs	1,778,400	0	(100)	1,778,300	444,600	25
General Operation	0	0	294,000	294,000	115,066	25
Plant Running Expenses	70,000	0	0	70,000	7,892	
General Maintenance	6,734,000	0	0	6,734,000	2,402,144	
Private Works Expenses	0	0	0	0	0	
Byron Bay System	0	0	0	0	0	
Total Operating Expenditure	11,576,700	0	293,900	11,870,600	3,643,315	
Operating Result - Surplus/(Deficit)	6,355,000	0	(322,100)	6,032,900	12,126,354	
Operating Cash Result - Surplus/(Deficit)	6,355,000	0	(322,100)	6,032,900	12,126,354	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	99,300	0	25,000	124,300	17,411	25
Transfer from Reserves - Developer Contributions	1,102,600	0	0	1,102,600	362,546	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	750,000	0	0	750,000	178,204	
Less:- Capital Expenditure						
Loan Principal Repayments	2,363,900	0	0	2,363,900	314,777	
Transfer To Reserves	4,741,100	0	(322,100)	4,419,000	178,204	25
Capital Purchases	1,201,900	0	25,000	1,226,900	389,738	25
Capital Cash Result - Surplus/(Deficit)	(6,355,000)	0	322,100	(6,032,900)	(324,557)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	11,801,797	

2020/2021 Budget Review as at 30 September 2020

Program: Sewerage Supply - Capital Works Bangalow

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	20,000	0	0	20,000	(35)	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	20,000	0	0	20,000	(35)	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 September 2020

Program: Sewerage Supply - Capital Works Brunswick Heads

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	140,000	0	30,000	170,000	64,557	25
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	140,000	0	30,000	170,000	64,557	25
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 September 2020

Program: Sewerage Supply - Capital Works Byron Bay

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	4,538,500	0	(27,900)	4,510,600	1,048,340	25
Transfer from Reserves - Developer Contributions	1,184,300	451,000	80,000	1,715,300	284,333	25
Loan income	15,000,000	0	0	15,000,000	0	
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	20,722,800	451,000	52,100	21,225,900	1,201,135	25
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	131,538	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	131,538	

2020/2021 Budget Review as at 30 September 2020
Program: Sewerage Supply - Capital Works Mullumbimby

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	1,666,700	0	0	1,666,700	276,091	
Transfer from Reserves - Developer Contributions	665,700	0	2,000	667,700	518,306	25
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	2,332,400	0	2,000	2,334,400	794,398	25
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 September 2020
Program: Sewerage Supply - Capital Works Ocean Shores

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	485,000	0	0	485,000	133,692	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	485,000	0	0	485,000	133,692	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 September 2020 Capital Expenditure Summary

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	Revote	Revised Est 30-Jun-21	Actual 30-Sep-20
GENERAL FUND					
Corporate & Community Services Capital Expenditure					
Sandhills	80,000	0	0	80,000	4,000
Public Libraries	30,000	0	0	30,000	0
TOTAL CORPORATE & COMMUNITY SERVICES CAPITAL EXPENDITURE	110,000	0	0	110,000	4,000
Infrastructure Services Capital Expenditure					
Projects & commercial Development	110,900	0	60,000	170,900	6,953
Emergency Services	79,100	0	0	79,100	64,041
Depot Services & Fleet Management	1,204,000	0	0	1,204,000	0
Local Roads & Drainage	35,493,200	0	1,830,000	37,323,200	15,915,298
RMS	155,000	0	57,900	212,900	212,925
Open Space and Recreation	4,944,800	0	(956,000)	3,988,800	401,872
Waste Disposal Facility	4,462,500	0	(1,086,600)	3,375,900	211,829
Cavanabahn Centre	169,900	0	24,800	194,700	79,033
First Sun Holiday Park	314,000	0	0	314,000	157,764
Suffolk Park Holiday Park	109,000	0	0	109,000	(1,054)
Facilities Management	16,610,600	(54,000)	(2,653,400)	13,903,200	74,936
TOTAL INFRASTRUCTURE SERVICES CAPITAL EXPENDITURE	63,653,000	(54,000)	(2,723,300)	60,875,700	17,123,597
TOTAL GENERAL FUND CAPITAL EXPENDITURE	63,763,000	(54,000)	(2,723,300)	60,985,700	17,127,597
Water Capital Expenditure					
Miscellaneous	673,800	0	165,000	838,800	308,685.22
Bangalow	0	0	0	0	0.00
Brunswick Heads	0	0	0	0	0.00
Byron Bay	1,060,300	0	240,000	1,300,300	122,205
Mullumbimby	873,200	0	4,900	878,100	112,306.71
Ocean Shores	1,243,100	0	357,400	1,600,500	977,037
TOTAL WATER CAPITAL EXPENDITURE	3,850,400	0	767,300	4,617,700	1,520,234
Sewer Capital Expenditure					
Miscellaneous	1,201,900	0	25,000	1,226,900	389,737.51
Bangalow	20,000	0	0	20,000	(35.45)
Brunswick Heads	140,000	0	30,000	170,000	64,556.76
Byron Bay	20,722,800	451,000	52,100	21,225,900	1,201,135
Mullumbimby	2,332,400	0	2,000	2,334,400	794,397.73
Ocean Shores	485,000	0	0	485,000	133,692
TOTAL SEWER CAPITAL EXPENDITURE	24,902,100	451,000	109,100	25,462,200	2,583,484
TOTAL CAPITAL EXPENDITURE	92,515,500	397,000	(1,846,900)	91,065,600	21,231,314

BYRON SHIRE COUNCIL
BUDGET 2020/21
Review as at 30 September 2020

BUDGET VARIATION EXPLANATIONS

The following notes detail the material budget variations from the 2020/21 Original Budget to the Revised Budget Estimates as at 30 September 2020.

- Note Reference:** 1
Program: General Managers Program
Budget Variance: Operating Expenditure \$0
Reason for Variance: It is proposed to increase operating expenditure by \$2,000 due to the actual costs of the Regional Analysis and Comparative tool being more than the budget. This can be offset by support service costs.
- Note Reference:** 2
Program: Councillor Services
Budget Variance: Operating Expenditure (\$3,100)
Reason for Variance: It is proposed to decrease operating expenditure by \$3,100 as actual expenditure is less than the budget for the Northern Rivers Joint Organisation membership (\$2,400), the contribution to the Far North Coast County Council (\$500) and the contribution to Arts Northern Rivers (\$200).
- Note Reference:** 3
Program: General Purpose Revenues
Budget Variance: Operating Income \$32,500
Reason for Variance: Operating income has increased due to the final 2020/21 amount for the Financial Assistance Grant (FAG) being more than the original budget. Confirmation from the NSW Grants Commission of the final 2020/21 FAG entitlement shows Council will receive an additional \$62,800 more than the original budget. It is also proposed to decrease interest on overdue rates by \$30,300 due to this not being charged for the first six months of the financial year as the NSW Government has set the rate a 0%.
- Note Reference:** 4
Program: Information Services
Budget Variance: Operating Income \$12,500
Operating Expenditure \$12,500
Reason for Variance: It is proposed to increase operating income due to income received from the Department of Education (DET) for the records trainee position (\$2,500) and a proposed increase to the budget for document fees and enquiries (\$10,000). This is expected to increase as Council has a new method for serving GIPA information requests to the public without having to come into the office as a result of Covid-19 restrictions.
It is proposed to increase operating expenditure due to the payment from DET being allocated across other programs through support service costs (\$2,500) and an increase in Records salaries as additional hours have been worked for part of the year (\$10,000).
- Note Reference:** 5
Program: Corporate Services
Budget Variance: Operating Expenditure \$68,800

BYRON SHIRE COUNCIL

BUDGET 2020/21

Review as at 30 September 2020

Reason for Variance: It is proposed to increase operating expenditure by \$68,800 due to costs involved with the procurement of the electricity supply contract that were not budgeted as part of the original budget.
It is also proposed to decrease the budget for sundries (\$1,900) and reallocate to delegations management as this is slightly more than the budget.

Note Reference: 6
Program: **Community Development**
Budget Variance: Operating Expenditure \$44,400
Transfer from Reserves \$41,900

Reason for Variance: It is proposed to increase operating expenditure for community building BCA compliance maintenance (\$9,000) and community building asbestos removal (\$32,900). Budgets are required for these as the programs are ongoing and can be funded from the Community Building Maintenance reserve.

Note Reference: 7
Program: **Supervision & Administration**
Budget Variance: Operating Expenditure \$0
Reason for Variance: Support service cost adjustment.

Note Reference: 8
Program: **Asset Management Planning**
Budget Variance: Operating Expenditure \$0
Reason for Variance: It is proposed to decrease operating expenditure by \$2,500 as the actual costs of annual subscriptions for Assetic software are under the budget. These savings are offset by an adjustment in support service costs.

Note Reference: 9
Program: **Projects & Commercial Development**
Budget Variance: Operating Expenditure (\$100)
Capital Expenditure \$60,000
Transfer from Reserves \$60,000
Reason for Variance: It is proposed to increase the budgets for Lot 22 Mullumbimby (\$50,000) and Lot 102 Depot Relocation (\$10,000) as there are ongoing investigations and development of future use options that require a budget. These are funded through the Property Development reserve.
A support service cost adjustment of \$100

Note Reference: 10
Program: **Emergency Services**
Budget Variance: Operating Expenditure (\$100)
Reason for Variance: Support service cost adjustment.

Note Reference: 11
Program: **Depot Services**
Budget Variance: Operating Expenditure (\$200)
Transfer from Reserves (\$200)
Reason for Variance: Support service cost adjustment

BYRON SHIRE COUNCIL

BUDGET 2020/21

Review as at 30 September 2020

Note Reference:	12																				
Program:	Local Roads & Drainage																				
Budget Variance:	Operating Income \$18,100 Operating Expenditure \$5,200 Transfer from Reserves \$141,000 Capital Income \$1,695,000 Capital Expenditure \$1,830,000																				
Reason for Variance:	<p>It is proposed to increase operating income by \$18,100 due to the 2nd annual instalment for bio banking that has been received. This is offset by an adjustment to expenditure in the Open Space and Recreation program.</p> <p>Operating Expenditure increased due to a budget allocation of \$25,000 for the Byron Bay drainage upgrade concept study, an decrease to sealed rural road patching (\$19,000) that will assist in bringing the 2017/18 Special Rate reserve balance from being overdrawn, and a support service cost adjustment of \$800.</p> <p>Capital Expenditure increased by \$1,830,000 due to the following: -</p> <table> <tr> <td>\$4,000</td><td>44026.004 Scarabelotti's Bridge – An additional budget is required to offset the final costs of the project.</td></tr> <tr> <td>(\$4,000)</td><td>44026.018 Bridge Inspections – this can be moved to Scarabelotti's bridge, above, to fund the shortfall.</td></tr> <tr> <td>(\$30,000)</td><td>4338.001 Local Roads Reseals - It is proposed to decrease this budget by \$30,000 and move it to the Butler Street timber footbridge (44026.021) replacement.</td></tr> <tr> <td>(\$120,000)</td><td>44283.072 Myocum Rd Design - It is proposed to decrease this budget by \$120,000 and move it to the Butler Street timber footbridge (44026.021) replacement.</td></tr> <tr> <td>\$150,000</td><td>44026.021 Butler Street Footbridge – A budget is required for this project to replace the footbridge.</td></tr> <tr> <td>\$35,000</td><td>44282.031 Reflections Holiday Park Drainage – An additional budget is required to finalise the design to a construction ready status sooner than programmed.</td></tr> <tr> <td>(\$35,000)</td><td>44282.034 Water Sensitive Urban Design Strategy Action – A decrease in this budget will allow a budget to be added to the Reflections Holiday Park drainage works (above) which is deemed a higher priority.</td></tr> <tr> <td>\$510,000</td><td>44283.111 Federal Stimulus Project - Skinners Shoot Road - It is proposed that Council add a budget for this project as a grant offer of \$510,000 has been received from the Federal Stimulus Safety Projects</td></tr> <tr> <td>(\$333,200)</td><td>44026.005 Bridge - Byron Bridge – It is proposed to decrease this budget to bring into line with the funding available. There is only \$106,800 of grant funding available in 2020/21.</td></tr> <tr> <td>\$83,100</td><td>44286.004 CPTIGS - Bus Shelters - It is proposed to move the developer contribution funded component of 44286.018, 44286.019 and 44286.021 (below) to</td></tr> </table>	\$4,000	44026.004 Scarabelotti's Bridge – An additional budget is required to offset the final costs of the project.	(\$4,000)	44026.018 Bridge Inspections – this can be moved to Scarabelotti's bridge, above, to fund the shortfall.	(\$30,000)	4338.001 Local Roads Reseals - It is proposed to decrease this budget by \$30,000 and move it to the Butler Street timber footbridge (44026.021) replacement.	(\$120,000)	44283.072 Myocum Rd Design - It is proposed to decrease this budget by \$120,000 and move it to the Butler Street timber footbridge (44026.021) replacement.	\$150,000	44026.021 Butler Street Footbridge – A budget is required for this project to replace the footbridge.	\$35,000	44282.031 Reflections Holiday Park Drainage – An additional budget is required to finalise the design to a construction ready status sooner than programmed.	(\$35,000)	44282.034 Water Sensitive Urban Design Strategy Action – A decrease in this budget will allow a budget to be added to the Reflections Holiday Park drainage works (above) which is deemed a higher priority.	\$510,000	44283.111 Federal Stimulus Project - Skinners Shoot Road - It is proposed that Council add a budget for this project as a grant offer of \$510,000 has been received from the Federal Stimulus Safety Projects	(\$333,200)	44026.005 Bridge - Byron Bridge – It is proposed to decrease this budget to bring into line with the funding available. There is only \$106,800 of grant funding available in 2020/21.	\$83,100	44286.004 CPTIGS - Bus Shelters - It is proposed to move the developer contribution funded component of 44286.018, 44286.019 and 44286.021 (below) to
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(\$35,000)	44282.034 Water Sensitive Urban Design Strategy Action – A decrease in this budget will allow a budget to be added to the Reflections Holiday Park drainage works (above) which is deemed a higher priority.																				
\$510,000	44283.111 Federal Stimulus Project - Skinners Shoot Road - It is proposed that Council add a budget for this project as a grant offer of \$510,000 has been received from the Federal Stimulus Safety Projects																				
(\$333,200)	44026.005 Bridge - Byron Bridge – It is proposed to decrease this budget to bring into line with the funding available. There is only \$106,800 of grant funding available in 2020/21.																				
\$83,100	44286.004 CPTIGS - Bus Shelters - It is proposed to move the developer contribution funded component of 44286.018, 44286.019 and 44286.021 (below) to																				

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	this ledger number to consolidate the bus shelter works.
(\$37,700)	44286.018 BS14 Ewingsdale Bus Shelter - It is proposed that the grant funded portion (\$10,000) of this project be removed as it will not be received. The developer contribution funded component (\$27,700) can be consolidated in 44286.004, above.
(\$37,700)	44286.019 BS12 Goonengery Road Bus Shelter Renewal - It is proposed that the grant funded portion (\$10,000) of this project be removed as it will not be received. The developer contribution funded component (\$27,700) can be consolidated in 44286.004, above.
(\$37,700)	44286.021 BS13 Beach Avenue Bus Shelter Renewal - It is proposed that the grant funded portion (\$10,000) of this project be removed as it will not be received. The developer contribution funded component (\$27,700) can be consolidated in 44286.004, above.
\$60,000	44003.142 Survey, design and consultation Bay lane – A budget is required due to the original scope changing to include automated, not manual bollards, for night closure.
(\$95,000)	44282.021 44 Kingsley Lane - Kerb and Gutter - It is proposed that this budget be removed as funds are required for the SGB Street Drainage Upgrade - Pacific Esplanade (44282.024, below). This is as a result of the heavy rain events of early 2020.
\$25,000	44282.023 18 Old Bangalow Road – Pipe, Open drain - It is proposed that this budget be increased to manage environmental matters at discharge point. The increased costs are due to design changes during final approvals investigation.
\$110,000	44282.024 SGB Street Drainage Upgrade - Pacific Esplanade - It is proposed that this budget be increased as funds are required due to an increase in the scope of works following the heavy rain events of early 2020.
\$430,000	44283.108 National Parks Access Rd Sealing - It is proposed to add a budget for this project as Council has accepted a grant of \$1,317,029, of which \$430,000 will be expended in 2020/21. The balance of the grant will be received and expended in the 2021/22 financial year. Council will also be required to add developer contribution funding of \$310,000 in 2021/22.
\$310,000	44283.109 Rifle Range Rd Upgrade - It is proposed to add a budget for this project as Council has accepted a grant of \$ 963,112, of which \$310,000 will be expended in 2020/21. The balance of the grant will be received and expended in the 2021/22 financial year.
\$12,000	44283.112 Broken Head Rd - Signage Upgrade – It is proposed to add a budget for this project as

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	Council has received a grant offer to complete these works.
(\$36,200)	44283.066 Coolamon Scenic Drive 16.5km section - The original budget allocated was higher than the grant available from Transport NSW. This adjustment brings the budget into line with the grant funds available.
(\$2,600)	44283.067 Bangalow Road 8.02km section, Byron Bay – The original budget allocated was higher than the grant available from Transport NSW. This adjustment brings the budget into line with the grant funds available.
\$183,500	44281.007 Cycleway - Bangalow Rd/Broken Head Rd – It is proposed that the budget is increased as actual costs exceed the budget. This can be funded from the Election Commitment Grant (ECG).
(\$350,000)	44289.001 ECG Pavement Asphalt Overlay Program - It is proposed that \$350,000 be moved to Suffolk Park Cycleway (44281.012, below) to enable the increased scope of works to be completed.
(\$310,000)	44290.001 ECG Reseal Program - It is proposed that \$310,000 be moved to Suffolk Park Cycleway (44281.012, below) to enable the increased scope of works to be completed.
\$1,346,500	44281.012 Suffolk Park - Bangalow Road Onroad Cycleway - It is proposed to increase this budget due to a revised scope of works. This can be funded by the Election Commitment Grant (ECG).
(\$249,000)	44282.029 I&I Project Mullumbimby - Stormwater Upgrade - It is proposed that these funds be allocated to Stuart (44283.84) and Fern Sts (44283.113) as their stormwater pipes are approaching end of life and should be replaced before road construction, so as not to compromise new pavement.
\$124,500	44283.084 Stuart Street - It is proposed that these funds be allocated from the I&I Mullumbimby Stormwater project (44282.29) as stormwater pipes for Stuart St are approaching end of life and should be replace before road construction, so as not to compromise new pavement.
\$124,500	44283.113 Fern St (Station to Dalley) - It is proposed that these funds be allocated from the I&I Mullumbimby Stormwater project (44282.29) as stormwater pipes for Fern St are approaching end of life and should be replace before road construction, so as not to compromise new pavement.

Transfer from Reserves increased by \$141,000 due to: -

Internal Reserves

(\$19,000)	3125.001 Sealed Rural - Hand Patching 8 Plan –
\$60,000	44026.005 Bridge - Byron Bridge.

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\$26,700	44003.142 Survey, design and consultation Bay Lane.
(\$95,000)	44282.021 44 Kingsley Lane - Kerb and Gutter.
\$25,000	44282.023 18 Old Bangalow Road – Pipe, Open drain.
\$110,000	44282.024 SGB Street Drainage Upgrade - Pacific Esplanade.

Developer Contributions

\$33,300	44003.142 Survey, design and consultation Bay Lane.
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Capital income increased by \$1,695,000 due to: -

\$510,000	44283.111 Fed Stimulus Project - Skinners Shoot Road.
(\$393,200)	44026.005 Bridge - Byron Bridge
(\$10,000)	44286.018 BS14 Ewingsdale Bus.
(\$10,000)	44286.019 BS12 Goonengery Road Bus Shelter Renewal.
(\$10,000)	44286.021 BS13 Beach Avenue Bus Shelter Renewal.
\$430,000	44283.108 National Parks Access Rd Sealing.
\$310,000	44283.109 Rifle Range Rd.
\$12,000	44283.112 Broken Head Rd - Signage.
(\$36,200)	44283.066 Coolamon Scenic Drive 16.5km.
(\$2,600)	44283.067 Bangalow Road 8.02km section, Byron Bay.
\$183,500	44281.007 Cycleway - Bangalow Rd/Broken Head Rd.
(\$350,000)	44289.001 ECG Pavement Asphalt Overlay Program.
(\$310,000)	44290.001 ECG Reseal.
\$1,346,500	44281.012 Suffolk Park - Bangalow Road Onroad Cycleway.
\$25,000	3161.134 Byron Bay Drainage Upgrade Concept Study.

Note Reference: 13

Program: RMS

Budget Variance: Operating Income (\$131,900)
Operating Expenditure (\$132,300)
Capital Income \$57,900
Capital Expenditure \$57,900

Reason for Variance: Operating income and expenditure decreased due to the supplementary portion of the block grant being utilised on the Ewingsdale road project in capital expenditure.

Note Reference: 14

Program: Open Spaces and Recreation

Budget Variance: Operating Expenditure \$95,600
Transfer from Reserves \$801,500
Capital Income (\$1,650,000)
Capital Expenditure (\$956,000)

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Reason for Variance: Operating expenditure increased due to budgets required for the finalisation of the Brunswick Heads (\$1,800) and Mullumbimby (\$6,600) skate park renewals, Bio banking (\$32,800), Bush Regeneration (\$58,200), Crown lease costs for licence 564194 (\$13,400), an additional budget for Clunes cemetery for the construction of a beam (\$1,800) and a decrease to Park & Reserves. Maintenance - Byron Bay (\$19,000) that will assist in bringing the 2017/18 Special Rate reserve from being overdrawn.

Capital Expenditure decreased by \$956,000 due to : -

\$32,000	4835.233 Renewal of playground equipment (Shire wide) - It is proposed that a budget be added to assist in the renewal of playground equipment. This can be funded through savings against 4835.273, below.
(\$50,000)	4835.273 Bangalow Recreation Grounds Sport Field – This budget is not required in 2020/21 as the project will not be undertaken.
\$39,500	4835.252 Byron Bay Town Centre Master Plan – An additional budget is required to complete the works.
(\$63,100)	4841.001 Landscape/Precinct Plan - It is proposed that this budget be removed to fund the Byron Bay Town Centre Works (4835.252), Middleton Street Toilets 4191.108 and increase Furniture Renewals. 4835.272.
\$30,000	4835.241 Railway Park Development – Additional works are required that require a budget.
\$1,300	4835.272 Park Furniture Renewal (Shire wide) – Additional budget required.
(\$250,000)	4835.266 Stan Thompson Lighting – It is proposed to remove this budget as grant funding will not be received.
\$1,029,800	4835.264 Byron Rail Corridor Restoration - It is proposed that this budget be increased in order for Council to go to tender and complete the works by 30 June 2021.
(\$287,100)	4835.242 Byron Bay Skatepark - It is proposed that the Byron Bay Master Plan Reserve component of this budget be moved to the Rail Corridor works (4835.264, above), so they can be completed by 30 June 2021. This portion of the budget can be replaced from the Byron Bay Town Centre Masterplan reserve in the 2021/22 financial year.
(\$10,600)	4835.262 Jonson St Rock Wall Protection Works - It is proposed that this budget be removed as it is not required in 2020/21.
(\$1,400,000)	4838.001 Sandhills Estate Activation & Pedestrian – It is proposed to decrease this budget as the grant funded project will not be completed until 2021/22.
(\$26,000)	4835.226 Brunswick Heads Boat Harbour Boat Ramp – This project does not require the allocated budget. This can be moved to fund the facilities booking system, costed against the Cavanbah Centre.

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(\$1,800)	4835.251 Tyagarah Res cameras/signage. It is proposed to decrease this budget as the project has been completed.
(\$55,800)	4835.253 Pool Park Playground Renewal – A decision was made to remove the old playground, but not to replace it due to the location containing significant hazards for young children. It is recommended to redirect the funds to an upgrade for the existing playground at Heritage Park (4835.278, below).
\$55,800	4835.278 Heritage Park Playground Equipment Renewal – It is proposed to add a budget for this project, due to the decision not to proceed with the pool park playground, above.
(\$20,000)	4835.274 Waterlily Park Tennis Courts Lighting - It is proposed that this budget be moved 4835.279, below, as these works are not required.
\$20,000	4835.279 Children Swings Renewal - It is proposed that this budget be created for the renewal of Children's Swings shire wide.

Transfer from Reserves increased by \$801,500 due to: -

Internal Reserves

(\$19,000)	3235.002 Park & Res. Maint-Byr. Bay-Coun Plan
\$1,800	3263.017 Brunswick Heads Skate Park Renewal
\$6,600	3263.018 Mullumbimby Skate Park Renewal
\$14,700	3263.011 Bush Regeneration Bio Banking
\$34,400	3323.003 Bush Regeneration - Blindmouth
\$23,800	3323.004 Bush Regeneration 5 Bridge Replacement
\$13,400	3263.014 Crown Lease Costs
\$1,800	3311.002 Clunes Cemetery - Maintenance Plan
\$32,000	4835.233 Renewal of playground equipment (Shire wide)
(\$50,000)	4835.273 Bangalow Recreation Grounds Sport Field
\$7,700	4835.252 Byron Bay Town Centre Master Plan
\$30,000	4835.241 Railway Park Development
\$429,800	4835.264 Byron Rail Corridor Restoration
(\$287,100)	4835.242 Byron Bay Skatepark.
(\$10,600)	4835.262 Jonson St Rock Wall Protection Works
(\$26,000)	4835.226 Brunswick Heads Boat Harbour Boat Ramp
(\$1,800)	4835.251 Tyagarah Res cameras/signage
(\$55,800)	4835.253 Pool Park Playground Renewal
\$55,800	4835.278 Heritage Park Playground Equipment Renewal
(\$20,000)	4835.274 Waterlily Park Tennis Courts
\$20,000	4835.279 Children Swings Renewal

Developer Contributions

\$600,000	4835.264 Byron Rail Corridor Restoration
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Capital income decreased by \$1,650,000 due to: -

(\$1,400,000)	4838.001 Sandhills Estate Activation & Pedestrian
(\$250,000)	4835.266 Stan Thompson Lighting

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Note Reference:	15						
Program:	Waste & Recycling						
Budget Variance:	Operating Income \$277,400 Operating Expenditure (\$82,200) Transfer from Reserves (\$1,081,300) Transfer to Reserves \$364,900 Capital Expenditure (\$1,086,600)						
Reason for Variance:	<p>It is proposed to increase operating income by \$277,400 as the actual income expected for domestic waste management charges (\$71,800), Commercial Annual charges (\$184,000) and the annual Waste operations charge (\$21,600) are more than the current budget.</p> <p>It is proposed to decrease operating expenditure due to the waste compliance program (\$57,400) being withdrawn as it will be taken up in the collection contract, and the illegal dumping and litter education program (\$25,000) can be funded from a grant funded ledger, 3416.27.</p> <p>Capital Expenditure decreased by \$1,086,600 due to: -</p> <table> <tr> <td>(\$90,000)</td><td>4859.076 New Toilet and Office Amenities - It is proposed that this budget be reduced as not all works will be carried out in 2020/21.</td></tr> <tr> <td>\$3,400</td><td>4859.078 Bin Maintenance and Cleaning Vehicle - An additional budget is required to cover the cost of finalising the project.</td></tr> <tr> <td>(\$1,000,000)</td><td>4859.082 – Rehabilitation of Landfill – It is proposed to decrease this budget as not all works will be completed in 2020/21.</td></tr> </table> <p>This program has no net effect on the budget result. All the movements above have no impact as they are covered through the Domestic Waste Management Reserve and the Other Waste Management Reserve.</p>	(\$90,000)	4859.076 New Toilet and Office Amenities - It is proposed that this budget be reduced as not all works will be carried out in 2020/21.	\$3,400	4859.078 Bin Maintenance and Cleaning Vehicle - An additional budget is required to cover the cost of finalising the project.	(\$1,000,000)	4859.082 – Rehabilitation of Landfill – It is proposed to decrease this budget as not all works will be completed in 2020/21.
(\$90,000)	4859.076 New Toilet and Office Amenities - It is proposed that this budget be reduced as not all works will be carried out in 2020/21.						
\$3,400	4859.078 Bin Maintenance and Cleaning Vehicle - An additional budget is required to cover the cost of finalising the project.						
(\$1,000,000)	4859.082 – Rehabilitation of Landfill – It is proposed to decrease this budget as not all works will be completed in 2020/21.						
Note Reference:	16						
Program:	Cavanbah Centre						
Budget Variance:	Operating Expenditure \$26,000 Capital Expenditure \$24,800 Transfer from Reserves \$50,800						
Reason for Variance:	It is proposed to increase the budget against operating expenditure to cover the costs of the online booking system which has not previously had a budget (\$26,000). It is proposed to increase capital expenditure due to the installation of grandstands and their concrete slabs (\$24,800). These can be funded by the Infrastructure Services carryover and developer contributions respectively.						
Note Reference:	17						
Program:	First Sun Holiday Park						
Budget Variance:	Operating Expenditure \$100 Transfer to Reserves (\$100)						
Reason for Variance:	Support Service cost adjustment. This program has no net effect on the budget result. All the movements have no impact as they are funded by the Holiday Park Reserve and reflect actual results.						

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Note Reference: 18
Program: Suffolk Park Holiday Park
Budget Variance: Operating Expenditure (\$200)
 Transfer to Reserves \$200
Reason for Variance: Support Service cost adjustment. This program has no net effect on the budget result. All the movements have no impact as they are funded by the Holiday Park Reserve and reflect actual results.

Note Reference: 19
Program: Facilities Management
Budget Variance: Operating Expenditure (\$11,900)
 Transfer from Reserves (\$2,695,300)
 Capital Expenditure (\$2,653,400)
Reason for Variance: It is proposed to decrease operating expenditure due to the emergency exit gates on the rear fence at the administration centre being complete. This project was funded by the 2017/18 SRV reserve.
 It is proposed to decrease capital expenditure by \$2,653,400 due to the following: -

\$132,000	4191.068 Public Toilets Special Rate Variation – It is proposed to increase this budget, funded from reserves, to complete the toilet projects at South Golden Beach and Gaggin park.
\$9,600	4191.074 Sporting Infrastructure Renewal (Shire wide) – A budget is required to cover the finalisation costs of these projects.
\$25,000	4191.107 Exeloo Toilets Roof Replacement - Apex Park – A budget is required to replace the roof of the Exeloo toilets in Apex Park.
(\$2,850,000)	4191.106 Byron Bay Hospital Development - It is proposed that this budget be moved to 2021/22 as the majority of works and expenditure will not occur in the 2020/21 financial year.
\$30,000	4191.108 New Public Toilets Middleton St Byron Bay - It is proposed to create a budget for the design of toilets in Middleton street.
\$11,000	4191.081 SCCF - Mullum Drill Hall Refurbishment - It is proposed that the slight over run on this project be funded from SRV Community Building Renewals.
(\$11,000)	4191.088 Community Buildings Renewals – It is proposed to decrease this budget and move to 4191.81, above, to fund the shortfall for this project.

Note Reference: 20
Program: Development & Certification
Budget Variance: Operating Income \$67,700
 Operating Expenditure (\$500)
Reason for Variance: Operating income increased by \$67,700 due to an increase in actual income against the budget for activities over road reserves (\$63,700) and additional income received from the Department of Education for

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traineeship incentives (\$4,000). Operating expenditure decreased due to a support service cost adjustment.

Note Reference: 21
Program: Planning Policy & Natural Environment
Budget Variance: Operating Income \$469,600
 Operating Expenditure \$479,800
 Transfer from Reserves \$11,500
Reason for Variance: Operating income and expenditure increased due to grants received for the Communities Combating Pests and Weeds project (\$299,700), the Streets as Shared Spaces project (\$125,000) and the Byron Arts and Industrial Estate Pocket park project (\$44,900). In addition to these grants, it is proposed to increase operating expenditure by \$11,500 for the Centennial Circuit one-way trial (funded from the Land & Natural Environment reserve) and decrease the budget by \$1,200 due to the actual cost of the Azility subscription being slightly less than the budget.

Note Reference: 22
Program: Environment & Compliance
Budget Variance: Operating Income \$25,000
 Operating Expenditure (\$200)
Reason for Variance: It is proposed to increase operating income due to additional applications for on-site sewerage management operation and installations.
 A support service cost adjustment of \$200 is also required.

Note Reference: 23
Program: Economic Development
Budget Variance: Operating Expenditure (\$10,300)
 Transfer to Reserves \$10,000
Reason for Variance: It is proposed to decrease operating expenditure as the Business Retention and Expansion Survey will not be completed this financial year. This can be transferred to the Economic Development reserve for use in a future financial year. A support service cost adjustment of \$300 is also required.

Note Reference: 24
Program: Water Supply Operating and Capital
Budget Variance: Operating Income (\$8,600)
 Operating Expenditure \$25,000
 Capital Expenditure \$767,300
 Transfer from Reserves \$767,300
 Transfer to Reserves (\$33,600)
Reason for Variance: It is proposed to decrease operating income due to interest charged on water fixed charges and consumption being suspended until 1 January 2021 as a result of a decision by the NSW Government to set the interest rate at 0%. These reductions are approximately 50% of the original budget.
 It is proposed to increase operating expenditure due to the Byron Bay Drainage Upgrade Concept Study project. This will support a grant application in April.

It is proposed to increase Capital works due to the following: -

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\$57,000	6438.018 Telemetry System – Upgrade to telemetry system.
\$3,000	6438.043 Building Renewals – Additional budget required to cover the slight cost over run.
\$25,000	6438.045 Asset Security for Critical Infrastructure - It is proposed that this budget be increased to cover additional works relating to door, technology and variations.
\$80,000	6438.046 Infrastructure Security Systems - Install microwave communications backbone for Shire's water & sewer infrastructure operations. A concept design has been reviewed and a quote submitted.
\$50,000	6680.001 Byron Bypass Cross Connections - It is proposed that this budget be increased to allow for expected variations to these works.
\$190,000	6649.008 Coopers Shoot Reservoir - Roof & Valve - Consultants drafting specification and tender documents. Site meeting and structural detail discussion held. This additional budget is required to cover these costs.
\$4,900	6749.006 Avocado Crt Water Main Replacement - It is proposed that a budget is allocated for this project for the finalisation of works executed drawing.
\$2,400	6849.001 Palmer Ave WBPS cross connection - It is proposed that a budget is allocated for this project for the finalisation of works executed drawing.
\$355,000	6849.004 Pipeline – Renewal - It is proposed that this budget be increased by \$355,000, in line with resolution 20-173. \$494,800 was previously allocated in the 2019/20 financial year, with any unexpended budget carried over to the current financial year. This \$355,000 brings the overall adjustment to \$849,800, as per resolution 20-173.
\$1,500	6849.008 Tongarra Reservoir – Renewals – Consolidate the budget from 6849.011, below.
(\$1,500)	6849.011 Tongarra WPS - Valve Renewal – The budget can be rolled up to 6849.008, above.

This program has no net effect on the budget result. All the movements above have no impact as they are covered by the Water Capital Works reserve and Section 64 Developer Contributions reserve (Water).

Note Reference: 25

Program: Sewerage Supply Operating and Capital

Budget Variance: Operating Income (\$28,200)
Operating Expenditure \$293,900
Transfer to Reserves (\$322,100)
Capital Expenditure \$109,100
Transfer from Reserves \$109,100

Reason for Variance: It is proposed to decrease operating income due to interest charged on sewer fixed charges and non-residential consumption being suspended until 1 January 2021 as a result of a decision by the NSW

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Government to set the interest rate at 0%. These reductions are approximately 50% of the original budget.

It is proposed to increase operating expenditure to allocate a budget for the purchase of vehicles with high odometer readings, in addition to a new vehicle for the stormwater maintenance team (\$294,000). Council is currently hiring vehicles to complete these works.

It is proposed to increase Capital works due to the following: -

\$25,000	7438.045 Asset Security for Critical Infrastructure - It is proposed that this budget be increased to cover additional works relating to door, technology and variations.
\$500,000	7438.038 Inflow/Infiltration Reduction Mullumbimby – budget moved from 7438.47, below as it has been duplicated.
(\$500,000)	7438.047 Other Systems Inflow and Infiltration – decrease and move budget to 7438.038, above as it has been duplicated.
\$30,000	7549.001 Brunswick Valley STP - Renewals - It is proposed that this budget be increased to cover the cost of capacity assessment at the Brunswick & Ocean Shores STP.
(\$27,900)	7649.017 Reforestation Project – Works completed, budget not required.
\$30,000	7649.024 Install Monitoring for Vacuum System – An order has been placed for hardware which will require a budget increase.
\$50,000	7649.025 Sandhills Wetland Project - It is proposed that this budget be approved for Sandhills design and grant application (WSUD).
\$2,000	7749.002 SPS4001 rising main upgrade - It is proposed that this budget be increased to cover additional contract supervision.

This program has no net effect on the budget result. All the movements above have no impact as they are covered by the Sewerage Capital Works reserve and Section 64 Developer Contributions reserve (Sewerage). The budget adjustments reflect actual outcomes.