



Dear Byron Shire Council

Bangalow 2023-11-09

**Attention:** Mark Arnold and Dean Baulch (CC)

This application letter refers to:

- Development Advisory Panel meeting at Byron Shire Council, 2023-08-31 (minutes attached)
- Beacon Laundry's DA (10.2023.363.1; PAN-372735), 2023-10-20 (attached)
- Phone conversation with Dean Baulch, 2023-11-07
- Clause 2.7, for Exemptions, in Byron Shire Council's Developer Servicing Plan

On 2023-10-20, when we received the DA approval for Beacon Laundry's establishment of a laundry operation and related building modifications, we became aware that our development would be liable for sewer headworks charges equivalent to 86.13 ETs as a sewer load, which at \$12,193 per ET would equate to \$1,050,183 for our development.

As we were unaware of this fee prior to this point, it has not been included in our budget, and unfortunately, paying this would mean the end of our project, and the end of all the positive things our project would bring to the region, such as employment of 75 FTE:s when we reach peak volume and a premier, local, linen service provider to the regions accommodation industry.

Beacon Laundry is a not-for-profit social enterprise and a registered charity, providing life-changing employment and career pathways for disadvantaged people in the community, such as people living with a disability, experiencing mental illness or homelessness, former refugees or First Nations people, or people who have spent time in the criminal justice system. As a job-focused social enterprise it's our mission to create jobs and career pathways for these individuals, giving them an equal chance to thrive through employment. While working at Beacon Laundry, we will work with these individuals through our dedicated pathway and careers programme, to identify personal aspirations and career goals and help them on their journeys towards mainstream employment outside the laundry. We are hoping to have channelled 160 people through the laundry to stable mainstream employment by 2030.

Employment and tailored career support improves health, wellbeing & finances of people experiencing mental illness & homelessness, or other forms of disadvantage. Research from Swinburne CSI<sup>1</sup> on a similar laundry set up by the same team in a different locale suggests social impacts of Beacon Laundry on employees will include:

- **FINANCIAL INDEPENDENCE** within one year of starting work
- **LESS WELFARE DEPENDENCE:** Expected average reduction in Centrelink reliance by at least \$200 a fortnight. Cumulatively more than \$150K in Centrelink payments saved in first 18 months.
- **REDUCED HOUSING STRESS:** Employees in similar projects found only 17% spending 30% of their income on housing (a marker for housing stress) – compared to 65.2% in housing stress prior to starting.

<sup>1</sup> Source: <https://www.csi.edu.au/research/project/vanguard-laundry-evaluation/>



- **REDUCED RELIANCE ON HEALTH SERVICES:** Employees in a similar project reported 138 fewer days in hospital after starting employment. Swinburne estimated >\$230K in hospital costs saved in the first 18 months of operations.
- **SIGNIFICANT IMPROVEMENT IN EMPLOYEE'S HEALTH & WELLBEING:** 64% of employees in similar project said their health was 'somewhat' or 'much better' after 1<sup>st</sup> year of employment.

As a jobs-focused not-for-profit social enterprise, we have additional costs compared to conventional for-profit companies, in the wrap around support we offer our cohort employees. This means any profits are channelled back into the business to fund the wrap around support and allowing us to deliver on our cause.

Setting up a commercial scale laundry is hugely expensive, and we have a large debt to service. The success of Beacon Laundry, and all the benefits the project bring to the region, is thereby contingent upon us being able to compete and win contracts at the right price in the marketplace.

Even though we are a commercial laundry charging our customers for our services, we are unable to pass on any additional costs to our budget, such as for the sewer load ET:s, to our customers. Increasing our prices beyond the price levels we have already communicated to our future customers would mean we can't stay competitive with the incumbent competition any longer, which would mean no business and no employment outcomes.

Given our organisation's social enterprise charitable nature, and our inability to pass on any additional costs to our customers, we are hereby applying for a full waiver of the sewer load for our development, as per clause 2.7 in Byron Shire Council's Developer Servicing Plan, to support our cause and existence.

To support this waiver application, and substantiate our NFP/charitable status, please find attached for your reference:

- Beacon Laundry's constitution
- Beacon Laundry's registration with ACNC
- Beacon Laundry Business Presentation

If you do need more supporting documentation, please do let us know.

Best regards,

Oskar Stenriker  
Commercial Manager  
White Box Enterprises, incubator of Beacon Laundry

<sup>1</sup> Source: <https://www.csi.edu.au/research/project/vanguard-laundry-evaluation/>



## **BUSINESS PRESENTATION**

NOVEMBER 2023



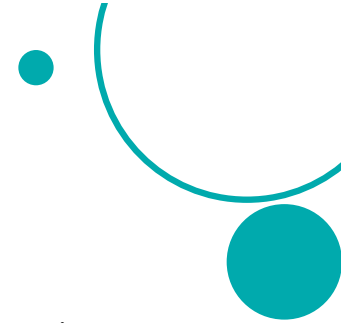


# WE DO LAUNDRY WITH PEOPLE IN MIND.

Beacon Laundry is a new social enterprise commercial laundry opening in Bangalow in January 2024.

We are mission driven. We're here to create local jobs, career pathways and a workplace where people from all backgrounds can thrive.

To do that we're building one of the greenest commercial laundries in the heart of the Northern Rivers region, offering a premium laundry service to local hotels, motels, and commercial accommodation outlets.



# OUR VALUE PROPOSITION



## SOCIAL

**MODEL:** Not-for-Profit Social Enterprise. All profits reinvested in people & community

**GOAL:** Life-changing employment, training, development & career pathways

**COHORT:** Overlooked & underserved communities: including people experiencing mental illness or homelessness; long-term unemployed youth

## COMMERCIAL

**BUSINESS:** Local supply of quality linen and laundering service

**CUSTOMERS:** Hotels & accommodation in Byron Bay area in need of reliable & fast supply

**DIFFERENTIATOR:** The only commercial laundry based in the Byron Bay area; New laundry with latest equipment & technology; environmentally sensitive operations; barrier-wall technology for highest health standards; ethically-sourced quality linen; highly responsive regular deliveries enabled through local operations; significant logistics savings

**USP:** The only local laundry; high quality linen; deliver fresh linen faster, more reliably & at lower cost

# POWER OF EMPLOYMENT

Employment and tailored career support improves health, wellbeing & finances of people experiencing mental illness & homelessness. Research from Swinburne CSI<sup>1</sup>, expects social impacts of Beacon Laundry on employees will include:

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<sup>1</sup>Source: <https://www.csi.edu.au/research/project/vanguard-laundry-evaluation/>





# EMPLOYMENT JOURNEY

1. COMMENCES WITH BEACON LAUNDRY — STRUGGLED TO HOLD LONG TERM ROLE DUE TO MENTAL ILLNESS / REFUGEE STATUS / HOMELESSNESS. STARTS WITH SHORT SHIFTS. BUILD TO 30H/W AS CAPACITY GROWS.
2. BUILD CONFIDENCE — BUILD WORK SKILLS – WORK PREPAREDNESS INC. PRESENTATION, SOCIAL INTERACTIONS, COMMUNICATION, POSITIVE WORK BEHAVIOURS.
3. IDENTIFY POSSIBILITIES — WORK WITH PEOPLE & PATHWAYS FOR ONGOING TRAINING & SUPPORT. P&P TEAM IDENTIFY A SUITABLE JOB FOR TRANSITION.
4. TRANSITION TO EXTERNAL EMPLOYMENT — EMPLOYMENT OUTSIDE BEACON LAUNDRY. REGULAR CONTACT WITH EMPLOYEE AND EMPLOYER.
5. RETURN TO BEACON — IF THE NEW JOB ISN'T A GOOD FIT, EMPLOYEES CAN RETURN TO BEACON. FEEDBACK RECEIVED FROM TRANSITION EMPLOYER.
6. TRANSITION TO EXTERNAL EMPLOYMENT — PEOPLE & PATHWAYS TEAM WORKS WITH EMPLOYEE TO FIND BETTER SUITED EMPLOYMENT OUTSIDE BEACON. TRANSITION TO NEW EMPLOYMENT.
7. CELEBRATE A SUCCESSFUL TRANSITION — RETAINS EMPLOYMENT OUTSIDE BEACON LAUNDRY. SUCCESS STORIES SHARED AND RELATIONSHIPS CONTINUE WITH BEACON LAUNDRY.

Staff member can cycle through transitions as many times as necessary to find the right role with support of P&P team.

DEDICATED TRANSITION

# SUPPORT BUILDS FUTURES

Beacon Laundry provides a platform for long term unemployed in the Byron Bay community to build:

1. Work experience, and
2. Confidence.

On-going training, support and development provide a platform to move into new roles with confidence and a sense of purpose.

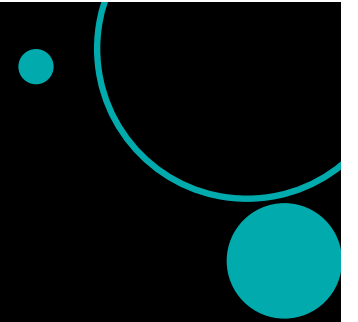
WBE partners with Swinburne Centre for Social Impact to measure the social impact over a 3-year period after the 2nd year of operation.

BEACON LAUNDRY IS CONSERVATIVELY  
EXPECTED TO CREATE 160 JOB STARTS  
BY END OF 2030





# LAUNDRY FACILITY



AUSPICED BY WBE AS LANDLORD

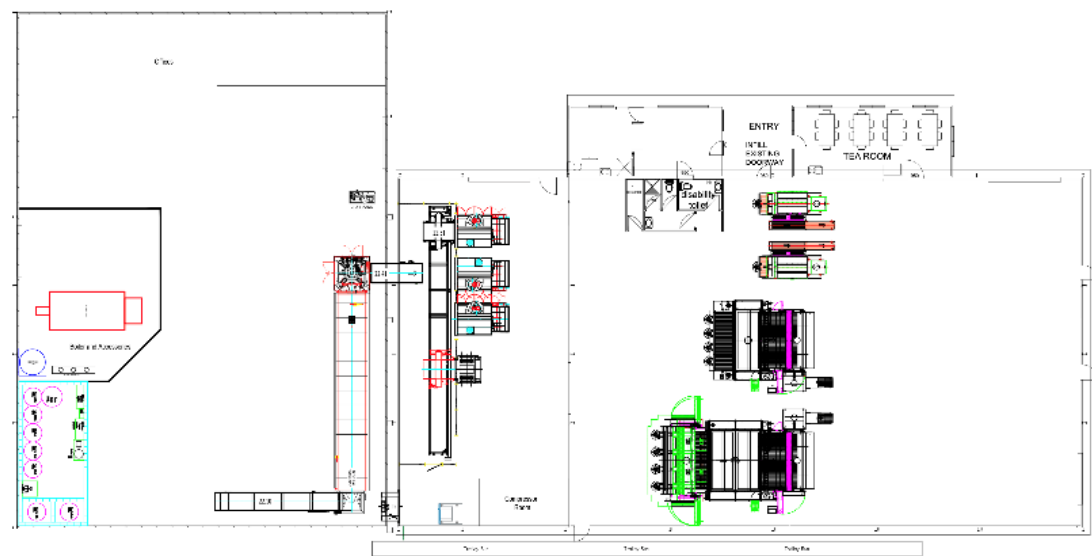
# SOCIAL SPECIAL PURPOSE VEHICLE (SPV)

- White Box Northern Rivers – a White Box Enterprises SPV – has bought the properties, with the help of a syndicate of social impact investors, and will be Beacon Laundry's landlord.
- White Box Northern Rivers is contributing \$500,000 to bring the facility back in good shape (fencing, public areas, amenities, flooring, external cladding, air conditioning, etc) before Beacon Laundry gets early access for fit-out works and laundry installation.
- Beacon Laundry will receive a 3 months' rent-free period and a subsequent rent which is discounted below the local market rate, to help enhance Beacon Laundry's social impact.



# OPTIMISED LAUNDRY LAYOUT

- The laundry will be set up as a hygienic barrier laundry, with a clear separation between the soiled processing side and the clean processing side.
- Further to this, the dry works section will be in its own sealed off space keeping heat, noise and lint out of the main work areas.
- The laundry flow has been optimised together with consultants from Toyota Production Systems Service Centre, cutting down ~30 km of walking per day in the laundry, and allows for a future expansion with a second tunnel washer, additional dryers and a larger ironer.
- An additional 30 tonnes per week in stage 2 would equate to an additional ~20 jobs.



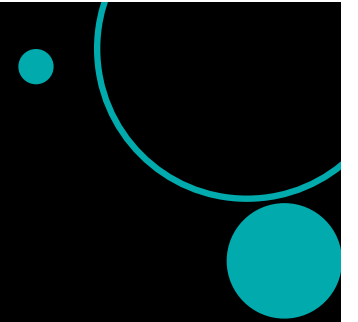
# A “PLANET FIRST” LAUNDRY

- WBE is actively exploring ways to make Beacon Laundry the “first-and-most” sustainable laundry in Australia, over time.
- Some initiatives incorporated into the design for this are:
  - State of the art equipment from Jensen with flexi chest/heating band ironers and a cake breaker, saving energy c.f. with older technologies
  - The laundry is being set up as a steam laundry with a 98% efficient “H2-ready” and “Bio-Diesel-ready” boiler system
  - Condensate will be re-used and any new feed water will be preheated using a heat exchanger
  - A cold wash programme will be used and with warm water in the rinse to reduce over-all energy consumption
  - In time, a water recycler will reuse hot water saving heat, water and chemicals
  - In time, the roof will be covered to the brim with a solar system
- In a second stage, we will also look into electric delivery vehicles, an onsite fast-charging station, and complementing the heat generation side with heat pumps.

*Render of possible future solar installation*



# THE IMPLEMENTATION TEAM





# MEET OUR TEAM

Our experienced implementation team for Beacon Laundry has a strong collective experience of setting up social enterprises, including a commercial laundry, along with an array of other major capital projects.



**LUKE TERRY**

CEO & CO-FOUNDER OF WHITE BOX ENTERPRISES, INCUBATOR OF BEACON LAUNDRY

Luke has extensive experience from running a social enterprise laundry. He founded Vanguard Laundry Services in Toowoomba in 2016 and was its inaugural CEO, running the business until 2018.



**ANTHONY DANN**

LAUNDRY SPECIALIST, BUSINESS DEVELOPER AND GENERAL MANAGER, BEACON LAUNDRY

Anthony has extensive experience from developing business for and managing a social enterprise laundry. As Business Development Manager at Vanguard Laundry Services, he took production from 20 t per week to 52 t per week within 18 months. Anthony's next role in Vanguard was a more senior management role tasked with increasing efficiency and streamlining processes to become the commercially viable social enterprise it is today.



**OSKAR STENRIKER**

COMMERCIAL MANAGER AT WHITE BOX ENTERPRISES

Oskar brings a mixture of experience to the team including business analytics and project management. Before joining White Box Enterprises, he oversaw the establishment of Volvo Group Australia's new national head office (\$10M) and two flagship truck dealerships (2 x \$10M) in the capacity of Real Estate Project Manager. He has also spent a few years in management consulting.



## CURIOUS TO LEARN MORE?

Contact us:

Luke Terry, CEO

[luke@whiteboxenterprises.com.au](mailto:luke@whiteboxenterprises.com.au)

White Box Enterprises  
826 Ann Street  
Fortitude Valley Q 4006



**THANK YOU!**





# Constitution

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Lighthouse Laundry Services Ltd  
ACN

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# Lighthouse Laundry Services Ltd ACN

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# 1. Preliminary

## Defined terms

### 1.1 In this Constitution unless the contrary intention appears:

**ACNC Act** means the Australian Charities and Not for profits *Commission Act 2012* (Cth), or any other legislation relating to the establishment or operation of an Australian charities commission and/or a national regulatory framework and/or a national education body or otherwise for the not for profit sector, as modified or amended from time to time and includes any regulations made under that Act or any other such legislation and any rulings or requirements of the Commissioner of the Australian Charities and Not for profits Commission under that Act, or any commissioner or body under any other such legislation, having application to the Company.

**Alternate Director** means a person appointed as an alternate director under clause 40.

**Applicable Not for Profit Law** means any law relating to the regulation of charities or not for profit entities applicable to the Company, including the ACNC Act, the Charities Act, each Charitable Fundraising Act, the Tax Act, section 150 of the Corporations Act and any Rulings or requirements of any commissioner or body under any such law, having application to the Company.

**Auditor** means the Company's auditor.

**Charitable Fundraising Act** means the legislation of any State or Territory of Australia, or the Commonwealth of Australia, regulating the raising of funds for charitable purposes and applicable to the Company, which may include, relevantly, *Collections Act 1966* (Qld).

**Charities Act** means the *Charities Act 2013* (Cth).

**Company** means Lighthouse Laundry Services Ltd ACN [TBA]

**Constitution** means the constitution of the Company as amended from time to time.

**Corporations Act** means the *Corporations Act 2001* (Cth) as modified or amended from time to time and includes any regulations made under that Act and any exemption or modification to that Act applying to the Company.

**Director** includes any person occupying the position of director of the Company and, where appropriate, includes an Alternate Director.

**Directors** means all or some of the Directors acting as a board.

**Disadvantaged Persons** means Persons who are unemployed or at risk of unemployment and who face barriers entering the open labour market and to full economic participation due to inequitable access to education, training and/or employment opportunities.

**Founding Member** means White Box Enterprises Ltd ABN 99 627 169 073 or its respective successor under clause 7.1 for as long as it remains a Founding Member in accordance with this Constitution.

**Imported Provisions** means the following provisions of the Corporations Act:

- (a) section 139 (*Company must send copy of constitution to member*);
- (b) sections 191 to 194 (*disclosure of, and voting on matters involving, material personal interests*);
- (c) Divisions 1 to 7 of Part 2G.2 (*meetings of members of companies*); and
- (d) Part 2G.3 (*minutes and members' access to minutes*).

**Management Director** has the meaning given by clause 48 (being a Director appointed to any management position or office in the Company other than auditor).

**Member** means a member under clause 7 (and in clauses 14, 15, 17 and 20, Member includes a Member present in person or by proxy, attorney or Representative).

**Register** means the register of Members of the Company.

**Registered Entity** means a body corporate registered under the ACNC Act.

**Representative** means a person appointed by a Member to act as its representative under clause 26.

**Seal** means the Company's common seal (if any).

**Secretary** means any person appointed by the Directors to perform any of the duties of a secretary of the Company and if there are joint secretaries, any one or more of those joint secretaries.

**Tax Act** means the *Income Tax Assessment Act 1997* (Cth) as modified or amended from time to time and includes any regulations made under that Act and any rulings or requirements of the Commissioner of Taxation of the Commonwealth of Australia having application to the Company.

- 1.2 In this Constitution, except where the context otherwise requires, an expression in a clause of this Constitution has the same meaning as in the Corporations Act. Where the expression has more than one meaning in the Corporations Act and a provision of the Corporations Act deals with the same matter as a clause of this Constitution, that expression has the same meaning as in that provision.

## 2. Interpretation

- 2.1 In this Constitution, except where the context otherwise requires:

- (a) the singular includes the plural and vice versa, and a gender includes other genders;
- (b) another grammatical form of a defined word or expression has a corresponding meaning;
- (c) a reference to a clause, paragraph, schedule or annexure is to a clause or paragraph of, or schedule or annexure to, this Constitution, and a reference to this Constitution includes any schedule or annexure;
- (d) a reference to a document or instrument includes the document or instrument as novated, altered, supplemented or replaced from time to time;
- (e) a reference to a statute, ordinance, code or other law includes regulations and other instruments under it and consolidations, amendments, re-enactments or replacements of any of them;
- (f) a reference to A\$, \$A, dollar or \$ is to Australian currency;
- (g) the meaning of general words is not limited by specific examples introduced by including, for example or similar expressions; and
- (h) a reference to applicable law includes the applicable law and any applicable authorisation or licence granted thereunder.

- 2.2 Headings are for ease of reference only and do not affect interpretation.

- 2.3 For the purposes of this Constitution, if the provisions of the Corporations Act and this Constitution conflict on the same matter, the provisions of the Corporations Act prevail.

## 3. Application of the Corporations Act and Replaceable rules

- 3.1 If, while the Company is a Registered Entity, the Corporations Act operates such that an Imported Provision does not apply to the Company because the Company is a Registered Entity:

- (a) a clause in the same terms as the Imported Provision, along with any relevant definitions in the Corporations Act, is deemed to be included in this Constitution and to apply to the Company to the extent the Imported Provision would have applied to the Company were the Company not a Registered Entity (**Equivalent Clause**); and

- (b) a reference in this Constitution to an Imported Provision is deemed to be a reference to the Equivalent Clause.
- 3.2 To the extent permitted by law, the replaceable rules in the Corporations Act do not apply to the Company.

## 4. Objects

- 4.1 For the purpose of section 150(1)(a) of the Corporations Act, it is confirmed that this Constitution requires the Company to pursue charitable purposes associated with its objects only and to apply its income in promoting those purposes.
- 4.2 The objects for which the Company is established, as a public benevolent institution, are to generate pathways to employment, training and economic development opportunities for Disadvantaged Persons to enable them to move out of structural social and economic disadvantage and, for that purpose, to:
  - (a) identify, engage, and support the hotel and hospitality services industry to create for Disadvantaged Persons:
    - (i) short to medium term employment opportunities providing pathways to future employment; and
    - (ii) indirect employment opportunities within new and existing businesses in the Byron Bay region due to expanded local economic activity in the hotel and hospitality industry;
  - (b) develop and operate a social enterprise business to employ Disadvantaged Persons and create local economic and enterprise opportunities in the Byron Bay region;
  - (c) provide support to Disadvantaged Persons employed by the social enterprise by providing the environment for practical skills training to promote and assist with business development to scale the enterprise and increase employment opportunities;
  - (d) partner and engage with community groups, government departments, social enterprises and education providers to provide support and assistance to Disadvantaged Persons in pursuing accredited courses with trusted organisations to further the above objects;
  - (e) do all things as may be incidental or ancillary to the attainment of these objects.
- 4.3 The Company may only exercise the powers in section 124(1) of the Corporations Act to:
  - (a) carry out the objects in this clause; and
  - (b) do all things incidental or convenient in relation to the exercise of power under clause 4.3(a).

## Income and property of Company

### 5. Income and property of Company

- 5.1 The income and property of the Company will only be applied towards the promotion of the objects of the Company set out in clause 4, and the Company will not be carried on for the profit or gain of the Members, neither while it is operating nor on a winding up.
- 5.2 No income, profits or assets (whether in money, property or other benefits) will be paid, distributed or transferred directly or indirectly to any Member of the Company except, subject to clause 46, for payments to a Member as genuine compensation for services provided to, or reasonable expenses incurred on behalf of, the Company, or such other payments, distributions or transfers as may be permitted by the Applicable Not-for-Profit Laws.

## 6. Receipts

- 6.1 If the Company accepts a gift, contribution or donation of money or property, the Company must issue receipts if and as required by, and otherwise comply with, all applicable laws in relation to any such gift, contribution or donation, including without limitation the Applicable Not-for-Profit Laws.
- 6.2 The Company may seek gifts, contributions or donations of money or property from the public.

## Membership

## 7. Founding Members

- 7.1 The Founding Member is entitled to nominate (by notice in writing to the Company) a person or organisation to act as its successor as Founding Member (with all the powers vested in them as Founding Member) in the event of its winding up or other event preventing it from acting as Founding Member. On the occurrence of such an event, the Company will take such steps as are necessary to appoint such nominee as Founding Member of the Company. A Founding Member is entitled to revoke any such nomination prior to the nomination taking effect, and replace it with another such nomination at any time and from time to time. The provisions of this Constitution will operate in relation to a duly nominated successor of a Founding Member in the same manner as it operates in relation to the Founding Member.
- 7.2 A Founding Member may by notice in writing to the Company give notice that it will cease to be a Founding Member and whether it will remain as an ordinary Member, or cease to be a Member and with effect from the date (**Retirement Date**) nominated for that purpose in the notice, and following delivery of such notice to the Company the Founding Member shall cease to be a Founding Member (and if so specified in such notice, also an ordinary Member). A notice given by a Founding Member under this clause is revocable by the Founding Member at any time before the Retirement Date for any reason.
- 7.3 If at any time there is no Founding Member then the provisions of this Constitution will operate as if any reference to Founding Member (including in relation to any consents, approvals, votes or quorum) were not contained in this Constitution.

## 8. Admission

- 8.1 The number of Members with which the Company proposes to be registered is unlimited.
- 8.2 Subject to this Constitution and applicable law (including the Corporations Act), the Directors may from time to time determine, vary and replace:
  - (a) the classes of membership of the Company (including the rights attaching, or not attaching, to a particular class of membership) provided that such a determination, variation or replacement will have no effect unless and until it is approved by a resolution of the Company passed in general meeting by not less than a majority of the Members entitled to vote on the resolution; and
  - (b) the qualifications for admission, and continued membership, in a particular class of membership (including any membership fees payable on application or on a periodic basis),provided however that the Directors must not, without the written consent of the Founding Member, remove or vary the rights under this Constitution of such Founding Member while it remains a Founding Member.
- 8.3 The Members of the Company are:
  - (a) the Founding Member;
  - (b) the persons who consented to be a Member in the application for registration of the Company; and



- (c) any other persons, corporations or organisations who are admitted to membership in accordance with this Constitution
- and whose membership has not ceased pursuant to clause 9.
- 8.4 Applications for membership of the Company:
  - (a) may be made by any person over the age of 18 years, any corporation or any organisation who or which is interested in pursuing and supporting the objects of the Company; and
  - (b) must be in writing, signed by the applicant and provided to the secretary in a form approved by, and containing the information required by, the Directors in their absolute discretion, and paying any required membership fees.
- 8.5 The Directors will consider the application for membership at the next meeting of Directors after the application is duly received. In considering an application for membership the Directors may:
  - (a) ask the applicant to give more evidence of eligibility or suitability for membership; or
  - (b) by resolution accept or reject the application,but must not accept an application for membership unless first approved by the Founding Member in writing.
- 8.6 If the Directors ask for more evidence under clause 8.5 their determination of the application for membership is deferred until the evidence is given.
- 8.7 The Directors do not have to give any reason for rejecting an application for membership under clause 8.5.
- 8.8 As soon as practicable following acceptance of an application for membership by the Directors the Secretary will:
  - (a) subject to receipt from the applicant of any required membership fees enter, or cause to be entered, the applicant's name in the Register (whereupon the applicant becomes a Member); and
  - (b) send, or cause to be sent to, the applicant written notice of the acceptance.
- 8.9 The rights and privileges of every Member are personal to each Member and are not transferable by the Member's own act or by operation of law.

## 9. Ceasing to be a Member

- 9.1 A Member's membership of the Company will cease:
  - (a) if the Member gives the Secretary written notice of resignation, from the date of receipt of that notice by the Secretary;
  - (b) if a majority of the Directors present and voting at a meeting of Directors by resolution terminate the membership of a Member who is not then a Founding Member and:
    - (i) whose conduct, position or circumstances in the opinion of the Directors renders it undesirable that that Member continue to be a Member of the Company; and
    - (ii) only after the Member has been given at least 21 days' notice of the proposed resolution and has had the opportunity to be heard at the meeting at which the resolution is proposed;
  - (c) where the Member is an individual, if the Member:
    - (i) dies;
    - (ii) becomes mentally incapacitated or whose person or estate is liable to be dealt with in any way under the laws relating to mental health;
    - (iii) is convicted of an indictable offence; or
    - (iv) becomes bankrupt;

- (d) where the Member fails to pay any required membership fees by the applicable due date for payment and such fees remain unpaid for more than 30 days after notification by the Company to the Member; or
- (e) where the Member is not an individual, if (subject to clause 7.1):
  - (i) a liquidator is appointed in connection with the winding up of the Member; or
  - (ii) an order is made by a court for the winding up or deregistration of the Member.

## 10. Powers of attorney

- 10.1 If a Member executes or proposes to execute any document or do any act by or through an attorney which affects the Company or the Member's membership in the Company, that Member must deliver the instrument appointing the Attorney to the Company for notation.
- 10.2 If the Company asks the Member to file with it a certified copy of the instrument for the Company to retain, the Member will promptly comply with that request.
- 10.3 The Company may ask for whatever evidence it thinks appropriate that the power of attorney is effective and continues to be in force.

## General meetings

### 11. Calling general meeting

- 11.1 Any Director may, at any time, call a general meeting.
- 11.2 A Member may:
  - (a) only request the Directors to call a general meeting in accordance with section 249D of the Corporations Act; and
  - (b) not request or call and arrange to hold a general meeting except under section 249E or 249F of the Corporations Act.
- 11.3 The Directors must call an annual general meeting to be held each calendar year to the extent required by, and in accordance with, the Corporations Act.

### 12. Notice of general meeting

- 12.1 Subject to the provisions of the Corporations Act allowing general meetings to be held with shorter notice, at least 21 days written notice (exclusive of the day on which the notice is served or deemed to be served and of the day for which notice is given) must be given to Members of any general meeting.
- 12.2 A notice calling a general meeting:
  - (a) must specify the place, date and time of the meeting and if the meeting is to be held in two or more places, the technology that will be used to facilitate this;
  - (b) must state the general nature of the business to be transacted at the meeting;
  - (c) must specify a place and facsimile number and may specify an electronic address or other electronic means for the purposes of proxy appointment or proxy appointment authorities;
  - (d) if a special resolution is to be proposed at the meeting, must specify an intention to propose the special resolution and state the resolution; and
  - (e) must comply with the Corporations Act.
- 12.3 A notice of an annual general meeting need not state that the business to be transacted at the meeting includes:

- (a) the consideration of the annual financial report, Directors' report and the Auditor's report;
  - (b) the election of directors; or
  - (c) the appointment and fixing of the remuneration of the Auditor.
- 12.4 The Directors may postpone or cancel any general meeting whenever they think fit (other than a meeting called as the result of a request under clause 11.2).
- 12.5 The Directors must give notice of the postponement or cancellation of a general meeting to all persons referred to in clause 56.1 entitled to receive notices from the Company.
- 12.6 The failure or accidental omission to send a notice of a general meeting (including a proxy appointment form) to any Member or the non-receipt of a notice (or form) by any Member does not invalidate the proceedings at or any resolution passed at the general meeting.

## Proceedings at general meetings

### 13. Member

In clauses 14, 15, 17 and 20, Member includes a Member present in person or by proxy, attorney or Representative.

### 14. Quorum

- 14.1 No business may be transacted at a general meeting unless a quorum of Members is present when the meeting proceeds to business.
- 14.2 A quorum of Members is a majority of Members and must include the Founding Member unless the Company has only one Member, in which case a quorum is that Member.
- 14.3 If a quorum is not present within 30 minutes after the time appointed for a general meeting:
- (a) if the general meeting was called on the requisition of Members, it is automatically dissolved; or
  - (b) in any other case:
    - (i) it will stand adjourned to the same time and place seven days after the meeting, or to another day, time and place determined by the Directors; and
    - (ii) if at the adjourned general meeting a quorum is not present within 30 minutes after the time appointed for the general meeting, the general meeting is automatically dissolved.

### 15. Chairperson

- 15.1 The chairperson, or in the chairperson's absence the deputy chairperson, of Directors' meetings will be the chairperson at every general meeting.
- 15.2 The Directors present may elect a chairperson of a general meeting if:
- (a) there is no chairperson or deputy chairperson; or
  - (b) neither the chairperson nor deputy chairperson is present within 15 minutes after the time appointed for holding the general meeting; or
  - (c) the chairperson and deputy chairperson are unwilling to act as chairperson of the general meeting.
- 15.3 If no election is made under clause 15.2, then:
- (a) the Members may elect one of the Directors present as chairperson; or
  - (b) if no Director is present or is willing to take the chair, the Members may elect one of the Members present as chairperson.

- 15.4 If there is a dispute at a general meeting about a question of procedure, the chairperson may determine the question.
- 15.5 The chairperson of an annual general meeting must allow a reasonable opportunity for the Members as a whole at the meeting to ask questions about or make comments on the management of the Company.

## 16. Adjournment

- 16.1 The chairperson of a general meeting at which a quorum is present:
- (a) in his or her discretion may adjourn the general meeting with the meeting's consent; and
  - (b) must adjourn the general meeting if the meeting directs him or her to do so.
- 16.2 An adjourned general meeting may take place at a different venue to the initial general meeting.
- 16.3 The only business that can be transacted at an adjourned general meeting is the unfinished business of the initial general meeting.
- 16.4 Notice of an adjourned general meeting must only be given in accordance with clause 12.1 if a general meeting has been adjourned for more than 21 days.

## 17. Decision on questions

- 17.1 Subject to the Corporations Act and this Constitution (including clauses 65 and 66) in relation to special resolutions, a resolution is carried if a majority of the votes cast on the resolution are in favour of the resolution and the Founding Member has voted in favour of that resolution.
- 17.2 A resolution put to the vote of a meeting is decided on a show of hands unless a poll is demanded in accordance with the Corporations Act.
- 17.3 Unless a poll is demanded:
- (a) a declaration by the chairperson that a resolution has been carried, carried by a specified majority, or lost; and
  - (b) an entry to that effect in the minutes of the meeting,
- are conclusive evidence of the fact without proof of the number or proportion of the votes in favour of or against the resolution.
- 17.4 The demand for a poll may be withdrawn.
- 17.5 A decision of a general meeting may not be impeached or invalidated on the ground that a person voting at the general meeting was not entitled to do so.

## 18. Taking a poll

- 18.1 A poll will be taken when and in the manner that the chairperson directs.
- 18.2 The result of the poll will be the resolution of the meeting at which the poll was demanded.
- 18.3 The chairperson may determine any dispute about the admission or rejection of a vote.
- 18.4 The chairperson's determination, if made in good faith, will be final and conclusive.
- 18.5 A poll demanded on the election of the chairperson or the adjournment of a general meeting must be taken immediately.
- 18.6 After a poll has been demanded at a general meeting, the general meeting may continue for the transaction of business other than the question on which the poll was demanded.

## 19. Casting vote of chairperson

The chairperson does not have a casting vote in addition to the chairperson's votes as a Member, proxy, attorney or Representative.

## Votes of Members

### 20. Entitlement to vote

A Member entitled to vote has one vote (on a poll or show of hands).

### 21. Objections

- 21.1 An objection to the qualification of a voter may only be raised at the general meeting or adjourned general meeting at which the voter tendered its vote.
- 21.2 An objection must be referred to the chairperson of the general meeting, whose decision made in good faith is final.
- 21.3 A vote which the chairperson does not disallow because of an objection is valid for all purposes.

### 22. Votes by proxy

- 22.1 If a Member appoints a proxy, proxies or an attorney, the proxy, proxies or attorney may, subject to the Corporations Act, vote on a show of hands.
- 22.2 A proxy need not be a Member.
- 22.3 A proxy may demand or join in demanding a poll.
- 22.4 A proxy or attorney may vote on a poll.
- 22.5 A proxy may vote or abstain as he or she chooses except where the appointment of the proxy directs the way the proxy is to vote on a particular resolution. If an appointment directs the way the proxy is to vote on a particular resolution:
  - (a) the proxy need not vote on a show of hands, but if the proxy does so, the proxy must vote that way;
  - (b) if the proxy has two or more appointments that specify different ways to vote on the resolution - the proxy must not vote on a show of hands;
  - (c) if the proxy is the chair - the proxy must vote on a poll, and must vote that way; and
  - (d) if the proxy is not the chair - the proxy need not vote on a poll, but if the proxy does so, the proxy must vote that way.

### 23. Document appointing proxy

- 23.1 An appointment of a proxy is valid if it is signed, or authenticated in accordance with the Corporations Act, by the Member making the appointment and contains the information required by subsection 250A(1) of the Corporations Act. The Directors may determine that an appointment of a proxy is valid even if it only contains some of the information required by section 250A(1) of the Corporations Act.
- 23.2 The Company may send a proxy appointment form to Members in a form which has been approved by the Directors.
- 23.3 A proxy's appointment is valid at an adjourned general meeting.
- 23.4 A proxy or attorney may be appointed for all general meetings or for any number of general meetings or for a particular purpose.
- 23.5 Unless otherwise provided for in the proxy's appointment or in any instrument appointing an attorney, the appointment of the proxy or the attorney will be taken to confer authority:
  - (a) to vote on:
    - (i) any amendment moved to the proposed resolutions and on any motion that the proposed resolutions not be put or any similar motion; and

- (ii) any procedural motion, including any motion to elect the chairperson, to vacate the chair or to adjourn the general meeting,

even though the appointment may specify the way the proxy or attorney is to vote on a particular resolution; and

- (b) to vote on any motion before the general meeting whether or not the motion is referred to in the appointment.

- 23.6 If a proxy appointment is signed or authenticated by the Member but does not name the proxy or proxies in whose favour it is given, the chairperson may either act as proxy or complete the proxy appointment by inserting the name or names of one or more Directors or the Secretary.

## 24. Lodgement of proxy

- 24.1 Subject to clause 24.3, the appointment of a proxy or attorney must be received by the Company, at least 48 hours (unless reduced in the notice of meeting to which the appointment relates) before the general meeting (or the resumption of an adjourned general meeting) at which the appointee is to attend and vote.

- 24.2 If the appointment purports to be executed under a power of attorney or other authority, the original document or a certified copy of it must be received by the Company at least 48 hours (unless reduced in the notice of meeting to which the appointment relates) before the general meeting (or the resumption of an adjourned general meeting).

- 24.3 The Company receives an appointment of a proxy or attorney or other authority under which it was signed when they are:

- (a) received at:
  - (i) the Company's registered office;
  - (ii) a facsimile number at the Company's registered office; or
  - (iii) a place, facsimile number or electronic address specified for that purpose in the notice of general meeting; or
- (b) if the notice of general meeting specifies other electronic means by which a Member may give an appointment, received by the Company in accordance with the Corporations Act.

## 25. Validity

A vote cast in accordance with an appointment of proxy or power of attorney is valid even if before the vote was cast the appointor:

- (a) died;
- (b) became mentally incapacitated; or
- (c) revoked the proxy or power,

unless any written notification of the death, unsoundness of mind or revocation was received by the Company before the relevant general meeting or adjourned general meeting.

## 26. Representatives of bodies corporate

- 26.1 Any Member that is a body corporate may appoint an individual as its representative as provided by the Corporations Act.

- 26.2 The appointment of a Representative may set out restrictions on the Representative's powers.

- 26.3 The original form of appointment of a Representative, a certified copy of the appointment, or a certificate of the body corporate evidencing the appointment of a Representative is prima facie evidence of a Representative having been appointed.

- 26.4 The chairperson of a general meeting may permit a person claiming to be a Representative to exercise the body's powers even if he or she has not produced a certificate or other satisfactory evidence of his or her appointment.

## Written resolutions

### 27. Written resolutions

- 27.1 The Company may pass a resolution without a general meeting being held if all the Members entitled to vote on the resolution sign a document containing a statement that they are in favour of the resolution set out in the document. The resolution is passed when the last Member signs.
- 27.2 For the purposes of clause 27.1, separate copies of a document may be used for signing by Members if the wording is identical in each copy.
- 27.3 If the Company has one Member, the Company may pass a resolution by the Member recording it and signing the record.
- 27.4 Any document referred to in this clause may be in the form of a facsimile or electronic transmission or notification.
- 27.5 Any written resolution passed in accordance with this clause satisfies any requirement in the Constitution or in the Corporations Act (to the extent permitted by the Corporations Act) that the resolution be passed at a general meeting (or be a special resolution).

## Appointment and removal of Directors

### 28. Number of Directors

There will not be less than 3 nor more than 7 Directors unless the Company by resolution passed in general meeting (by Members entitled to vote under clause 20) changes the maximum number.

### 29. Initial Directors

The initial Directors of the Company are the persons who have consented to act as directors and are set out in the Company's application for registration as a Company. Those persons hold office subject to this Constitution.

### 30. Qualification

A Director need not be a Member.

### 31. Appointment and removal of Directors

Subject to clause 28, the Company may by resolution passed in general meeting by Members entitled to vote under clause 20:

- (a) appoint new Directors;
- (b) increase or reduce the number of Directors;
- (c) remove any Director; and
- (d) appoint another person in the Director's place.

### 32. Suspension of Directors

- 32.1 If the conduct, position or circumstances of any Director is such that continuance in office appears to the majority of the Directors to be prejudicial to the interests of the Company, a majority of Directors at a meeting of the Directors specifically called for that purpose may suspend that Director.
- 32.2 Within 14 days of any suspension under clause 32.1, the Directors must call a general meeting, at which the Members entitled to vote under clause 20 may either confirm the suspension and remove the Director from office in accordance with clause 31(c) or annul the suspension and reinstate the Director.

### 33. Additional and casual Directors

Subject to clause 28 the Directors may appoint any person as a Director to fill a casual vacancy or as an addition to the existing Directors.

### 34. Period of office

A Director will continue to hold office until his or her office is vacated under clause 35.

### 35. Vacation of office

- 35.1 The office of a Director immediately becomes vacant if the Director:
- (a) is prohibited by the Corporations Act or the ACNC Act (while the Company is a Registered Entity) from holding office or continuing as a Director;
  - (b) in the opinion of the Directors, is incapable of managing their affairs due to mental or physical incapacity, or becomes, in the opinion of the Directors, incapable of performing his or her duties;
  - (c) is committed of an indictable offence;
  - (d) resigns by notice in writing to the Company;
  - (e) is removed by a resolution of the Company pursuant to clause 31(c);
  - (f) is absent from Directors' meetings for six consecutive months without leave of absence from the Directors;
  - (g) is directly or indirectly interested in any contract or proposed contract with the Company and fails to declare the nature of the interest as required by the Corporations Act;
  - (h) becomes of unsound mind or a person whose estate is liable to be dealt with in any way under a law relating to mental health; or
  - (i) dies.

## Powers and duties of Directors

### 36. Powers and duties of Directors

- 36.1 The business of the Company is managed by the Directors who may exercise all powers of the Company that this Constitution and the Corporations Act do not require to be exercised by the Company in general meeting.
- 36.2 Without limiting the generality of clause 36.1, the Directors may exercise all the powers of the Company to:
- (a) borrow money;
  - (b) charge any property or business of the Company;



- (c) issue debentures or give any other security for a debt, liability or obligation of the Company or of any other person; and
- (d) guarantee or to become liable for the payment of money or the performance of any obligation by or of any other person.

## 37. Delegation

- 37.1 The Directors may delegate any of their powers, other than those which by law must be dealt with by the Directors as a board, to:
- (a) a committee of Directors (which may include persons other than Directors in addition to at least one Director);
  - (b) a Director;
  - (c) an employee of the Company; or
  - (d) any other person.
- 37.2 A committee or person to which any powers have been delegated must exercise its powers in accordance with any directions of the Directors and a power exercised in that way is taken to have been exercised by the Directors.
- 37.3 A committee or person to which any powers have been delegated may be authorised to sub-delegate all or any of the powers for the time being vested in it.
- 37.4 The Directors may at any time revoke any delegation of power.
- 37.5 Meetings of any committee will be governed by the provisions of this Constitution which deal with Directors' meetings so far as they are applicable and are not inconsistent with any directions of the Directors.

## Proceedings of Directors

## 38. Directors' meetings

- 38.1 A Director may at any time, and the Secretary must on the request of a Director, call a Directors' meeting.
- 38.2 A Directors' meeting must be called by not less than 48 hours' notice of a meeting to each Director, unless the Directors unanimously agree otherwise. The notice may be in writing or given using any technology consented to by all the Directors.
- 38.3 An accidental omission to send a notice of a meeting of Directors to any Director or the non-receipt of such a notice by any Director does not invalidate the proceedings, or any resolution passed, at the meeting.
- 38.4 Subject to the Corporations Act, a Directors' meeting may be held by the Directors communicating with each other by any technological means by which they are able simultaneously to hear each other and to participate in discussion.
- 38.5 The Directors need not all be physically present in the same place for a Directors' meeting to be held.
- 38.6 Subject to clause 47, a Director who participates in a meeting held in accordance with this Constitution is taken to be present and entitled to vote at the meeting.
- 38.7 Clauses 38.4 to 38.6 apply to meetings of Directors' committees as if all committee members were Directors.
- 38.8 The Directors may meet together, adjourn and regulate their meetings as they think fit.
- 38.9 A quorum is a majority of Directors. The quorum must be present at all times during the meeting.

- 38.10 Where a quorum cannot be established for the consideration of a particular matter at a meeting of Directors, the chairperson may call a general meeting to deal with the matter.

## 39. Decision on questions

- 39.1 Subject to this Constitution, questions arising at a meeting of Directors are to be decided by a majority of votes of the Directors present and voting.
- 39.2 Subject to clause 47 and the Corporations Act, each Director has one vote.
- 39.3 If there is an equality of votes, the chairperson of a meeting does not have a casting vote in addition to his or her deliberative vote.
- 39.4 An Alternate Director has one vote for each Director for whom he or she is an alternate.
- 39.5 If the Alternate Director is a Director, he or she also has a vote as a Director.

## 40. Alternate Directors

- 40.1 A Director may, with the approval of a majority of the other Directors, appoint any person as his or her alternate for a period determined by that Director.
- 40.2 An Alternate Director is entitled to notice of Directors' meetings and, if the appointor is not present at a meeting, is entitled to attend, be counted in a quorum and vote as a Director.
- 40.3 An Alternate Director is an officer of the Company and is not an agent of the appointor.
- 40.4 The provisions of this Constitution which apply to Directors also apply to Alternate Directors.
- 40.5 The appointment of an Alternate Director:
- (a) may be revoked at any time by the appointor or the other Directors; and
  - (b) end automatically when the appointor ceases to be a Director.
- 40.6 Any appointment or revocation under this clause must be effected by written notice delivered to the Secretary.

## 41. Remaining Directors

- 41.1 The Directors may act even if there are vacancies on the board.
- 41.2 If the number of Directors is not sufficient to constitute a quorum at a Directors' meeting, the Directors may act only to:
- (a) appoint a Director; or
  - (b) call a general meeting.

## 42. Chairperson

- 42.1 The Directors may elect a Director as chairperson of Directors' meetings and may determine the period for which the chairperson will hold office.
- 42.2 If no chairperson is elected or if the chairperson is not present at any Directors' meeting within ten minutes after the time appointed for the meeting to begin, the Directors present must elect a Director to be chairperson of the meeting.
- 42.3 The Directors may elect a Director as deputy chairperson to act as chairperson in the chairperson's absence.

## 43. Written resolutions

- 43.1 The Directors may pass a resolution without a Directors' meeting being held if all the Directors entitled to vote on the resolution sign a document containing a statement that they are in favour of the resolution set out in the document. The resolution is passed when the last Director entitled to vote signs.
- 43.2 For the purposes of clause 43.1, separate copies of a document may be used for signing by Directors if the wording of the resolution and statement is identical in each copy.
- 43.3 Any document referred to in this clause may be in the form of a facsimile or electronic transmission or notification.
- 43.4 The minutes of Directors' meetings must record that a resolution was passed in accordance with this clause.
- 43.5 This clause applies to meetings and resolutions of Directors' committees as if all members of the committee were Directors.

## 44. Validity of acts of Directors

- 44.1 If it is discovered that:
- (a) there was a defect in the appointment of a person as a Director, Alternate Director or member of a Directors' committee; or
  - (b) a person appointed to one of those positions was disqualified,
- all acts of the Directors or the Directors' committee before the discovery was made are as valid as if the person had been duly appointed and was not disqualified.

## 45. Minutes and Registers

- 45.1 The Directors must cause minutes to be made of:
- (a) the names of the Directors present at all general meetings, Directors' meetings and meetings of Directors' committees;
  - (b) all proceedings and resolutions of general meetings, Directors' meetings and meetings of Directors' committees;
  - (c) all resolutions passed by Members in accordance with clause 27 or the Corporations Act;
  - (d) all resolutions passed by Directors in accordance with clause 43;
  - (e) all appointments of officers;
  - (f) all orders made by the Directors and Directors' committees; and
  - (g) all disclosures of interests made under clause 47.
- 45.2 Minutes must be signed by the chairperson of the meeting or by the chairperson of the next meeting of the relevant body, and if so signed will as between the Directors be conclusive evidence of the matters stated in such minutes.
- 45.3 The Company must keep all registers required by this Constitution and the Corporations Act.

## Payments to Directors and Directors interests

### 46. Payments to Directors

No payment will be made to any Director of the Company other than payment:

- (a) of out of pocket expenses reasonably and properly incurred by the Director in the performance of any duty as Director of the Company where the amount payable does not exceed an amount previously approved by the Directors;
- (b) for any service rendered to the Company by the Director in a professional or technical capacity, other than in the capacity as Director, where the provision of the service, and the amount payable, has the prior approval of the Directors and is not more than an amount which commercially would be reasonable payment for the service;
- (c) of any reasonable and proper salary or wage due to the Director as an employee of the Company where the terms of employment have been approved by the Directors; and
- (d) relating to an indemnity in favour of the Director and permitted by section 199A of the Corporations Act or a contract of insurance permitted by section 199B of the Corporations Act.

## 47. Directors' interests

47.1 As required by the Corporations Act, a Director must give the Directors notice of any material personal interest in a matter that relates to the affairs of the Company.

47.2 Subject to the provisions of this clause 47, a Director or a body or entity in which a Director has a direct or indirect interest may:

- (a) enter into any agreement or arrangement with the Company;
- (b) hold any office or place of profit other than as auditor in the Company; and
- (c) act in a professional capacity other than as auditor for the Company,

and the Director or the body or entity can receive and keep beneficially any remuneration, profits or benefits under any agreement or arrangement with the Company or from holding an office or place of profit in or acting in a professional capacity with the Company.

47.3 The fact that a Director holds office as a director, and has fiduciary obligations arising out of that office:

- (a) will not void or render voidable a contract made by a Director with the Company;
- (b) will not void or render voidable a contract or arrangement entered into by or on behalf of the Company and in which the Director may have any interest; and
- (c) will not require the Director to account to the Company for any profit realised by or under any contract or arrangement entered into by or on behalf of the Company and in which the Director may have any interest.

47.4 A Director may be or become a director or other officer of, or otherwise be interested in:

- (a) any related body corporate of the Company; or
- (b) any other body corporate promoted by the Company or in which the Company may be interested as a vendor, shareholder or otherwise,

and is not accountable to the Company for any remuneration or other benefits received by the Director as a director or officer of, or from having an interest in, that body corporate.

47.5 A Director who has a material personal interest in a matter that is being considered at a Directors' meeting must not:

- (a) be present while the matter is being considered at the meeting; or
- (b) vote on the matter,

unless permitted to do so by the Corporations Act, in which case the Director may:

- (c) be counted in determining whether or not a quorum is present at any meeting of Directors considering that contract or arrangement or a proposed contract or arrangement;

- (d) sign or countersign any document relating to that contract or arrangement or a proposed contract or arrangement; and
- (e) vote in respect of, or in respect of any matter arising out of, the contract or arrangement or proposed contract or arrangement.

## 48. Conflicts of interest

In addition to clause 47.5, the Directors shall, to the extent required by any applicable law, establish a mechanism for dealing with any conflicts of interest that may occur involving a Director, officer or employee of the Company.

## Management Directors

### 49. Appointment to management positions

- 49.1 The Directors may appoint a Director to any management position or other office in the Company (other than the position of auditor) on such terms as they think fit.
- 49.2 A Director appointed under clause 49.1 is referred to in this Constitution as a Management Director.
- 49.3 The Directors may, subject to the terms of any employment contract with the Management Director, suspend, remove or dismiss him or her from that office and appoint another Director in that place.
- 49.4 If a Management Director ceases to be a Director, his or her appointment as a Management Director terminates automatically.
- 49.5 A Management Director is subject to the same provisions as to retirement, resignation and removal as the other Directors.

### 50. Powers of Management Directors

- 50.1 The Directors may:
  - (a) confer on a Management Director any powers exercisable by the Directors, subject to any terms and restrictions determined by the Directors; and
  - (b) authorise a Management Director to sub-delegate all or any of the powers vested in him or her.
- 50.2 Any power conferred under this clause may be concurrent with but not to the exclusion of the Directors' powers.
- 50.3 The Directors may at any time withdraw or vary any of the powers conferred on a Management Director.

## Local management

### 51. Local management

- 51.1 The Directors may provide for the management and transaction of the affairs of the Company in any places and in such manner as they think fit.
- 51.2 Without limiting clause 51.1 the Directors may:
  - (a) establish local boards or agencies for managing any of the affairs of the Company in a specified place and appoint any persons to be members of those local boards or agencies; and

- (b) delegate to any person appointed under clause 51.2(a) any of the powers, authorities and discretions which may be exercised by the Directors under this Constitution,  
on any terms and subject to any conditions determined by the Directors.

51.3 The Directors may at any time revoke or vary any delegation under this clause.

## 52. Appointment of attorneys and agents

52.1 The Directors may from time to time by resolution or power of attorney executed in accordance with section 127 of the Corporations Act appoint any person to be the attorney or agent of the Company:

- (a) for the purposes;
- (b) with the powers, authorities and discretions (not exceeding those exercisable by the Directors under this Constitution);
- (c) for the period; and
- (d) subject to the conditions,  
determined by the Directors.

52.2 An appointment by the Directors of an attorney or agent of the Company may be made in favour of:

- (a) any member of any local board established under this Constitution;
- (b) any company;
- (c) the members, directors, nominees or managers of any company or firm; or
- (d) any fluctuating body of persons whether nominated directly or indirectly by the Directors.

52.3 A power of attorney may contain such provisions for the protection and convenience of persons dealing with an attorney as the Directors think fit.

52.4 The Directors may appoint attorneys or agents by electronic, facsimile or telegraphic transmission to act for and on behalf of the Company.

52.5 An attorney or agent appointed under this clause may be authorised by the Directors to sub-delegate all or any of the powers authorities and discretions for the time being vested in it.

## Secretary

### 53. Secretary

53.1 Unless not required by the Corporations Act, there must be at least one secretary of the Company who ordinarily resides in Australia appointed by the Directors on conditions determined by them.

53.2 The Secretary is entitled to attend and be heard on any matter at all Directors' and general meetings.

53.3 The Directors may, subject to the terms of the Secretary's employment contract (if any), suspend, remove or dismiss the Secretary.

## Inspection of records

### 54. Inspection of records

54.1 Except as otherwise required by the Corporations Act, the Directors may determine whether and to what extent, and at what times and places and under what conditions, the financial records and

other documents of the Company or any of them will be open for inspection by Members other than Directors.

- 54.2 Except as otherwise required by the Corporations Act, a Member other than a Director does not have the right to inspect any financial records or other documents of the Company unless the Member is authorised to do so by a court order or a resolution of the Directors.
- 54.3 The Secretary, or other Company officer as determined by the Directors, must keep a members' register which any Member may by writing to the Secretary, request to inspect, but such request must not be more than two times a year. In complying with a Member request, the Secretary or other Company officer with responsibility must make the members' register open for inspection within a reasonable timeframe, but no later than 7 days from the date of the request, and may determine at what times and places and under what conditions the register is viewed.

## Notices

### 55. Service of notices

- 55.1 Notice may be given by the Company to any person who is entitled to notice under this Constitution:
- (a) by serving it on the person; or
  - (b) by sending it by post, facsimile transmission or electronic notification (or email) to the person at the person's address shown in the Register or the address supplied by the person to the Company for sending notices to the person; or
  - (c) if it is a notice of meeting, by giving it in accordance with section 249J(3) of the Corporations Act.
- 55.2 A notice sent by post is taken to be served:
- (a) by properly addressing, prepaying and posting a letter containing the notice; and
  - (b) on the day after the day on which it was posted.
- 55.3 Subject to the Corporations Act, a notice sent by facsimile transmission or electronic notification is taken to be served:
- (a) by properly addressing the facsimile transmission or electronic notification and transmitting it; and
  - (b) on the day after its despatch.
- 55.4 If a Member does not have an address recorded in the Register a notice will be taken to be served on that Member 24 hours after it was posted:
- (a) on a notice board at the Company's registered office; or
  - (b) on the Company's website.
- 55.5 A Member whose address recorded in the Register is not in Australia may specify in writing an address in Australia to be taken to be the Member's for the purposes of clause 55.
- 55.6 A certificate in writing signed by a Director, Secretary or other officer of the Company that a document or its envelope or wrapper was addressed and stamped and was posted is conclusive evidence of posting.
- 55.7 Subject to the Corporations Act the signature to a written notice given by the Company may be written or printed.
- 55.8 All notices sent by post outside Australia must be sent by prepaid airmail post.

### 56. Persons entitled to notice

- 56.1 Notice of every general meeting must be given to:

- (a) every Member who is entitled to attend the general meeting;
- (b) every Director and Alternate Director; and
- (c) any Auditor.

56.2 No other person is entitled to receive notice of a general meeting.

## Seals

### 57. Common Seal

If the Company has a Seal:

- (a) the Directors must provide for the safe custody of the Seal;
- (b) the Seal must not be used without the authority of the Directors or a Directors' committee authorised to use the Seal;
- (c) every document to which the Seal is affixed must be signed by a Director and be countersigned by another Director, the Secretary or another person appointed by the Directors to countersign the document.

### 58. Duplicate Seal

If the Company has a Seal, the Company may have one or more duplicate seals of the Seal each of which:

- (a) must be a facsimile of the Seal with 'Duplicate Seal' on its face;
- (b) must not be used except with the authority of the Directors.

## Audit and accounts

### 59. Audit and accounts

- 59.1 The Directors must cause the Company to keep written financial records in relation to the business of the Company, and to prepare financial documents and reports, in accordance with the requirements of the Corporations Act and any other applicable laws.
- 59.2 The Directors must cause the financial records and financial documents of the Company to be audited to the extent required by, and in accordance with the requirements of, the Corporations Act and any other applicable laws.

## Winding up and revocation of endorsement

### 60. Winding up

60.1 If the Company is wound up:

- (a) each Member; and
- (b) each person who has ceased to be a Member in the preceding 12 months, undertakes to contribute to the property of the Company for the:
  - (c) payment of debts and liabilities of the Company (in relation to clause 60.1(b), contracted before the person ceased to be a Member) and payment of costs, charges and expenses of winding up; and
  - (d) adjustment of the rights of the contributories amongst themselves,



such amount as may be required, not exceeding \$10.00 (and otherwise has no liability for the payment of debts and liabilities of the Company nor obligation to contribute to the property of the Company).

60.2 If the Company is endorsed as a deductible gift recipient under Subdivision 30-BA of the Tax Act then on the winding up or revocation of endorsement of the Company any surplus of the following assets, namely:

- (a) gifts of money or property for the principal purpose of the Company;
- (b) contributions described in item 7 or 8 of the table in section 30-15 of the Tax Act in relation to a fundraising event held for the principal purpose;
- (c) money received by the Company because of such gifts or contributions,

will, as required by section 30-125 of the Tax Act, be given or transferred to a fund authority or institution gifts to which are deductible under Division 30 of the Tax Act and which, by its constitution, is:

- (d) required to pursue charitable purposes only (being charitable purposes similar, as far as possible, to those of the Company);
- (e) required to apply its income in promoting its charitable purposes; and
- (f) prohibited from making any distribution to its members and paying fees to its directors, to at least the same extent of such prohibitions under this Constitution,

such fund authority or institution to be determined by the Members, and in default, by application to the Supreme Court of Queensland for determination.

60.3 Subject to clause 60.2, on the winding up of the Company, any surplus remaining following the satisfaction of all debts and liabilities of the Company will not be paid to or distributed amongst Members, but will, unless otherwise required by law, be given or transferred to another corporation or body which, by its constitution, is:

- (a) required to pursue charitable purposes only (being charitable purposes similar, as far as possible, to those of the Company);
- (b) required to apply its income in promoting its charitable purposes; and
- (c) prohibited from making any distribution to its members and paying fees to its directors, to at least the same extent of such prohibitions under this Constitution,

such corporation or body to be determined by the Members, and in default, by application to the Supreme Court of Queensland for determination.

## 61. Indemnity

61.1 To the extent permitted by law and subject to the restrictions in section 199A of the Corporations Act, the Company indemnifies every person who is or has been an officer of the Company against:

- (a) any liability (other than for legal costs) incurred by that person as an officer of the Company (including liabilities incurred by the officer as an officer of a subsidiary of the Company where the Company requested the officer to accept that appointment); or
- (b) reasonable legal costs incurred in defending an action for a liability incurred by that person as an officer of the Company (including legal costs incurred by the officer as an officer of a subsidiary of the Company where the Company requested the officer to accept that appointment).

61.2 The amount of any indemnity payable under clauses 61.1(a) or 61.1(b) will include an additional amount (**GST Amount**) equal to any GST payable by the officer being indemnified (**Indemnified Officer**) in connection with the indemnity (less the amount of input tax credit claimable by the Indemnified Officer in connection with the indemnity). Payment of any indemnity which includes a GST Amount is conditional upon the Indemnified Officer providing the Company with a GST tax invoice for the GST Amount.

61.3 For the purposes of this clause and clause 62, **officer** means:

- (a) a Director; or
- (b) a Secretary.

## 62. Insurance

The Company may pay a premium in respect of a contract insuring a person who is or has been an officer against liability incurred by the person as an officer, except in circumstances prohibited by the Corporations Act.

## Internal disputes

### 63. Resolution of internal disputes

- 63.1 Disputes between Members (in their capacity as Members), and disputes between Members and the Company that the parties have not been able to themselves resolve (after following any internal dispute procedures the Directors may specify or adopt) are to be referred to such mediator as the Directors may, subject to applicable law, determine.
- 63.2 At least seven days before such a mediation session is to commence, the parties are to exchange statements of the issues that are in dispute between them and supply copies to the mediator.
- 63.3 Any internal dispute procedures the Directors may specify or adopt may include, without limitation:
  - (a) the appointment of an independent person to arbitrate on the dispute;
  - (b) processes to bring the parties together to help resolve the dispute at an early stage, and should allow all parties a full and fair opportunity to present their case.

## Complaints

### 64. Complaints

If, and to the extent, required by any applicable law, the Directors shall ensure that a mechanism is established that will properly and effectively deal with complaints made by members of the public and grievances from employees.

## Amendment

### 65. Amendment of this Constitution

This Constitution may be amended in accordance with the requirements of the Corporations Act provided however that if at any time the Members include a Founding Member, any proposed amendment or special resolution to make an amendment to this Constitution will not be carried or have any force or effect unless the Founding Member consents in writing to the amendment.

## Execution of documents

### 66. Execution of documents

The Company may execute a document:

- (a) in accordance with section 127(1) of the Corporations Act;

- (b) if the Company has a Seal, in accordance with section 127(2) of the Corporations Act and clauses 57 and 58; or
- (c) in any other way approved by the Directors and permitted by law.

## Applicable Not-for-Profit Laws

### 67. Applicable Not-for-Profit Laws

The Company will at all times comply with the Applicable Not-for-Profit Laws.

# LIGHTHOUSE LAUNDRY SERVICES LTD

✔ Charity is registered.

✔ Charity reporting is up to date.



This charity is in an ACNC approved reporting group under [White Box Enterprises Ltd ACNC Group](#). Reporting group members submit a single Annual Information Statement for the group.

## Charity details

ABN:	<a href="#">24652173825</a>
Address:	Po Box 590 Fortitude Valley QLD, 4006, Australia
Email:	<a href="mailto:info@whiteboxenterprises.com.au">info@whiteboxenterprises.com.au</a>
Address For Service email:	<a href="mailto:info@whiteboxenterprises.com.au">info@whiteboxenterprises.com.au</a>
Website:	<a href="http://whiteboxenterprises.com.au">whiteboxenterprises.com.au</a>
Phone:	<a href="tel:0400382852">0400382852</a>
Charity Size:	Information unavailable
Who the charity helps:	Aboriginal and Torres Strait Islander people Migrants, refugees or asylum seekers People at risk of homelessness/ people experiencing homelessness People from a culturally and linguistically diverse background People with chronic illness (including terminal illness) People with disabilities Pre/post release offenders and/or their families Unemployed persons
Date established:	22 July 2021
Financial year end:	30/06

## Where the charity operates

States:	New South Wales Queensland
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### Using the information on the Register

Information on the Charity Register has been provided to the ACNC by charities. If information is not shown, this may be because it has not yet been provided. The ACNC may also approve information be withheld from the Charity Register in certain circumstances. [Read more about information on the Charity Register](#).

## People

### Responsible people

The role of a 'Responsible Person' is an important one for registered charities. Generally, a charity's Responsible People are its board or committee members, or trustees.

<div><b><u>Angharad Lubbock</u></b></div> <div><b>Role:</b> <a href="#">Director</a></div> <div><a href="#">Associated charities</a> →</div>	<div><b><u>Geoff Zippel</u></b></div> <div><b>Role:</b> <a href="#">Director</a></div> <div><a href="#">Associated charities</a> →</div>	<div><b><u>Luke Terry</u></b></div> <div><b>Role:</b> <a href="#">Director</a></div> <div><a href="#">Associated charities</a> →</div>
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Mark Daniels

Role: Other

Associated charities


→

# Documents

## Annual reporting

Title	Due date	Date received	Download
Annual Information Statement 2024	No due date	Not required - group	—
Financial Report 2024	No due date	Not required - group	—
Annual Information Statement 2023	No due date	Not required - group	—
Financial Report 2023	No due date	Not required - group	—

## Documents

Title	Date	Reporting year	Download
Governing Document	8 August 2022	—	 <a href="#">Download</a>

# History

## The charity's subtype history

Purpose	Start date	End date
Public Benevolent Institution (PBI)	22 July 2021	—
Advancing social or public welfare	22 July 2021	—

## Registration status history

Effective date	Status
22 July 2021	Registered

## Enforcement action history

Enforcement action refers to the exercise of powers under the [ACNC Act](#).