



# Draft 2021/22 Detailed Budget for Adoption 24th June 2021



# BYRON SHIRE COUNCIL

## Draft 2021/2022 Budget

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<b>CONSOLIDATED FUND FORECAST</b>		
<b>ESTIMATE 2020/21</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>
	<b>OPERATING RESULTS</b>	
90,047,300	Operating Revenues	93,495,300
81,110,300	Less Operating Expenses	78,270,300
15,029,000	Less Depreciation	15,779,900
<b>(6,092,000)</b>	<b>Operating Result before Capital Amounts</b>	<b>(554,900)</b>
	<b>Add Expenses Not Involving a Flow of Funds</b>	
15,029,000	Depreciation	15,779,900
	<b>Add Capital Grants and Contributions</b>	
19,474,500	Capital Grants and Contributions	24,268,700
1,969,100	Section 94 Contributions (excluding interest)	1,969,100
	<b>Add Non-operating Funds Employed</b>	
1,750,000	Loan Funds Used	13,500,000
0	Sale of Assets	0
	<b>Subtract Funds Deployed for Non-operating Purposes</b>	
(54,088,800)	Capital Works	(65,559,600)
(3,513,500)	Repayment of Principal on Loans	(3,868,200)
<b>(25,471,700)</b>	<b>Cash Surplus / (Deficit)</b>	<b>(14,465,000)</b>
	<b>Equity Movements</b>	
(25,265,000)	Reserves - Increase / (Decrease)	(14,465,000)
(206,700)	Forecast result for the year - surplus / (deficit)	(0)
517,600	<b>Accumulated Result - surplus / (deficit)</b>	517,600

<b>GENERAL FUND FORECAST</b>		
<b>ESTIMATE 2020/21</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>
	<b>OPERATING RESULTS</b>	
	<b>General Fund Activities</b>	
61,498,400	Operating Revenues	63,685,200
59,886,000	Less Operating Expenses	54,748,400
10,533,000	Less Depreciation	11,132,400
<b>(8,920,600)</b>	<b>Operating Result before Capital Amounts</b>	<b>(2,195,600)</b>
	<b>Add Expenses Not Involving a Flow of Funds</b>	
10,533,000	Depreciation	11,132,400
	<b>Add Capital Grants and Contributions</b>	
19,474,500	Capital Grants and Contributions	24,268,700
969,100	Section 94 Contributions (excluding interest)	969,100
	<b>Add Non-operating Funds Employed</b>	
1,750,000	Loan Funds Used	1,500,000
0	Sale of Assets	0
	<b>Subtract Funds Deployed for Non-operating Purposes</b>	
(41,640,400)	Capital Works	(42,179,700)
(1,149,600)	Repayment of Principal on Loans	(1,375,800)
<b>(18,984,000)</b>	<b>Cash Surplus / (Deficit)</b>	<b>(7,880,900)</b>
	<b>Equity Movements</b>	
(18,777,300)	Reserves - Increase / (Decrease)	(7,880,900)
(206,700)	Forecast result for the year - surplus / (deficit)	(0)
517,600	<b>Accumulated Result - surplus / (deficit)</b>	517,600

<b>WATER FUND FORECAST</b>		
<b>ESTIMATE 2020/21</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>
	<b>OPERATING RESULTS</b>	
10,753,800	Operating Revenues	10,960,800
9,338,500	Less Operating Expenses	10,923,900
1,416,000	Less Depreciation	1,504,100
<b>(700)</b>	<b>Operating Result before Capital Amounts</b>	<b>(1,467,200)</b>
	<b>Add Expenses Not Involving a Flow of Funds</b>	
1,416,000	Depreciation	1,504,100
	<b>Add Capital Grants and Contributions</b>	
0	Capital Grants and Contributions	0
250,000	Section 64 Contributions (excluding interest)	250,000
	<b>Add Non-operating Funds Employed</b>	
0	Loan Funds Used	0
0	Sale of Assets	0
	<b>Subtract Funds Deployed for Non-operating Purposes</b>	
(2,842,500)	Acquisition of Assets	(4,014,500)
0	Repayment of Principal on Loans	0
<b>(1,177,200)</b>	<b>Cash Surplus / (Deficit)</b>	<b>(3,727,600)</b>
	<b>Equity Movements</b>	
(1,177,200)	Reserves - Increase / (Decrease)	(3,727,600)
0	Working Capital - Increase / (Decrease)	0

<b>SEWER FUND FORECAST</b>		
<b>ESTIMATE 2020/21</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>
	<b>OPERATING RESULTS</b>	
17,795,100	Operating Revenues	18,849,300
11,885,800	Less Operating Expenses	12,598,000
3,080,000	Less Depreciation	3,143,400
<b>5,909,300</b>	<b>Operating Result before Capital Amounts</b>	<b>3,107,900</b>
	<b>Add Expenses Not Involving a Flow of Funds</b>	
3,080,000	Depreciation	3,143,400
	<b>Add Capital Grants and Contributions</b>	
0	Capital Grants and Contributions	0
750,000	Section 64 Contributions (excluding interest)	750,000
	<b>Add Non-operating Funds Employed</b>	
0	Loan Funds Used	12,000,000
0	Sale of Assets	0
	<b>Subtract Funds Deployed for Non-operating Purposes</b>	
(9,605,900)	Acquisition of Assets	(19,365,400)
(2,363,900)	Repayment of Principal on Loans	(2,492,400)
<b>(2,230,500)</b>	<b>Cash Surplus / (Deficit)</b>	<b>(2,856,500)</b>
	<b>Equity Movements</b>	
(5,310,500)	Reserves - Increase / (Decrease)	(2,856,500)
0	Working Capital - Increase / (Decrease)	0

## Estimated Reserve Balances All Funds

	Description	2020/21 Estimted Balance	Movement	2021/22 Estimted Balance
<b>General Fund</b>	<b>Internal Reserves</b>			
	Information Technology	(43)	0	(43)
	Council Holiday Parks	2,043,266	(549,900)	1,493,366
	Employee Leave Entitlements	563,088	0	563,088
	Waste Management Reserve	5,581,460	(2,140,400)	3,441,060
	Plant	1,572,401	(394,400)	1,178,001
	Quarry	631,841	(100,000)	531,841
	Risk Management Reserve	242,866	(4,200)	238,666
	Property Reserve	87,701	0	87,701
	Stormwater Levy Reserve	83,810	46,000	129,810
	IS Carryover	136,899	0	136,899
	Land & Natural Environment	18,784	0	18,784
	Footpath Dining	372,745	(147,100)	225,645
	Byron Bay Library	299,334	0	299,334
	Pay Parking - Council	0	0	0
	People & Culture	377,415	(175,000)	202,415
	Legal Services	100,000	0	100,000
	Community Development	242,373	(61,800)	180,573
	Childcare	81,593	(74,800)	6,793
	General Managers Program	83	0	83
	Election Reserve	205,359	(182,600)	22,759
	Environmental Levy	3,657	1,900	5,557
	Revolving Energy Fund	38,147	(28,000)	10,147
	Tennis Court Reserve	0	200	200
	Asset Revaluation Reserve	10,620	0	10,620
	2017/18 Special Rate Carryover Reserve	11,811	42,200	54,011
	Mullumbimby Civic Hall	0	0	0
	Brunswick Heads Memorial Hall	33,328	0	33,328
	South Golden Beach Hall	33,887	0	33,887
	Infrastructure Renewal Reserve - Byron Bay	366,624	(91,850)	274,774
	Infrastructure Renewal Res - Non Byron	730,114	(251,200)	478,914
	Byron Bay Town Centre Masterplan	293,169	471,150	764,319
	Byron Library Exhibition Space	28,298	0	28,298
	Brunswick Valley Community Centre	368	0	368
	Suffolk park Community Hall	9,214	0	9,214
	Special Events and Response Mitigation	6	0	6
	On Site Sewerage Management (Rate Notice)	386,509	(273,800)	112,709
	Property Development Reserve	518,931	(55,400)	463,531
	Suffolk park open Space Reserve	50,000	0	50,000
	Bridge Replacement Fund	1,937	0	1,937
	Ocean Shores Community Centre	26,952	0	26,952
	Grant Management	48	0	48
	Environment Enforcement Levy	91,090	200	91,290
	Information & Technology Service Fee	108,017	(14,800)	93,217
	Byron Bay Senior Citizens Hall	51,524	0	51,524
	Economic Development	46,429	0	46,429
	Land Remediation	9,848	0	9,848
WHS Incentive	27,516	0	27,516	
Community Building Maintenance	177,070	(100,000)	77,070	
Public Toilet Maintenance	48,300	0	48,300	
Volunteer Visitor Fund	17,408	0	17,408	
Byron Bay Construction Contingency	300,000	0	300,000	
Byron Bay Hospital Redevelopment	3,500,000	(3,500,000)	0	
Pay Parking Meter Replacement	200,000	0	200,000	
	<b>Total Internal Reserves</b>	<b>19,761,796</b>	<b>(7,583,600)</b>	<b>12,178,196</b>

## Estimated Reserve Balances All Funds

	Description	2020/21 Estimated Balance	Movement	2021/22 Estimated Balance
	<b>External Reserves</b>			
	Crown Reserves	90,661	65,100	155,761
	Domestic Waste Management	(354,928)	463,200	108,272
	Pay Parking - Crown	227,848	197,600	425,448
	<b>Unexpended Loans</b>	589,158	(210,200)	378,958
	<b>Unexpended Grants</b>	322,400	(322,400)	0
	<b>Total External Reserves</b>	<b>875,140</b>	<b>193,300</b>	<b>1,068,440</b>
	<b>Developer Contributions</b>			
	<b>OPEN SPACES</b>			
	Byron Bay	27,806.39	(144,000)	(116,194)
	Suffolk Park	470,004.62	(97,000)	373,005
	Mullumbimby	698,044.32	79,800	777,844
	Bangalow	391,926.24	120,400	512,326
	Brunswick Heads	52,636.21	19,400	72,036
	Ocean Shores	92,470.84	24,900	117,371
	Shire Wide	1,975,033.05	43,000	2,018,033
	Rural North	22,700.28	2,100	24,800
	Rural South	15,120.03	100	15,220
	<b>COMMUNITY FACILITIES</b>		0	
	Byron Bay/Suffolk Park	(19,051.23)	16,500	(2,551)
	Mullumbimby	25,781.03	2,300	28,081
	Bangalow	213,161.86	4,700	217,862
	Brunswick Heads	17,683.71	2,200	19,884
	Ocean Shores	29,838.14	20,700	50,538
	Shire Wide	664,333.14	77,200	741,533
	Rural North	4,705.18	1,400	6,105
	Rural South	114,884.68	900	115,785
	<b>CARPARKING</b>		0	
	Byron Bay	63,098.93	15,500	78,599
	Mullumbimby	11,037.10	4,800	15,837
	Bangalow	(32.89)	0	(33)
	Brunswick Heads	187,252.48	1,500	188,752
	Broken Head Hall	3.91	0	4
	<b>CYCLEWAYS</b>		0	
	Byron Bay / Suffolk Park	212,830.18	19,100	231,930
	Mullumbimby	357,906.31	(180,200)	177,706
	Bangalow	735.33	6,100	6,835
	Brunswick Heads	24,381.35	2,100	26,481
	Ocean Shores	91,166.63	(73,200)	17,967
	Rural North	15,160.48	100	15,260
	Rural South	101,214.21	800	102,014
	Shire Wide	5,403.54	5,000	10,404
	<b>URBAN ROADS</b>		0	
	Byron Bay / Suffolk Park	66,734.24	(128,500)	(61,766)
	Mullumbimby	564,831.77	14,700	579,532
	Bangalow	1,311,894.69	19,600	1,331,495
	Brunswick Heads	198,627.12	5,700	204,327
	Ocean Shores	72,960.99	22,100	95,061
	Batson Quarry	16,080.33	15,500	31,580
	Shire Wide	-	0	0



## Estimated Reserve Balances All Funds

	Description	2020/21 Estimted Balance	Movement	2021/22 Estimted Balance
	<b>RURAL ROADS</b>		0	
	Shire Rural	40,201.68	13,200	53,402
	Mudges Quarry	18,755.85	600	19,356
	Leela Quarry	4,188.18	0	4,188
	Myocum Quarry (Council)	21,776.88	2,900	24,677
	Rural	682,360.48	(417,400)	264,960
	<b>CIVIC &amp; URBAN IMPROVEMENTS</b>		0	
	Byron Bay / Suffolk Park	(16,583.76)	(100)	(16,684)
	Mullumbimby	102,190.32	(94,200)	7,990
	Bangalow	108,014.82	900	108,915
	Brunswick Heads	2,604.47	0	2,604
	Ocean Shores	138,434.60	1,100	139,535
	Rural North	(54,852.40)	(400)	(55,252)
	Rural South	52,405.47	400	52,805
	Broken Head Bus Shelter	3,906.73	0	3,907
	<b>ADMINISTRATION</b>	349,488.43	(94,100)	255,388
	<b>SHIRE SUPPORT SERVICES</b>		0	
	Shire - Rural	44,518.92	400	44,919
	Byron Bay / Suffolk Park	21,833.82	800	22,634
	Mullumbimby	15,685.17	1,500	17,185
	Bangalow	4,537.90	300	4,838
	Ocean Shores	6,203.26	200	6,403
	Brunswick Heads	644.29	0	644
	Rural North	(1,378.59)	2,400	1,021
	Rural South	24,485.26	7,100	31,585
	<b>SECTION 94A LEVY</b>	(49,416.35)	(98,800)	(148,216)
	<b>Total Section 94 Funds</b>	<b>9,618,370.62</b>	<b>(747,900.00)</b>	<b>8,870,470.62</b>
	<b>Total General Fund</b>	<b>30,255,306.34</b>	<b>(8,138,200.00)</b>	<b>22,117,106.34</b>
<b>Water Fund</b>	<b>External Reserves</b>			
	Section 64 Developer Contributions	1,483,584.25	(787,000)	696,584.25
	Capital Works Reserve	9,261,561.74	(2,940,600)	6,320,961.74
	<b>Total Water Fund</b>	<b>10,745,145.99</b>	<b>(3,727,600.00)</b>	<b>7,017,545.99</b>
<b>Sewer Fund</b>	<b>External Reserves</b>			
	Section 64 Developer Contributions	8,117,261.83	(2,430,000)	5,687,261.83
	Capital Works Reserve	6,884,176.77	(426,500)	6,457,676.77
	Plant Reserve	896,178.76	0	896,178.76
	<b>Total Sewer Fund</b>	<b>15,897,617.36</b>	<b>(2,856,500.00)</b>	<b>13,041,117.36</b>
	<b>TOTAL RESERVE FUNDING</b>	<b>56,898,069.70</b>	<b>(14,722,300.00)</b>	<b>42,175,769.70</b>

**GENERAL MANAGERS OFFICE**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>OPERATING REVENUES</b>		
39,500	0	10000	<b>Legal Services Income</b> Legal Fees Recovered	0	0.00
<b>39,500</b>	<b>0</b>		<b>Total Operating Revenues</b>	<b>0</b>	
			<b>OPERATING EXPENSES</b>		
			<b>General Managers Expenses</b>		
1,024,857	1,011,500	2001.1	Salaries and Oncosts	1,043,400	3.15
165	4,000	2001.2	Travel and Accommodation	4,000	0.00
4,419	7,500	2005.5	Sundry Office Expenses	7,500	0.00
8,695	7,700	2005.22	Regional Analysis and Comparative Tool	9,600	24.68
0	30,000	2005.23	Implementation of New Crown Lands Act	0	(100.00)
0	90,000	2005.24	Develop Plan of Management for Crown Reserves	0	(100.00)
18,696	28,000	2001.92	Motor Vehicles	28,000	0.00
			<b>Legal Services</b>		
443,724	415,500	2006.1	Salaries and Oncosts	424,800	2.24
984	3,100	2006.2	Administration Expenses	3,100	0.00
5,543	20,000	2006.5	Complaint Investigations	20,000	0.00
8,593	8,400	2006.6	Document Preparation Costs	8,400	0.00
3,604	12,500	2006.7	Admininstration Cost Commercial Activities	12,500	0.00
0	10,000	2006.8	Lease Documentation and Review	10,000	0.00
0	5,900	2006.9	Crown Lease and Land Matter Costs	5,900	0.00
12,000	8,500	2006.92	Motor Vehicle Running Expenses	8,500	0.00
595,708	600,000	20001	General Legal Expenses	200,000	(66.67)
			<b>Media and Communications</b>		
3,176	3,500	2008.2	Sundry Expenses	3,500	0.00
0	0	2008.4	Rates Insert Printing	0	0.00
2,909	2,500	2008.6	Advertising	2,500	0.00
2,323	3,000	2008.7	Photographic Library	3,000	0.00
0	1,500	2008.8	Branding	1,500	0.00
31,123	0	2008.11	Community Survey	35,000	New
26,200	28,000	2008.13	Digital Engagement	28,000	0.00
2,909	10,000	2008.14	Printing	10,000	0.00
0	13,000	2008.16	Community Newsletter (Something to Talk About)	13,000	0.00
			<b>Indirect Costs</b>		
293,496	316,400	2015.91	Support Services Allocated	311,500	(1.55)
(1,806,600)	(1,904,000)	2015.910a	Support Services Reallocated	(1,981,200)	4.05
<b>682,523</b>	<b>736,500</b>		<b>Total Operating Expenses</b>	<b>212,500</b>	
<b>(682,523)</b>	<b>(736,500)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(212,500)</b>	
<b>(682,523)</b>	<b>(736,500)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(212,500)</b>	
			<b>Capital Movements</b>		
	0	4108.1	Less Principal Repayments	0	
	0	4115	Less Transfer to Reserves	0	
	536,100	4116.001	Add Transfer from Reserves	12,500	
	0	4092	Add Capital Income	0	
	0	4110	Less Capital Purchases	0	
	16,500	4117.101	Add Section 94 Levies Applied	0	
	<b>(183,900)</b>		<b>Cash Result after Capital Movements</b>	<b>(200,000)</b>	

PEOPLE AND CULTURE					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
148,023	93,300	1110.3	<b>OPERATING REVENUES</b> Statecover Scheme Performance Rebate	0	(100.00)
<b>148,023</b>	<b>93,300</b>		<b>Total Operating Revenues</b>	0	(100.00)
			<b>OPERATING EXPENSES</b>		
			<b>People &amp; Culture</b>		
744,349	736,500	2007.1	Salaries	757,700	2.88
1,571	1,600	2007.3	Sundry Expenses	0	(100.00)
0	4,800	2007.4	Subscriptions	12,000	150.00
12,000	8,500	2007.92	Motor Vehicles	8,500	0.00
			<b>Training and Development</b>		
72,741	86,600	2105.5	Skills Development	86,600	0.00
81,133	56,200	2105.6	Conferences	76,200	35.59
52,583	67,300	2105.9	Organisation Development	67,300	0.00
16,935	35,600	2105.13	Education Assistance	35,600	0.00
68,983	68,500	2105.14	Compulsory Tickets and Licences	70,000	2.19
28,701	35,700	2105.15	Compliance	34,200	(4.20)
333	15,400	2105.16	Work Health & Safety	15,400	0.00
			<b>Workers Compensation</b>		
501,443	700,000	2111.1	Annual Premium	700,000	0.00
			<b>Health and Injury Management</b>		
0	5,000	2114.5	Return to Work Consulting Costs	5,000	0.00
2,241	7,700	2114.6	Health Monitoring	7,700	0.00
24,820	36,000	2114.8	Health and Wellbeing Initiatives	36,000	0.00
5,896	5,000	2114.9	Health & Wellbeing Expo	5,000	0.00
21,609	0	2114.11	Additional EAP services	25,000	New
			<b>Employee Entitlements</b>		
747,176	977,800	2115.1	Public Holidays	1,073,100	9.75
1,970,066	1,955,600	2115.2	Annual Leave	2,146,100	9.74
1,013,883	840,100	2115.3	Sick Leave	921,500	9.69
1,015,910	458,200	2115.4	Long Service Leave	502,400	9.65
137,749	122,200	2115.5	Special Leave	134,100	9.74
(3,682)	0	2115.6	Equalisation	0	0.00
59,044	56,100	2115.7	Maternity Leave	61,700	9.98
			<b>Continued on Next Page</b>		

**PEOPLE AND CULTURE (con'td)**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	
2,099,746	2,246,600	2117.1	<b>Superannuation</b> Council Contribution - Superannuation Guarantee	2,579,600	14.82
81,381	0	2117.2	Children's Services	0	0.00
257,156	240,000	2117.6	Council Contribution - LGS Retirement Scheme	240,000	0.00
			<b>Other Employee Costs</b>		
3,993	7,900	2118.2	Uniform Issues (PPE)	7,900	0.00
2,567	0	2118.3	Staff Suggestion Scheme	0	0.00
41,668	40,000	2118.5	Recruitment - Advertising	50,000	25.00
11,394	6,700	2118.8	FBT	6,700	0.00
16,046	27,700	2118.9	Recruitment - Interview, Relocation & Induction	27,700	0.00
2,634	4,300	2118.11	Fitness For Work	4,300	0.00
66,838	0	2118.12	Redundancy payments	0	0.00
3,702	10,000	2118.13	General Managers Performance Review	10,000	0.00
7,233	10,000	2118.14	Staff Recognition & Reward Scheme	10,000	0.00
1,845	2,500	2118.17	Award Supply Service Subscription	0	(100.00)
2,334	1,500	2118.19	Sundry Expenses	3,100	106.67
12,587	3,500	2118.21	Job Evaluation System/Remuneration Reviews	3,500	0.00
4,972	7,700	2118.27	Recruitment E-Services	7,700	0.00
0	22,000	2118.33	Drug & Alcohol Testing	10,000	(54.55)
			<b>Indirect Costs</b>		
77,400	78,600	2121.91	Support Services Allocated	75,300	(4.20)
(817,404)	(830,000)	2121.910	Support Services Reallocated	(853,500)	2.83
(7,918,010)	(8,172,400)	2121.2	Oncosts Recovered	(8,938,400)	9.37
<b>533,562</b>	<b>(13,000)</b>		<b>Total Operating Expenses</b>	<b>25,000</b>	<b>(292.31)</b>
<b>(385,539)</b>	<b>106,300</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(25,000)</b>	<b>(123.52)</b>
<b>(385,539)</b>	<b>106,300</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(25,000)</b>	<b>(123.52)</b>
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	93,300	4317.001	Less Transfer to Reserves	0	
	22,000	4040.101	Add Transfer from Reserves	175,000	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	<b>35,000</b>		<b>Cash Result after Capital Movements</b>	<b>150,000</b>	

**COUNCILLOR SERVICES**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>OPERATING EXPENSES</b>		
			<b>Mayoral Expenses</b>		
44,250	44,300	2141.1	Mayoral Allowance	45,400	2.48
7,896	14,000	2141.92	Motor Vehicles	13,200	(5.71)
			<b>Councillor Expenses</b>		
182,520	182,500	2145.1	Councillor Fees	187,100	2.52
14,769	17,700	2145.2	Councillors - Travel	17,700	0.00
10,251	12,000	2145.3	Councillors - Catering	12,000	0.00
9,950	31,500	2145.4	Councillors - Conferences	31,500	0.00
16,303	24,400	2145.5	Councillors - Telecommunications	22,000	(9.84)
(21)	6,100	2145.6	Councillors - Sundry Expenses	6,100	0.00
1,895	10,000	2145.7	Councillors - Professional Development	10,000	0.00
1,341	3,100	2145.11	Councillors - Carer's Expenses	3,100	0.00
245	2,000	2145.12	Councillors - IT Support Services	2,000	0.00
8,175	14,000	2145.14	Councillors - IT Equipment and Consumables	33,300	137.86
1,529	1,500	2145.15	Councillors - Assistance Program	1,500	0.00
			<b>Other Civic Expenses</b>		
44,443	45,000	2151.1	Subscription Local Government Association	45,000	0.00
0	5,000	2151.2	Election Expenses	232,600	4,552.00
4,136	4,000	2151.3	Civic Receptions / Functions	4,000	0.00
1,186	5,000	2151.7	Council Committees, Guidance Group and Panel Meeting Expenses	10,000	100.00
0	0	2151.8	New Councillor Induction 2021 - 2025	10,000	New
			<b>Mayor - Discretionary Allowance</b>		
2,240	3,900	2153.13	Unallocated	3,900	0.00
			<b>Regional Contributions</b>		
19,300	24,100	2152.1	Northern Rivers Joint Organisation Membership	26,500	9.96
112,600	115,500	2152.3	Contribution - Far North Coast County Council	117,800	1.99
4,346	5,000	2152.4	Contribution - Institute Public Works Engineers Australia	5,000	0.00
34,945	37,600	2152.5	Newlog Subscription	40,400	7.45
0	1,200	2152.6	Contribution - ANZAC Day	1,200	0.00
0	6,500	2152.7	Contribution - Australia Day	13,400	106.15
18,261	18,300	2152.8	Contribution - Arts Northern Rivers	18,500	1.09
5,100	5,200	2152.13	Contribution - Rescue Helicopter	5,200	0.00
4,636	5,200	2152.14	Contribution - Brunswick Valley Rescue	5,200	0.00
3,900	4,000	2152.15	Donation to North Coast Academy of Sport	4,000	0.00
5,100	5,200	2152.16	Brunswick Volunteer Marine Rescue	5,200	0.00
3,200	3,300	2152.17	Tweed/Byron Life Education	3,300	0.00
2,669	2,700	2152.19	Australian Coastal Councils Annual Fee	2,700	0.00
			<b>Indirect Costs</b>		
275,496	298,400	2159.91	Support Services Allocated	295,100	(1.11)
<b>840,662</b>	<b>958,200</b>		<b>Total Operating Expenses</b>	<b>1,233,900</b>	<b>28.77</b>
<b>(840,662)</b>	<b>(958,200)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(1,233,900)</b>	<b>28.77</b>
<b>(840,662)</b>	<b>(958,200)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(1,233,900)</b>	<b>28.77</b>
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	5,000	4007.101	Add Transfer from Reserves	242,600	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	<b>(953,200)</b>		<b>Cash Result after Capital Movements</b>	<b>(991,300)</b>	

**FINANCIAL SERVICES - General Purpose Revenues**

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>OPERATING REVENUES</b>		
			<b>Rates</b>		
18,002,604	19,571,900	1111.1	Residential Rate	19,918,100	1.77
2,106,090	2,264,500	1111.4	Business Rate - Byron Bay Town Centre	2,323,600	2.61
3,105,789	3,325,800	1111.8	Business Rate - Other Business	3,418,200	2.78
1,230,409	1,342,100	1111.9	Farmland Rate	1,380,700	2.88
383,000	383,000	1111.1	Environmental Levy	390,700	2.01
			<b>Abandonments - Pensioners (S. 575)</b>		
(395,606)	(420,000)	1113.1	Pensioner Abandonments	(420,000)	0.00
			<b>Extra Charges</b>		
123,582	30,000	1115.1	Extra Charges - Interest on General Rates	60,300	101.00
3,011	80,400	1115.2	Extra Charges - Legal Fees Recovered	50,000	(37.81)
0	(80,400)	1115.3	Debt Recovery Costs	(50,000)	(37.81)
2,245	2,000	1115.4	Dishonour Fees	1,000	(50.00)
			<b>Postponed Rates</b>		
33,492	(11,500)	1117.1	Rates Transfers to Postponed Rates Written Off	(11,500)	0.00
(2,773)	(4,200)	1117.2	Postponed Extra Charges Written Off	(4,200)	0.00
			<b>General Purpose Grants</b>		
2,077,358	1,000,100	1119.1	Financial Assistance Grant - General Purpose Component	2,105,200	110.50
217,511	236,000	1119.2	Pensioners Assistance Subsidy - General Rates	220,000	(6.78)
1,234,585	608,600	1119.3	Financial Assistance Grant - Roads Component	1,269,500	108.59
			<b>Interest</b>		
12,218	30,000	1121.1	Interest on Bank Accounts	10,000	(66.67)
935,492	500,000	1121.2	Interest on Investments	400,000	(20.00)
174,217	0	1121.5	Unrealised Gn/Loss on Investments	0	0.00
291,235	100,100	1123.1	Interest on Section 94 Levies	100,000	(0.10)
<b>29,534,458</b>	<b>28,958,400</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>31,161,600</b>	<b>7.61</b>
<b>29,534,458</b>	<b>28,958,400</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>31,161,600</b>	<b>7.61</b>
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	5,271,700	4149.001	Less Transfer to Reserves	5,375,100	
	1,704,300	4013.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	<b>25,391,000</b>		<b>Cash Result after Capital Movements</b>	<b>25,786,500</b>	

**FINANCIAL SERVICES**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>OPERATING REVENUES</b>		
			<b>Fees and Charges</b>		
70,553	92,200	1131.1	Section 603 Certificates	70,000	(24.08)
2,603	2,000	1131.5	Debt Recovery Costs Recouped	0	(100.00)
56,400	56,400	1131.7	Tax Equivalent Charges to Water and Sewer	56,400	0.00
25	0	1131.13	Dishonour Fees	0	0.00
658	0	1131.14	Sundry Income	0	0.00
<b>130,239</b>	<b>150,600</b>		<b>Total Operating Revenues</b>	<b>126,400</b>	<b>(16.07)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Expenditure Control and Statutory Reporting</b>		
540,530	539,700	2201.1	Salaries and Oncosts - Financial Management	593,900	10.04
87,748	85,100	2201.2	Salaries and Oncosts - Creditors	86,900	2.12
85,900	100,000	2201.7	Audit Fees	100,000	0.00
36,883	35,000	2201.8	Sundry Expenses	35,000	0.00
116,041	90,000	2201.9	Bank Fees	120,000	33.33
11	0	2201.10	Rounding	0	0.00
2,470	0	2201.12	Debt Recovery Costs	0	0.00
0	4,000	2201.14	Interest on Security Deposits	1,000	(75.00)
9,996	14,000	2201.92	Motor Vehicles	14,000	0.00
			<b>Rates Control and Debt Recovery</b>		
117,771	118,300	2205.1	Salaries and Oncosts	124,100	4.90
69,126	75,000	2205.2	Postage	75,000	0.00
89,033	100,000	2205.3	Valuation Fees	100,000	0.00
3,943	3,000	2205.4	Bad Debts Abandoned	3,000	0.00
38,929	32,000	2205.5	Printing	33,000	3.13
0	5,000	2205.6	NAR Maintenance	2,000	(60.00)
2,700	8,500	2205.92	Motor Vehicles	8,500	0.00
			<b>Debt Servicing</b>		
76,288	62,600	2231.2	Interest on Loans	46,200	(26.20)
			<b>Indirect Costs</b>		
(1,125,204)	(1,425,100)	2010.90	NCP and Governance	(2,325,100)	63.15
251,904	278,300	2239.91	Support Services Allocated	276,200	(0.75)
(1,337,904)	(1,393,700)	2239.910a	Support Services Reallocated	(1,502,600)	7.81
			<b>Total Operating Expenses</b>		
<b>(933,835)</b>	<b>(1,268,300)</b>			<b>(2,208,900)</b>	<b>74.16</b>
<b>1,064,074</b>	<b>1,418,900</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>2,335,300</b>	<b>64.59</b>
<b>1,064,074</b>	<b>1,418,900</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>2,335,300</b>	<b>64.59</b>
			<b>Capital Movements</b>		
	241,900	4160.001	Less Loan Principal Repayments	258,300	
	0	4161.001	Less Transfer to Reserves	0	
	164,000	4016.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0	4018.101	Add Section 94 Levies Applied	0	
	<b>1,341,000</b>		<b>Cash Result after Capital Movements</b>	<b>2,077,000</b>	

**INFORMATION SERVICES**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>OPERATING REVENUES</b>		
			<b>Other Income</b>		
5,500	2,500	1143.5	DET Trainee Contribution	2,500	0.00
0	4,400	1143.7	Reimbursement of Technology Expenses	0	(100.00)
			<b>Fees and Charges - Records Management</b>		
3,941	7,200	1145.1	GIPA Act Formal Applications Fees	7,200	0.00
22,118	30,000	1145.2	Document Enquiries	30,000	0.00
395	1,200	1145.3	Subpoena Fees	1,200	0.00
<b>31,954</b>	<b>45,300</b>		<b>Total Operating Revenues</b>	<b>40,900</b>	<b>(9.71)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Salaries and Oncosts - IT and GIS</b>		
793,600	965,100	2251.1	Salaries and Oncosts	986,900	2.26
50,195	61,300	2251.3	Specialist I.T. Support	61,300	0.00
10,000	14,000	2251.92	Motor Vehicles	14,000	0.00
			<b>Corporate Software</b>		
4,365	4,600	2254.12	Infomix Database Licence and Maintenance	0	(100.00)
171,735	157,200	2254.13	Authority Property and Financial System Licence	165,000	4.96
23,740	10,000	2254.14	Authority Property and Financial System Maintenance	10,000	0.00
16,860	18,000	2254.15	Authority Asset Information Management System Licence	18,400	2.22
39,055	35,000	2254.17	TRIM Electronic Document Management System Licence	40,000	14.29
5,203	5,600	2254.18	TRIM Electronic Document Management Integration Licence	5,600	0.00
0	5,500	2254.19	TRIM Electronic Document Management System Maintenance	5,500	0.00
2,660	80,400	2254.23	ESRI Geographical Information Systems	80,400	0.00
205,225	250,000	2254.24	Microsoft Volume Licence Agreement	297,000	18.80
6,962	11,200	2254.25	Other Miscellaneous Software Licences	10,000	(10.71)
10,778	29,500	2254.26	Electronic Agendas and Minutes	29,500	0.00
7,699	8,500	2254.27	Client Server Tools 4J Maintenance	8,700	2.35
23,400	23,800	2254.28	Process Mapping and Documentation Software	23,800	0.00
30,000	33,000	2254.29	Profile.id, Atlas.id and Economy.id Base Fees	33,000	0.00
1,943	4,500	2254.30	Civica Business Intelligence System (BIS) Annual License Fees	4,600	2.22
3,750	0	2254.31	WHS Software Evaluation	0	0.00
40,000	0	2254.32	Hosting Fee Geocirrus Platform 3D Modelling	0	0.00
18,716	25,000	2254.33	NearMap	25,000	0.00
0	20,000	2254.35	GIS online portal for community consultations	20,000	0.00
0	30,300	2254.36	Facilities Booking System	24,700	(18.48)
0	15,100	2254.37	CIBIS service license (Planning)	4,400	
			<b>Infrastructure Software</b>		
17,925	25,500	2255.7	VMWare Virtualisation Licence and Maintenance	28,500	11.76
19,749	16,900	2255.8	Citrix Remote Access/ Virtualisation Licence and Maintenance	0	(100.00)
2,521	5,700	2255.9	Other Miscellaneous Infrastructure Licence and Maintenance	5,700	0.00
7,588	0	2255.11	CommVault Data Storage Systems Maintenance	15,000	New
978	1,000	2255.12	Linux Licence and Maintenance	0	(100.00)
1,808	2,000	2255.13	Infrastructure System Security Licences and Maintenance	2,000	0.00
0	14,100	2255.14	Service Desk Licence and Maintenance	14,100	0.00
32,087	24,000	2255.15	Email Filtering and Hosted Archiving	18,100	(24.58)
0	0	2255.16	Server security (Sophos AV)	50,000	New
0	0	2255.17	Trapeze PDF tool (SEE)	12,000	New
0	0	2255.18	Disaster Dashboard / Flood Warning Network Maintenance & Ops	36,000	New
			<b>Hardware Replacement Maintenance</b>		
23,291	15,400	2257.32	Other Miscellaneous Repair and Maintenance	15,400	0.00
4,121	0	2257.33	Connectivity Replacement and Upgrades	6,200	New
1,909	5,000	2257.34	Security Maintenance and Replacement	5,000	0.00
370,017	344,300	2257.35	Lease Payments Desktop and Server Hardware	417,000	21.12
682	15,300	2257.36	Server Hardware Maintenance	10,000	(34.64)
			<b>Operating Expenses - IT and GIS</b>		
(1,718)	0	2258.14	Call and Data Costs	0	0.00
3,296	0	2258.15	Off-site Secure Storage Service	0	0.00
10,031	6,600	2258.16	General Administration and Operations	6,600	0.00
15,730	14,000	2258.17	On-Call and Call out emergency arrangements	15,000	7.14
0	18,000	2258.18	Vendor Panel subscription	18,000	0.00
0	0	2258.19	LGSS Corporate Planning & Reporting	24,700	New
			<b>CONTINUED ON NEXT PAGE</b>		



**INFORMATION SERVICES (con'td)**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>Telecommunications</b>		
82,570	84,000	2259.7	Web Hosting Costs	94,000	11.90
8,107	10,000	2259.8	PABX Repairs, Maintenance and Handsets	10,000	0.00
147,380	134,000	2259.11	Corporate Data Links	96,000	(28.36)
0	0	2259.13	WAN data links - microwave	44,000	New
0	0	2259.14	Online Surveys (Comms)	5,000	New
0	0	2259.15	Online Newsletter (Comms)	5,000	New
0	0	2259.16	Open Forms E-Forms	35,000	New
			<b>Non-Core Services</b>		
70,098	80,000	2263.3	Admin - Multifunction Printers Rental and Maintenance	80,000	0.00
21,640	0	2263.4	Corporate Landlines - Mullum Admin Building Exchange	0	0.00
0	74,300	2263.5	CCTV for Main Beach Car Park	10,000	(86.54)
327,417	510,500	2264.1	<b>IT Strategic Plan Actions</b>	200,000	(60.82)
			<b>Records Management</b>		
295,865	288,300	2261.1	Salaries and Oncosts	305,700	6.04
649	1,700	2261.11	Stationery and Archival Costs	1,700	0.00
0	2,400	2261.12	Document Production Costs	2,400	0.00
5,673	0	2261.13	Document Storage and Retrieval Costs	0	0.00
32,921	30,000	2261.14	Postage	25,000	0.00
			<b>Debt Servicing</b>		
3,522	0	2267.1	Interest on Loans	0	0.00
			<b>Indirect Costs</b>		
29,334	38,500	2269.91	Support Services Allocated	30,900	(19.74)
(3,022,704)	(3,319,800)	2269.910a	Support Services Reallocated	(3,375,500)	1.68
<b>915</b>	<b>249,300</b>		<b>Total Operating Expenses</b>	<b>136,300</b>	<b>(45.33)</b>
<b>31,038</b>	<b>(204,000)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(95,400)</b>	<b>(53.24)</b>
			<i>Add Back Depreciation</i>		
<b>31,038</b>	<b>(204,000)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(95,400)</b>	<b>(53.24)</b>
			<b>Capital Movements</b>		
	0	4172.001	Less Loan Principal Repayments	0	
	0	4173.001	Less Transfer to Reserves	0	
	268,000	4019.101	Add Transfer from Reserves	0	
	0	4020	Add Capital Income	0	
	0	4174/5	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	<b>64,000</b>		<b>Cash Result after Capital Movements</b>	<b>(95,400)</b>	

**CORPORATE SERVICES**

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>OPERATING REVENUES</b>		
			<b>Fees and Charges - Administration</b>		
10,539	0	1101.2	Sundry User Charges	0	0.00
2,960	0	1101.6	Morning Tea Staff Contributions	0	0.00
			<b>Grants and Contributions</b>		
0	1,000	1102.1	Australia Day Branding	0	(100.00)
0	20,000	1102.2	Australia Day - Covid Safe Grants Prgm	0	(100.00)
<b>13,500</b>	<b>21,000</b>		<b>Total Operating Revenues</b>	<b>0</b>	<b>(100.00)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Corporate &amp; Community Services Directorate</b>		
307,774	300,600	2171.1	Salaries and Oncosts	308,400	2.59
1,777	1,000	2171.5	Telecommunications	500	0.00
12,000	14,000	2171.92	Motor Vehicle	14,000	0.00
			<b>Governance</b>		
144,382	146,800	2176.1	Salaries and Oncosts	150,200	2.32
969	1,700	2176.2	Telephone	1,300	(23.53)
9,300	9,300	2176.92	Motor Vehicle Running Expenses	9,300	0.00
			<b>Customer Services</b>		
499,470	568,800	2016.1	Salaries and Oncosts	575,200	1.13
14,829	1,200	2016.5	Customer Service Initiatives	3,000	150.00
2,261	1,500	2016.6	Sundry Expenses	2,500	66.67
0	0	2016.7	Mullum Head Office Cash Collection	6,000	New
			<b>Corporate Services</b>		
486,055	684,500	2052.1	Salaries and Oncosts	688,000	0.51
663	2,100	2052.2	Salaries and Oncosts - Overtime for Meetings	3,000	42.86
12,368	19,200	2052.3	Sundry Expenses	10,000	(47.92)
37,573	15,000	2052.4	Integrated Planning, Reporting & Promos	50,000	233.33
12,157	17,000	2052.6	Internal Audit Committee	15,500	(8.82)
61,069	53,000	2052.7	Internal Audit Function	80,000	50.94
4,128	12,000	2052.8	Printing	9,000	(25.00)
9,692	16,200	2052.9	Stationery	15,000	(7.41)
8,515	18,000	2052.11	Paper	12,000	(33.33)
2,251	900	2052.12	Delegations Management	9,000	900.00
4,069	10,000	2052.13	Milk, Tea & Coffee Supplies	10,000	0.00
4,770	10,000	2052.14	Grants Management	5,000	(50.00)
0	10,000	2052.16	Youth Leadership Program	10,000	0.00
0	22,000	2052.17	Byron Model	0	(100.00)
0	1,000	2052.18	Australia Day Branding	0	(100.00)
0	20,000	2052.19	Australia Day - Covid Safe Grants Prgm	0	(100.00)
			<b>CONTINUED ON NEXT PAGE</b>		

**CORPORATE SERVICES**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>Risk Management</b>		
0	0	2221.1	Premium - Fidelity Guarantee	0	0.00
548,000	602,800	2221.2	Premium - Professional Indemnity/Public Liability	678,200	12.51
69,666	76,600	2221.3	Premium - Councillors / Staff Liability	86,200	12.53
4,820	4,700	2221.4	Premium - Personal Accident	5,200	10.64
6,698	7,400	2221.5	Premium - Casual Hirers Liability	8,300	12.16
0	900	2221.7	Premium - Marine	0	(100.00)
(37,932)	0	2221.9	Public Liability Audit Rebate	0	0.00
0	(28,600)	2221.14	Risk Management Incentive Dividend	0	(100.00)
0	(10,300)	2221.17	Accumulated Equity Rebate	0	(100.00)
877	1,000	2221.18	Premium - Carriers Liability	1,100	10.00
23,102	22,100	2221.19	Premium - Environmental Impairment Liability	24,900	12.67
21,365	23,500	2221.21	Premium - Crime	25,900	10.21
0	2,200	2221.22	Premium - IT Hardware	0	(100.00)
7,882	5,000	2225.1	Risk Mitigation Projects	15,000	200.00
10,202	60,000	2225.3	Insurance Claims	60,000	0.00
19,013	0	2225.7	Business Continuity Programs	0	0.00
			<b>Strategic Procurement</b>		
118,093	0	2054.1	Salaries and Oncosts	0	0.00
6,018	0	2054.2	Sundry Procurement Expenses	0	0.00
15,000	5,000	2054.3	Staff Procurement Training	5,000	0.00
440	10,000	2054.4	Strategic Procurement Roadmap	10,000	0.00
0	68,800	2054.7	Electricity Contract	68,000	(1.16)
			<b>Indirect Costs</b>		
356,004	400,600	2189.91	Support Services Allocated	400,500	(0.02)
(2,839,296)	(3,042,800)	2189.910a	Support Services Reallocated	(3,242,000)	6.55
<b>(33,977)</b>	<b>164,700</b>		<b>Total Operating Expenses</b>	<b>133,200</b>	<b>(19.13)</b>
<b>47,477</b>	<b>(143,700)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(133,200)</b>	<b>(7.31)</b>
			<i>Add Back Depreciation</i>		
<b>47,477</b>	<b>(143,700)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(133,200)</b>	<b>(7.31)</b>
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	150,700	4109.001	Less Transfer to Reserves	60,000	
	165,600	4095.101	Add Transfer from Reserves	93,200	
	0		Add Capital Income	0	
	0		Capital Works	0	
	0	4094.101	Add Section 94 Levies Applied	0	
<b>(128,800)</b>			<b>Cash Result after Capital Movements</b>	<b>(100,000)</b>	

**COMMUNITY SERVICES - Community Development**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>OPERATING REVENUES</b>		
			<b>Sec. 355 Committees - Fees and Charges</b>		
32,545	9,100	1170.1	Marvell Hall	9,100	0.00
74,863	37,700	1171.1	Mullum Civic Hall	37,700	0.00
37,096	13,000	1173.1	Brunswick Memorial Hall	13,000	0.00
49,994	40,600	1175.1	Brunswick Valley Community Centre	40,600	0.00
13,309	15,200	1177.1	Suffolk Park Community Hall	15,200	0.00
29,219	11,200	1179.1	South Golden Beach Community Centre	11,200	0.00
19,744	42,400	1183.1	Ocean Shores Community Centre	42,400	0.00
27,842	11,100	1184.1	Lone Goat Gallery	11,100	0.00
0	3,200	1185.1	Mullumbimby Pioneer Centre	0	(100.00)
1,700	1,100	1187.1	Bangalow Heritage House	0	(100.00)
			<b>Community Development - Contributions</b>		
10,000	0	1161.62	Love Byron Halls	0	0.00
115,412	0	1161.63	FNC Fire Control Centre (Pioneer Centre)	0	0.00
0	141,000	1161.66	SCCF 3 - Ocean Shores Community Centre	0	(100.00)
0	70,000	1161.67	Tweed SC Portion of Resilience Position	0	(100.00)
0	10,000	1161.68	Arts Restart Grant, Arts Northern Rivers	0	(100.00)
<b>411,724</b>	<b>405,600</b>		<b>Total Operating Revenues</b>	<b>180,300</b>	<b>(55.55)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Community Development and Assistance</b>		
474,771	801,500	2331.1	Salaries and Oncosts - Community Services	849,100	5.94
6,193	9,500	2331.8	Sundry Expenses	9,500	0.00
36	0	2331.52	Advertising	3,000	New
8,785	9,500	2331.53	Aboriginal/Torres Strait Islander Projects	9,500	0.00
1,582	18,400	2331.58	Aboriginal Committee Management	16,500	(10.33)
6,194	6,200	2331.65	Reconciliation/NAIDOC Week	2,000	(67.74)
0	3,000	2331.80	Youth Week Expenses	3,000	0.00
2,647	79,600	2331.82	Community Development Projects	15,000	(81.16)
0	5,500	2331.83	Youth Small Change Grants	3,000	(45.45)
2,000	2,000	2331.84	Harmony Day	3,000	50.00
6,866	0	2331.87	Love Byron Halls	0	0.00
0	3,000	2331.89	Aboriginal Consultative Committee	9,100	203.33
1,026	1,800	2331.101	Mullumbimby Autumn Club/Senior Citizens	1,800	0.00
0	15,000	2331.102	Community Stakeholder Consultation	0	(100.00)
0	51,700	2331.103	Public Space Liaison	0	(100.00)
0	61,100	2331.104	Homelessness Projects	30,000	(50.90)
0	3,000	2331.106	Arts and Cultural Projects	30,000	900.00
0	10,000	2331.107	Arts Restart Grant, Arts Northern Rivers	0	(100.00)
0	40,000	2331.109	Consultants	0	(100.00)
18,000	27,800	2331.92	Motor Vehicles	27,800	0.00
			<b>CONTINUED ON NEXT PAGE</b>		

**COMMUNITY SERVICES - Community Development**

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>Community Wellbeing Projects</b>		
5,338	19,400	2323.1	Public Art	16,900	(12.89)
5,253	8,200	2323.2	Wellbeing Indicators	8,200	0.00
4,213	36,000	2323.3	Safety Projects	36,000	0.00
153,032	150,800	2323.4	New Years Eve	150,800	0.00
25,000	0	2323.5	Street Cruise Project	0	0.00
10,261	11,100	2323.6	Inclusion Projects	11,100	0.00
4,905	3,600	2323.7	Schoolies Approvals	5,000	38.89
500	1,000	2323.8	Seniors Week	1,000	0.00
2,799	0	2323.9	Community Conversations North Shire	0	0.00
150	2,500	2323.11	Community Resilience Network (Disaster Preparedness)	2,500	0.00
0	10,000	2323.12	Local Community Capacity Projects	0	(100.00)
230,496	0		<b>Community - Maintenance - Planned</b>	0	
0	9,000	2320.143	Community Building BCA Compliance/Maintenance inspections	0	(100.00)
0	13,600	2320.51	Urgent Unplanned Community Building Maintenance response	4,500	(66.91)
0	0	2320.146	Suffolk Park Community Centre	0	0.00
0	32,900	2320.151	Asbestos Removal Programme	0	(100.00)
0	526,000	2320.152	Ocean Shores Community Centre	0	(100.00)
0	31,400	2320.167	Old RFS Area Refurbishment	0	(100.00)
0	50,000	2320.168	Repurposing of the Byron Countrylink Building	0	(100.00)
0	57,500	2320.170	Fletcher Street Hub Ramp	0	(100.00)
0	0	2320.171	Marvell Hall Renovation of Kitchen	160,000	New
0	0	2320.172	Marvell Hall Design new front access ramp.	80,000	New
0	0	2320.173	Council Chambers Upgrade of Air Conditioning	60,000	New
			<b>Sec. 355 Committees</b>		
2,404	3,000	2324.1	S355 Administration	0	(100.00)
5,511	1,100	2321	Bangalow Heritage House	0	(100.00)
19,868	42,400	2322	Ocean Shores Community Centre	42,400	0.00
12,286	9,100	2329	Marvell Hall	9,100	0.00
1,422	3,200	2332	Mullumbimby Pioneer Centre	0	(100.00)
68,512	11,100	2333	Lone Goat Gallery	11,100	0.00
60,664	37,700	2335	Mullumbimby Civic Centre	37,700	0.00
15,059	13,000	2336	Brunswick Memorial Hall	13,000	0.00
50,369	40,600	2337	Brunswick Valley Community Centre	40,600	0.00
22,464	15,200	2338	Suffolk Park Community Hall	15,200	0.00
30,992	11,200	2339	South Golden Beach Community Centre	11,200	0.00
			<b>CONTINUED ON NEXT PAGE</b>		

**COMMUNITY SERVICES - Community Development**

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>Section 356 Donations and Activities</b>		
133	3,000	2341.239	S356 Donation Administration	3,000	0.00
13,475	13,500	2341.2	Contribution - Staff Christmas Party	13,500	0.00
2,001	2,000	2341.9	Contribution - Community Facilities - Development Fees (Policy 5.2)	2,000	0.00
1,000	0	2341.23	Contribution - NAIDOC Week	2,000	New
46,200	46,200	2341.42	Contribution - Ocean Shores Pre-School Lease (Contra)	46,200	0.00
14,900	14,900	2341.91	Contribution - Mullumbimby Neighbourhood Centre (Contra)	14,900	0.00
61,700	61,700	2341.92	Contribution - Old Country Energy Bldg (Contra)	61,700	0.00
90,900	90,900	2341.133	Bangalow Community Childrens Ctre Contra	90,900	0.00
71,500	71,500	2341.228	BVC BB Old Station Masters Cottage (Contra)	71,500	0.00
5,000	5,000	2341.230	BYS Mullum War Widows Cottage (Contra)	5,000	0.00
40,401	40,400	2341.231	Lilly Pilly Community Pre-School (Contra)	40,400	0.00
23,225	0	2341.233	Unallocated S356 Donations	0	0.00
29,900	29,900	2341.237	Mullumbimby District Cultural Centre (Contra)	29,900	0.00
0	59,500	2341.241	Community Initiatives Program	44,200	(25.71)
			<b>Building Community Resilience</b>		
0	80,000	2430.1	Upgrade to Disaster Dashboard	0	(100.00)
0	20,000	2430.2	IP for Climate Wise Community	0	(100.00)
0	240,000	2430.3	Community Development Officer	0	(100.00)
0	20,000	2430.4	Program Funds for Community Dev Officer	0	(100.00)
0	10,000	2430.5	Dev of Workshop Training Materials	0	(100.00)
0	40,000	2430.6	Stengthening Community Workshops	0	(100.00)
0	35,000	2430.7	Street Meets	0	(100.00)
0	20,000	2430.8	Extreme Weather Protocol	0	(100.00)
0	5,000	2430.9	Strengthening Business Cohesion Workshop	0	(100.00)
0	10,000	2430.10	Aboriginal Custodianship and C for C Dev	0	(100.00)
0	70,000	2430.11	Aboriginal Custodianship and C for C Wor	0	(100.00)
0	150,000	2430.12	Overall Program Manager	0	(100.00)
0	75,000	2430.13	Childrens Services Resilience Project	0	(100.00)
0	60,000	2430.14	Audit of Evacuation and Recovery Centres	0	(100.00)
0	100,000	2430.15	Feasibility Study Emergency Services Hub	0	(100.00)
0	100,000	2430.16	Develop an Asset Protection Zone	0	(100.00)
0	100,000	2430.17	Est a Local Emergency Ops Centre	0	(100.00)
0	115,000	2430.18	Flood Planning and Preparation	0	(100.00)
0	20,000	2430.19	Repairs to Upper Coopers Ck Rd	0	(100.00)
			<b>Governance Contributions</b>		
851	0	2368.1	Contribution - ANZAC Day	0	0.00
11,702	0	2368.2	Contribution - Australia Day	0	0.00
			<b>Indirect Costs</b>		
240,300	265,000	2369.91	Support Services Allocated	286,500	8.11
<b>1,912,789</b>	<b>4,272,700</b>		<b>Total Operating Expenses</b>	<b>2,440,300</b>	<b>(42.89)</b>
<b>(1,501,065)</b>	<b>(3,867,100)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(2,260,000)</b>	<b>(41.56)</b>
0			Add Back Depreciation		
<b>(1,501,065)</b>	<b>(3,867,100)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(2,260,000)</b>	<b>(41.56)</b>
			<b>Capital Movements</b>		
	0	4226.001	Less Loan Principal Repayments	0	
	354,500	4227.001	Less Transfer to Reserves	304,500	
	1,846,400	4025.101	Add Transfer from Reserves	304,500	
	0	4026	Add Capital Income	0	
	0	4228/29	Less Capital Purchases	0	
	151,400	4027.101	Add Section 94 Levies Applied	0	
	<b>(2,223,800)</b>		<b>Cash Result after Capital Movements</b>	<b>(2,260,000)</b>	

COMMUNITY SERVICES - Childrens Services - Sandhills					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>OPERATING REVENUES</b>		
			<b>Operating Grants</b>		
			<b>Sandhills Operating Grants</b>		
42,849	62,000	1201.1	Sandhills - Early Childhood Centre (DOCs)	0	(100.00)
561,077	764,000	1201.2	Sandhills - Fee Relief Grants 4,400	768,400	0.58
1,880	0	1201.5	Inclusion Support Subsidy	0	0.00
1,500	0	1201.9	DEET - Training Subsidy	15,200	New
1,200	0	1201.23	Parents Committee Contribution	3,000	New
10,000	0	1201.24	Community Grants Program	0	0.00
9,293	0	1201.25	Quality Learning Environments Program	0	0.00
			<b>Sandhills Fees and Charges</b>		
765,868	626,000	1221.1	Sandhills - Early Childhood 313,200	939,200	50.03
741	1,000	1221.2	Sandhills - Staff Charges for Meals	3,000	200.00
740	1,000	1221.3	Inclusion and Fundraising Levies	23,000	2,200.00
182,443	114,000	1221.4	NSW Govt Jobkeeper Payment	0	(100.00)
<b>1,577,591</b>	<b>1,568,000</b>		<b>Total Operating Revenues</b>	<b>1,751,800</b>	<b>11.72</b>
			<b>OPERATING EXPENSES</b>		
1,262,962	1,463,700	2401	Employee Costs	1,518,600	3.75
229	0	2395.1	Sandhills Staff - Training	5,000	New
			<b>Sandhills - Operating Expenses</b>		
2,659	6,000	2401.11	Electricity	6,000	0.00
3,552	3,400	2401.12	Printing and Stationery	2,000	(41.18)
0	100	2401.14	Postage	100	0.00
15,350	22,000	2401.15	General and Craft Consumables	22,000	0.00
3,236	15,000	2401.16	Equipment Purchases	15,000	0.00
43,894	42,000	2401.17	Food Drink & Consumables	42,000	0.00
7,328	8,000	2401.19	Sanitary/Garbage	9,000	12.50
47,132	42,000	2401.21	Cleaning	48,000	14.29
5,150	4,600	2401.22	Security	5,000	8.70
5,254	2,500	2401.23	Sundry Expenses	5,000	100.00
0	4,000	2401.24	Grounds Maintenance	4,000	0.00
1,762	3,500	2401.26	Telephone	4,000	14.29
21,024	20,000	2401.27	Building and Equipment Maintenance	20,000	0.00
2,849	4,000	2401.33	Insurance	3,000	(25.00)
4,051	10,000	2401.37	Prof Development	10,000	0.00
18	0	2401.41	Bank Fees	0	0.00
1,430	0	2401.42	Software and Licencing Fees	1,600	New
145	0	2401.43	First Aid Training/Supplies	1,000	New
30,140	19,900	2401.45	Childrens Services Review	19,900	0.00
2,719	0	2401.46	Excursions	0	0.00
2,723	0	2401.48	Quality Learning Environments Program	0	0.00
6,243	7,800	2401.95	Rates and Charges	7,800	0.00
118,437	90,800	2999.33	Depreciation	118,400	30.40
			<b>Indirect Costs</b>		
163,500	171,600	2459.91	Support Services Allocated	175,500	2.27
<b>1,751,785</b>	<b>1,940,900</b>		<b>Total Operating Expenses</b>	<b>2,042,900</b>	<b>5.26</b>
<b>(174,194)</b>	<b>(372,900)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(291,100)</b>	<b>(21.94)</b>
118,437	90,800		Add Back Depreciation	118,400	
<b>(55,757)</b>	<b>(282,100)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(172,700)</b>	<b>(38.78)</b>
			<b>Capital Movements</b>		
	0	4238.001	Less Loan Principal Repayments	0	
	0	4239.001	Less Transfer to Reserves	2,800	
	190,500	4028.101	Add Transfer from Reserves	0	
	0	4029	Add Capital Income	0	
	80,000	4240	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	<b>(171,600)</b>		<b>Cash Result after Capital Movements</b>	<b>(175,500)</b>	

COMMUNITY SERVICES - Childrens Services - Other Childrens Services					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>OPERATING REVENUES</b>		
			<b>Operating Grants</b>		
			<b>Grant Income - Byron Bay Services</b>		
5,637	17,000	1209.1	Dep Education Subsidy	0	(100.00)
5,361	4,500	1209.2	Inclusion Support Subsidy	0	(100.00)
51,909	107,500	1209.3	Fee Relief Grant	115,300	7.26
28,649	0	1209.4	NSW Govt Jobkeeper Payment	0	0.00
			<b>Grant Income - Brunswick Heads Services</b>		
11,422	19,800	1210.1	Dep Education Subsidy	0	(100.00)
3,616	6,000	1210.2	Inclusion Support Subsidy	0	(100.00)
60,553	66,400	1210.3	Fee Relief Grant	83,100	25.15
28,649	0	1210.4	NSW Govt Jobkeeper Payment	0	0.00
			<b>Grant Income - Mullumbimby</b>		
0	10,000	1211.1	Dep Education Subsidy	0	(100.00)
2,231	2,000	1211.2	Inclusion Support Subsidy	0	(100.00)
28,156	42,800	1211.3	Fee Relief Grant	41,400	(3.27)
19,102	0	1211.18	NSW Govt Jobkeeper Payment	0	0.00
			<b>Fee Income</b>		
106,722	103,100	1227.1	Byron Bay	94,400	(8.44)
56,353	49,500	1227.2	Brunswick Heads	68,000	37.37
42,498	32,000	1227.3	Mullumbimby	33,900	5.94
<b>450,857</b>	<b>460,600</b>		<b>Total Operating Revenues</b>	<b>436,100</b>	<b>(5.32)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Outside of School Hours Care</b>		
43,965	40,700	2383.1	Administration Salaries	43,200	6.14
			<b>Byron Bay OSHC</b>		
130,248	125,300	2380.1	Employee Costs	150,800	20.35
5,009	10,000	2380.3	General/Craft/Consumables	6,000	(40.00)
3,643	4,500	2380.4	Food/Drink	4,500	0.00
11,407	10,900	2380.5	Excursions	12,000	10.09
6,742	5,500	2380.6	Rent	7,500	36.36
			<b>Brunswick Heads OSHC</b>		
100,822	130,000	2382.1	Employee Costs	127,800	(1.69)
3,263	7,900	2382.3	General/Craft/Consumables	5,500	(30.38)
2,722	3,000	2382.4	Food/Drink	3,000	0.00
5,805	5,500	2382.5	Excursions	5,500	0.00
2,661	5,300	2382.6	Rent	6,300	18.87
			<b>Mullumbimby OSHC</b>		
101,226	95,300	2384.1	Employee Costs	127,800	34.10
4,634	7,900	2384.3	General/Craft/Consumables	5,000	(36.71)
3,472	3,300	2384.4	Food/Drink	3,300	0.00
5,852	5,500	2384.5	Excursions	5,500	0.00
			<b>Indirect Costs</b>		
89,304	86,800	2460.91	Support Services	94,700	9.10
<b>520,776</b>	<b>547,400</b>		<b>Total Operating Expenses</b>	<b>608,400</b>	<b>11.14</b>
<b>(69,919)</b>	<b>(86,800)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(172,300)</b>	<b>98.50</b>
<b>(69,919)</b>	<b>(86,800)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(172,300)</b>	<b>98.50</b>
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	0	4103.001	Less Transfer to Reserves	0	
	0	4104.101	Add Transfer from Reserves	77,600	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	<b>(86,800)</b>		<b>Cash Result after Capital Movements</b>	<b>(94,700)</b>	



COMMUNITY SERVICES - Public Libraries					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>OPERATING REVENUES</b>		
			<b>Operating Grants</b>		
61,677	89,500	1251.1	Library Per Capita	84,000	(6.15)
0	57,700	1251.12	Local Priority Grant	30,000	
<b>61,677</b>	<b>147,200</b>		<b>Total Operating Revenues</b>	<b>114,000</b>	<b>(22.55)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Administration Expenses</b>		
1,309,500	1,463,000	2471.1	Contribution to Richmond Tweed Library	1,444,600	(1.26)
4,333	0	2471.4	Share of interest in JV RTRL	0	0.00
			<b>Expenses of Providing Assets</b>		
56,659	51,500	2475.1	Library Buildings Maint and Repair	60,000	16.50
30,298	30,000	2475.2	Library Lighting Power and Heating	30,000	0.00
66,890	70,000	2475.3	Library Cleaning Expenses	100,000	42.86
10,688	10,800	2475.5	Security	10,800	0.00
1,273	2,900	2475.6	Library Sundry Expenses	1,500	(48.28)
0	57,700	2475.18	Local Priorities Grants	30,000	(48.01)
65,102	65,100	2999.71	Depreciation	79,000	21.35
26,242	26,500	2475.95	Library Buildings Rates and Charges	26,500	0.00
			<b>Debt Servicing</b>		
303,021	286,400	2478.1	Interest on Loans	277,000	(3.28)
			<b>Indirect Costs</b>		
87,700	105,400	2479.91	Support Services Allocated	110,300	4.65
<b>1,961,705</b>	<b>2,169,300</b>		<b>Total Operating Expenses</b>	<b>2,169,700</b>	<b>0.02</b>
<b>(1,900,028)</b>	<b>(2,022,100)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(2,055,700)</b>	<b>1.66</b>
65,102	65,100		Add Back Depreciation	79,000	
<b>(1,834,926)</b>	<b>(1,957,000)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(1,976,700)</b>	<b>1.01</b>
			<b>Capital Movements</b>		
	112,200	4250	Less Loan Principal Repayments	121,600	
	0		Less Transfer to Reserves	0	
	0	4031.101	Add Transfer from Reserves	0	
	0	4032	Add Capital Income	0	
	0	4252	Less Capital Purchases	0	
	0	4033	Add Section 94 Levies Applied	0	
	<b>(2,069,200)</b>		<b>Cash Result after Capital Movements</b>	<b>(2,098,300)</b>	

INFRASTRUCTURE SERVICES - SUPERVISION AND ADMINISTRATION					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>OPERATING EXPENSES</b>		
			<b>Directorate - Infrastructure Services</b>		
678,474	578,100	3001.1	Salaries and Oncosts	592,100	2.42
15,270	14,000	3001.92	Motor Vehicles	14,000	0.00
			<b>Asset Management</b>		
81,060	273,800	3005.5	Salaries and Oncosts	284,200	3.80
0	0	3005.92	Motor Vehicles	10,000	New
			<b>Open Space and Recreational Management</b>		
485,444	523,100	3006.1	Salaries and Oncosts	646,400	23.57
14,496	22,500	3006.92	Motor Vehicles	22,500	0.00
			<b>Depot Services</b>		
96,560	319,900	3008.1	Salaries and Oncosts	399,500	24.88
12,000	8,500	3008.92	Motor Vehicles	8,500	0.00
			<b>Design and Survey</b>		
432,791	470,300	3015.1	Salaries and Oncosts	513,400	9.16
24,410	10,000	3015.2	Survey and Resumption	25,000	150.00
17,004	17,000	3015.92	Motor Vehicles	34,000	100.00
			<b>Other Operating Expenses</b>		
29,641	22,000	3021.1	Mobile Telephones	25,000	13.64
7,345	4,000	3021.4	Sundry Office Expenses	6,000	50.00
24,522	30,000	3021.5	Software Maintenance Agreements	32,000	6.67
6,102	4,000	3021.7	Engineering Instruments	6,000	50.00
3,034	2,500	3021.8	General Operating Expenses	3,000	20.00
38,991	35,000	3021.12	O/door Training Wages	40,000	14.29
3,810	15,500	3021.15	Work Health Safety Management	16,000	3.23
59,339	45,000	3021.16	Uniform Issues (PPE)	50,000	11.11
0	0	3021.18	Meetings	5,000	New
			<b>Indirect Costs</b>		
894,000	979,700	3029.91	Support Services Allocated	986,000	0.64
(3,026,900)	(3,256,400)	3029.910a	Support Services Reallocated	(3,485,000)	7.02
<b>(102,608)</b>	<b>118,500</b>		<b>Total Operating Expenses</b>	<b>233,600</b>	
<b>102,608</b>	<b>(118,500)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(233,600)</b>	
<b>102,608</b>	<b>(118,500)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(233,600)</b>	
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	0	4329.101	Less Transfer to Reserves	0	
	118,500	4043.101	Add Transfer from Reserves	233,600	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	<b>0</b>		<b>Cash Result after Capital Movements</b>	<b>0</b>	

**ASSET MANAGEMENT PLANNING**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>OPERATING EXPENSES</b>		
			<b>Asset Management Planning</b>		
430,105	511,300	3032.1	Salaries and Oncosts	519,600	1.62
1,289	0	3032.2	Sundry Expenses	0	0.00
1,824	3,000	3032.3	Asset Management Equipment Purchase and Hire	3,000	0.00
15,681	14,400	3032.92	Motor Vehicles	14,200	(1.39)
			<b>Section 94 Expenses</b>		
120,667	118,300	2208.1	Salaries and Oncosts	151,700	28.23
852	5,200	2208.2	Section 94 - Administration Expenses	3,000	(42.31)
596	2,000	2208.4	Section 94 - Consultants	4,200	110.00
8,496	8,500	2208.92	Motor Vehicles	8,500	0.00
			<b>Other Asset Management Planning Costs</b>		
18,000	15,000	3031.1	Asset Management Consultancy Services	15,000	0.00
62,518	40,000	3031.2	Asset Revaluation Services	10,000	(75.00)
30,387	23,500	3031.3	Specialist Condition Assessment Services	40,600	72.77
18,084	10,000	3031.6	Asset Management Plans	20,000	100.00
			<b>Asset Management Software</b>		
26,394	27,700	3033.1	Software - Assetic Predictor	30,500	10.11
4,278	4,400	3033.2	Software - Assetic Reflect Asset Support	5,800	31.82
17,112	15,500	3033.3	Software - Assetic Reflect Road Asset Management	18,400	18.71
4,278	5,000	3033.4	Software - Assetic Reflect Parks Asset Management	5,800	16.00
2,000	2,500	3033.5	Software - Assetedge Recover Annual Fee	0	(100.00)
			<b>Indirect Costs</b>		
224,304	237,300	3039.91	Support Services Allocated	242,100	2.02
(867,480)	(909,600)	3039.910a	Support Services Reallocated	(925,000)	1.69
<b>119,386</b>	<b>134,000</b>		<b>Total Operating Expenses</b>	<b>167,400</b>	
<b>(119,386)</b>	<b>(134,000)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(167,400)</b>	<b>24.93</b>
0	0		Add Back Depreciation	0	
<b>(119,386)</b>	<b>(134,000)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(167,400)</b>	<b>24.93</b>
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	0	4641.001	Less Transfer to Reserves	0	
	0	4642.001	Add Transfer from Reserves	0	
	0	4643.001	Add Capital Income	0	
	0	4644	Less Capital Purchases	0	
	134,000	4645.001	Add Section 94 Levies Applied	167,400	
<b>0</b>			<b>Cash Result after Capital Movements</b>	<b>0</b>	

PROJECTS & COMMERCIAL DEVELOPMENT					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>OPERATING EXPENSES</b>		
			<b>Projects &amp; Commercial Development</b>		
225,988	239,500	3009.1	Salaries & Oncosts	271,600	13.40
8,400	9,600	3009.92	Motor Vehicles	18,300	90.63
			<b>Other Expenses</b>		
16,296	10,000	3012.1	Property Consultancy Services	10,000	0.00
8,000	8,000	3012.2	Survey Services	8,000	0.00
2,875	10,000	3012.3	Property Maintenance Services	10,000	0.00
			<b>Indirect Costs</b>		
78,504	84,500	3019.91	Support Services	87,500	3.55
<b>340,063</b>	<b>361,600</b>		<b>Total Operating Expenses</b>	<b>405,400</b>	<b>12.11</b>
<b>(340,063)</b>	<b>(361,600)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(405,400)</b>	<b>12.11</b>
0	0		Add Back Depreciation	0	
<b>(340,063)</b>	<b>(361,600)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(405,400)</b>	<b>12.11</b>
			<b>Capital Movements</b>		
	0	4740.001	Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	115,500	4646.101	Add Transfer from Reserves	55,400	
	0	4047	Add Capital Income	0	
	115,500	4680	Less Capital Purchases	55,400	
	0		Add Section 94 Levies Applied	0	
	<b>(361,600)</b>		<b>Cash Result after Capital Movements</b>	<b>(405,400)</b>	

EMERGENCY SERVICES AND FLOODS					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>OPERATING REVENUES</b>		
			<b>Operating Grants</b>		
67,847	0	1771.17	North Byron FRMS&P	0	0.00
0	122,500	1771.18	Emergency Service Levy Subsidy	0	(100.00)
			<b>Rural Fire Service Operating Grants</b>		
144,078	150,000	1651.1	Bush Fire - Operations	150,000	0.00
			<b>Rural Fire Service Other Income</b>		
22,282	22,000	1652.1	Donations	22,000	0.00
23,047	23,000	1652.4	RFS - Ballina	23,000	0.00
16,950	17,000	1652.5	RFS - Tweed	17,000	0.00
<b>274,204</b>	<b>334,500</b>		<b>Total Operating Revenues</b>	<b>212,000</b>	<b>(36.62)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Emergency Services</b>		
1,446	10,800	2999.13	Depreciation	10,800	0.00
			<b>Rural Fire Service Contributions</b>		
181,678	326,200	2831.1	Contrib to Bush Fire Fighting Fund	330,000	1.16
84,847	103,900	2831.2	Contrib to NSW Fire Brigades	105,000	1.06
44,488	66,800	2831.3	Contrib to SES	70,000	4.79
			<b>Rural Fire Service Operating Expenses</b>		
5,280	6,000	2837.1	Phone Calls Duty Officer	6,000	0.00
0	6,000	2837.9	Telephone Calls	6,000	0.00
9,931	10,000	2838.22	Immediate Reception/Despatch	10,000	0.00
23,098	30,000	2839	Petrol and Oil	30,000	0.00
45,560	45,000	2840	Bush Fire Vehicles Maint and Repair	45,000	0.00
13,925	14,000	2841.1	Electricity	14,000	0.00
0	500	2841.3	Freight	500	0.00
15,335	16,000	2841.5	Insurance	16,000	0.00
0	1,000	2841.9	Pumps Maint and Repair	1,000	0.00
0	6,000	2841.11	Bush Fire Radios Maint and Repair	6,000	0.00
4,490	20,500	2841.13	Stations/Sheds Maint and Repair	20,500	0.00
27,572	25,000	2841.14	Sundry Expenses Bushfire	25,000	0.00
4,160	5,000	2841.19	Office Maintenance	5,000	0.00
25,395	23,000	2841.21	RFS - Ballina	23,000	0.00
16,879	17,000	2841.22	RFS - Tweed	17,000	0.00
22,147	22,000	2841.23	Donations Dispersed to Various Brigades	22,000	0.00
9,382	2,900	2999.10	Depreciation	10,100	248.28
			<b>Other Emergency Service Expenses</b>		
30,359	32,000	2842.1	Combined Local Emergency Management Committee (LEMC)	32,000	0.00
			<b>Flood Management</b>		
1,591	1,800	3045.1	Floodplain Management Authority Membership	2,000	11.11
15,837	16,000	3045.3	Brunswick Rvier Flood Warning Telemetry	20,000	25.00
1,923	5,200	3045.4	Marshall's Creek Investigation	0	(100.00)
0	0	3045.13	Belongil Creek Floodplain Management Study	30,000	New
101,771	33,100	3045.22	North Byron FRMS&P	0	(100.00)
0	30,000	3045.23	Disaster Dashboard / Flood Warning Network Maintenance & C	0	(100.00)
0	0	3045.24	Disaster Dashboard Improvements and Training	40,000	New
0	0	3045.25	Flood Warning Network Gauge Improvements	30,000	New
			<b>Indirect Costs</b>		
154,700	169,300	3059.91	Support Services Allocated	177,900	5.08
<b>845,540</b>	<b>1,045,000</b>		<b>Total Operating Expenses</b>	<b>1,104,800</b>	<b>5.72</b>
<b>(571,335)</b>	<b>(710,500)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(892,800)</b>	<b>25.66</b>
9,382	13,700		Add Back Depreciation	20,900	
<b>(561,954)</b>	<b>(696,800)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(871,900)</b>	<b>25.13</b>
			<b>Capital Movements</b>		
	0	4740.001	Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	28,100	4046.101	Add Transfer from Reserves	0	
	79,100	4047	Add Capital Income	0	
	89,100	4742	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	<b>(678,700)</b>		<b>Cash Result after Capital Movements</b>	<b>(871,900)</b>	

DEPOT AND FLEET MANAGEMENT					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>OPERATING REVENUES</b>		
			<b>Depot Services - Fees and Charges</b>		
4,500	4,500	1701.2	Photocopy Income	4,500	0.00
2,139	1,100	1701.3	Sundry Sale of Material	1,100	0.00
			<b>Depot Services - Fees and Charges - Internal</b>		
197,496	199,000	1703.2	Stores Handling Charges	210,000	5.53
52,296	54,000	1703.3	Contribution to Depot from Water	60,000	11.11
52,296	54,000	1703.4	Contribution to Depot from Sewer	60,000	11.11
			<b>Contributions</b>		
276,347	270,000	1715.1	Staff - Contributions to Vehicles	280,000	3.70
<b>585,075</b>	<b>582,600</b>		<b>Total Operating Revenues</b>	<b>615,600</b>	<b>5.66</b>
			<b>OPERATING EXPENSES</b>		
			<b>Depot Operating Expenses</b>		
317,238	340,000	3071.1	Depot and Fleet Management - Wages and Oncosts	390,000	14.71
16,399	0	3071.2	Training Room Expenses	5,000	New
7,255	5,000	3071.3	Stores - Plant	6,000	20.00
17,781	25,000	3071.4	Store Operating Expenses	27,000	8.00
9,344	9,000	3071.5	Stores and Materials - Freight	10,000	11.11
756	2,000	3071.6	Two Way Radio Expenses	5,000	150.00
154,930	120,000	3071.7	Depot Sundry Expenses	170,000	41.67
10,885	40,000	3071.8	Depot Maintenance	60,000	50.00
26,489	0	3071.11	Workshop Operating Expenses	30,000	New
3,205	0	3071.12	Obsolete Stock Writeoff	5,000	New
9,335	0	3071.13	Stocktake Adjustment	5,000	New
			<b>Workshop Operating Expenses</b>		
51,041	50,000	3071.11	Workshop Operating Expenses	50,000	0.00
16,915	17,000	2999.5	Depreciation	18,700	10.00
			<b>Plant Operations</b>		
1,549,432	1,750,000	3083.1	Plant Running Expenses	1,750,000	0.00
(3,009,681)	(3,262,000)	1705.1	Internal Hire Charges	(3,200,000)	(1.90)
941,892	1,015,000	2999.152	Depreciation	941,900	(7.20)
			<b>Other Expenses</b>		
8,627	15,000	3081.3	Fleet Management Costs	25,000	66.67
36,862	55,000	3081.4	Fringe Benefits Tax - Fleet	55,000	0.00
16,686	22,600	3081.7	CI - AusFleet	24,000	6.19
0	0	3081.8	Depot Operations Review	10,000	New
			<b>Indirect Costs - Fleet and Depot</b>		
419,400	498,800	3089.91	Support Services Allocated	576,400	15.56
<b>604,791</b>	<b>702,400</b>		<b>Total Operating Expenses</b>	<b>964,000</b>	<b>37.24</b>
<b>(19,716)</b>	<b>(119,800)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(348,400)</b>	<b>190.82</b>
958,807	1,032,000		Add Back Depreciation	960,600	
<b>135,214</b>	<b>912,200</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>612,200</b>	<b>(32.89)</b>
			<b>Capital Movements</b>		
	0	4752.001	Less Loan Principal Repayments	0	
	912,200	4753.001	Less Transfer to Reserves	612,200	
	1,325,000	4049.101	Add Transfer from Reserves	1,014,000	
	0		Add Capital Income	0	
	1,325,000	4754.001	Less Capital Purchases	1,014,000	
	0		Add Section 94 Levies Applied	0	
	<b>0</b>		<b>Cash Result after Capital Movements</b>	<b>0</b>	

**LOCAL ROADS AND DRAINAGE**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>OPERATING REVENUES</b>		
			<b>Operating Grants</b>		
55,000	54,400	1721.3	Street Lighting Subsidy	55,000	1.10
0	18,100	1721.19	OEH Bypass Biobanking	0	(100.00)
			<b>Annual Charges</b>		
302,417	303,000	1723.1	Stormwater Management Service Charge	306,000	0.99
			<b>Fees and Charges</b>		
3,007,405	3,295,400	1722.13	Income Pay Parking - Off Street (Existing Meters)	3,150,000	(4.41)
545,943	575,200	1724.1	Income Coupon Pay Parking Resident Stickers	560,000	(2.64)
2,575	1,200	1725.1	Road Closures	1,200	0.00
1,497	6,700	1725.2	Sundry Income	2,000	(70.15)
3,047	1,100	1725.9	Hire of Banner Poles	500	(54.55)
249,948	30,000	1726.1	Private Works	30,000	0.00
0	0	1728.1	Pay Parking - Council/TfNSW	65,000	New
<b>4,167,831</b>	<b>4,285,100</b>		<b>Total Operating Revenues</b>	<b>4,169,700</b>	<b>(2.69)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Urban Drainage Maintenance</b>		
122,037	357,600	3101.1	North - Urban Drainage Maintenance	375,000	4.87
154,375	277,500	3101.2	South - Urban Drainage Maintenance	300,000	8.11
56,178	10,800	3101.4	Belongil Mouth Cleaning	50,000	362.96
0	1,900	3101.5	Clarkes Beach Cleaning	2,000	5.26
4,288	0	3101.11	SGB Flood Pump Maintenance 4.5 Planned	2,000	New
732,848	719,600	2999.57	Depreciation - Urban Stormwater Drainage	732,900	1.85
			<b>Rural Drainage Maintenance</b>		
285,199	314,200	3105.1	Rural Drainage Maintenance	320,000	1.85
			<b>Urban Roads Maintenance</b>		
465,641	375,100	3111.1	Patching Planned	385,000	2.64
59,466	53,400	3111.3	Heavy Patching Planned	55,000	3.00
90,405	0	3111.5	Shoulder Grading	25,000	New
11,463	0	3111.7	Urban Roads - Mowing With Slas Plan 24	0	0.00
0	10,800	3111.14	Guardrail Repairs Plan	12,000	11.11
31,091	15,000	3111.19	Road Markings Planned	18,000	20.00
108,961	20,000	3111.27	Other Road Items	20,000	0.00
24,491	6,600	3111.28	Kerb and Gutter Maintenance	7,000	6.06
1,430	21,400	3111.29	Roadside Waste Removal	22,000	2.80
54,480	0	3111.31	Urban Roads - Cycleways Maint 36 Plan	10,000	New
0	23,200	3111.32	Lane Grading Planned	24,000	3.45
2,083,571	1,928,000	2999.111	Depreciation - Urban Roads Local	2,083,600	8.07
			<b>Urban Roads Cleaning</b>		
308,412	260,000	3115.1	Streetsweeper - Early Morning Planned	265,000	1.92
13,351	60,000	3115.2	Streetsweeper - Normal Hours Planned	65,000	8.33
			<b>CONTINUED ON NEXT PAGE</b>		

**LOCAL ROADS AND DRAINAGE (Cont'd)**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>Lighting</b>		
330,267	355,000	3121.1	Street Lighting Electricity Charges	375,000	5.63
41,594	33,400	3121.5	NSW Crime Prevention Grant 2018/19	0	(100.00)
			<b>CCTV</b>		
25,052	26,000	3122.1	CCTV Monitoring and Maintenance	28,000	7.69
			<b>Sealed Rural Roads Maintenance</b>		
		3125			
575,131	591,000	3125.1	Patching	610,000	3.21
161,048	20,000	3125.3	Heavy Patching	22,000	10.00
40,252	100,000	3125.5	Shoulder Grading Planned	105,000	5.00
167,112	220,000	3125.7	Mowing with Slasher Planned	220,000	0.00
2,517	5,400	3125.8	Vegetation Control by Hand Planned	2,500	(53.70)
825	5,000	3125.9	Vegetation Control by Chemical Planned	2,500	(50.00)
107,374	161,000	3125.12	Roadside Tree Maintenance Planned	165,000	2.48
6,564	4,000	3125.13	Guidepost Repairs Plan 38	4,000	0.00
15,348	20,400	3125.14	Sealed Rural - Guardrail Repairs Plan 38	20,800	1.96
(1,003)	8,000	3125.19	Sealed Rural - Road Markings Plan	8,200	2.50
34,921	15,100	3125.27	Sealed Rural - Other Road Items Plan 38	16,000	5.96
1,711	2,200	3125.29	Roadside Waste Removal	2,000	(9.09)
1,430,973	1,380,300	2999.113	Depreciation - Sealed Rural Roads	1,431,000	3.67
			<b>Unsealed Rural Roads Maintenance</b>		
		3131			
468,620	373,500	3131.5	Unsealed Roads Maintenance	400,000	7.10
19,145	10,800	3131.7	Mowing with Slasher	20,000	85.19
237	2,900	3131.9	Vegetation Control by Chemical	1,500	(48.28)
14,336	14,400	3131.12	Roadside Tree Maintenance	15,000	4.17
9,082	6,600	3131.13	Guidepost Repairs	5,000	(24.24)
0	14,900	3131.14	Guardrail Repairs	12,000	(19.46)
1,623	900	3131.15	Unsealed Rural - Dead Animal Rem 41 Plan	900	0.00
6,857	5,400	3131.27	Other Road Items	2,500	(53.70)
942	17,400	3131.29	Unsealed Rural-R/side Waste Rem 43 Plan	12,000	(31.03)
101,882	112,300	2999.115	Depreciation - Unsealed Rural Roads	101,900	(9.26)
			<b>Bridge Maintenance</b>		
19,486	43,400	3135.25	Timber Bridge Maintenance	35,000	(19.35)
9,224	6,200	3135.26	Concrete Bridges	15,000	141.94
1,015	5,300	3135.28	Helen Street Footbridge Annual Maintenance	5,400	1.89
565,815	553,100	2999.117	Depreciation - Bridges	565,800	2.30
			<b>Footpath Maintenance</b>		
39,639	77,900	3141.1	Paved Footpath Maintenance	80,000	2.70
169,323	149,800	2999.123	Depreciation - Footpaths/Cycleways	169,300	13.02
			<b>Sign Maintenance</b>		
127,342	181,100	3145.17	R & W Sign Maintenance	185,000	2.15
6,056	29,200	3145.18	General Sign Maintenance	30,000	2.74
			<b>Private Works</b>		
2,336,982	30,000	3155.1	Various Jobs	30,000	0.00
			<b>Pay Parking</b>		
0	0	3160.1	Paid Parking Expenditure	480,000	New
541,264	500,000	3160.25	Lease of Paid Parking Meters	0	(100.00)
627	0	3160.26	Implementation of Additional Pay Parking	0	0.00
7,024	0	3160.27	Pay Parking - Other Expenses	8,000	New
17,082	500,000	3160.28	Pay Parking - Maintenance	20,000	(96.00)
127,975	200,000	3160.32	Merchant Fees	130,000	(35.00)
79,072	100,000	3160.33	Transaction Fees	80,000	(20.00)
103,379	40,000	3160.35	Pay Parking - Cash Collection Expenses	105,000	162.50
51,310	85,600	3160.36	Pay Parking Employee Costs	87,400	2.10
14,303	30,000	3160.37	Pay Parking - Signs	45,000	50.00
1,634	30,000	3160.38	Line Marking	45,000	50.00
0	20,000	3160.45	Byron Bay Pay Parking Time Limit Review	20,000	0.00

**CONTINUED ON NEXT PAGE**



**LOCAL ROADS AND DRAINAGE (Cont'd)**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
42,448	2,600	3176.1	<b>Brunswick Heads Pay Parking</b> Brunswick Heads Paid Parking Strategy	5,000	0.00 92.31
0	0	3178.1	<b>Pay Parking - Council/TfNSW</b> Administration Cost	65,000	
4,312	0	3161.1	<b>Other Expenses</b> Bus Shelters	3,000	New
23,288	30,000	3161.2	Traffic Counts	25,000	(16.67)
1,276	1,500	3161.3	Traffic Accidents	0	(100.00)
942	0	3161.12	Flood & Storm Damage 47.5 Plan	3,000	New
10,603	10,000	3161.13	Community Bus & Life Education Van	5,000	(50.00)
17,639	12,000	3161.36	Survey Investigation	15,000	25.00
236	500	3161.37	Banner Installations	500	0.00
4,568	0	3161.49	Maintenance Town Clock	1,500	New
11,050	14,000	3161.54	Small Plant Annual Charge	14,000	0.00
0	60,000	3161.69	New Years Eve Traffic Control	65,000	8.33
704	1,000	3161.70	New Years Eve Brunswick Clean up	1,000	0.00
4,762	0	3161.79	Depot Comm Infrast. Store Issues 54.896	1,500	New
209,239	175,000	3161.80	Local Rd - Side Arm Hire 24.5	195,000	11.43
5,997	0	3161.108	Bangalow Wetland Maintenance	1,500	New
0	0	3161.109	Byron Graffiti Removal	1,000	New
0	0	3161.112	Traffic Study, Construction Priorities	5,000	New
2,650	5,100	3161.113	Drains Software Annual Maintenance	4,000	(21.57)
116,569	50,000	3161.116	Salaries not allocated to Projects	80,000	60.00
1,054	0	3161.118	Burns Street Open Drain Maintenance	0	0.00
1,037	0	3161.119	Lilly Pilly Drain Maintenance	0	0.00
125	0	3161.124	Blackbean Road Causeway	0	0.00
1,619	0	3161.128	Rural Co-Op Society Drought Relief	0	0.00
12,545	5,000	3161.129	Blackspot and Safer Roads Grant Applications	5,000	0.00
2,392	0	3161.131	Child Pedestrian Road Safety Signage Cam	0	0.00
129,262	47,900	3161.132	Integrated Transport Management Strategy	5,000	(89.56)
0	50,000	3161.133	Progression of Myocum Quarry as a RRC	10,000	(80.00)
0	0	3161.134	Byron Bay Drainage Upgrade Concept Study	10,000	New
0	0	3161.136	Movement & Place Study	174,600	New
90,523	94,300	2999.125	Depreciation - Parking Areas	90,500	(4.03)
0	4,000	2999.126	Depreciation - Bus Shelters & Services	4,000	0.00
15,153	0	3173.1	<b>Byron Bay Stormwater Drainage Maintenance</b> Tree Trimming, for street sweeper access	10,000	New
0	0	3173.2	Clearing Inlet Pits and Outlets	10,000	New
0	0	3173.3	Cleaning and Weed Spraying K & G	5,000	New
0	0	3173.4	Jet Cleaning Pipe Network	10,000	New
0	26,000	3173.11	Belongil Ck & Broken Hd to Cape ByronCMP	15,000	(42.31)
0	1,650,500	2999.130	<b>Depreciation</b> Depreciation	1,811,300	9.74
284,825	287,400	3168.1	<b>Debt Servicing</b> Interest on Loans	309,100	7.55
2,418,300	2,496,800	3169.91	<b>Indirect Costs</b> Support Services Allocated	2,631,700	5.40
<b>15,814,608</b>	<b>15,606,200</b>		<b>Total Operating Expenses</b>	<b>16,084,400</b>	<b>3.06</b>
<b>(11,646,777)</b>	<b>(11,321,100)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(11,914,700)</b>	<b>5.24</b>
5,174,936	6,591,900		Add Back Depreciation	6,990,300	
<b>(6,471,841)</b>	<b>(4,729,200)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(4,924,400)</b>	<b>4.13</b>
			<b>Capital Movements</b>		
	380,600	4764.001	Less Loan Principal Repayments	552,900	
	7,633,800	4765.001	Less Transfer to Reserves	5,973,000	
	11,988,200	4052.101	Add Transfer from Reserves	9,256,900	
	20,313,700	4053	Add Capital Income	22,958,700	
	33,562,700	Misc	Less Capital Purchases	29,556,200	
	7,104,500	4054.101	Add Section 94 Levies Applied	1,209,600	
	<b>(6,899,900)</b>		<b>Cash Result after Capital Movements</b>	<b>(7,581,300)</b>	

ROADS AND MARITIME SERVICES					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>OPERATING REVENUES</b>		
			<b>External Contributions</b>		
861,000	737,200	1745.1	Regional Roads Block Grant	861,000	16.79
962,797	500,000	1745.24	Natural Disaster Feb 2020 à TNSW	0	(100.00)
0	400,000	1745.26	Natural Disaster Dec 2020	0	(100.00)
<b>1,823,797</b>	<b>1,637,200</b>		<b>Total Operating Revenues</b>	<b>861,000</b>	<b>(47.41)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Planned Regional Roads 306</b>		
160,873	237,500	3211	REG - Patching	241,600	1.73
84,155	25,000	3211.1	REG - Heavy Patching	25,000	0.00
5,930	67,200	3211.3	REG - Shoulder Grading	73,000	8.63
17,124	15,000	3211.5	REG - Roadside Slashing	20,000	33.33
14,166	37,000	3211.7	REG - Veg Control by Hand	37,000	0.00
250	13,300	3211.8	REG - Other Road Drainage Maintenance	13,300	0.00
3,224	30,100	3211.11	REG - Roadside Tree Maintenance	30,100	0.00
2,653	21,000	3211.12	Reg - 463 Guidepost Maint. Plan	21,000	0.00
1,060	0	3211.13	Reg - 306 Guardrail Rep & Install Plan	0	0.00
0	100	3211.14	REG - Regularly and Warning Sign Maintenance	100	0.00
5,375	0	3211.17	REG - Road Markings	5,000	New
766	0	3211.19	REG - Traffic Facilities	1,000	New
783	13,900	3211.22	REG - Concrete Bridge	1,000	(92.81)
1,300	800	3211.26	Regional Road 463 - Other Road Items	1,000	25.00
24,087	14,100	3211.43		14,100	0.00
			<b>Planned Regional Roads 545</b>		
305,449	411,300	3213	REG 545 - Patching	443,400	
12,624	24,400	3213.1	REG 545 - Heavy Patching	24,400	0.00
2,655	13,900	3213.3	REG 545 - Shoulder Grading	87,900	532.37
1,754	43,800	3213.5	REG 545 - Roadside Slashing	43,800	0.00
95,305	84,000	3213.7	REG 545 - Veg Control by Hand	95,000	13.10
90,939	82,500	3213.8	REG 545 - Veg Control by Chemical	82,500	0.00
1,717	0	3213.9	REG 545 - Other Road Drainage Maintenanc	0	0.00
5,091	3,300	3213.11	REG 545 - Roadside Tree Maintenance	3,300	0.00
12,525	18,700	3213.12	REG 545 - Guidepost Maintenance	18,700	0.00
1,060	1,000	3213.13	REG 545 - Guiderepairs	1,000	0.00
1,346	7,400	3213.14	REG 545 - R & W Sign Maintenance	7,400	0.00
10,734	67,900	3213.17	REG 545 - Road Markings	15,000	(77.91)
2,143	4,100	3213.19	REG 545 - Traffic Facilities	4,100	0.00
194	2,700	3213.22	REG 545 - Bitumen Reseal	2,700	0.00
2,151	0	3213.24	REG 545 - Concrete Bridge Plan	0	0.00
14,824	13,600	3213.26	Regional Road 545 - Other Road Items	13,600	0.00
50,387	44,000	3213.43		44,000	0.00
			<b>Planned Regional Roads 679</b>		
103,378	61,300	3214	REG 679 - Patching	122,700	100.16
0	2,300	3214.1	REG 679 - Shoulder Grading Plan	2,300	0.00
4,017	0	3214.5	REG 679 - Roadside Slashing	5,000	New
37,822	12,500	3214.7	REG 679 - Veg Control by Hand	40,000	220.00
8,198	17,900	3214.8	REG 679 - Veg Control by Chemical	10,000	(44.13)
0	5,500	3214.9	REG 679 - Other Road Drainage maintenance	5,500	0.00
5,851	0	3214.11	REG 679 - Roadside Tree Maint Plan	5,000	New
2,084	1,800	3214.12	REG 679 - Guidepost Maintenance Plan	2,000	11.11
750	5,000	3214.13	REG 679 - G/rail Rep & Installati Plan	5,000	0.00
0	600	3214.14	REG 679 - R & W Sign Maintenance	600	0.00
3,291	1,000	3214.17	REG 679 - Road Markings	4,000	300.00
309	1,900	3214.19	REG 679 - Traffic Facilities Plan	1,900	0.00
1,245	1,400	3214.22	Regional Road 679 - Other Road Items	1,400	0.00
39,812	11,400	3214.43		40,000	250.88
			<b>Planned Regional Roads 689</b>		
179,325	27,100	3216		53,300	96.68
			<b>Flood Damage/Maintenance</b>		
1,117,238	1,233,600	Various	Support Services Allocated	0	(100.00)
			<b>Indirect Costs</b>		
404,796	506,300	3219.91		529,900	4.66
<b>2,271,060</b>	<b>2,477,100</b>		<b>Total Operating Expenses</b>	<b>1,390,900</b>	<b>(43.85)</b>
<b>(447,263)</b>	<b>(839,900)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(529,900)</b>	<b>(36.91)</b>
<b>(447,263)</b>	<b>(839,900)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(529,900)</b>	<b>(36.91)</b>
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	0	4055	Add Transfer from Reserves	0	
	212,900	4056	Add Capital Income	360,000	
	212,900	Misc	Less Capital Purchases	360,000	
	0	4057.101	Add Section 94 Levies Applied	0	
	<b>(839,900)</b>		<b>Cash Result after Capital Movements</b>	<b>(529,900)</b>	

OPEN SPACE AND RECREATION					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
<b>OPERATING REVENUES</b>					
<b>Operating Grants</b>					
204,182	206,500	1755.8	Department of Lands - cont to Crown Lands maintenance	206,500	0.00
27,633	28,300	1755.9	Department of Lands - cont to foreshores maintenance	28,300	0.00
20,000	0	1755.40	CRIF - Control of High Priority Weeds	0	0.00
19,662	0	1755.41	Natural Disaster Feb 2020 - PW	0	0.00
<b>User Charges - Sportsfield Income</b>					
7,460	15,400	1758	Sportsfield User Income	10,900	(29.22)
<b>User Charges - Tennis Court Income</b>					
614	0	1759.1	Suffolk Park Tennis Courts	2,000	New
<b>Other Income</b>					
122,149	130,000	1760.4	Surf Life Saving	130,000	0.00
<b>Fees and Charges</b>					
233,829	240,000	1761.1	Public Cemeteries Income	245,000	2.08
<b>Community - Licence Fees - Temporary</b>					
0	2,200	1190.1	Other Community	0	(100.00)
<b>Operational - Licence Fees - Temporary</b>					
8,684	7,500	1193.1	Use of Council Land - Events	10,000	33.33
<b>Crown - Licence Fees Temporary Use</b>					
16,177	30,300	1197.1	Use of Crown Reserve	15,000	(50.50)
<b>Other - Licence Fees - Access</b>					
51,747	116,000	1200.1	Commercial Activities	58,000	(50.00)
<b>Tyagarah Aerodrome</b>					
33,017	24,000	1204.1	Operational Leases	33,000	0.00
3,101	5,000	1204.2	User Charges	8,000	0.00
20,378	10,000	1204.4	Landing Fees	30,000	200.00
14,392	10,000	1204.5	Parking Fees	12,000	20.00
<b>783,026</b>	<b>825,200</b>		<b>Total Operating Revenues</b>	<b>788,700</b>	<b>(4.42)</b>
<b>OPERATING EXPENSES</b>					
<b>Operational Lease/Rental Contracts</b>					
13,462	13,700	2370.1	Aerodrome Crown Lease	13,700	0.00
<b>Planned Parks</b>					
433,596	397,000	3231.1	Streets and Parks - Waste Collection and Disposal - Council	397,000	0.00
0	36,600	3231.1	Streets and Parks - Waste Collection and Disposal - Crown	36,600	0.00
(43,404)	(43,400)	3231.3	Subsidy from Waste Management	(43,400)	0.00
23,954	21,300	3235.1	Parks and Reserves Maint - Rural	21,300	0.00
445,951	426,000	3235.2	Parks and Reserves Maint - Byron Bay	445,000	4.46
271,423	310,200	3235.3	Parks and Reserves Maint - Mullumbimby	310,200	0.00
195,249	163,400	3235.5	Parks and Reserves Maint - Ocean Shores	163,400	0.00
708	1,500	3235.6	Parks and Reserves Maint - Suffolk Park	0	(100.00)
140,058	130,200	3235.7	Parks and Reserves Maint - Bangalow	140,000	7.53
122,366	64,100	3235.8	Parks and Reserves Maint - Brunswick Hd	100,000	56.01
4,180	65,600	3235.9	Parks and Reserves Maint - Illegal Waste Removal	18,000	(72.56)
15,210	7,400	3235.17	Small Plant Annual Charge	11,000	48.65
38,151	35,300	3235.22	School Leavers Clean Up	35,300	0.00
258,484	260,000	3235.28	Apex Park Maintenance	260,000	0.00
52	0	3235.45	Open Space - Notify Spraying	0	0.00
127,970	70,500	3235.47	Urban Roadside Veg Control by Hand	100,000	41.84
16,216	20,200	3235.48	Urban Roadside Veg Control by Chem	16,000	(20.79)
138,937	203,500	3235.50	Urban Roadside Tree Maintenance	203,500	0.00
226,853	0	3236	Parks and Reserves Maint - Crown	0	0.00
6,949	7,500	3236.1	Parks and Reserves Maint - Rural - Crown	5,000	(33.33)
126,626	111,000	3236.2	Parks and Reserves Maint - Byron Bay - Crown	62,500	(43.69)
27,755	39,000	3236.3	Parks and Reserves Maint - Mullumbimby - Crown	30,000	(23.08)
9,275	10,500	3236.5	Parks and Reserves Maint - Ocean Shores - Crown	9,000	(14.29)
37,700	50,000	3236.8	Parks and Reserves Maint - Brunswick Heads- Crown	50,000	0.00
8,879	0	3236.9	Parks-Illegal Waste Remo-Crown Plan 22	30,000	New
9,669	10,000	3238.1	Tennis Court Maintenance	1,800	(82.00)
<b>CONTINUED ON NEXT PAGE</b>					

OPEN SPACE AND RECREATION (Cont'd)					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>Sportsfields Maintenance</b>		
64,036	75,000	3248.1	Byron Bay Recreational Sports Fields - Council - Rev	85,000	13.33
35,174	45,000	3248.6	B/Bay - Rec Maint Upgrade - Council - Special Rate and Rev	25,000	(44.44)
16,041	15,000	3250.1	New Brighton Sports Fields - Council - Rev	15,000	0.00
10,094	15,000	3250.3	New Brighton - Maint Upgrade - Council - Special Rate	7,500	(50.00)
34,272	25,200	3251.1	Suffolk Park - Oval - Council	40,000	58.73
1,150	10,100	3251.3	Suffolk Park - Maint Upgrade Cncil	6,000	(40.59)
73,991	60,000	3252.1	Bangalow - Schultz - Council	100,000	66.67
15,344	30,000	3252.6	Bangalow - Maint Upgrade - Council	15,000	(50.00)
26,790	30,000	3253.1	Mullumbimby - Rec Barry Lom - Crown	30,000	0.00
7,386	8,500	3253.4	Mullum - Rec Maint Upgde - Crown	7,000	(17.65)
24,094	27,000	3254.1	Mullumbimby - Pine Soccer - Crown	27,000	0.00
13,978	15,000	3254.3	Mullum -Pine Maint Upgrade - Crown	15,000	0.00
0	500	3255.1	Eureka Sports Fields - Crown - Rev	0	(100.00)
53,484	50,000	3256.1	Brunswick Heads Sports Fields - Crown - Rev	60,000	20.00
19,919	24,000	3256.6	B/Heads Maint Upgrade - Crown - Special Rate	20,000	(16.67)
58,098	60,000	3259	Shara Boulevard Sportsfields	45,000	(25.00)
190,339	145,300	3262.1	Community Field Cavanbah	49,200	(66.14)
0	0	3262.2	Southwest Field Cavanbah	32,800	New
0	0	3262.3	Cornell Field Cavanbah	32,800	New
0	0	3262.4	Athletics Field Cavanbah	49,200	New
			<b>Open Space &amp; Recreation Projects</b>		
6,410	0	3258.1	Recreational Needs Assessment	0	0.00
7,273	0	3258.6	Ironbark Ave Reserve Rock Deterrant	0	0.00
0	44,600	3258.14	Plan of Management Bangalow Rec Grounds	0	(100.00)
0	50,000	3258.17	Concept plans for upgrade of Byron Bay Main Beach Foreshore	0	(100.00)
0	30,000	3258.18	Develop Concept Plans for Butler Street Reserve	0	(100.00)
0	30,000	3258.21	Landscaping works in the Byron Rail Corridor	0	(100.00)
9,191	10,800	3258.22	Byron Community Market Temp Relocation	0	(100.00)
0	9,500	3258.23	Integrated Weed & Pest Management Policy Implementation	0	(100.00)
			<b>Above and Beyond Program</b>		
0	0	3260.1	Butler Street	10,400	New
0	0	3260.2	Sunrise Boulevard	8,800	New
0	0	3260.3	Midgen Park	5,600	New
			<b>Planned Miscellaneous</b>		
80,926	135,500	3263.1	Continual Town/Reserves Cleaning	135,500	0.00
36,657	60,500	3263.3	Urban Tree Management	65,000	7.44
114,385	100,900	3263.5	Steam Weeding & Grafitti Removal Team	110,000	9.02
24,295	25,500	3263.8	Insurance	31,000	21.57
11,615	32,800	3263.11	Bush Regeneration Bio Banking	0	(100.00)
7,999	0	3263.12	Bangalow Historical Trail	0	New
591	13,400	3263.14	Crown Lease Costs	0	(100.00)
29,505	2,300	3263.17	Brunswick Heads Skate Park Renewal	0	(100.00)
139,128	27,000	3263.18	Mullumbimby Skate Park Renewal	0	(100.00)
0	0	3263.19	Public Art Maintenance	10,000	New
0	45,000	3263.22	Market Relocation DA	0	(100.00)
15,679	33,000	3264.1	Bushfire Hazard Reduction - Council Land	33,000	0.00
583,930	580,000	3267.1	Cont to Surf Life Saving - Non Income Crown Reserves	600,000	3.45
538,569	548,900	2999.78	Depreciation - Sporting Grounds	538,600	(1.88)
472,182	434,900	2999.79	Depreciation - Parks gardens & Lakes	472,200	8.58
			<b>CONTINUED ON NEXT PAGE</b>		

OPEN SPACE AND RECREATION (Cont'd)					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>Planned Beaches/Crown Reserves</b>		
693	20,000	3285.1	Foreshores Maintenance	20,000	0.00
42,089	75,200	3285.2	Beach Walkways Maintenance	45,000	(40.16)
70,513	71,800	2999.12	Depreciation - Beaches	70,500	(1.81)
			<b>Planned Cemeteries</b>		
8,793	16,100	3301.1	Byron Bay Cemetery Interments	16,100	0.00
14,485	30,300	3301.2	Byron Bay Cemetery Maintenance	30,300	0.00
1,910	2,800	3301.3	Small Plant Annual Charge	2,800	0.00
2,817	0	3301.4	Payroll Tax 95.1	0	0.00
29,542	37,000	3305.1	Mullumbimby Cemetery Interments	37,000	0.00
113,415	109,000	3305.2	Mullumbimby Cemetery Maintenance	115,000	5.50
4,220	1,900	3311.1	Clunes Cemetery Interments	2,000	5.26
15,686	26,800	3311.2	Clunes Cemetery Maintenance	20,000	(25.37)
14,269	13,900	3315.1	Bangalow Cemetery Interments	13,900	0.00
56,304	40,400	3315.2	Bangalow Cemetery Maintenance	45,000	11.39
			<b>Aerodrome Costs</b>		
17,770	15,800	3321.1	Mowing	15,800	0.00
0	1,100	3321.4	Insurance	1,100	0.00
0	5,500	3321.8	Remedial Drainage Works	5,500	0.00
9,137	9,100	3321.9	Airstrip Levelling	9,100	0.00
49,975	54,600	3321.11	Airfield Inspections	67,000	22.71
11,080	5,000	3321.95	Rates & Water Charges	5,000	0.00
6,430	2,800	2999.124	Depreciation Aerodrome	6,400	128.57
			<b>Bush Regeneration Team</b>		
185,903	195,700	3323.1	Bush Regeneration Team	208,200	6.39
11,703	10,000	3323.2	Op Costs - Bush Regeneration Team	10,000	0.00
10,649	34,400	3323.3	Bush Regeneration - Blindmouth	0	(100.00)
1,132	23,800	3323.4	Bush Regeneration à 5 Bridge Replaceme	0	(100.00)
10,649	12,000	3323.5	CRIF - Control of High Priority Weeds	0	(100.00)
0	81,700	3323.6	Bush Regeneration Sunrise Boulevard & Butler Street Reserve Bu	0	(100.00)
1,132	10,000	3323.92	Motor Vehicle	10,000	0.00
			<b>Debt Servicing</b>		
48,628	43,000	3318.1	Interest on Loans	36,900	(14.19)
			<b>Indirect Costs</b>		
1,126,296	1,160,800	3319.91	Support Services Allocated	1,172,200	0.98
<b>7,338,405</b>	<b>7,371,800</b>		<b>Total Operating Expenses</b>	<b>7,062,300</b>	<b>(4.20)</b>
<b>(6,555,379)</b>	<b>(6,546,600)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(6,273,600)</b>	<b>(4.17)</b>
1,087,693	1,058,400		Add Back Depreciation	1,087,700	
<b>(5,946,297)</b>	<b>(5,488,200)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(5,185,900)</b>	<b>(5.51)</b>
			<b>Capital Movements</b>		
	91,700	4833.001	Less Loan Principal Repayments	97,800	
	146,300	4834.001	Less Transfer to Reserves	75,000	
	2,769,000	4058.101	Add Transfer from Reserves	1,588,500	
	489,900	4059	Add Capital Income	950,000	
	3,380,800	4835/4841	Less Capital Purchases	1,880,200	
	1,540,000	4060.101	Add Section 94 Levies Applied	390,000	
	<b>(4,308,100)</b>		<b>Cash Result after Capital Movements</b>	<b>(4,310,400)</b>	

**QUARRIES**

<b>QUARRIES</b>					
<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>OPERATING REVENUES</b>		
			<b>Fees and Charges</b>		
3,364	125,000	1781.2	Quarries and Gravel Pits	0	(100.00)
<b>3,364</b>	<b>125,000</b>		<b>Total Operating Revenues</b>	<b>0</b>	<b>(100.00)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Operating Expenses</b>		
1,720	40,000	3341.1	Extraction and Crushing	0	(100.00)
15,123	20,000	3341.2	Sundry Expenses	0	(100.00)
32,012	0	3341.5	Unwinding costs for quarry remediation	0	0.00
9,802	0	3341.9	Quarry Crushing	0	0.00
151	0	3341.11	Restoration of Lot 12 Bayshore Drive	0	0.00
0	0	3341.12	Ops, Mgmt, Rehab and Plan Reviews	100,000	New
302,771	271,300	2999.103	Depreciation	302,800	11.61
<b>361,580</b>	<b>331,300</b>		<b>Total Operating Expenses</b>	<b>402,800</b>	<b>21.58</b>
<b>(358,216)</b>	<b>(206,300)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(402,800)</b>	<b>95.25</b>
302,771	271,300		Add Back Depreciation	302,800	
<b>(55,445)</b>	<b>65,000</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(100,000)</b>	<b>(253.85)</b>
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	65,000	4846.001	Less Transfer to Reserves	0	
	0	4061.101	Add Transfer from Reserves	100,000	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	<b>0</b>		<b>Cash Result after Capital Movements</b>	<b>0</b>	

<b>WASTE AND RECYCLING SERVICES</b>					
<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>OPERATING REVENUES</b>		
			<b>Collection &amp; Disposal Charges - External Users</b>		
911,859	1,056,200	1801.1	Commercial - Annual Charges	1,205,400	14.13
1,376,821	1,433,200	1801.3	Annual Waste Operations Charge	1,634,700	14.06
20,582	24,800	1801.4	National Parks Public Bins	24,800	0.00
6,422	7,000	1801.5	Crown Bins Brunswick Hds Boat harbour	3,900	(44.29)
			<b>Collection &amp; Disposal Charges - Internal Users</b>		
395,927	390,200	1805.2	Streets and Parks (Bins) - Parks - Internal Charge	390,200	0.00
			<b>Other Income</b>		
19,996	21,000	1807.1	Lease - 1 Dingo Lane East	21,000	0.00
2,924	3,300	1807.2	Myocum Land Agistment	3,300	0.00
33,315	26,400	1807.3	Manse Road Property	26,400	0.00
			<b>Waste Disposal Charges - External Customers</b>		
2,619,572	2,776,100	1811.1	Waste Disposal Fees - Self haul	3,651,300	31.53
12,568	0	1811.2	Mulch Fees	0	0.00
131,240	150,000	1811.3	Sale of Scrap Metal	150,000	0.00
141,391	160,000	1811.13	Byron Shire Second Hand Shop	160,000	0.00
25,813	7,500	1811.15	Sale of Australian Carbon Credit Units	7,500	0.00
74,586	75,000	1811.17	Better Waste & Recycling Fund 2013-15	75,000	0.00
140,261	150,000	1811.24	CDS Kerbside Refund Revenue	180,000	20.00
3,708	1,000	1811.25	Rebate and Removal of EWaste	1,000	0.00
1,254	2,500	1811.26	Rebate & Removal of Bulk Cardboard	2,500	0.00
12,500	0	1811.27	Own It & Act Grant	0	0.00
27,500	0	1811.28	Butt Free Byron Shire Phase 2 Grant	0	0.00
			<b>Operating Grants</b>		
58,066	58,700	1641.1	Pensioner Subsidy	55,500	(5.45)
			<b>Fees and Charges - Domestic</b>		
4,855,121	5,024,900	1645.1	Domestic Waste Management Charges	5,720,700	13.85
(105,573)	(104,800)	1645.2	Pensioner Abandonements	(102,100)	(2.58)
131	0	1645.8	Kitchen Caddie & Compost Bin Subsidy	0	0.00
<b>10,765,983</b>	<b>11,346,300</b>		<b>Total Operating Revenues</b>	<b>13,211,100</b>	<b>16.44</b>
			<b>OPERATING EXPENSES</b>		
			<b>Myocum Landfill</b>		
416,138	498,000	3413.1	Management Costs	450,000	(9.64)
			<b>Myocum Transfer Station</b>		
1,214,281	1,372,000	3414.4	Transfer Station Operations	1,272,000	(7.29)
7,921	15,000	3414.7	Waste Tyre Collection	10,000	(33.33)
(14,100)	0	3414.14	Green Waste Operations	0	0.00
96,983	135,000	3414.17	Second Hand Shop Operations	140,000	3.70
2,712,688	2,929,600	3414.19	Mixed Waste Transport & Disposal	3,357,800	14.62
32,984	44,500	3414.22	Recycling Transport and Disposal	48,500	8.99
			<b>CONTINUED ON NEXT PAGE</b>		

WASTE AND RECYCLING SERVICES (Cont'd)					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>Kerbside Collection</b>		
300,550	339,900	3415.1	Management Costs	363,000	6.80
460,365	490,000	3415.2	Domestic Residual Collection	475,100	(3.04)
452,271	480,000	3415.3	Domestic Recycling Collection	465,000	(3.13)
626,040	687,500	3415.4	Recycling Transport and Disposal	689,000	0.22
492,738	505,500	3415.5	Domestic Organics Collection	506,000	0.10
721,974	525,000	3415.6	Organics Disposal	585,100	11.45
159,657	165,000	3415.7	Commerical Collection	165,000	0.00
460,982	452,000	3415.8	Council Street and Park Bins	452,000	0.00
6,260	10,000	3415.11	Special Event Recycling and Waste Collection	10,000	0.00
11,865	0	3415.12	Public Place Recycling Trial	0	0.00
162,644	160,000	3415.21	Public Place Bin Maintenance & Cleaning	165,000	3.13
8,101	50,000	3415.22	Dog Waste Bags and Dispensers	60,000	20.00
14,072	18,500	3415.23	Public Cigarette Bins	18,500	0.00
0	216,700	3415.24	Organics Transport	216,000	
			<b>Other Expenditure</b>		
364	1,000	3416.1	Clean Up Australia Day	1,000	0.00
114,921	145,000	3416.2	Education and Promotion	125,000	(13.79)
79,235	70,000	3416.3	Waste Management Strategy (Implementation)	140,000	100.00
31,836	32,000	3416.4	Contribution to NEWF	32,000	0.00
0	11,000	3416.5	Dingo Lane East Property Maintenance/fee	6,000	(45.45)
30,504	17,400	3416.7	3 & 29 Manse Road, Myocum Maintenance	120,000	589.66
2,766	2,900	3416.14	Insurance	0	(100.00)
0	2,600	3416.17	Waste Compliance Program	0	(100.00)
78,321	80,000	3416.19	Butler St Landfill Contamination Assessment	20,000	(75.00)
56,147	93,300	3416.20	Plastic Reduction Project	0	(100.00)
120	0	3416.22	Public Drinking Water Fountain	0	0.00
26,820	11,400	3416.23	Renewal of Weighbridge Software	11,500	0.88
196,261	158,500	3416.24	Illegal dumping and litter Education and Enforcement Program	122,600	(22.65)
6,165	23,500	3416.26	Own It & Act Grant	0	(100.00)
0	55,000	3416.27	Butt Free Byron Shire Phase 2 Grant	0	(100.00)
3,186	30,000	3416.28	Preliminary Investigations, Simpsons Ck	20,000	(33.33)
10,000	10,000	3416.31	Positive Change for Marine Life	0	(100.00)
0	83,300	3416.33	Illegal Dumping	0	(100.00)
0	28,500	3416.92	Motor Vehicles	37,400	31.23
529,873	500,300	2999.54	Depreciation - Other Waste Management	529,900	5.92
			<b>Debt Servicing</b>		
152,613	116,000	3418.1	Interest on loans	106,200	(8.45)
			<b>Indirect Costs</b>		
419,796	447,900	3419.91	Support Services Allocated	482,600	7.75
300,396	355,600	2809.91	DWM Support Services Allocated	382,600	7.59
<b>10,531,461</b>	<b>11,369,400</b>		<b>Total Operating Expenses</b>	<b>11,584,800</b>	<b>1.89</b>
<b>234,522</b>	<b>(23,100)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>1,626,300</b>	<b>#####</b>
0	500,300		Add Back Depreciation	529,900	
<b>234,522</b>	<b>477,200</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>2,156,200</b>	<b>351.84</b>
			<b>Capital Movements</b>		
	138,600	4961.101	Less Loan Principal Repayments	148,400	
	0	4962.101	Less Transfer to Domestic Waste Reserves	463,200	
	0	4962.101	Less Transfer to Waste Management Reserve	0	
	370,300	4963.101	Add Transfer from Domestic Waste Reserve	0	
	201,200	4963.101	Add Transfer from Waste Management Reserve	2,140,400	
	0	4964.101	Add Capital Income	0	
	910,100	4859	Less Capital Purchases	3,685,000	
	0	4965.101	Add Section 94 Levies Applied	0	
	0		Less Section 94 Works	0	
	<b>0</b>		<b>Cash Result after Capital Movements</b>	<b>0</b>	



**FIRST SUN HOLIDAY PARK**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>OPERATING REVENUES</b>		
			<b>Fees and Charges</b>		
887,161	1,133,300	1261.1	Cabin Accommodation	1,133,300	0.00
1,295,080	1,339,400	1261.3	Tourist - Sites	1,339,400	0.00
13,411	0	1261.4	Income Adjustment for Fees in Advance	0	0.00
282,836	305,800	1261.5	Lodgings	412,100	34.76
187,766	235,900	1261.6	Safari Tent Income	154,600	(34.46)
15,160	2,600	1269.1	Washing Machine	21,100	711.54
2,137	1,600	1269.2	Other Income	0	(100.00)
(1)	0	1269.4	Other Non-Commissionable Income	0	0.00
6,303	4,500	1269.8	Beautify Byron Contribution	0	(100.00)
952	0	1269.9	WI-FI Sales	0	0.00
9,187	10,000	1269.11	Merchant Fees Collected	0	(100.00)
<b>2,699,992</b>	<b>3,033,100</b>		<b>Total Operating Revenues</b>	<b>3,060,500</b>	<b>0.90</b>
			<b>OPERATING EXPENSES</b>		
1,115	6,000	2511.1	Advertising / Marketing / Sponsorships	11,200	86.67
306	1,200	2511.3	Conference & Seminar Cost	2,400	100.00
748,431	811,300	2511.4	Management Contract	783,100	(3.48)
45,422	55,000	2511.5	Electricity	55,000	0.00
6,792	12,000	2511.6	Gas	12,000	0.00
5,140	5,600	2511.7	Print, Photocopy & Publish	9,400	67.86
7,234	4,000	2511.8	License Fee	4,000	0.00
50,302	58,600	2511.9	General Maintenance	59,600	1.71
60,003	63,700	2511.10	Cabin and Lodging Maintenance	63,700	0.00
1,895	2,500	2511.11	Manager's Residence - Mtce.	2,500	0.00
21,277	17,800	2511.12	Maintenance Contractors	17,800	0.00
11,459	10,400	2511.13	Telephones	10,400	0.00
30,557	34,500	2511.14	Chemicals and Cleaning	51,600	49.57
33,683	35,000	2511.15	Rubbish Removal	45,000	28.57
48,200	26,700	2511.16	Sundry Expenses	30,900	15.73
120,760	122,400	2511.17	Lease payments - ARTC	130,000	6.21
9,611	9,100	2511.21	Computer system maintenance	9,100	0.00
3,607	35,000	2511.22	Council Administration wages	1,000	(97.14)
125	0	2511.25	RMS Computer System Licence	0	0.00
163	0	2511.26	Park Surveys	10,000	New
0	15,000	2511.28	Compliance Audit Report	10,000	(33.33)
0	10,000	2511.29	Business Plan	10,000	0.00
103,316	92,700	2511.95	Rates & Charges	92,700	0.00
46,733	30,200	2511.96	Water Charges	57,200	89.40
			<b>Depreciation</b>		
150,770	133,500	2999.142	First Sun - Depreciation	150,800	12.96
			<b>Indirect Costs</b>		
862,777	1,162,700	2529.9	NCP, Governance and Dividend	1,162,700	0.00
204,204	228,900	2529.91	Support Services Allocated	238,900	4.37
<b>2,573,882</b>	<b>2,983,800</b>		<b>Total Operating Expenses</b>	<b>3,031,000</b>	<b>1.58</b>
<b>126,110</b>	<b>49,300</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>29,500</b>	<b>(40.16)</b>
264,900	133,500		Add Back Depreciation	150,800	
<b>391,010</b>	<b>182,800</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>180,300</b>	<b>(1.37)</b>
			<b>Capital Movements</b>		
	0	4262.001	Less Loan Principal Repayments	0	
	182,800	4263.001	Less Transfer to Reserves	180,300	
	344,900	4034.101	Add Transfer from Reserves	286,000	
	0	4035	Add Capital Income	1,500,000	
	344,900	4264-4270	Less Capital Purchases	1,786,000	
	0	4036.101	Add Section 94 Levies Applied	0	
	<b>0</b>		<b>Cash Result after Capital Movements</b>	<b>0</b>	

**SUFFOLK BEACHFRONT HOLIDAY PARK**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>OPERATING REVENUES</b>		
			<b>Fees and Charges - Council Owned Parks</b>		
102,043	120,900	1271.1	Cabin Accommodation	150,000	24.07
102,470	86,600	1271.2	Permanent Income	103,000	18.94
457,475	485,100	1271.3	Tourist - Sites	448,200	(7.61)
22	100	1271.4	Income Adjustment for Fees in Advance	0	(100.00)
17,193	17,400	1271.5	On-site Van	25,700	47.70
127,108	146,500	1271.6	Safari Tents	164,900	12.56
12,303	12,000	1279.1	Washing Machine	11,600	(3.33)
9,646	12,000	1279.2	Other Income	6,100	(49.17)
7,602	7,400	1279.3	Electricity	11,700	58.11
2,031	2,500	1279.4	Public liability Insurance Contribution	0	(100.00)
2,605	2,400	1279.6	Beautify Byron Contribution	0	(100.00)
23	0	1279.7	WiFi - Permanents	0	-
451	22,500	1279.8	WiFi - Guests	0	(100.00)
<b>840,972</b>	<b>915,400</b>		<b>Total Operating Revenues</b>	<b>921,200</b>	<b>0.63</b>
			<b>OPERATING EXPENSES</b>		
2,451	6,800	2521.1	Advertising / Marketing / Sponsorships	10,000	47.06
339,145	366,500	2521.4	Management Contract	406,000	10.78
1,937	2,600	2521.7	Print, Photocopy & Publish	4,600	76.92
0	0	2521.8	License Fee	1,000	New
9,335	10,700	2521.9	General Maintenance	10,700	0.00
5,683	8,300	2521.11	Manager's Residence - Mtce.	8,300	0.00
3,098	13,400	2521.13	Telephone / Fax / Internet / Computers	13,400	0.00
0	5,000	2521.14	Chemicals and Cleaning	5,000	0.00
13,850	10,000	2521.15	Rubbish Removal	16,900	69.00
35,861	18,400	2521.16	Sundry Expenses	18,400	0.00
31,066	47,800	2521.19	Electricity and Gas	47,800	0.00
11,385	18,500	2521.21	Power / Water / Sewer / Stormwater Maintenance	18,500	0.00
28,877	21,300	2521.22	Amenities Maintenance - Laundry/BBQ's/Camp Kitchen/toilets/	21,300	0.00
13,878	21,300	2521.23	Grounds Maintenance - Sites/roads/fencing/landscaping	21,300	0.00
863	10,400	2521.24	Security	10,400	0.00
3,689	5,000	2521.25	Computer system maintenance	5,000	0.00
958	20,000	2521.26	Council Administration Wages	1,000	(95.00)
30,186	30,900	2521.27	Cabin Maintenance	30,900	0.00
4,303	0	2521.28	RMS Computer System Licence	0	0.00
590	3,600	2521.29	On Site Van Maintenance	3,600	0.00
18,834	10,000	2521.33	Reclassification Planning	10,000	0.00
357	15,000	2521.34	Compliance Audit Report	10,000	(33.33)
0	35,000	2521.35	Business Plan	20,000	(42.86)
130,000	0	2521.36	Permanent Site Purchase	0	0.00
39,072	34,100	2521.95	Rates & Charges	34,100	0.00
28,965	18,200	2521.96	Water Charges	34,100	87.36
			<b>Depreciation</b>		
5,759	7,700	2999.143	Suffolk Park - Depreciation	5,800	(24.68)
			<b>Indirect Costs</b>		
43,700	43,700	2530.90	NCP, Governance and Dividend	43,700	0.00
109,104	117,700	2530.91	Support Services Allocated	122,800	4.33
<b>912,944</b>	<b>901,900</b>		<b>Total Operating Expenses</b>	<b>934,600</b>	<b>3.63</b>
<b>(71,972)</b>	<b>13,500</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(13,400)</b>	<b>(199.26)</b>
55,200	7,700		Add Back Depreciation	5,800	
<b>(16,772)</b>	<b>21,200</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(7,600)</b>	<b>(135.85)</b>
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	21,200	4271.001	Less Transfer to Reserves	0	
	109,000	4272.101	Add Transfer from Reserves	148,600	
	0	4273	Add Capital Income	0	
	109,000	4264-4270	Less Capital Purchases	141,000	
	0	4036.101	Add Section 94 Levies Applied	0	
	<b>0</b>		<b>Cash Result after Capital Movements</b>	<b>0</b>	

CAVANBAH CENTRE					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>OPERATING REVENUES</b>		
			<b>Multipurpose Centre Room Hire Charges</b>		
10,801	13,600	1281.1	Meeting Room - M1a	15,000	10.29
8,408	11,000	1281.3	Meeting Room - M2	11,000	0.00
28,548	31,700	1281.4	Multi-Function Room - MF1	36,400	14.83
31,600	37,700	1281.5	Multi-Function Room - MF2	41,500	10.08
37,081	45,400	1282	<b>Multipurpose Centre Court 1 Hire Charges</b>	46,400	2.20
31,143	38,100	1283	<b>Multipurpose Centre Court 2 Hire Charges</b>	39,700	4.20
			<b>Multipurpose Centre Other Income</b>		
8,455	9,900	1284.1	Food and Beverage Sales	10,500	6.06
18,533	25,700	1284.2	Kitchen	26,000	1.17
187	200	1284.3	Canteen	200	0.00
327	100	1284.4	External Netball Courts	5,000	4,900.00
26,593	32,100	1284.8	Total Complex Hire	38,500	19.94
2,626	4,100	1284.9	Storage Area - Large	3,800	(7.32)
47	300	1284.13	Photocopying	200	(33.33)
8,115	8,600	1284.15	AFL Lease	14,700	70.93
10	100	1284.16	EFT Fees Collected	100	0.00
84	200	1284.17	Internet Usage	100	(50.00)
471	1,000	1284.18	Table Tennis	900	(10.00)
1,663	2,700	1284.19	Memberships	2,600	(3.70)
800	9,800	1284.21	Car Park Hire	9,000	(8.16)
1,211	1,200	1284.22	Equipment Hire	0	(100.00)
10,327	11,300	1284.24	Social Sports	9,500	(15.93)
5,143	5,100	1284.25	Casual Use - Senior	4,300	(15.69)
2,273	2,300	1284.26	Casual Use - Junior	2,000	(13.04)
55	100	1284.27	Concession casuals	100	0.00
819	0	1284.28	Event Equipment/Staff Hire Income	0	0.00
0	0	1284.29	Mobile coffee/food cart rent	40,000	New
0	0	1284.31	Primitive Camping	10,000	New
0	0	1284.32	LED Signage	4,000	New
<b>235,318</b>	<b>292,300</b>		<b>Total Multipurpose Centre Income</b>	<b>371,500</b>	27.10
<b>19,707</b>	<b>24,400</b>	1762	<b>Total Sportsfields User Charges Income</b>	<b>0</b>	(100.00)
<b>255,025</b>	<b>316,700</b>		<b>Total Operating Revenues</b>	<b>371,500</b>	<b>17.30</b>
			<b>OPERATING EXPENSES</b>		
			<b>Multipurpose Centre Management Costs</b>		
325,316	321,100	2431.1	Salaries and Oncosts (Council & Temporary)	364,800	13.61
			<b>Multipurpose Centre Building Maintenance</b>		
1,958	1,000	2432.1	Air Conditioning Maintenance	1,000	0.00
2,531	11,100	2432.2	Building Maintenance	5,000	(54.95)
8,944	3,500	2432.3	Furniture & Fittings Maintenance	5,000	42.86
4,594	1,300	2432.4	Electrical Maintenance	1,300	0.00
1,615	600	2432.5	Plumbing Maintenance	1,000	66.67
9,305	4,000	2432.6	Pest & Fire Inspections	5,000	25.00
1,741	800	2432.7	Sanitary Services	3,000	275.00
960	1,000	2432.8	Sport Equipment Maintenance	1,000	0.00
			<b>Multipurpose Centre Operational Costs</b>		
2,982	4,000	2433.1	Advertising and Marketing	2,000	(50.00)
21,352	18,500	2433.2	Electricity	18,500	0.00
11,688	13,900	2433.3	Insurance	13,900	0.00
28,345	22,000	2433.4	Rates & Charges	27,600	25.45
2,878	2,700	2433.5	Telephone	1,400	(48.15)
8,254	10,100	2433.6	Security	6,100	(39.60)

CAVANBAH CENTRE					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
0	1,400	2433.7	IT	500	(64.29)
40,586	30,000	2433.8	Cleaning	32,000	6.67
613	600	2433.9	Food and Beverage Supplies	200	(66.67)
4,930	3,000	2433.11	Approvals and Licences	3,000	0.00
5,290	4,400	2433.12	Sundry Expenses	1,500	(65.91)
553	500	2433.16	Bank Fees	500	0.00
0	10,000	2433.18	Marketing	2,000	(80.00)
3,700	3,000	2433.19	DA Activation	0	(100.00)
89	0	2433.20	Event Equipment Hire Expense	0	0.00
6,816	0	2433.21	Farmers Market Relocation Manager Costs	0	0.00
26,574	0	2433.22	Priava Booking System	0	0.00
2,300	0	2433.23	Cycle Club Grnt - Track Construction REF	0	0.00
5,038	26,000	2433.24	New Booking System	0	(100.00)
0	60,300	2999.81	Depreciation	60,300	0.00
			<b>Debt Servicing</b>		
58,449	61,500	2438.1	Interest on Loans	58,000	(5.69)
			<b>Indirect Costs</b>		
165,096	164,700	2439.91	Support Services Allocated	179,700	9.11
<b>752,499</b>	<b>781,000</b>		<b>Total Multipurpose Centre Expenditure</b>	<b>794,300</b>	<b>1.70</b>
	0		<b>Cavanbah Sports Centre</b>		
164,000	0	3249.1	Sports Fields - Council - Rev	0	0.00
260	0	3249.4	General Purpose - Council	0	0.00
26,079	0	3249.6	Sports Fields Maintenance - Special Rate	0	0.00
0	5,000	3249.7	Outbuilding Maintenance	5,000	0.00
2,288	1,500	3249.8	Carpark Maintenance	1,500	0.00
2,000	2,500	3249.9	Lighting Maintenance	2,500	0.00
<b>194,628</b>	<b>9,000</b>		<b>Total Sportsfield Maintenance Expenditure</b>	<b>9,000</b>	<b>0.00</b>
<b>947,127</b>	<b>790,000</b>		<b>Total Operating Expenses</b>	<b>803,300</b>	<b>1.68</b>
			<b>Multipurpose Centre</b>		
(517,180)	(488,700)		<b>Operating Result - Surplus / (Deficit)</b>	(422,800)	
0	60,300		Add Back Depreciation	60,300	
(517,180)	(428,400)		<b>Cash Result - Surplus / (Deficit)</b>	(362,500)	
			<b>Sportsfield Maintenance</b>		
(174,921)	15,400		<b>Operating Result - Surplus / (Deficit)</b>	(9,000)	
0	0		Add Back Depreciation	0	
(174,921)	15,400		<b>Cash Result - Surplus / (Deficit)</b>	(9,000)	
			<b>Overall</b>		
(692,101)	(473,300)		<b>Operating Result - Surplus / (Deficit)</b>	(431,800)	(8.77)
0	60,300		Add Back Depreciation	60,300	
(692,101)	(413,000)		<b>Cash Result - Surplus / (Deficit)</b>	(371,500)	(10.05)
			<b>Capital Movements</b>		
	52,300	4120	Less Loan Principal Repayments	55,800	
	0	4121.001	Less Transfer to Reserves	0	
	126,000	4127.101	Add Transfer from Reserves	255,500	
	0	4128	Add Capital Income	0	
	193,200	4122	Less Capital Purchases	305,600	
	93,200	4129.101	Add Section 94 Levies Applied	50,100	
	(439,300)		<b>Cash Result after Capital Movements</b>	(427,300)	

FACILITIES MANAGEMENT					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>OPERATING REVENUES</b>		
			<b>Community - Lease/ Rental Agreements</b>		
20,606	19,800	1188.1	Byron Bay Tennis Courts	19,800	0.00
71,500	71,500	1188.2	Old Station Masters Cottage Byron Bay (Contra)	71,500	0.00
5,438	8,400	1188.3	Other Community	8,400	0.00
90,900	90,900	1188.4	Bangalow Community Childrens Ctre Contra	90,900	0.00
			<b>Community - User Fees and Charges</b>		
188,914	120,000	1189.1	Byron Bay Swimming Pool	121,200	1.00
			<b>Operational - Lease/ Rental Agreements</b>		
11,910	11,000	1191.2	Admininstration Building Ballina Shire RFS	11,000	0.00
61,700	61,700	1191.4	Old Country Energy Building (Contra)	61,700	0.00
46,634	46,200	1191.5	Ocean Shores (Billinudgel) Pre-School (Contra)	46,200	0.00
20,652	16,200	1191.7	Other Operational	16,200	0.00
40,891	40,400	1191.9	Lilly Pilly Community Pre-School	40,400	0.00
29,900	29,900	1191.11	Mullum District Cultural Ctre (Drill Hal	29,900	0.00
			<b>Crown - Lease/ Rental Agreements</b>		
142,556	187,900	1195.1	Byron Bay Pool Café	201,000	6.97
15,866	2,200	1195.2	Other Crown Reserves	2,200	0.00
			<b>Crown - User Fees and Charges</b>		
108,678	120,000	1196.1	Mullumbimby Swimming Pool	121,200	1.00
			<b>Other - Lease/ Rental Agreements</b>		
18,298	14,900	1198.2	Mullumbimby Neighbourhood Centre (Contra)	14,900	0.00
0	300	1198.4	Other Crown Tenure	0	(100.00)
5,000	5,000	1198.5	Crown Lease Mullum War Widows Cottage	5,000	0.00
4,091	0	1198.6	Other Leases	0	0.00
10,000	0	1198.7	Catholic Healthcare Lease - Mullumbimby	0	0.00
<b>893,534</b>	<b>846,300</b>		<b>Total Operating Revenues</b>	<b>861,500</b>	<b>1.80</b>
			<b>CONTINUED ON NEXT PAGE</b>		

FACILITIES MANAGEMENT					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>OPERATING EXPENSES</b>		
			<b>Employee Costs</b>		
14,849	30,000	2281.2	Projects Officer/Coordinator	30,000	0.00
95,303	0	2281.4	Property Maintenance Co-Ordinator	0	0.00
897	0	2281.5	Telecommunications	0	0.00
8,496	0	2281.92	Motor Vehicles	0	0.00
			<b>Council Administration Centre</b>		
			<b>Maintenance - Preventative</b>		
88,191	111,000	2291.1	Cleaning Contract	111,000	0.00
7,521	16,400	2291.4	Security Services	16,400	0.00
6,362	10,100	2291.6	Lift Maintenance	10,100	0.00
19,378	13,700	2291.12	Cleaning Consumables	13,700	0.00
8,336	13,100	2291.18	Pest Control	13,100	0.00
			<b>Maintenance - Unplanned</b>		
39,388	32,800	2291.5	Air-conditioning repairs	32,800	0.00
39,979	40,400	2291.7	Building Maintenance	40,400	0.00
23,263	14,100	2291.15	Electrical Repairs	14,100	0.00
10,473	11,700	2291.17	Plumbing	11,700	0.00
5,760	9,400	2291.19	Ground Works	9,400	0.00
			<b>Maintenance - Planned</b>		
0	23,200	2291.16	Air-conditioning Replacement	23,200	0.00
			<b>Services</b>		
93,701	116,100	2291.2	Electricity Supply	116,100	0.00
20,789	16,400	2291.13	Waste and Sanitation	16,400	0.00
13,604	12,100	2291.21	Indoor Plant Hire	12,100	0.00
			<b>Fees and Charges</b>		
27,659	38,100	2291.22	Insurance	38,100	0.00
29,724	19,800	2291.95	Rates and Council Charges	19,800	0.00
			<b>Other</b>		
8,530	11,400	2291.3	Furniture and Fittings	11,400	0.00
276,312	353,800	2999.2	Depreciation	276,300	(21.91)
			<b>Operational - Byron Bay Swimming Pool</b>		
23,733	78,100	2301.1	Byron Bay Pool - Maintenance	68,100	(12.80)
114,547	60,000	2301.2	Byron Bay Pool - Council Rates and Charges	60,000	0.00
21,819	18,900	2301.3	Byron Bay Pool - Cleaning and Hygiene	18,900	0.00
22,832	27,500	2301.4	Byron Bay Pool - Electricity	27,500	0.00
229,292	211,300	2301.5	Byron Bay Pool - Contract	238,000	12.64
14,017	7,800	2301.6	Byron Bay Pool - Services	7,800	0.00
3,150	0	2301.7	Consulting/Approvals	0	0.00
4,126	5,000	2301.8	Byron Bay Pool - Insurance	5,000	0.00
			<b>Crown - Mullumbimby Swimming Pool</b>		
31,311	76,200	2305.1	Mullumbimby Pool - Maintenance	76,200	0.00
66,042	70,000	2305.2	Mullumbimby Pool - Council Rates and Charges	70,000	0.00
193	5,000	2305.3	Mullumbimby Pool - Cleaning and Hygiene	5,000	0.00
26,043	40,000	2305.4	Mullumbimby Pool - Electricity	40,000	0.00
221,223	212,600	2305.5	Mullumbimby Pool - Contract	232,000	9.13
5,264	6,200	2305.6	Mullumbimby Pool - Services	6,200	0.00
5,594	4,600	2305.8	Mullumbimby Pool - Insurance	4,600	0.00
0	50,000	2305.9	Feasibility Study - Conv to Year Round	0	(100.00)
			<b>Other Property Expenses</b>		
10,764	6,300	2306.28	Country Link Building Project Plan	0	(100.00)
0	0	2306.33	Countrylink Building Fit Out and EOI Process	30,000	New

FACILITIES MANAGEMENT					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
5,745	0	2308	<b>Countrylink Building, Byron Bay</b>		
		2308.95	Rates & Charges - Property	0	0.00
		2309	<b>Council Administration Building Mntnce Projects</b>		
0	20,000	2309.1	Rust Treatment for Walkway Awning at Chambers	0	(100.00)
0	20,000	2309.2	Repairs to Chambers Chiller Water Line	0	(100.00)
67,399	12,600	2309.3	Foyer Ergonomics & Security	0	(100.00)
0	15,000	2309.4	Removal of Rusted Steel Supports for Old Auto Blind System	0	(100.00)
0	15,000	2309.5	Replace Back Doors in Chambers	0	(100.00)
8,080	0	2309.6	Emergency Exit Gates for Rear Fence	0	0.00
4,774	5,200	2309.7	Shade Structure for CI Courtyard	0	(100.00)
			<b>Community - Maintenance - Preventative</b>		
6,780	9,100	2353.1	Building Condition Assessments	9,100	0.00
13,410	18,100	2353.2	Pest Control	18,100	0.00
9,244	23,200	2353.3	Security	23,200	0.00
14,726	8,100	2353.4	Fire Safety	8,100	0.00
10,451	0	2353.5	Cleaning	0	0.00
			<b>Community - Maintenance - Reactive</b>		
4,628	6,100	2354.1	Electrical Repairs	6,100	0.00
15,577	23,200	2354.2	Safety Works	23,200	0.00
11,815	6,100	2354.3	Plumbing	6,100	0.00
13,479	24,000	2354.4	General	24,000	0.00
6,401	18,900	2354.5	Vandal Damage	18,900	0.00
70,455	32,800	2354.6	Public Toilets	32,800	0.00
12,365	0	2354.7	Old Countrylink Building	0	0.00
			<b>Community - Services</b>		
9,264	22,900	2355.1	Electricity Supply	22,900	0.00
1,682	2,100	2355.2	Hygiene Services	2,100	0.00
			<b>Community - Fees and Charges</b>		
0	5,800	2356.1	Approvals	5,800	0.00
18,845	150,000	2356.2	s356 General Rates (Property Management)	150,000	0.00
0	1,400	2356.3	Rural Land Board Rates	1,400	0.00
48,532	55,500	2356.4	Insurance	55,500	0.00
			<b>Operational - Maintenance - Preventative</b>		
1,500	2,500	2371.1	Building Condition Assessments	2,500	0.00
			<b>Operational - Maintenance - Unplanned</b>		
0	6,000	2372.2	Other Operational	6,000	0.00
			<b>Crown - Maintenance - Unplanned</b>		
21,974	32,200	2375.2	Public Toilet Crown	32,200	0.00

FACILITIES MANAGEMENT					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>Other Tenure Lease/Rental Contracts</b>		
4,208	3,500	2376.1	Lease - ARTC	3,500	0.00
0	2,500	2376.2	Licence Agreement - Suffolk Park Public School Site	2,500	0.00
16,567	16,300	2376.4	Crown Lease - Mullum Neighbourhood Centre	16,300	0.00
4,821	4,300	2376.5	Crown Lease - Mullum War Widows Cottage	4,300	0.00
3,270	0	2376.6	Crown Lease - Sandhills Reserve	0	0.00
1,905	0	2376.7	South Golden Beach Community Centre	0	0.00
			<b>Administration Costs</b>		
0	3,400	2377.3	Storage Sheds	3,400	0.00
			<b>Former Mullumbimby Hospital</b>		
1,073,230	254,300	2379.3	Demolition Costs	0	(100.00)
5,441	0	2379.6	Independent Peer Review	0	0.00
700	190,300	2379.8	Maintenance	100,000	(47.45)
3,585	0	2379.95	Rates & Charges - Property	0	0.00
			<b>Former Byron Hospital</b>		
239,496	0	2390.1	Assessment	0	0.00
46,803	0	2390.3	Administrative Establishment	0	0.00
4,015	330,000	2390.4	Maintenance	0	(100.00)
67,651	0	2390.5	Site Planning	0	0.00
			<b>Planned Public Toilets</b>		
404,242		<b>3283</b>	<b>Council Land - Maintenance &amp; Cleaning</b>		
0	21,400	3283.1	Public Toilets Council - Rural	4,000	(81.31)
0	96,000	3283.2	Public Toilets Council - Byron Bay	56,300	(41.35)
0	45,000	3283.3	Public Toilets Council - Mullumbimby	73,400	63.11
0	46,000	3283.4	Public Toilets Council - Ocean Shores	64,900	41.09
0	22,000	3283.5	Public Toilets Council - Suffolk Park	21,500	(2.27)
0	57,000	3283.6	Public Toilets Council - Bangalow	84,600	48.42
0	14,500	3283.7	Public Toilets Council - Brunswick Heads	0	(100.00)
290,273		<b>3284</b>	<b>Crown Land - Maintenance &amp; Cleaning</b>		
0	255,000	3284.2	Public Toilets Crown - Byron Bay	83,100	(67.41)
0	14,200	3284.3	Public Toilets Crown - Mullumbimby	0	(100.00)
0	78,000	3284.7	Public Toilets Crown - Brunswick Heads	155,100	98.85
			<b>Debt Servicing</b>		
155,971	160,900	2318.1	Interest on Loans	152,200	(5.41)
			<b>Indirect Costs</b>		
334,296	360,400	2319.91	Support Services	377,500	4.74
(620,400)	(789,600)	2319.97	Admin Centre Recharged	(712,100)	(9.82)
			<b>Depreciation</b>		
429,983	350,800	2999.151	Depreciation	543,900	0.00
<b>4,481,653</b>	<b>3,845,100</b>		<b>Total Operating Expenses</b>	<b>3,187,800</b>	<b>(17.09)</b>
<b>(3,588,119)</b>	<b>(2,998,800)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(2,326,300)</b>	<b>(22.43)</b>
977,555	704,600		Add Back Depreciation	820,200	
<b>(3,311,807)</b>	<b>(2,294,200)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(1,506,100)</b>	<b>(34.35)</b>
			<b>Capital Movements</b>		
	132,300	4184.001	Less Loan Principal Repayments	141,000	
	187,900	4185.001	Less Transfer to Reserves	201,000	
	2,260,400	4022.101	Add Transfer from Reserves	4,521,300	
	128,900	4023	Add Capital Income	0	
	1,317,200	4186	Less Capital Purchases	4,279,800	
	0	4024.101	Add Section 94 Levies Applied	0	
	<b>(1,542,300)</b>		<b>Cash Result after Capital Movements</b>	<b>(1,606,600)</b>	



**DEVELOPMENT AND CERTIFICATION**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>OPERATING REVENUES</b>		
			<b>Development Assessment - Fees and Charges</b>		
112,578	100,000	1603.1	Advertising Income	100,000	0.00
29,665	41,900	1603.2	Development Panel Advice	40,000	(4.53)
0	2,000	1603.4	Engineering Assessment Fees	0	(100.00)
21,601	16,100	1603.8	Eng. Plan Assessment Fees (Const. Cert)	16,100	0.00
0	5,000	1603.17	Structures Over or Within Council Road Reserves	0	(100.00)
796	12,000	1603.18	Flood Information Certificate	12,000	0.00
765,464	770,000	1601.1	Development Application Fees	800,000	3.90
			<b>Operating Grants</b>		
0	17,000	1604.1	Heritage Advisor	17,000	0.00
			<b>Certification - Fees and Charges - Regulated</b>		
171,249	190,000	1611.2	Certification Inspections	150,000	(21.05)
16,871	15,100	1611.3	Complying Development Certificate	12,000	(20.53)
234,674	260,000	1611.4	Construction Certificates	180,000	(30.77)
76	0	1611.11	Fire/Compliance Reports	0	0.00
16,750	17,700	1611.16	Building Certificates - 149D	18,000	1.69
255,989	350,000	1611.17	Section 68 Approvals and Inspection - Part B	350,000	0.00
1,500	13,000	1611.24	DEEWR Traineeship Incentives	4,000	(69.23)
955	0	1611.26	Pool Resuscitation Signs	0	0.00
211,443	100,900	1611.28	Information and Technology Service Fee	110,000	9.02
455	0	1611.29	Hoarding Fees	0	0.00
			<b>Certification - Fees and Charges - Non-Regulated</b>		
8,243	15,000	1611.1	Certificate Registration Fee (Compliance Certificates)	15,000	0.00
99,346	92,600	1611.18	Applicaton and Inspection Fees Roads Act	122,600	32.40
3,309	130,000	1611.23	Income Activities over Road Reserve	130,000	0.00
			<b>Certification - Commercial Property - Fees and Charges</b>		
108,985		1152	Lease - Footpath Usage		0.00
0	5,800	1152	Lease - Footpath Usage - Bangalow	5,800	0.00
0	100	1152	Lease - Footpath Usage - Billinudgel	100	0.00
0	13,700	1152	Lease - Footpath Usage - Brunswick Head	13,700	0.00
0	10,700	1152	Lease - Footpath Usage - Byron Bay	10,700	0.00
0	24,300	1152	Lease - Footpath Usage - Mullumbimby	24,300	0.00
0	7,400	1152	Lease - Footpath Usage - Other	7,400	0.00
			<b>Certification - Miscellaneous Revenue</b>		
2,217	2,300	1611.13	Sundry Building Control Income	2,300	0.00
			<b>Operating Grants</b>		
6,000	6,500	1612.2	Heritage Advisor	6,500	0.00
5,500	6,500	1612.3	Local Places	6,500	0.00
			<b>Customer Service</b>		
88	1,000	1613.1	Sundry Administrative Sales	1,000	0.00
1,537	2,000	1613.2	Commission on Long Service Levy	2,000	0.00
<b>2,075,292</b>	<b>2,228,600</b>		<b>Total Operating Revenues</b>	<b>2,157,000</b>	<b>(3.21)</b>

**DEVELOPMENT AND CERTIFICATION**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>OPERATING EXPENSES</b>		
			<b>Directorate &amp; Managers - SEE</b>		
641,109	751,900	2701.1	Salaries and Oncosts	765,800	1.85
3,904	5,000	2701.5	Sundry Expenses	5,000	0.00
36,689	42,000	2701.92	Motor Vehicles	50,500	20.24
			<b>Planning Services</b>		
871,068	784,600	2705.1	Salaries and Oncosts	917,200	16.90
8,633	9,300	2705.92	Motor Vehicles	9,300	0.00
			<b>Development Assessment - Planning Team</b>		
34,421	100,000	2711.3	Temporary Resourcing / Overtime / Expert Advice	100,000	0.00
			<b>Certification Services</b>		
964,765	999,400	2751.1	Salaries and Oncosts	1,049,200	4.98
3,744	31,000	2751.4	Overtime	31,000	0.00
23,268	17,000	2751.5	Heritage Advisor	17,000	0.00
20	17,000	2751.6	Local Places Grant	17,000	0.00
83,101	68,800	2751.92	Motor Vehicles	68,800	0.00
			<b>Development Support &amp; Administration</b>		
791,822	799,800	2754.1	Salaries and Oncosts	858,500	7.34
			<b>Other Expenses</b>		
11,685	25,000	2715.1	Advertising	25,000	0.00
10,365	13,000	2715.2	Telecommunications	13,000	0.00
13,848	20,000	2715.4	Sundry Office Expenses	20,000	0.00
0	46,000	2715.11	Online Applications	46,000	0.00
87,212	76,300	2715.13	Information and Technology Service Fee Expenditure	78,000	2.23
1,546	2,000	2715.14	National Seachange Taskforce	2,000	0.00
			<b>Commercial Property</b>		
3,129	16,000	2753.1	Footpath Dining	57,600	260.00
			<b>Indirect Costs</b>		
1,296,300	1,388,700	2729.91	Support Services Allocated	1,406,700	1.30
<b>4,886,631</b>	<b>5,212,800</b>		<b>Total Operating Expenses</b>	<b>5,537,600</b>	<b>6.23</b>
<b>(2,811,339)</b>	<b>(2,984,200)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(3,380,600)</b>	<b>13.28</b>
<b>(2,811,339)</b>	<b>(2,984,200)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(3,380,600)</b>	<b>13.28</b>
			<b>Capital Movements</b>		
	0		Less Principal Repayments	0	
	1,132,000	4870.001	Less Transfer to Reserves	1,141,100	
	92,300	4067.101	Add Transfer from Reserves	501,400	
	969,100	4068.301	Add Capital Income	969,100	
	0		Less Capital Purchases	0	
	0	4069.101	Add Section 94 Levies Applied	0	
	0	4876.1	Less Section 94 Works	0	
	<b>(3,054,800)</b>		<b>Cash Result after Capital Movements</b>	<b>(3,051,200)</b>	

PLANNING POLICY & NATURAL ENVIRONMENT					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>OPERATING REVENUES</b>		
			<b>Operating Grants</b>		
9,566	0	1501.59	OEH New Brighton Beach Scraping	0	0.00
34,150	0	1501.66	OEH Flying Foxes Program	0	0.00
17,025	0	1501.68	Byron Habitat Corridors	0	0.00
11,008	0	1501.72	CMP Scoping Studies	0	0.00
26,525	18,400	1501.73	Flying Fox Improvement Grant	0	(100.00)
20,000	32,700	1501.74	Develop Governance Models for the Facilitation of Housing	0	(100.00)
7,000	0	1501.75	2019 Flying Fox Grant Pgm, Paddys Ck Yr1	0	0.00
45,000	0	1501.76	NE Hinterland Koala Conservation Project	0	0.00
19,091	0	1501.77	Integrated Flood Study Landowner Contrib	0	0.00
15,932	0	1501.78	Habitat Actions Grants 2019	0	0.00
18,750	0	1501.79	Byron Shire Koala Habitat Planting	0	0.00
0	51,500	1501.81	Coastline & Belongil Est Scoping Study	51,500	0.00
44,877	44,900	1501.82	SCCF3 - Byron A & I Estate Pocket Park	0	(100.00)
39,890	20,000	1501.83	Leash-Up Pilot Communication Project	0	(100.00)
0	299,700	1501.84	Communities Combating Pests and Weeds		
0	250,000	1501.85	Streets as Shared Spaces Grant		
51,304	0		<b>Applicant Funded DCP's/LEP's</b>	0	0.00
			<b>Fees and Charges</b>		
103,692	111,600	1505.43	Section 149 Certificates	116,600	4.48
41,600	40,800	1505.46	Sewer Location Plan Fees	48,800	19.61
0	19,700	1505.52	Revolving Energy Fund	19,700	0.00
<b>505,410</b>	<b>889,300</b>		<b>Total Operating Revenues</b>	<b>236,600</b>	<b>(73.39)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Employee Expenses</b>		
1,140,386	1,153,200	2601.1	Salaries and Oncosts	1,409,700	22.24
25,500	17,800	2601.92	Motor Vehicles	31,800	78.65
			<b>Office Expenses</b>		
4,696	7,500	2601.3	Advertising	7,500	0.00
1,356	1,500	2601.4	Printing and Stationery	1,700	13.33
14,751	13,000	2601.6	Sundry Office Expenses	13,000	0.00
0	10,800	2601.14	Azility Subscription	12,000	11.11
			<b>Environmental Strategic Studies/Plans</b>		
44,120	66,200	2605.4	Rural Land Strategy	50,000	(24.47)
10,954	10,200	2605.32	Studies and Plans	10,200	0.00
8,543	9,400	2605.42	Planning Studies	9,400	0.00
16,469	27,400	2605.63	Sustainability Program	20,000	(27.01)
0	22,400	2605.65	Revolving Energy Fund	22,400	0.00
18,400	14,100	2605.74	Comprehensive Koala Plan of Management	18,400	30.50
0	70,000	2605.83	CZMP for Byron Bay Embayment	0	(100.00)
7,690	5,300	2605.101	Coastal Hazard Monitoring	5,000	(5.66)
17,488	4,000	2605.104	CZMP for New Brighton and SGB Embayments	0	(100.00)
22,729	2,700	2605.106	Employment Land Strategy	0	(100.00)
34,313	2,300	2605.107	Residential Land Strategy	0	(100.00)
2,534	47,500	2605.108	LEP and DCP Review	0	(100.00)
4,428	45,000	2605.112	Mullumbimby Masterplan Project Plan	0	(100.00)
2,201	43,500	2605.113	Bangalow Village Plan	0	(100.00)
30,308	49,700	2605.114	Shirewide Flying Fox Management Plan	20,800	(58.15)
9,920	16,900	2605.115	Byron Habitat Corridors	0	(100.00)
11,259	0	2605.116	Integrated Weed Management Strategy	0	0.00
8,834	0	2605.117	OEH Saving our Species Iconic Koala	0	0.00
45,000	0	2605.119	E-Zones Planning Proposals	0	0.00
53,683	0	2605.121	Planning Reforms	0	0.00
72,302	80,000	2605.122	Jonson Street Protection Works Stage 1:Design & CBA	0	100.00
18	0	2605.124	Affordable Housing	0	0.00

PLANNING POLICY & NATURAL ENVIRONMENT					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
15,500	22,500	2605.127	Brunswick Valley Landcare Land for Wildlife Program	20,000	(11.11)
23,224	37,600	2605.131	Flying Fox Improvement Grant	0	(100.00)
2,199	0	2605.132	Byron Hospital LEP Amendment	0	0.00
0	70,500	2605.133	Mullum Hospital LEP Amendment	0	(100.00)
54,611	65,400	2605.134	Develop Governance Models for the Facilitation of Housing	0	(100.00)
56,119	0	2605.135	Integrated Flood Study - Sth Mullum Accessible Housing Precinct	0	0.00
9,220	70,500	2605.136	Lot 22 Masterplan	17,100	(75.74)
41,854	53,500	2605.137	Lot 12 and Lot 107 Bayshore Dr	0	(100.00)
5,000	40,000	2605.138	NE Hinterland Koala Conservation Project	0	(100.00)
35,000	0	2605.140	2019 Flying Fox Grant Pgm, Paddys Ck Yr1	0	0.00
84	24,000	2605.143	DCP Character Design Guidelines for Low Rise Medium Density Coc	0	(100.00)
18,111	15,100	2605.145	Affordable Housing Contribution Scheme	6,000	(60.26)
41,735	0	2605.146	Local Strategic Planning Statements	0	0.00
29,381	0	2605.147	Community Participation Plan	0	0.00
9,595	0	2605.148	Climate Change Emergency Action Plan	0	0.00
1,640	7,000	2605.151	Lot 22 Mullumbimby - Policy, PoM, Update	0	(100.00)
7,707	38,800	2605.152	Centennial Circuit One-Way Trial	0	(100.00)
26,494	44,500	2605.153	Action Tank Workshop & Climate Change Adaptation	0	(100.00)
0	15,900	2605.154	Habitat Actions Grant 2019	0	(100.00)
0	18,800	2605.155	Byron Shire Koala Habitat Planting	0	(100.00)
0	145,500	2605.156	Coastline & Belongil Est Scoping Study	78,000	(46.39)
556	59,300	2605.157	Leash-Up Pilot Communication Project	0	(100.00)
0	299,700	2605.158	Communities Combating Pests and Weeds	0	(100.00)
0	25,000	2605.159	Biodiversity DCP	0	(100.00)
0	60,000	2605.160	Biodiversity Conservation Strategy	40,400	(32.67)
0	250,000	2605.161	Streets as Shared Spaces Grant	0	(100.00)
0	15,500	2605.164	Federal Community Led Masterplan	0	(100.00)
63,992	60,300	2605.166	Sustainable Agriculture & Agribusiness Project	0	(100.00)
			<b>Environmental Levy</b>		
	4,000	2606.18	Unallocated	0	(100.00)
0	10,000	2606.24	CZMP for Byron Bay Embayment (Council Share)	0	(100.00)
16,388	28,600	2606.25	Wild Dog, Fox and Feral control Program	10,400	(63.64)
29,529	700	2606.27	Biodiversity Conservation Strategy	0	(100.00)
13,599	20,100	2606.34	Emissions Reduction Strategy	10,000	(50.25)
5,019	13,000	2606.36	NE Hinterland Koala Project	13,000	0.00
0	30,400	2606.37	Wildlife Corridor Mapping	0	(100.00)
			<b>Other Projects</b>		
0	44,900	2608.5	SCCF3 - Byron A & I Estate Pocket Park		
31,327	0	2615	<b>Applicant Funded Local Environment Plans</b>	0	
			<b>Indirect Costs</b>		
472,296	505,100	2619.91	Support Services Allocated	552,800	9.44
<b>2,618,066</b>	<b>3,816,600</b>		<b>Total Operating Expenses</b>	<b>2,379,600</b>	<b>(37.65)</b>
<b>(2,112,656)</b>	<b>(2,927,300)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(2,143,000)</b>	<b>(26.79)</b>
<b>(2,112,656)</b>	<b>(2,927,300)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(2,143,000)</b>	<b>(26.79)</b>
			<b>Capital Movements</b>		
	0		Less Principal Repayments	0	
	0	4113.001	Less Transfer to Reserves	0	
	1,004,500	4004.101	Add Transfer from Reserves	160,600	
	0	4005	Add Capital Income	0	
	0		Less Capital Purchases	0	
	14,900	4006.101	Add Section 94 Levies Applied	0	
	0		Less Section 94 Works	0	
	<b>(1,907,900)</b>		<b>Cash Result after Capital Movements</b>	<b>(1,982,400)</b>	

ENVIRONMENT & COMPLIANCE SERVICES					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>OPERATING REVENUES</b>		
			<b>Environment - Fees and Charges</b>		
10,927	20,200	1625.1	Caravan Parks Inspection Fees	20,200	0.00
38,003	52,500	1625.3	Itinerant Vendors / Market Stall Permits	52,500	0.00
180	2,800	1625.4	Market Inspection Fees	2,800	0.00
69,162	77,800	1625.7	Food/Health Inspection Fees	77,800	0.00
360	500	1625.8	Other Local Government Act Approvals	500	0.00
120,905	116,600	1625.19	Food Administration Fee	116,600	0.00
			<b>Environment - Miscellaneous Revenues</b>		
2,200	5,000	1629.3	Administration Fees	5,000	0.00
4,000	0	1629.8	Animal Pound Grant	0	0.00
			<b>Environment - On-Site Sewage Fees and Charges</b>		
106,878	68,300	1625.5	On-Site Sewage - Operation and Installation Applications	30,000	(56.08)
182,802	194,800	1625.23	On Site Sewerage Management	209,700	7.65
			<b>Compliance - Fees &amp; Charges</b>		
24,627	30,500	1631.2	Section 735A Certificates	30,500	0.00
2,165	0	1675.1	Animal Impounding Fees	0	0.00
575	0	1675.2	Sale Of Animals	0	0.00
(584)	200	1675.3	Permits - Beaches	200	0.00
4,810	4,500	1675.4	Permits - Buskers	4,500	0.00
1,155	500	1675.6	Release and Maintenance Fees - Dogs/Cats	500	0.00
0	500	1675.9	Land Clearing Inspection Fees (Overgrown)	500	0.00
16,105	8,500	1675.13	Compliance Inspections	8,500	0.00
17,500	20,500	1675.16	Swimming Pool Inspections	20,500	0.00
			<b>Fees and Charges - Animals</b>		
19,307	12,500	1671.3	Dog Registrations	12,500	0.00
720	0	1671.4	Microchip Implant Fees - Dogs and Cats	0	0.00
			<b>Fines and Other Revenues</b>		
1,300,156	1,459,800	1681.1	Infringement Revenue - Parking and Other	1,609,800	10.28
22,981	0	1681.3	Companion Animals Rebate	0	0.00
230,722	179,200	1681.7	Environmental Enforcement Levy	179,200	0.00
			<b>Miscellaneous Revenues</b>		
11,415	15,100	1633.1	Administrative Fees - Notice & Orders	15,100	0.00
<b>2,187,070</b>	<b>2,270,300</b>		<b>Total Operating Revenues</b>	<b>2,396,900</b>	<b>5.58</b>

ENVIRONMENT & COMPLIANCE SERVICES					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			<b>OPERATING EXPENSES</b>		
			<b>Environmental Health</b>		
525,480	478,700	2781.1	Salaries and Oncosts	559,500	16.88
7,349	5,000	2781.2	Overtime	12,000	140.00
17,796	24,000	2781.92	Motor Vehicles	33,300	38.75
			<b>Compliance</b>		
589,605	649,400	2783.1	Salaries and Oncosts	672,900	3.62
10,635	7,000	2783.2	Overtime	52,000	642.86
18,600	24,000	2783.92	Motor Vehicles	24,000	0.00
			<b>Infringement Processing</b>		
409,690	345,000	2861.1	Salaries and Oncosts	359,200	4.12
39,639	22,000	2861.3	Overtime	52,000	136.36
36,300	35,500	2861.92	Motor Vehicles	36,300	2.25
			<b>Miscellaneous Expenses</b>		
173,164	162,200	2871.1	Collection Fees on Fine Income	162,200	0.00
60,895	27,000	2871.2	Hand held Infringement Devices Support & Maintenance	27,000	0.00
0	24,000	2871.3	Licence Plate Recognition Support & Maintenance	24,000	0.00
2,200	2,000	2871.5	Sundry Expenses	10,000	400.00
15,890	29,000	2785.1	Environmental Monitoring	29,000	0.00
0	0	2785.2	Advertising	2,000	New
17,839	15,000	2785.5	Telecommunications	15,000	0.00
2,164	3,000	2785.11	Minor Equipment	3,000	0.00
7,497	4,000	2785.12	Sundry Expenses	10,000	150.00
115,335	166,000	2785.29	On Site Sewerage Management	166,000	0.00
139,831	179,000	2785.31	Environment Enforcement Levy Expenditure	179,000	0.00
0	4,000	2785.33	Animal Pound Grant	0	(100.00)
			<b>Public Order and Safety Expenses</b>		
5,128	2,000	2865.1	Abandoned Vehicle Disposal	6,000	200.00
10,046	15,000	2865.2	Advertising / Postage / Printing / Unforms	15,000	0.00
0	1,500	2865.4	Impounding Expenses	5,000	233.33
13,998	2,500	2865.9	Signage	8,000	220.00
1,452	1,000	2865.11	Vet Fees	2,000	100.00
5,294	10,000	2865.12	Sundry Expenses	10,000	0.00
20,545	0	2865.16	Companion Animal Fees	0	0.00
2,035	10,000	2865.19	Local Court Prosecution Costs	10,000	0.00
4,645	0	2865.20	Public Education (Including Pet Awareness Expenses)	4,000	New
4,584	10,000	2865.28	Investigation Consultants	10,000	0.00
24,534	0	2865.29	Management Program, Cavanbah Street Reserve	0	0.00
3,866	0	2865.31	Impounding Expenses	0	0.00
3,588	1,300	2999.11	Depreciation - Animal Control	3,600	176.92
2,148	2,100	2999.14	Depreciation - Ranger Services	2,100	0.00
			<b>Indirect Costs</b>		
591,900	649,200	2799.91	Support Services Allocated	667,100	2.76
<b>2,883,671</b>	<b>2,910,400</b>		<b>Total Operating Expenses</b>	<b>3,171,200</b>	<b>8.96</b>
<b>(696,601)</b>	<b>(640,100)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(774,300)</b>	<b>20.97</b>
	3,400		Add Back Depreciation	5,700	
<b>(696,601)</b>	<b>(636,700)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(768,600)</b>	<b>20.72</b>
			<b>Capital Movements</b>		
	0		Less Principal Repayments	0	
	374,000	4894.1	Less Transfer to Reserves	388,900	
	349,000	4073.101	Add Transfer from Reserves	556,800	
	0		Add Capital Income	0	
	0	4895	Less Capital Purchases	0	
	0		Less Section 94 Works	0	
	<b>(661,700)</b>		<b>Cash Result after Capital Movements</b>	<b>(600,700)</b>	

**ECONOMIC DEVELOPMENT**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>OPERATING REVENUES</b>		
			<b>Other Revenue</b>		
100	0	1004.1	Locker Income Byron Surf Club	0	0.00
3,335	2,500	1004.2	Film Applications	2,500	0.00
267	2,500	1004.3	Event Applications	2,500	0.00
1,394	3,300	1004.4	Temp Lic – Activities on Council Land	3,300	0.00
4	2,500	1004.5	Temp Lic – Activities on Crown Land	2,500	0.00
			<b>Operating Grants</b>		
0	2,000	1006.4	Small Business Month	0	(100.00)
<b>5,101</b>	<b>12,800</b>		<b>Total Operating Revenues</b>	<b>10,800</b>	<b>(15.63)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Economic Development</b>		
3,088	3,000	2343.1	Sundry Expenses	3,000	0.00
10,028	15,000	2343.13	Industry Plans	0	(100.00)
1,299	11,100	2343.14	Sector Capacity Building	10,000	(9.91)
708	0	2343.22	Annual Business Survey	0	0.00
14,100	0	2343.26	Smart Farms, Small Grants	0	0.00
			<b>Tourism</b>		
102,195	37,800	2011.1	Salaries and on-costs	94,100	148.94
46,609	5,000	2011.2	Tourism Management Plan	0	(100.00)
543	700	2011.19	Telecommunications	700	0.00
15,775	17,000	2011.27	Tourism Memberships and Projects	11,600	(31.76)
672	0	2011.29	Voluntary Visitor Fund	0	0.00
			<b>Economic Development and Tourism</b>		
78,676	118,300	2014.1	Salaries and on-costs	105,600	(10.74)
3,179	0	2014.3	Bay Lane Enhancement Project	0	0.00
12,000	15,800	2014.17	Billinudgel is Back in Business	0	(100.00)
4,697	2,600	2014.25	BBEB EO & Trademarking	0	(100.00)
633	35,900	2014.28	Small Farms, Small Grants	0	(100.00)
0	2,000	2014.29	Small Business Month	0	(100.00)
8,500	14,000	2014.92	Motor Vehicle Running Expenses	14,000	0.00
			<b>Events</b>		
164,234	165,700	2017.1	Events Officers	176,200	6.34
4,085	16,000	2017.2	Events Plan	10,000	(37.50)
708	100	2017.3	Events communications and application	10,000	9,900.00
7,637	22,000	2017.4	Festival Funding Support	10,000	(54.55)
0	2,000	2017.6	Mullum Music Festival	1,000	(50.00)
0	10,000	2017.7	Byron Writers Festival	5,000	(50.00)
			<b>Indirect Costs</b>		
192,396	188,400	2013.91	Support Services Allocated	190,800	1.27
<b>671,763</b>	<b>683,400</b>		<b>Total Operating Expenses</b>	<b>642,000</b>	<b>(6.06)</b>
<b>(666,662)</b>	<b>(670,600)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(631,200)</b>	<b>(5.88)</b>
<b>(666,662)</b>	<b>(670,600)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(631,200)</b>	<b>(5.88)</b>
			<b>Capital Movements</b>		
	0		Less Principal Repayments	0	
	10,000	4935.001	Less Transfer to Reserves	0	
	154,400	4096.101	Add Transfer from Reserves	0	
	0	4097	Add Capital Income	0	
	0		Less Capital Purchases	0	
	0	4098	Add Section 94 Levies Applied	0	
	<b>(526,200)</b>		<b>Cash Result after Capital Movements</b>	<b>(631,200)</b>	

<b>WATER SUPPLIES</b>					
<b>ACTUAL</b>	<b>ESTIMATED</b>	<b>LEDGER</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED</b>	
<b>2019/20</b>	<b>2020/21</b>	<b>ACCOUNT</b>		<b>2021/22</b>	<b>%</b>
			<b>OPERATING REVENUES</b>		
			<b>Rates and Service Availability Charges</b>		
2,083,083	2,113,900	6011.1	Residential	2,214,700	4.77
526,974	524,200	6011.2	Non-Residential	546,200	4.20
(135,975)	(161,200)	6011.3	Pensioner Adandonments	(161,200)	0.00
			<b>Water Consumption Charges</b>		
4,911,373	5,391,600	6021.1	Water Consumption Charges - Residential	5,531,000	2.59
2,013,009	2,471,500	6021.2	Water Consumption Charges - Non-Residential	2,295,000	(7.14)
			<b>Grants</b>		
74,746	88,000	6001.1	Pensioners Subsidy	88,000	0.00
			<b>Fees</b>		
-1,209	1,700	6031.1	Lighthouse Road Tower Site	1,800	5.88
29,514	30,000	6031.2	Rental of 18 Fletcher St	30,900	3.00
51,389	60,000	6031.3	Byron Library Rental from Water Fund	61,800	3.00
115,720	110,000	6031.4	Connection / Tapping Fees	113,300	3.00
14,329	12,000	6031.5	Sales of Water - Standpipes	12,400	3.33
13,518	11,500	6031.6	Sundry Income (Includes Meter Test)	11,800	2.61
12,635	12,000	6031.13	Lease - Patterson St Water Reservoir	12,400	3.33
0	5,000	6031.14	Rainwater Tank Rebate from Rous	5,200	4.00
17,364	15,000	6031.15	Wategoes Water Reservoir - Lease Optus	15,500	3.33
2,068	4,500	6031.18	Optus Lease - Tongarra Rd Reservoir	4,600	2.22
48,846	45,000	6031.19	Peterson St Water Res - Telstra	46,400	3.11
			<b>Other Revenues</b>		
8,803	3,100	6041.1	Extra Charges	6,100	96.77
21,078	5,600	6041.3	Interest on Consumption Charges	11,200	100.00
27,520	10,400	6051.1	Interest on Investments	113,700	993.27
<b>9,834,786</b>	<b>10,753,800</b>		<b>Total Operating Revenues</b>	<b>10,960,800</b>	<b>1.92</b>



**WATER SUPPLIES**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>OPERATING EXPENSES</b>		
			<b>Water &amp; Waste - Management &amp; Admin</b>		
367	0	6101.1	Salaries and Oncosts	0	0.00
			<b>Employee Costs - Engineering &amp; Supervision</b>		
154,871	126,900	6105.1	Salaries and Oncosts	241,700	90.46
5,300	14,000	6105.92	Motor Vehicle Running Expenses	23,400	67.14
			<b>Employee Costs - Engineering S64 Assessment</b>		
104,088	46,000	6107	Salaries and Oncosts	47,100	2.39
			<b>Employee Costs - Compliance</b>		
5,083	165,300	6111.1	Salaries and Oncosts	224,900	36.06
2,700	0	6111.92	Motor Vehicle Running Expenses	0	0.00
			<b>Employee Costs - Administration and Education</b>		
183,835	156,000	6115.1	Salaries and Oncosts	151,800	(2.69)
			<b>Meter Reading Contract</b>		
38,009	37,500	6121.2	Payment to AMRS	39,500	5.33
			<b>Training and Recruitment</b>		
0	10,000	6125.3	Technical Skills	20,000	100.00
			<b>Administration Expenses</b>		
450	1,500	6141.1	Printing & Stationery	2,000	33.33
8,241	22,000	6141.2	Communication Systems	15,000	(31.82)
18,152	22,000	6141.6	Misc Equip/Expenses	23,000	4.55
9,952	10,000	6141.9	s356 Water Supplies Management (Community Bu	10,500	5.00
0	20,000	6141.11	Fletcher St Property Expenses	21,000	5.00
1,364	6,500	6141.12	Books/Journals	5,000	(23.08)
60,310	93,300	6141.14	Payroll Tax	95,000	1.82
17,682	6,500	6141.25	Rainwater Tank Rebate	6,600	1.54
28,200	28,700	6141.27	Tax Equivalent Payments to General Fund	28,700	0.00
1,898	10,000	6141.32	Audit of Best Practice Management Compliance	25,000	150.00
0	3,100	6141.33	Telecommunications Lease Expenses	0	(100.00)
10,669	50,000	6141.38	Water Directorate	75,000	50.00
0	2,200	6141.39	Rent Donation -18 Fletcher Street	2,300	4.55
13,555	25,000	6141.45	Asset Mgmt Technology, Resources and Equip	70,000	180.00
39,814	40,000	6141.47	Building and Property Insurance	45,000	12.50
0	10,000	6141.48	Procurement Consultant	40,000	300.00
0	25,000	6141.56	Byron Bay Drainage Upgrade Concept Study		
			<b>Abandonments</b>		
7,201	5,300	6145.2	Rates Abandoned	5,300	0.00
0	5,300	6145.3	Bad Debts Abandoned - Water	5,300	0.00

<b>WATER SUPPLIES</b>					
<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>General Operation &amp; Maintenance</b>		
544,008	525,000	6205.6	Water Mains Maintenance	550,000	4.76
700,310	870,000	6205.7	Water Mains Operation	910,000	4.60
229,876	250,000	6205.11	Reservoir Operation	300,000	20.00
43,314	55,000	6205.12	Reservoir Maintenance	50,000	(9.09)
298,467	350,000	6205.15	Other Operation	370,000	5.71
6,449	10,000	6205.16	Other Maintenance	12,000	20.00
4,278,517	4,479,300	6205.22	Purchase of Water	4,861,500	8.53
1,504,108	1,416,000	6211.93	Depreciation	1,504,100	6.22
			<b>Mullumbimby</b>		
28,440	50,000	6235.1	WTW Planned Maintenance	55,000	10.00
68,072	70,000	6235.6	WTW Chemicals	90,000	28.57
324,116	320,000	6235.7	WTW Operation	340,000	6.25
			<b>Water System Support Services</b>		
0	0	6244.1	IT/Hardware	50,000	New
0	0	6244.2	SCADA	75,000	New
0	0	6244.3	Software/Applications/Licences	50,000	New
0	0	6244.4	Asset Management	50,000	New
			<b>Indirect Costs</b>		
52,296	54,000	6159.1	Contribution to Depot - General Fund	60,000	11.11
109,404	1,253,700	6159.91	Support Services	1,317,900	5.12
1,137,696	109,400	6159.90	NCP/Governance	559,400	411.33
<b>10,036,811</b>	<b>10,754,500</b>		<b>Total Operating Expenses</b>	<b>12,428,000</b>	<b>15.56</b>
<b>(202,025)</b>	<b>(700)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(1,467,200)</b>	<b>#####</b>
	1,416,000		<i>Add Back Depreciation</i>	1,504,100	
<b>(202,025)</b>	<b>1,415,300</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>36,900</b>	<b>(97.39)</b>
			<b>Capital Movements</b>		
	0	6,424	Less Loan Principal Repayments	0	
	1,665,300	6437.001	Less Transfer to Reserves	286,900	
	2,150,000		Add Transfer from Reserves	2,977,500	
	250,000	6404.301	Add Capital Income	250,000	
	2,842,500		Less Capital Purchases	4,014,500	
	692,500		Add Section 64 Levies Applied	1,037,000	
	<b>0</b>		<b>Cash Result after Capital Movements</b>	<b>0</b>	

**SEWERAGE SERVICES**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>OPERATING REVENUES</b>		
			<b>Rates and Service Availability Charges</b>		
9,040,838	13,243,200	7011.1	Residential	13,906,600	5.01
2,099,382	2,112,600	7011.2	Non-Residential	2,208,600	4.54
74,512	75,300	7011.3	Trade Waste Fixed Charges	78,300	3.98
(131,384)	(135,000)	7011.4	Pensioner Adandonments	(135,000)	0.00
			<b>User Charges</b>		
3,115,151	0	7021.1	Residential	0	0.00
1,554,959	1,803,000	7021.2	Non-Residential	1,912,800	6.09
255,802	275,400	7021.3	Liquid Trade Waste Charges	292,200	6.10
			<b>Grants</b>		
72,199	74,300	7001.1	Pensioners Subsidy	74,300	0.00
			<b>Fees</b>		
150	0	7031.6	Property Rental Income	0	0.00
23,091	3,000	7031.9	Sundry Income	3,000	0.00
89,565	90,000	7031.14	Trade Waste Processing Fees	95,000	5.56
140,249	100,000	7031.15	Plant Income	103,000	3.00
22,298	30,000	7031.19	Lease - 125 Vallances Rd	30,000	0.00
3,733	0	7031.21	Agistment - Vallances Rd House	20,000	New
480	0	7031.24	Agistment - Pony Paddock	0	0.00
16,642	15,000	7031.25	Vallance Road STP Optus Tower	15,000	0.00
13,443	40,000	7031.26	Application - Dispose of Waste to Sewer	40,000	0.00
			<b>Other Revenues</b>		
40,254	13,400	7041.1	Extra Charges	28,000	108.96
16,536	0	7041.3	Interest on Res Consumption Charges	13,000	New
333	100	7041.5	Interest on Trade Waste Consumption	300	200.00
2,945	1,000	7041.7	Interest on Non-Res Consumption Charges	2,000	100.00
150,570	53,800	7051.1	Interest on Investments	162,200	201.49
<b>16,601,749</b>	<b>17,795,100</b>		<b>Total Operating Revenues</b>	<b>18,849,300</b>	<b>5.92</b>

**SEWERAGE SERVICES**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>OPERATING EXPENSES</b>		
			<b>Employee Costs - Management &amp; Admin</b>		
7,165	0	7101.1	Salaries and Oncosts	0	0.00
			<b>Employee Costs - Engineering &amp; Supervision</b>		
163,637	126,900	7105.1	Salaries and Oncosts	241,700	90.46
5,304	14,000	7105.92	Motor Vehicle Running Expenses	23,400	67.14
			<b>Employee Costs - Engineering S64 Assessment</b>		
106,212	46,000	7106.1	Salaries and Oncosts	47,100	0.00
			<b>Employee Costs - Compliance</b>		
6,932	165,300	7111.1	Salaries and Oncosts	224,900	36.06
2,700	0	7111.92	Motor Vehicle Running Expenses	0	0.00
			<b>Employee Costs - Administration and Education</b>		
183,380	175,000	7115.1	Salaries and Oncosts	171,500	(2.00)
2,796	0	7115.92	Motor Vehicles	0	0.00
			<b>Meter Reading Contract</b>		
34,774	34,500	7121.2	Payment to AMRS	36,000	4.35
			<b>Training and Recruitment</b>		
0	22,300	7125.3	Technical Skills	24,000	7.62
			<b>Administration Expenses</b>		
450	1,000	7141.1	Printing & Stationery	1,100	10.00
18,919	36,500	7141.2	Communication Systems	38,000	4.11
18,500	36,500	7141.6	Misc Equip/Expenses	38,000	4.11
0	0	7141.8	Laundry	3,000	New
42,259	42,000	7141.9	Community Buildings - Sewer Charge	44,000	4.76
0	5,500	7141.12	Books/Journals	5,500	0.00
60,310	90,000	7141.14	Payroll Tax	90,000	0.00
28,200	30,000	7141.19	Taxation Equivalent Payments	30,000	0.00
24,253	10,000	7141.24	Maintenance Lease - Vallances Rd	10,000	0.00
44,119	44,000	7141.38	Property Insurance	45,000	2.27
			<b>Abandonments</b>		
131,123	50,000	7151.2	Other Rates Abandoned	52,000	4.00
0	5,000	7151.3	Bad Debts Abandoned - Sewer	5,000	0.00

**SEWERAGE SERVICES**

<b>ACTUAL 2019/20</b>	<b>ESTIMATED 2020/21</b>	<b>LEDGER ACCOUNT</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2021/22</b>	<b>%</b>
			<b>Other Expenses</b>		
6,880	2,200	7155.1	Property Maintenance Costs	2,500	13.64
15,455	0	7155.3	Belongil Catchment Issues Study	0	0.00
			<b>General Operation</b>		
0	294,000	7201.14	Plant Purchases	0	(100.00)
			<b>Plant Running Expenses</b>		
3,445	70,000	7203.1	Fuel and Oil	72,000	2.86
949	0	7203.2	Parts and Materials	0	0.00
573	0	7203.3	Tyres	0	0.00
1,132	0	7203.4	Contract Repairs	0	0.00
8,215	0	7203.6	Labour	0	0.00
3,143	0	7203.7	Insurance and Registration	0	0.00
299,549	200,000	7205.5	Gravity Mains Operation	220,000	10.00
309,116	450,000	7205.6	Gravity Mains Maintenance	430,000	(4.44)
0	18,000	7205.8	LPPS Maintenance	20,000	11.11
703,485	410,000	7205.9	SPS Operation	460,000	12.20
460,877	500,000	7205.11	SPS Maintenance	460,000	(8.00)
307,942	350,000	7205.12	SPS Power	320,000	(8.57)
1,417,796	1,465,000	7205.21	Treatment Operations Expenses	1,550,000	5.80
474,294	480,000	7205.22	Chemical Costs	510,000	6.25
381,035	550,000	7205.23	Energy Costs	420,000	(23.64)
724,630	450,000	7205.24	Treatment Effluent Management	490,000	8.89
139,854	200,000	7205.25	Treatment Biosolids Management	240,000	20.00
650,033	700,000	7205.26	Treatment Maintenance	730,000	4.29
895,919	850,000	7205.27	Other Operations Expenses	895,000	5.29
272,638	100,000	7205.28	Other Maintenance	160,000	60.00
3,143,357	3,080,000	7209.93	Depreciation	3,143,400	2.06
			<b>Sewer System Support Services</b>		
0	0	7244.1	IT/Hardware	50,000	New
0	0	7244.2	SCADA	75,000	New
0	0	7244.3	Software/Applications/Licences	50,000	New
0	0	7244.4	Asset Management	50,000	New
			<b>Indirect Costs</b>		
1,511,400	1,612,500	7169.91	Support Services	1,697,300	5.26
109,300	109,300	7169.90	NCP/Governance	559,300	411.71
52,296	54,000	7169.2	Contribution to Depot Cost Sewer	60,000	11.11
			<b>Debt Servicing</b>		
2,591,089	2,075,300	7161.1	Interest on Loans	1,946,700	(6.20)
<b>15,365,435</b>	<b>14,965,800</b>		<b>Total Operating Expenses</b>	<b>15,741,400</b>	<b>5.18</b>
<b>1,236,314</b>	<b>2,829,300</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>3,107,900</b>	<b>9.85</b>
3,143,357	3,080,000		Add Back Depreciation	3,143,400	2.06
<b>4,379,671</b>	<b>5,909,300</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>6,251,300</b>	<b>5.79</b>
			<b>Capital Movements</b>		
	2,363,900	7430.1	Less Loan Principal Repayments	2,492,400	
	4,295,400	7437.1	Less Transfer to Reserves	4,508,900	
	6,834,600	7403.101	Add Transfer from Reserves	4,185,400	
	750,000	7401.301	Add Capital Income	12,750,000	
	9,605,900		Less Capital Purchases	19,365,400	
	2,771,300	7405.101	Add Section 64 Levies Applied	3,180,000	
	<b>0</b>		<b>Cash Result after Capital Movements</b>	<b>0</b>	

**GENERAL FUND CAPITAL WORKS**

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
<b>Projects &amp; Commercial Development</b>									
Lot 22 Mullumbimby	40,500					40,500	Property Development		
Lot 102 Depot Relocation	5,000					5,000	Property Development		
Lot 12 Bayshore Drive Byron Bay Remediat	9,900					9,900	Property Development		
<b>Projects &amp; Commercial Development - Total</b>	<b>55,400</b>	<b>0</b>	<b>0</b>			<b>55,400</b>		<b>0</b>	<b>0</b>
<b>Depot Services &amp; Fleet Management</b>									
Scania R420 6x4 Tipper	200,000					200,000	Plant		
KX41-3 Excavator	50,000					50,000	Plant		
JCB 3CX4 4x4 BACKHOE LOADER	170,000					170,000	Plant		
Kubota F3690 Outfront Mower	30,000					30,000	Plant		
HOWARD SLASHER EHD180 - OFFSET	10,000					10,000	Plant		
Small Plant Replacements	54,000					54,000	Plant		
Motor Vehicle Replacements	500,000					500,000	Plant		
<b>Depot Services &amp; Fleet Management - Total</b>	<b>1,014,000</b>	<b>0</b>	<b>0</b>			<b>1,014,000</b>		<b>0</b>	<b>0</b>
<b>Local Roads &amp; Drainage</b>									
<b>Bridges</b>									
Bridge works subject to future bridge inspections	150,000							150,000	
Upper Main Arm Bridge - Main Arm Road	347,500	347,500							
Sherringtons Bridge - Sherringtons Lane	444,000	444,000							
Englshes Bridge - Englshes Road	600,200	600,200							
Johnston Lane Causeway - Private Works	139,900	19,500				120,400	\$55,400 Unexpended Loan \$65,000 Unexpended Grant		
<b>Footpaths, Kerb &amp; Gutter</b>									
Access ramps and footpaths Works	62,000							18,000	44,000
Replacement of damaged Kerb and Gutter Shire Wide as per inspection Report	40,000							16,000	24,000
Replacement of damaged Footpaths Shire Wide as per inspection Report	107,500								107,500
Kolora Way Footpath and Bridge Upgrade - Design	100,000		80,000	OS Cycleway					20,000
<b>Drainage</b>									
Rajah Road Flood Flow Path - construction	60,000	60,000							
SGB Street Drainage Upgrade - Clifford Street - Construction	120,000	120,000							
SGB Street Drainage Upgrade - Gloria Street (east) - Design	25,000	15,000					Stormwater		
Kingsley Lane - Kerb and Gutter Improvements	150,000						Stormwater		
Lighthouse Rd / Reflections Stormwater Diversion Upgrade - Construction	1,408,000	1,408,000							
New Brighton Overland Flow and Drainage Upgrade Study	150,000	100,000					Stormwater		
<b>Road Works</b>									
Heavy Patching	500,000							500,000	
Reseals	1,192,600							1,192,600	
Gravel Resheeting	340,000							340,000	
Renewal of Roads Side Barriers Program - Shire Wide	200,000							200,000	
Balemo Drive Shared Path (Stage 2) (Balance from 2020/21)	867,700	867,700							
Broken Head Reserve Road Traffic Control Works	265,000	265,000							
Seven Mile Beach Road Traffic Control Works Stage 1	120,000	120,000							

**GENERAL FUND CAPITAL WORKS**

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Middle Pocket Road Upgrade - Section 1	150,000	150,000							
Major Patching Program - Impacts of Tourism Fund	600,000	600,000							
Pavement Asphalt Overlay Program - Impacts of Tourism Fun	1,000,000	1,000,000							
Reseal Program - Impacts of Tourism Fund	1,000,000	1,000,000							
Stuart Street Renewal - Mullumbimby - Construction	1,260,000	1,060,000	200,000	\$95,000 MB - Civic \$62,000 MB - Cycle \$43,000 MB - Open					
Tincogan Street - Intersection Priority Change at Stuart Street - Mullumbimby - Construction	350,000	350,000							
Tincogan Street - Intersection Priority Change at Dalley Street - Mullumbimby - Construction	350,000	350,000							
Lawson Street Renewal - Jonson to Fletcher - Byron Bay - Design	50,000	50,000							
Kingsley Street Renewal - Byron Bay - Design	70,000	70,000							
Fern Street Renewal - Station to Dalley - Mullumbimb	600,000	600,000							
Carlyle Street Renewal - Section 1 - Byron Bay - Construction	600,000	600,000							
Main Arm Road Renewal - Construction Stage 1	600,000	600,000							
Bayshore Drive Renewal - Byron Arts and Industrial Estate - Byron Bay - Construction Stage 2	800,000	800,000							
Bangalow Road Onroad Cycleway - Suffolk Park to Byron Bay	720,000	720,000							
South Arm Car Park Upgrade - Brunswick Heads	870,400	870,400							
Bus Stop Accessibility Upgrade Program	500,000	500,000				500,000	Infrastructure Renewal - Non Byron		
Federation Bridge Debris Deflectors - Mullumbimby - Design	300,000	300,000				100,000	Unexpended Loan		
National Parks Access Rd Sealing (Balance from 2020/21)	1,202,000	887,000	315,000	Rural Roads					
Rifle Range Rd Upgrade (Balance from 2020/21)	903,100	903,100							
Marshalls Creek Foreshore & Roadside Erosion Improvements - New Brighton - Design	40,000	40,000				40,000	Infrastructure Renewal Reserve - Byron Bay		
Mullumbimby to Brunswick Heads - On Road Cycleway	140,000	140,000	140,000	MB Cycleway					
Ewingsdale Road Shared Path Missing Link Upgrade - Byron Bay	160,000	160,000				160,000	Infrastructure Renewal Reserve - Byron Bay		
Main Arm Causeway No.2 Upgrade	706,200	402,700				303,500	Infrastructure Renewal - Non Byron	100,000	
Stormwater Capital Renewal Works Program	100,000	100,000							
The Pocket Road	1,250,000	1,250,000							
Safer Roads Program - Main Arm - Main Ar	750,000	750,000							
Fixing Country Roads - Myocum Rd Upgrade	1,244,700	944,700	300,000	Rural Roads					
Byron Bay Drainage Upgrade	333,000	333,000				333,000	Infrastructure Renewal Reserve - Byron Bay		
Stuart Street Green Spine	200,000	200,000				200,000	Infrastructure Renewal - Non Byron		
Fixing Local Roads - Ocean Shores Resurfacing	3,174,900	3,174,900							
Safer Roads Program - Myocum - Myocum Rd	1,259,000	1,259,000							
<b>Local Roads &amp; Drainage - Total</b>	<b>28,672,700</b>	<b>22,958,700</b>	<b>1,035,000</b>		<b>0</b>	<b>1,966,900</b>		<b>2,516,600</b>	<b>195,500</b>

<b>RMS</b>									
REPAIR Projects TBD	310,000	310,000	-						
Speed Radar Sign Trial as per Reso	50,000	50,000							
<b>RMS - Total</b>	<b>360,000</b>	<b>360,000</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>

**GENERAL FUND CAPITAL WORKS**

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
<b>Open Space and Recreation</b>									
<b>Locality: Byron Bay</b>									
Byron Skate Park	660,000	550,000	110,000	BB - Open Space					
Suffolk Park Recreation Grounds POM activation	100,000		100,000	SP - Open Space					
Heritage Park northern boat ramp construct	80,000					80,000	Infrastructure Renewal - Non Byron	-	0
Park furniture renewal (Shire Wide)	50,000							50,000	0
Renewal of playground equipment (Shire wide - emergent)	50,000							50,000	0
Main Beach Byron Bay - Amenities	400,000	400,000				100,000	Crown Pay Parking		
Beach Access Renewals - Main Beach to Clarkes Beach	100,000					70,000	Infrastructure Renewal Reserve - Byron Bay	40,200	
Bangalow Skate Park	40,200					70,000	Infrastructure Renewal - Non Byron	20,000	
Byron Bay Recreation Grounds Playground Renewal	90,000					60,000	Crown Pay Parking		
Pathway Bangalow Pool Park	70,000								
Butler Street Concept Plans	60,000								
Sandhills Wetlands Project	180,000		180,000	\$40,000 BB - Open Space \$140,000 S94A					
<b>Open Space and Recreation - Total</b>	<b>1,880,200</b>	<b>950,000</b>	<b>390,000</b>		<b>0</b>	<b>380,000</b>		<b>160,200</b>	<b>0</b>

<b>Waste Disposal Facility</b>									
Upgrade and renewal at the BRRC + MQRRC	200,000					200,000	Waste Management Facility		
Public Place Bin Sensor Trial	25,000					25,000	Waste Management Facility		
Rehabilitation of Myocum Landfill	3,000,000					3,000,000	Waste Management Facility		
On-Site Leachate Management Project	400,000					400,000	Waste Management Facility		
Development of Myocum Quarry Resource	60,000					60,000	Waste Management Facility		
<b>Waste Disposal Facility - Total</b>	<b>3,685,000</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>3,685,000</b>		<b>0</b>	<b>0</b>

<b>Cavanbah Centre</b>									
Installation of 4 x Grandstands 5 Tiers - 50-60 adult capacity for each - including concrete slabs and Shelter	50,100		50,100	BB - Open Space				255,500	
Cavanbah Centre Building Renewals	255,500								
<b>Cavanbah Centre - Total</b>	<b>305,600</b>	<b>0</b>	<b>50,100</b>		<b>0</b>	<b>0</b>		<b>255,500</b>	<b>0</b>



**GENERAL FUND CAPITAL WORKS**

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
<b>Holiday Parks</b>									
<b>First Sun</b>									
Cabins	150,000					150,000			
Painting	20,000					20,000			
Lodgings	10,000					10,000			
Safari Tents	20,000					20,000			
Compliance Works Program	50,000					50,000			
Land Purchase - Rail Corridor	1,500,000				1,500,000				
Bbqs, Signs, Minor works	36,000					36,000			
<b>Sub Total</b>	<b>1,786,000</b>	<b>0</b>	<b>0</b>		<b>1,500,000</b>	<b>286,000</b>		<b>0</b>	<b>0</b>
<b>Suffolk Park</b>									
Painting	20,000					20,000			
Bbqs, Signs, Minor works	26,000					26,000			
Safari Tents	25,000					25,000			
Cabins	20,000					20,000			
Compliance Works	50,000					50,000			
<b>Sub Total</b>	<b>141,000</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>141,000</b>		<b>0</b>	<b>0</b>
<b>Total Council Parks</b>	<b>1,927,000</b>	<b>0</b>	<b>0</b>		<b>1,500,000</b>	<b>427,000</b>		<b>0</b>	<b>0</b>

<b>Facilities Management</b>									
Sporting Infrastructure Renewal (Shire wide)	50,000							50,000	
Public Toilets Special Rate Variation	132,000								132,000
Community Buildings Renewals	21,000							21,000	
Brunswick Valley Community Centre Roof replacement.	80,000							80,000	
Brunswick Memorial Hall Ramp upgrade.	80,000							80,000	
Neighbourhood Centre Spalling repairs to brickwork and parapet walls	125,000							125,000	
Swimming Pool Building Renewals	40,000							40,000	
Airfield Building Renewals	132,000							132,000	
Public Amenities	119,800							119,800	
Former Byron Bay Hospital	3,500,000					3,500,000	Byron Bay Hospital Development		
<b>Facilities Management - Total</b>	<b>4,279,800</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>3,500,000</b>		<b>647,800</b>	<b>132,000</b>

<b>Total General Fund</b>	<b>42,179,700</b>	<b>24,268,700</b>	<b>1,475,100</b>		<b>1,500,000</b>	<b>11,028,300</b>		<b>3,580,100</b>	<b>327,500</b>
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**WATER FUND - CAPITAL WORKS PROGRAM AND FUNDING**

Description	2021/22 Budget	Funding Source			
		Grants	S64	Loans	Reserves
<b>MULLUMBIMBY</b>					
Mullumbimby WTP - Renewals	360,000				360,000
New Tuckerroo supply main from Scott Woods Res	350,000		350,000		
Mullumbimby water reticulation analysis - Laurel Avenue	10,000		10,000		
Old Mullumbimby Site - relocation of water main	200,000				200,000
Cultural Heritage study of WTP and Race infrastructure	25,000		25,000		
<b>Sub Total</b>	<b>945,000</b>	<b>0</b>	<b>385,000</b>	<b>0</b>	<b>560,000</b>
<b>OCEAN SHORES</b>					
Yamble WPS - Renewal of pump and electrical.	6,500				6,500
Casons Lane, New Brighton (W-OSH-RMN-0624)	150,000				150,000
Yamble Reservoir - Roof Renewals	426,000				426,000
<b>Sub Total</b>	<b>582,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>582,500</b>
<b>BYRON BAY</b>					
Bangalow Road upgrade - 710m DN100 - DN200	417,000		417,000		
Carlyle Street Watermain Renewal - Tennyson to Massinger.	225,000				225,000
Coopers Shoot Reservoir - Roof & Valve R	430,000				430,000
Fletcher Street Watermain Renewal	160,000				160,000
Watego Roof Replacement	160,000				160,000
Paterson Street Reservoir Roof Replaceme	185,000				185,000
<b>Sub Total</b>	<b>1,577,000</b>	<b>0</b>	<b>417,000</b>	<b>0</b>	<b>1,160,000</b>
<b>MISCELLANEOUS</b>					
Meter Replacement Program	100,000				100,000
Misc Safety Upgrades	50,000		50,000		
Contingency Works	100,000				100,000
Energy Efficiency Improvements	20,000		20,000		
Fire Hydrant renewals	100,000				100,000
Telemetry System	80,000		40,000		40,000
Drinking Water Management Strategy Review	5,000				5,000
IWCM/SBP Review	50,000				50,000
Smart Metering Implementation	100,000		100,000		
Building Maintenance	30,000				30,000
Asset Management	100,000				100,000
SCADA Strategic Improvement Plan	50,000				50,000
Utilities sites fence/line replacement	100,000				100,000
Environmental Compliance / Management System	25,000		25,000		
<b>Sub Total</b>	<b>910,000</b>	<b>0</b>	<b>235,000</b>	<b>0</b>	<b>675,000</b>
<b>TOTAL CAPITAL WORKS</b>	<b>4,014,500</b>	<b>0</b>	<b>1,037,000</b>	<b>0</b>	<b>2,977,500</b>

**SEWER FUND - CAPITAL WORKS PROGRAM AND FUNDING**

Description	2021/22 Budget	Funding Source			
		Grants	S64	Loans	Reserves
<b>BANGALOW</b>					
Citric Acid Storage	60,000		60,000		7,500
Reuse Irrigation Line - Condition assessment	7,500				
<b>Sub Total</b>	<b>67,500</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>7,500</b>
<b>BYRON BAY</b>					
Gravity main - Byron Bay CBD upgrade 73m DN 150 to DN300 - Investigation	10,000		10,000		
Inflow/infiltration reduction	650,000		650,000		65,000
SPS 3007	65,000				80,000
SPS 3012	80,000				200,000
SPS 3018	200,000				100,000
SPS 3020	100,000				300,000
SPS 3023	300,000				62,200
Chemical Dosing Pumps for Alum, Caustic, Ferric, Hypo, Magnesium, Polymer	62,200				25,900
Inlet works - Odour Control: Mechanical /GAC Filter	25,900				10,000
Vac Ex waste drying bay option assessment	10,000		10,000		60,000
Renewal to Biosolids shed roof	60,000				50,000
Dewatering (Belt press/screw press) - options assessment	50,000		50,000		25,000
Implement realtime (SCADA) monitoring of nutrient loads at both inlet/outlet	25,000		25,000		60,000
Upgrade EPA 4 flow monitoring	60,000		60,000		35,300
South Byron STP Remediation	35,300				5,000
South Byron STP Redevelopment	5,000				1,000,000
Alternative Flow Path Byron Bay STP	1,000,000		500,000	12,000,000	320,000
Bioenergy Facility	12,000,000				40,000
Byron STP - Replacement Blowers	320,000				
Sandhills Wetlands Project	40,000				
<b>Sub Total</b>	<b>15,098,400</b>	<b>0</b>	<b>1,305,000</b>	<b>12,000,000</b>	<b>1,793,400</b>
<b>BRUNSWICK HEADS</b>					
SPS 2002	65,000				65,000
SPS 2003	250,000				250,000
SPS 2004	250,000				250,000
Odour control - replace biomedica and construct roof	50,000		25,000		25,000
Dewatering (Belt press/screw press) - options assessment	50,000		50,000		25,000
Structural assessment of essential plant items	25,000				25,000
Implement realtime (SCADA) monitoring of nutrient loads at both inlet/outlet	25,000		25,000		75,300
STP - Detailed Site Contamination Study	75,300				
<b>Sub Total</b>	<b>790,300</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>690,300</b>

**SEWER FUND - CAPITAL WORKS PROGRAM AND FUNDING**

Description	2021/22 Budget	Funding Source			
		Grants	S64	Loans	Reserves
<b>MULLUMBIMBY</b>					
Mullumbimby Inflow/Infiltration Reduction	575,000		575,000		15,000
Brunswick Valley Sustainability Centre	15,000				
Mullumbimby Inflow/infiltration - Assessment of 6.9km of pipeline including man	140,000		140,000		
Lot 4 Mullumbimby Access Upgrade	180,000				180,000
Mullumbimby STP Site Remediation	76,000				76,000
<b>Sub Total</b>	<b>986,000</b>	<b>0</b>	<b>715,000</b>	<b>0</b>	<b>271,000</b>
<b>OCEAN SHORES</b>					
SPS5017 Rising Main	30,200				30,200
Inflow/infiltration reduction	150,000		150,000		
SPS 5009	120,000				120,000
SPS 5015	200,000				200,000
SPS 5018	250,000				250,000
SPS 5019	100,000				100,000
Ocean Shores to BVSTP transfer pump station and rising main - design	100,000		100,000		
Ocean Shores transfer to BVSTP Option 4 - design	250,000		250,000		
Essential plant item renewals	50,000				50,000
<b>Sub Total</b>	<b>1,250,200</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>750,200</b>
<b>MISCELLANEOUS</b>					
Misc Safety Upgrades	50,000		50,000		100,000
Contingency Works	100,000				
Energy Efficiency Improvements	25,000		25,000		
Telemetry System	153,000		75,000		78,000
Drinking Water Management Strategy Review	5,000				5,000
IWCM/SBP Review	50,000				50,000
Smart Metering Implementation	100,000		100,000		
Building Maintenance	90,000				90,000
Asset Management	100,000				100,000
SCADA Statigic Improvement Plan	50,000				50,000
Utilities sites fenceline replacement	200,000				200,000
Manage implementation of revised recycled water strategic direction	100,000		100,000		
Environmental Compliance / Management System	25,000		25,000		
Address findings from 2020 operational audit of BBURWS	25,000		25,000		
Wastewater and Effluent Management Plan	60,000		60,000		
Biosolids Management Plan	40,000		40,000		
<b>Sub Total</b>	<b>1,173,000</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>673,000</b>
<b>TOTAL CAPITAL WORKS</b>	<b>19,365,400</b>	<b>0</b>	<b>3,180,000</b>	<b>12,000,000</b>	<b>4,185,400</b>