



Quarterly Budget Review

31st December 2020



Region	January	February	March	April	May	June	July	August	September	October
Region 1	4500	4300	4200	4100	4000	3900	3800	3700	3600	3500
Region 2	4100	4200	4300	4400	4500	4600	4700	4800	4900	5000
Region 3	4200	4300	4400	4500	4600	4700	4800	4900	5000	5100
Region 4	4300	4400	4500	4600	4700	4800	4900	5000	5100	5200
Region 5	4400	4500	4600	4700	4800	4900	5000	5100	5200	5300

Sales January

BYRON SHIRE COUNCIL

2020/2021 Budget Review as at 31 December 2020

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**2020/2021 Budget Review as at 31 December 2020
Consolidated Budget Cash Result**

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20
Operating Revenue	84,311,000	0	734,100	0	350,600	85,395,700	72,725,842
Total Division Operating Revenue	84,311,000	0	734,100	0	350,600	85,395,700	72,725,842
Operating Expenditure	91,880,000	380,000	810,200	223,500	550,600	93,844,300	52,696,979
Total Division Operating Expenditure	91,880,000	380,000	810,200	223,500	550,600	93,844,300	52,696,979
Operating Result before Capital Amounts	(7,569,000)	(380,000)	(76,100)	(223,500)	(200,000)	(8,448,600)	20,028,863
Add Capital Grants and Contributions							
Capital Grants and Contributions	25,480,500	141,000	102,900	0	(760,200)	24,964,200	10,933,922
Developer Contributions	1,969,100	0	0	0	0	1,969,100	2,322,874
Change in Net Assets	19,880,600	(239,000)	26,800	(223,500)	(960,200)	18,484,700	33,285,659
AVAILABLE FUNDS RECONCILIATION							
Add: Non-Cash Expenses							
Depreciation	14,986,200	0	0	0	0	14,986,200	6,090,075
Add: Non-operating Funds Employed							
Loan Funds Used	27,000,000	0	0	0	1,750,000	28,750,000	0
Proceeds from Disposal of Assets	0	0	0	0	0	0	32,206
Subtract Funds Deployed for Non-Operating Purposes							
Capital Works	(92,515,500)	(397,000)	1,846,900	(281,000)	461,000	(90,885,600)	(34,449,211)
Repayment of Principal on Loans	(3,513,500)	0	0	0	0	(3,513,500)	(1,516,950)
Cash Surplus / (Deficit)	(34,162,200)	(636,000)	1,873,700	(504,500)	1,250,800	(32,178,200)	3,441,778
Equity Movements							
Restricted Funds - Increase / (Decrease)							
Transfer to Unexpended Grants	(33,805,400)	(636,000)	1,813,000	(504,500)	1,250,800	(31,882,100)	(10,710,900)
Transfer to Unexpended Loans							
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	(356,800)	0	60,700	0	0	(296,100)	

2020/2021 Budget Review as at 31 December 2020 General Fund Budget Cash Result

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20
Operating Revenue							
General Manager	0	0	0	0	93,300	93,300	93,326
Corporate & Community Services	31,889,300	0	45,000	0	144,200	32,078,500	29,008,580
Infrastructure Services	19,040,600	0	163,600	0	8,100	19,212,300	17,820,709
Sustainable Environment and Economy	4,583,700	0	562,300	0	105,000	5,251,000	3,384,207
Total Division Operating Revenue	55,513,600	0	770,900	0	350,600	56,635,100	50,306,822
Operating Expenditure							
General Manager	336,500	0	0	0	222,000	558,500	221,060
Corporate & Community Services	8,137,700	380,000	122,600	0	208,700	8,849,000	5,233,415
Infrastructure Services	35,420,300	0	(100,100)	2,16,000	54,200	35,590,400	21,931,447
Sustainable Environment and Economy	12,129,900	0	468,800	7,500	29,800	12,636,000	6,816,240
Depreciation	10,533,000	0	0	0	0	10,533,000	2,750,175
Total Division Operating Expenditure	66,557,400	380,000	491,300	223,500	514,700	68,166,900	36,952,337.99
Operating Result before Capital Amounts	(11,043,800)	(380,000)	279,600	(223,500)	(164,100)	(11,531,800)	13,354,484
Add Capital Grants and Contributions							
Capital Grants and Contributions	25,480,500	141,000	102,900	0	(760,200)	24,964,200	10,933,922
Developer Contributions (Section 94)	969,100	0	0	0	0	969,100	1,099,794
Change in Net Assets	15,405,800	(239,000)	382,500	(223,500)	(924,300)	14,401,500	25,388,201
AVAILABLE FUNDS RECONCILIATION							
Add: Non-Cash Expenses							
Depreciation	10,533,000	0	0	0	0	10,533,000	2,750,175
Add: Non-operating Funds Employed							
Loan Funds Used	12,000,000	0	0	0	1,750,000	13,750,000	0
Proceeds from Disposal of Assets	0	0	0	0	0	0	32,206
Subtract Funds Deployed for Non-Operating Purposes							
Capital Works	(63,763,000)	54,000	2,723,300	(281,000)	360,100	(60,906,600)	(26,072,864)
Repayment of Principal on Loans	(1,149,600)	0	0	0	0	(1,149,600)	(569,317)
Cash Surplus / (Deficit)	(26,973,800)	(185,000)	3,105,800	(504,500)	1,185,800	(23,371,700)	1,528,401
Equity Movements							
Restricted Funds - Increase / (Decrease)	(26,617,000)	(185,000)	3,045,100	(504,500)	1,185,800	(23,075,600)	(971,005)
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	(356,800)	0	60,700	0	0	(296,100)	

2020/2021 Budget Review as at 31 December 2020
Water Fund Budget Cash Result

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20
Operating Revenue							
Water Supply Management	10,865,700	0	(8,600)	0	0	10,857,100	5,732,768
Total Division Operating Revenue	10,865,700	0	(8,600)	0	0	10,857,100	5,732,768
Operating Expenditure							
Water Supply Management	9,292,700	0	25,000	0	20,400	9,338,100	4,957,549
Depreciation	1,416,000	0	0	0	0	1,416,000	1,062,000
Total Division Operating Expenditure	10,708,700	0	25,000	0	20,400	10,754,100	6,019,549
Operating Result before Capital Amounts	157,000	0	(33,600)	0	(20,400)	103,000	(286,781)
Add Capital Grants and Contributions							
Capital Grants and Contributions	0	0	0	0	0	0	0
Developer Contributions (Section 64)	250,000	0	0	0	0	250,000	225,927
Change in Net Assets	407,000	0	(33,600)	0	(20,400)	353,000	(60,854)
AVAILABLE FUNDS RECONCILIATION							
Add: Non-Cash Expenses							
Depreciation	1,416,000	0	0	0	0	1,416,000	1,062,000
Add: Non-operating Funds Employed							
Loan Funds Used	0	0	0	0	0	0	0
Subtract Funds Deployed for Non-Operating Purposes							
Capital Works	(3,850,400)	0	(767,300)	0	(8,800)	(4,626,500)	(1,880,082)
Repayment of Principal on Loans	0	0	0	0	0	0	0
Cash Surplus / (Deficit)	(2,027,400)	0	(800,900)	0	(29,200)	(2,857,500)	(878,936)
Equity Movements							
Restricted Funds - Increase / (Decrease)	(2,027,400)	0	(800,900)	0	(29,200)	(2,857,500)	(3,448,599)
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	0	0	0	0	0	0	0

2020/2021 Budget Review as at 31 December 2020
Sewer Fund Budget Cash Result

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20
Operating Revenue							
Sewer Supply Management	17,931,700	0	(28,200)	0	0	17,903,500	16,686,251
Total Division Operating Revenue	17,931,700	0	(28,200)	0	0	17,903,500	16,686,251
Operating Expenditure							
Sewer Supply Management	11,576,700	0	293,900	0	15,500	11,886,100	7,447,192
Depreciation	3,037,200	0	0	0	0	3,037,200	2,277,900
Total Division Operating Expenditure	14,613,900	0	293,900	0	15,500	14,923,300	9,725,092
Operating Result before Capital Amounts	3,317,800	0	(322,100)	0	(15,500)	2,980,200	6,961,159
Add Capital Grants and Contributions							
Capital Grants and Contributions	0	0	0	0	0	0	0
Developer Contributions (Section 64)	750,000	0	0	0	0	750,000	997,153
Change in Net Assets	4,067,800	0	(322,100)	0	(15,500)	3,730,200	7,958,312
AVAILABLE FUNDS RECONCILIATION							
Add: Non-Cash Expenses							
Depreciation	3,037,200	0	0	0	0	3,037,200	2,277,900
Add: Non-operating Funds Employed							
Loan Funds Used	15,000,000	0	0	0	0	15,000,000	0
Subtract Funds Deployed for Non-Operating Purposes							
Capital Works	(24,902,100)	(451,000)	(109,100)	0	109,700	(25,352,500)	(6,496,266)
Repayment of Principal on Loans	(2,363,900)	0	0	0	0	(2,363,900)	(947,633)
Cash Surplus / (Deficit)	(5,161,000)	(451,000)	(431,200)	0	94,200	(5,949,000)	2,792,314
Equity Movements							
Restricted Funds - Increase / (Decrease)	(5,161,000)	(451,000)	(431,200)	0	94,200	(5,949,000)	(6,291,296)
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	0	0	0	0	0	0	0

2020/2021 Budget Review as at 31 December 2020
Restricted Assets Schedule
All Funds

Description	Opening Balance 1-Jul-20	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-21
GENERAL FUND				
INTERNAL RESERVES				
Information Technology	193,657	0	193,700	0
Caravan Park - Council	3,089,066	800	2,175,900	913,966
Employee Leave Entitlements	633,088	0	70,000	563,088
Waste Management Facility	5,713,360	6,134,200	7,311,300	4,536,260
Plant	1,965,601	944,600	1,323,900	1,586,301
Quarry	616,841	0	50,000	566,841
Risk Management	156,366	65,700	4,200	217,866
Property	246,101	0	158,400	87,701
Community Infrastructure Carryover	404,799	0	326,900	77,899
Land & Natural Environment	308,884	0	290,100	18,784
Footpath Dining	326,745	62,000	16,000	372,745
Byron Bay Library	306,134	0	6,800	299,334
Paid Parking Council	0	1,019,200	1,019,200	0
Human Resources	352,315	93,300	68,200	377,415
Legal Services	500,000	0	200,000	300,000
Community Development	427,473	0	185,100	242,373
Stormwater Drainage	146,110	303,000	364,200	84,910
Election Expense Reserve	156,359	60,000	26,300	190,059
Environmental Levy Reserve	77,357	383,000	456,700	3,657
Childrens Services	192,093	164,400	19,900	336,593
General Managers Office	60,683	0	60,600	83
DLG Financial Assistance Grant	1,704,300	0	1,704,300	0
Revolving Energy Fund	38,147	0	0	38,147
Tennis Court Reserve	0	3,400	1,800	1,600
Asset Re-Valuation Reserve	10,620	0	0	10,620
Mullumbimby Civic Hall	0	0	0	0
Brunswick Heads Memorial Hall	33,328	0	0	33,328
South Golden Beach Hall	33,887	0	0	33,887
Infrastructure Renewal Reserve	306,174	5,650	168,600	143,224
Mullumbimby Pioneer Centre	0	0	0	0
Byron Bay Library Exhibition Space S355 Committee	28,298	0	0	28,298
Brunswick Valley Community Centre	368	0	0	368
Suffolk Park Community Hall	9,214	0	0	9,214
On-Site Sewerage Mgmt	357,709	194,800	166,000	386,509
Special Events Response & Mitigation	164,006	0	164,000	0
Property Development Reserve	777,131	0	313,600	463,531
Suffolk Park Open Space Reserve	50,000	0	0	50,000
Bridge Replacement Fund	151,937	0	150,000	1,937
Ocean Shores Community Centre	26,952	0	0	26,952
Grant Management Reserve	28,848	0	28,800	0
Byron Bay Town Centre Masterplan	859,319	5,650	801,300	63,669
2017/18 Special Rate Carryover Reserve	113,611	4,788,600	4,890,400	11,811
Information & Technology Service Fee	98,917	100,900	91,800	108,017
Environment Enforcement Levy Expenditure	90,890	179,200	179,000	91,090
Byron Senior Citizens Centre	51,524	0	0	51,524
Infrastructure Renewal Res - Non Byron	629,614	11,300	369,800	271,114
Economic Development	152,229	10,000	125,400	36,829
Land Remediation Reserve	9,848	0	0	9,848
WHS Incentive	40,116	0	12,600	27,516
Community Building Maintenance	371,970	354,500	549,400	177,070
Public Toilets	180,300	0	132,000	48,300
Volunteer Visitor Fund	17,408	0	0	17,408
Byron Bay Construction Contingency	300,000	0	0	300,000
Byron Bay Hospital Development	3,500,000	0	650,000	2,850,000
Total Internal Reserves	26,009,696	14,884,200	24,826,200	16,067,686
EXTERNAL RESERVES				
Crown Reserves	43,461	334,200	442,000	(64,339)
Domestic Waste Management	15,372	5,128,800	5,107,700	36,472
Paid Parking Crown	746,748	396,400	1,018,500	124,648
Bonds and Deposits	3,830,417	0	0	3,830,417
Total External Reserves	4,636,000	5,859,400	6,568,200	3,927,200

2020/2021 Budget Review as at 31 December 2020
Restricted Assets Schedule
All Funds

Description	Opening Balance 1-Jul-20	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-21
UNEXPENDED LOANS				
Five Bridges Project	533,700		60,000	473,700
Eureka Bridge	2,501			2,501
Main Arm Rd Causeway #7	343,700		343,700	0
Main Arm Rd Causeway #12	307,916		307,900	0
Main Arm Rd Causeway #14	311,800		311,800	0
Repentance Creek Road Causeway Replacement (1753)	528,422		528,400	0
Upper Wilsons Creek #10 Causeway Replacement (1753)	11,446		11,400	0
Gittoes Lane Causeway Replacement (17502)	4,396			4,396
Blackbean Road Causeway Replacement (17484)	4,144		4,100	0
Tweed Valley Way Rural Major Culvert Replacement (1753)	34,257			34,257
Former Mullumbimby Hospital	254,270		254,300	0
Johnston Lane Causeway - Private Works	56,042		56,000	0
Causeways, Culvert and Bridge Renewal Investigations	71,000		71,000	0
Byron Creek Bridge	1,500,700		1,500,700	0
Extend SGB Flood Pump inlet screen (Res)	0		0	0
SGB Flood Pump variable speed drive and	169,995		170,000	0
Total Unexpended Loans	4,134,288	0	3,619,300	514,855
NEW LOANS				
Dingo Lane Solar Farm	0	12,000,000	12,000,000	0
Byron Bypass		1,750,000	1,750,000	0
Total New Loans	0	13,750,000	13,750,000	0
SECTION 94 CURRENT PLAN				
Open Space	4,378,142	464,100	1,491,300	3,350,942
Community Facilities	1,153,037	143,300	245,000	1,051,337
Car Parking	1,535,360	26,000	1,300,000	261,360
Bikeways	1,041,498	82,300	317,000	806,798
Road Upgrading	3,973,829	2,439,400	4,356,700	2,056,529
Rural Roads	1,573,583	221,100	1,327,400	467,283
Civic & Urban Improvements	527,020	14,100	300,000	241,120
Council Administration	421,588	78,400	150,500	349,488
Shire Support Facilities	133,230	14,700	31,400	116,530
Section 94 A Levy	401,784	50,100	501,300	(49,416)
Total Current Plan	15,139,070	3,533,500	10,020,600	8,652,003

2020/2021 Budget Review as at 31 December 2020
Restricted Assets Schedule
All Funds

Description	Opening Balance 1-Jul-20	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-21
SPECIFIC PURPOSE GRANTS & CONTRIBUTIONS				
Sustainable Environment & Economy				
Byron Habitat Corridors	16,889	0	16,900	0
Flying Fox Improvement Grant	19,176	0	19,200	0
Small Farms, Small Grants	35,900	0	35,900	0
Habitat Actions Grant 2019	15,900	0	15,900	0
Byron Shire Koala Habitat Planting	18,750	0	18,800	(50)
Leash-Up Pilot Communication Project	39,334	0	39,300	0
Animal Pound Grant	4,000	0	4,000	0
Infrastructure Services				
Old pacific Highway Maintenance	230,604	0	0	230,604
RTA Funding	0	9,521,500	9,521,500	0
Roads to Recovery	0	3,913,100	3,913,100	0
Open Tallow Creek Mouth	5,759	0	0	5,759
Natural Disaster Restricted Funding	16,520	0	0	16,520
Allan Kennedy Investments	20,000	0	0	20,000
Fisheries Grant - Johnsons Lane	99,030	0	65,000	34,030
Crime Prevention Lighting Grant	33,406	0	33,400	0
SCCF - Mullum War Widows Cottage Refurb	49,605	0	49,600	0
Byron Bay Bypass - Sydney Trains	44,200	0	44,200	0
Election Commitments Grant (4053.215)	668,776	0	668,700	76
Railway park development (4835.241 Sydne	30,000	0	30,000	0
Crown Reserve Improvement Grant (3323.5)	12,000	0	12,000	0
Bridge - South Arm	0	475,100	475,100	0
Byron Creek Bridge	0	106,800	106,800	0
Johnston Lane Causeway - Private Works	0	19,500	19,500	0
Bus Shelters	0	0	0	0
SCCF - Byron Shire Flood Warning Network	0	79,100	79,100	0
REPAIR Project - Ewingsdale Road	0	212,900	212,900	0
Infrastructure Election Commitment Grant	0	8,177,500	8,177,500	0
Byron Bypass - Restart NSW	0	1,458,900	1,458,900	0
N/Shire Sport. Fields - Stan Thompson Lighting	0	0	0	0
Brunswick Heads Boat Ramp	0	500,000	500,000	0
SCCF - Mullumbimby Gateway Rep & Renew	0	28,900	28,900	0
Brunswick Heads Memorial Hall	0	94,100	94,100	0
SCCF - Mullum War Widows Cottage Refurb	0	132,500	132,500	0
SCCF - Mullum Drill Hall Refurbishment	0	13,300	13,300	0
SCCF Round 3 - Ocean Shores Community Centre	0	141,000	141,000	0
Balemo Drive Shared Path (Stage 2)	0	60,000	60,000	0
Waste Management Services				
Own It & Act Grant	6,335	0	0	6,335
Butt Free Byron Shire Phase 2 Grant	27,500	0	27,500	0
Better Waste & Recycling Grant 2020	18,439	0	0	18,439
Corporate & Community Services				
Library - Local priority grant	39,981	30,000	30,000	39,981
Aboriginal Cultural Heritage Study	25,000	0	0	25,000
NSW Govt Bushfire Resilience & Economic	100,000	0	100,000	0
FED Govt Bushfire Resilience & Economic	1,200,000	0	1,200,000	0
Total Restricted Grants & Contributions	2,777,105	24,964,200	27,344,600	396,695
TOTAL GENERAL FUND	52,696,159	62,991,300	86,128,900	29,558,438

2020/2021 Budget Review as at 31 December 2020
Restricted Assets Schedule
All Funds

Description	Opening Balance 1-Jul-20	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-21
WATER FUND				
RESERVES				
Capital Works	9,260,094	1,519,000	3,676,000	7,103,094
LOANS				
Mullumbimby Water Treatment Plant Refurbishment	0		0	0
SECTION 64 PLAN				
S64 - Mullumbimby	793,408.51			793,409
S64 - Byron, Bang, Bruns, O/shrs	690,175.73	250,000	950,500	(10,324)
TOTAL WATER FUND	10,743,678	1,769,000	4,626,500	7,886,178
SEWER FUND				
RESERVES				
Capital Works	6,884,705	3,653,500	6,866,900	3,671,305
Plant Reserve	896,179	0	0	896,179
LOAN FUNDING				
Bioenergy Facility	0	15,000,000	15,000,000	0
SECTION 64 PLAN				
S64 - Bangalow	2,451,258			2,451,258
S64 - Byron, Mullum, Bruns, O/shrs	5,666,004	750,000	3,485,600	2,930,404
TOTAL SEWER FUND	15,898,145	19,403,500	25,352,500	9,949,145
TOTAL ALL FUNDS	79,337,982	84,163,800	116,107,900	47,393,761

2020/2021 Budget Review as at 31 December 2020 General Manager's Directorate Summary

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
General Managers Program	0	0	0	0	0	0	0	
People & Culture	0	0	0	0	93,300	93,300	93,326	
Total Operating Revenue	0	0	0	0	93,300	93,300	93,326	
Operating Expenditure								
General Managers Program	336,500	0	0	0	200,000	536,500	380,339	
People & Culture	0	0	0	0	22,000	22,000	(159,278)	
Total Operating Expenditure	336,500	0	0	0	222,000	558,500	221,060	
Operating Result - Surplus/(Deficit)	(336,500)	0	0	0	(128,700)	(465,200)	(127,734)	
Operating Cash Result - Surplus/(Deficit)	(336,500)	0	0	0	(128,700)	(465,200)	(127,734)	
Capital Movements								
Add:- Capital Income								
Transfer from Reserves	136,100	0	0	0	222,000	358,100	200,000	
Transfer from Unexpended Grants	0	0	0	0	0	0	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	16,500	0	0	0	0	16,500	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	93,300	93,300	93,300	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	152,600	0	0	0	128,700	281,300	106,700	
Program Cash Result - Surplus/(Deficit)	(183,900)	0	0	0	0	(183,900)	(21,034)	

2020/2021 Budget Review as at 31 December 2020
Program: General Manager

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Legal Fees Recovered	0	0	0	0	0	0	0	
Total Operating Revenue	0	0	0	0	0	0	0	
Operating Expenditure								
Employee Costs - General Manager's Office	1,038,800	0	0	0	4,700	1,043,500	601,331	1
Operational Costs	133,200	0	2,000	0	0	135,200	27,475	1
Legal Services	487,400	0	0	0	(3,500)	483,900	265,136	1
Legal Expenses	200,000	0	0	0	200,000	400,000	389,821	1
Media and Communications	61,500	0	0	0	0	61,500	20,806	
Indirect Costs	(1,584,400)	0	(2,000)	0	(1,200)	(1,587,600)	(924,231)	1
Total Operating Expenditure	336,500	0	0	0	200,000	536,500	380,339	
Operating Result - Surplus/(Deficit)	(336,500)	0	0	0	(200,000)	(536,500)	(380,339)	
Capital Movements								
Add:- Capital Income								
Transfer from Reserves	136,100	0	0	0	200,000	336,100	200,000	1
Transfer from Reserves - Developer Contributions	16,500	0	0	0	0	16,500	0	
Less:- Capital Expenditure								
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	152,600	0	0	0	200,000	352,600	200,000	
Program Cash Result - Surplus/(Deficit)	(183,900)	0	0	0	0	(183,900)	(180,339)	

2020/2021 Budget Review as at 31 December 2020

Program: People & Culture

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Operating Grants - Human Resources	0	0	0	0	93,300	93,300	93,326	2
Total Operating Revenue	0	0	0	0	93,300	93,300	93,326	
Operating Expenditure								
People and Culture Salaries	754,900	0	0	0	(3,500)	751,400	432,032	2
Training and Development	385,300	0	0	0	0	385,300	154,958	
Workers Compensation	700,000	0	0	0	0	700,000	398,460	
Occupational Health & Safety	53,700	0	0	0	0	53,700	32,456	
Employee Leave Entitlements	4,410,000	0	0	0	0	4,410,000	2,436,031	
Superannuation	2,486,600	0	0	0	0	2,486,600	1,569,986	
Other Employee Costs	136,800	0	0	0	22,000	158,800	165,889	2
Indirect Costs	(8,927,300)	0	0	0	3,500	(8,923,800)	(5,349,091)	2
Total Operating Expenditure	0	0	0	0	22,000	22,000	(159,278)	
Operating Result - Surplus/(Deficit)	0	0	0	0	71,300	71,300	252,605	
Operating Cash Result - Surplus/(Deficit)	0	0	0	0	71,300	71,300	252,605	
Capital Movements								
Add:- Capital Income	0	0	0	0	22,000	22,000	0	2
Transfer from Reserves								
Less:- Capital Expenditure	0	0	0	0	93,300	93,300	93,300	2
Transfer To Reserves								
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	(71,300)	(71,300)	(93,300)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	159,305	

2020/2021 Budget Review as at 31 December 2020 Corporate & Community Services Directorate Summary

Director: Vanessa Adams

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Councillor Services	0	0	0	0	0	0	0	
General Purpose Revenues	29,214,400	0	32,500	0	0	29,246,900	27,536,382	
Financial Services	118,400	0	0	0	20,000	138,400	102,428	
Information Services	28,400	0	12,500	0	0	40,900	24,756	
Governance Services	25,600	0	0	0	21,000	46,600	23,055	
Community Development	184,600	0	0	0	70,000	254,600	171,480	
Sandhills	1,773,300	0	0	0	0	1,773,300	827,580	
Other Childrens Services	460,600	0	0	0	0	460,600	175,774	
Public Libraries	84,000	0	0	0	33,200	117,200	147,126	
Total Operating Revenue	31,889,300	0	45,000	0	144,200	32,078,500	29,008,580	
Operating Expenditure								
Councillor Services	958,000	0	(3,100)	0	8,900	963,800	614,289.42	
General Purpose Revenues	0	0	0	0	0	0	0.00	
Financial Services	(1,300,500)	0	0	0	20,000	(1,280,500)	(701,528.62)	
Information Services	233,600	0	12,500	0	0	246,100	704,175.88	
Governance Services	56,200	0	68,800	0	90,300	215,300	352,594.77	
Community Development	3,796,000	380,000	44,400	0	61,300	4,281,700	1,839,184.98	
Sandhills	1,846,600	0	0	0	(700)	1,845,900	1,007,450.01	
Other Childrens Services	502,800	0	0	0	(500)	502,300	350,500.23	
Public Libraries	2,045,000	0	0	0	29,400	2,074,400	1,066,748.75	
Total Operating Expenditure	8,137,700	380,000	122,600	0	208,700	8,849,000	5,233,415	
Operating Result - Surplus/(Deficit)	23,751,600	(380,000)	(77,600)	0	(64,500)	23,229,500	23,775,164	
Operating Cash Result - Surplus/(Deficit)	23,751,600	(380,000)	(77,600)	0	(64,500)	23,229,500	23,775,164	

2020/2021 Budget Review as at 31 December 2020 Corporate & Community Services Directorate Summary

Director: Vanessa Adams

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	2,781,600	119,000	41,900	0	111,900	3,054,400	1,211,625	
Transfer from Reserves - Developer Contributions	31,400	120,000	0	0	0	151,400	30,363	
Transfer from Reserves - Unexpended Grants	1,300,000	0	0	0	0	1,300,000	191,213	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	0	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	30,000	141,000	0	0	0	171,000	0	
Less:- Capital Expenditure								
Loan Principal Repayments	354,100	0	0	0	0	354,100	173,845	
Transfer To Reserves	6,030,600	0	0	0	50,000	6,080,600	5,231,600	
Transfer To Capital Grants and Contributions	0	0	0	0	0	0	0	
Transfer To Unexpended Loans	0	0	0	0	0	0	0	
Capital Purchases	110,000	0	0	0	0	110,000	27,296	
Capital Cash Result - Surplus/(Deficit)	(2,351,700)	380,000	41,900	0	61,900	(1,867,900)	(3,999,541)	
Program Cash Result - Surplus/(Deficit)	21,399,900	0	(35,700)	0	(2,600)	21,361,600	19,775,624	

2020/2021 Budget Review as at 31 December 2020

Program: Councillor Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Income								
Operating Grants	0	0	0	0	0	0	0	
Total Operating Income	0	0	0	0	0	0	0	
Operating Expenditure								
Mayoral Expenses	52,200	0	0	0	6,100	58,300	30,419	3
Councillor Expenses	304,800	0	0	0	0	304,800	136,755	
Other Civic Expenses	59,000	0	0	0	0	59,000	45,181	
Governance Contributions	241,100	0	(3,100)	0	2,700	240,700	227,886	3
Mayors Discretionary Allowance	3,900	0	0	0	0	3,900	800	
Indirect Costs	297,000	0	0	0	100	297,100	173,250	3
Total Operating Expenditure	958,000	0	(3,100)	0	8,900	963,800	614,289	
Operating Result - Surplus/(Deficit)	(958,000)	0	3,100	0	(8,900)	(963,800)	(614,289)	
Operating Cash Result - Surplus/(Deficit)	(958,000)	0	3,100	0	(8,900)	(963,800)	(614,289)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	5,000	0	0	0	0	5,000	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	5,000	0	0	0	0	5,000	0	
Program Cash Result - Surplus/(Deficit)	(953,000)	0	3,100	0	(8,900)	(958,800)	(614,289)	

2020/2021 Budget Review as at 31 December 2020
Program: General Purpose Revenues

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
General Rates	26,711,500	0	0	0	0	26,711,500	26,855,881	
Abandonments - Pensioners (S. 575)	(420,000)	0	0	0	0	(420,000)	(396,073)	
Extra Charges General Rates	62,300	0	(30,300)	0	0	32,000	12,818	
Postponed Rates	(15,700)	0	0	0	0	(15,700)	(148,600)	
General Purpose Grants	1,781,900	0	62,800	0	0	1,844,700	1,018,221	
Interest on Investments - Operating Funds	830,000	0	0	0	0	830,000	39,903	
Interest on Investments - Section 94	264,400	0	0	0	0	264,400	154,231	
Total Operating Revenue	29,214,400	0	32,500	0	0	29,246,900	27,536,382	
Operating Result - Surplus/(Deficit)	29,214,400	0	32,500	0	0	29,246,900	27,536,382	
Operating Cash Result - Surplus/(Deficit)	29,214,400	0	32,500	0	0	29,246,900	27,536,382	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	1,704,300	0	0	0	0	1,704,300	0	
Less:- Capital Expenditure								
Loan Principal Repayments							0	
Transfer To Reserves	5,436,000	0	0	0	0	5,436,000	5,171,600	
Capital Purchases							0	
Capital Cash Result - Surplus/(Deficit)	(3,731,700)	0	0	0	0	(3,731,700)	(5,171,600)	
Program Cash Result - Surplus/(Deficit)	25,482,700	0	32,500	0	0	25,515,200	22,364,782	

2020/2021 Budget Review as at 31 December 2020

Program: Financial Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Fees and Charges - Financial Services	118,400	0	0	0	20,000	138,400	102,428	4
Grants & Contributions	0	0	0	0	0	0	0	
Total Operating Revenue	118,400	0	0	0	20,000	138,400	102,428	
Operating Expenditure								
Expenditure Control and Statutory Reporting	865,800	0	0	0	2,000	867,800	542,623	4
Rates Control and Debt Recovery	336,100	0	0	0	5,700	341,800	203,664	4
Debt Servicing Costs	62,600	0	0	0	0	62,600	48,435	
Indirect Costs	(2,565,000)	0	0	0	12,300	(2,552,700)	(1,496,250)	4
Total Operating Expenditure	(1,300,500)	0	0	0	20,000	(1,280,500)	(701,529)	
Operating Result - Surplus/(Deficit)	1,418,900	0	0	0	0	1,418,900	803,957	
Operating Cash Result - Surplus/(Deficit)	1,418,900	0	0	0	0	1,418,900	803,957	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	164,000	0	0	0	0	164,000	0	
Less:- Capital Expenditure								
Loan Principal Repayments	241,900	0	0	0	0	241,900	118,912	
Capital Cash Result - Surplus/(Deficit)	(77,900)	0	0	0	0	(77,900)	(118,912)	
Program Cash Result - Surplus/(Deficit)	1,341,000	0	0	0	0	1,341,000	685,045	

2020/2021 Budget Review as at 31 December 2020

Program: Information Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Information Technology - Other Income	0	0	2,500	0	0	2,500	2,500	
Information Technology - Fees and Charges	28,400	0	10,000	0	0	38,400	22,256	
Total Operating Revenue	28,400	0	12,500	0	0	40,900	24,756	
Operating Expenditure								
Salaries and Oncosts	1,038,400	0	0	0	2,000	1,040,400	615,249	5
Software Maintenance Other	752,100	0	0	0	0	752,100	688,937	
Software Maintenance EDMS	102,000	0	(12,800)	0	0	89,200	73,784	
Hardware Maintenance	380,000	0	0	0	0	380,000	250,260	
Operating Expenses - IT and GIS	38,600	0	0	0	0	38,600	14,786	
Administration/Customer Service	228,000	0	0	0	0	228,000	180,486	
Records Management	312,400	0	10,000	0	0	322,400	181,321	
Non-Core Services	155,500	0	0	0	0	155,500	140,248	
IT Strategic Plan Actions	497,700	0	12,800	0	0	510,500	467,206	
Debt Servicing	0	0	0	0	0	0	0	
Indirect Costs	(3,271,100)	0	2,500	0	(2,000)	(3,270,600)	(1,908,102)	5
Total Operating Expenditure	233,600	0	12,500	0	0	246,100	704,176	
Operating Result - Surplus/(Deficit)	(205,200)	0	0	0	0	(205,200)	(679,420)	
Operating Cash Result - Surplus/(Deficit)	(205,200)	0	0	0	0	(205,200)	(679,420)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	269,200	0	0	0	0	269,200	81,608	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	269,200	0	0	0	0	269,200	81,608	
Program Cash Result - Surplus/(Deficit)	64,000	0	0	0	0	64,000	(597,813)	

2020/2021 Budget Review as at 31 December 2020

Program: Corporate Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Fees and Charges - Administration	15,100	0	0	0	0	15,100	585	6
Grants and Contributions	0	0	0	0	21,000	21,000	21,000	
Other - User Fees and Charges	10,500	0	0	0	0	10,500	1,470	
Total Operating Revenue	25,600	0	0	0	21,000	46,600	23,055	
Operating Expenditure								
Customer Service	575,000	0	0	0	0	575,000	292,968	6
Corporate Governance	828,100	0	0	0	90,300	918,400	501,776	
Leasing Services	0	0	0	0	0	0	0	
Strategic Procurement	20,000	0	68,800	0	0	88,800	74,006	6
Directorate - Corporate and Community Services	310,100	0	0	0	5,500	315,600	178,575	
Governance	157,800	0	0	0	0	157,800	88,722	
Insurance Premiums	702,300	0	0	0	0	702,300	740,181	
Risk Management - Operating Expenses	85,000	0	0	0	0	85,000	5,923	6
Indirect Costs	(2,622,100)	0	0	0	(5,500)	(2,627,600)	(1,529,556)	
Total Operating Expenditure	56,200	0	68,800	0	90,300	215,300	352,595	
Operating Result - Surplus/(Deficit)	(30,600)	0	(68,800)	0	(69,300)	(168,700)	(329,540)	
Operating Cash Result - Surplus/(Deficit)	(30,600)	0	(68,800)	0	(69,300)	(168,700)	(329,540)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	96,300	0	0	0	69,300	165,600	5,700	6
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Transfer To Reserves	125,700	0	0	0	0	125,700	60,000	6
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	(29,400)	0	0	0	69,300	39,900	(54,300)	
Program Cash Result - Surplus/(Deficit)	(60,000)	0	(68,800)	0	0	(128,800)	(383,840)	

2020/2021 Budget Review as at 31 December 2020 Program: Community Development

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Operating Grants - Community Development	0	0	0	0	70,000	70,000	70,000	7
Fees and Charges - Community Development	0	0	0	0	0	0	80	
Byron Bay Senior Citizens Hall	9,100	0	0	0	0	9,100	10,059	
Mullum Civic Hall	37,700	0	0	0	0	37,700	15,576	
B'wick Mem. Hall	13,000	0	0	0	0	13,000	16,222	
B'wick Valley Com Centre	40,600	0	0	0	0	40,600	24,023	
Suffolk Park Comm. Hall	15,200	0	0	0	0	15,200	9,126	
South Golden Beach Community Centre	11,200	0	0	0	0	11,200	11,859	
Ocean Shores Community Centre GST Contribution	42,400	0	0	0	0	42,400	9,054	
Byron Bay Library Exhibition Space S355 Committee	11,100	0	0	0	0	11,100	4,992	
Mullumbimby Pioneer Centre	3,200	0	0	0	0	3,200	0	
Bangalow Heritage House S355 Committee	1,100	0	0	0	0	1,100	490	
Total Operating Revenue	184,600	0	0	0	70,000	254,600	171,480	
Operating Expenditure								
Community Development and Assistance	1,158,100	0	0	0	(1,200)	1,156,900	446,474	7
Community Buildings Maint - Special Rate Program	205,900	380,000	41,900	0	92,600	720,400	573,786	7
Bangalow Heritage House S355 Committee	1,100	0	0	0	0	1,100	517	
Ocean Shores Community Centre	42,400	0	0	0	0	42,400	7,732	
Community Wellbeing Projects	244,000	0	0	0	0	244,000	92,486	
S355 Administration	3,000	0	0	0	0	3,000	1,181	
Byron Bay Senior Citizens Hall	9,100	0	0	0	0	9,100	8,035	
Mullumbimby Pioneer Centre	3,200	0	0	0	0	3,200	0	
Byron Bay Library Exhibition Space S355 Committee	11,100	0	0	0	0	11,100	5,609	
Mullumbimby Civic Hall	37,700	0	0	0	0	37,700	22,738	
Brunswick Memorial Hall	13,000	0	0	0	0	13,000	21,687	
Brunswick Valley Community Centre	40,600	0	0	0	0	40,600	21,315	
Suffolk Park Community Hall	15,200	0	0	0	0	15,200	7,252	
South Golden Beach	11,200	0	0	0	0	11,200	16,055	
Section 356 Donations and Activities	436,000	0	2,500	0	0	438,500	268,873	
Building Community Resilience	1,300,000	0	0	0	(30,000)	1,270,000	191,213	7
Indirect Costs	264,400	0	0	0	(100)	264,300	154,231	7
Total Operating Expenditure	3,796,000	380,000	44,400	0	61,300	4,281,700	1,839,185	
Operating Result - Surplus/(Deficit)	(3,611,400)	(380,000)	(44,400)	0	8,700	(4,027,100)	(1,667,705)	
Operating Cash Result - Surplus/(Deficit)	(3,611,400)	(380,000)	(44,400)	0	8,700	(4,027,100)	(1,667,705)	

2020/2021 Budget Review as at 31 December 2020
Program: Community Development

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Capital Movements								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	442,900	119,000	41,900	0	42,600	646,400	1,119,778	7
Transfer from Reserves - Developer Contributions	31,400	120,000	0	0	0	151,400	30,363	
Transfer from Reserves - Unexpended Grants	1,300,000	0	0	0	0	1,300,000	191,213	
Capital Grants and Contributions	0	141,000	0	0	0	141,000	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer to Reserves	304,500	0	0	0	50,000	354,500	0	
Transfer To Capital Grants and Contributions	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	22,756	
Capital Cash Result - Surplus/(Deficit)	1,469,800	380,000	41,900	0	(7,400)	1,884,300	1,318,597	
Program Cash Result - Surplus/(Deficit)	(2,141,600)	0	(2,500)	0	1,300	(2,142,800)	(349,108)	

2020/2021 Budget Review as at 31 December 2020

Program: Sandhills

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Sandhills Operating Grants	830,300	0	0	0	0	830,300	428,430	
Fees and Charges - Sandhills	943,000	0	0	0	0	943,000	399,150	
Total Operating Revenue	1,773,300	0	0	0	0	1,773,300	827,580	
Operating Expenditure								
Sandhills - Salaries & Overheads	0	0	0	0	0	0	0	
Sandhills - Operating Expenses	1,674,100	0	0	0	0	1,674,100	906,825	
Indirect Costs	172,500	0	0	0	(700)	171,800	100,625	8
Total Operating Expenditure	1,846,600	0	0	0	(700)	1,845,900	1,007,450.01	
Operating Result - Surplus/(Deficit)	(73,300)	0	0	0	700	(72,600)	(179,870)	
Operating Cash Result - Surplus/(Deficit)	(73,300)	0	0	0	700	(72,600)	(179,870)	
Capital Movements								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	99,900	0	0	0	0	99,900	4,540	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer to Reserves	119,100	0	0	0	0	119,100	0	
Capital Purchases	80,000	0	0	0	0	80,000	4,540	
Capital Cash Result - Surplus/(Deficit)	(99,200)	0	0	0	0	(99,200)	0	
Program Cash Result - Surplus/(Deficit)	(172,500)	0	0	0	700	(171,800)	(179,870)	

2020/2021 Budget Review as at 31 December 2020
Program: Other Childrens Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Grant Income - Byron Bay Services	129,000	0	0	0	0	129,000	46,285	
Grant Income - Brunswick Heads Services	92,200	0	0	0	0	92,200	38,817	
Grant Income - Mullumbimby	54,800	0	0	0	0	54,800	16,677	
After School Care Operating Grants - Brunswick	184,600	0	0	0	0	184,600	73,995	
Total Operating Revenue	460,600	0	0	0	0	460,600	175,774	
Operating Expenditure								
Byron Bay OSHC	156,200	0	0	0	0	156,200	100,835	
Brunswick Heads OSHC	111,700	0	0	0	0	111,700	99,081	
Outside of School Hours Care	40,700	0	0	0	0	40,700	24,516	
Mullumbimby OSHC	106,700	0	0	0	0	106,700	74,076	
Support Services Costs Allocated	87,500	0	0	0	(500)	87,000	51,992	9
Total Operating Expenditure	502,800	0	0	0	(500)	502,300	350,500	
Operating Result - Surplus/(Deficit)	(42,200)	0	0	0	500	(41,700)	(174,727)	
Operating Cash Result - Surplus/(Deficit)	(42,200)	0	0	0	500	(41,700)	(174,727)	
Capital Movements								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Transfer to Reserves	45,300	0	0	0	0	45,300		
Capital Cash Result - Surplus/(Deficit)	(45,300)	0	0	0	0	(45,300)	0	
Program Cash Result - Surplus/(Deficit)	(87,500)	0	0	0	500	(87,000)	(174,727)	

2020/2021 Budget Review as at 31 December 2020

Program: Library Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Operating Grants - Libraries	84,000	0	0	0	33,200	117,200	147,126	10
Total Operating Revenue	84,000	0	0	0	33,200	117,200	147,126	
Operating Expenditure								
Administration Expenses - Libraries	1,463,000	0	0	0	0	1,463,000	731,474	
Library Maintenance and Overheads	190,200	0	0	0	29,200	219,400	129,497	10
Debt Servicing	286,400	0	0	0	0	286,400	144,297	
Indirect Costs	105,400	0	0	0	200	105,600	61,481	10
Support Services Costs								
Total Operating Expenditure	2,045,000	0	0	0	29,400	2,074,400	1,066,749	
Operating Result - Surplus/(Deficit)	(1,961,000)	0	0	0	3,800	(1,957,200)	(919,623)	
Operating Cash Result - Surplus/(Deficit)	(1,961,000)	0	0	0	3,800	(1,957,200)	(919,623)	
Capital Movements								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	0	0	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	0	0	
Capital Grants and Contributions	30,000	0	0	0	0	30,000	0	
Less:- Capital Expenditure								
Loan Principal Repayments	112,200	0	0	0	0	112,200	54,933	
Transfer to Reserves							0	
Transfer to Capital Grants and Contributions							0	
Capital Purchases	30,000	0	0	0	0	30,000	0	
Capital Cash Result - Surplus/(Deficit)	(112,200)	0	0	0	0	(112,200)	(54,933)	
Program Cash Result - Surplus/(Deficit)	(2,073,200)	0	0	0	3,800	(2,069,400)	(974,556)	

2020/2021 Budget Review as at 31 December 2020 Infrastructure Services Directorate Summary

Director: Phil Holloway

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20
Operating Revenue							
Supervision & Administration	0	0	0	0	0	0	0
Asset Management Planning	0	0	0	0	0	0	0
Projects & Commercial Development	0	0	0	0	0	0	0
Emergency Services	334,500	0	0	0	0	334,500	303,098.29
Depot Services and Fleet Management	582,600	0	0	0	0	582,600	666,131.62
Local Roads and Drainage	1,812,000	0	18,100	0	0	1,830,100	2,657,242.66
Roads and Traffic Authority	861,000	0	(131,900)	0	8,100	737,200	1,258,521.08
Open Spaces and Recreation	831,000	0	0	0	0	831,000	337,421.38
Quarries	0	0	0	0	0	0	0.00
Waste & Recycling Services	10,985,600	0	277,400	0	0	11,263,000	9,556,716.01
Cavanbah Centre	212,300	0	0	0	0	212,300	151,258.58
First Sun Holiday Park	1,917,900	0	0	0	0	1,917,900	1,841,564.51
Suffolk Park Holiday Park	657,400	0	0	0	0	657,400	559,617.61
Facilities Management	846,300	0	0	0	0	846,300	489,136.94
Total Operating Revenue	19,040,600		163,600	0	8,100	19,212,300	17,820,709
Operating Expenditure							
Supervision & Administration	118,500	0	0	0	0	118,500	(4,654)
Asset Management Planning	134,000	0	0	0	0	134,000	22,996
Projects & Commercial Development	360,200	0	(100)	0	1,500	361,600	183,266
Emergency Services	1,002,000	0	(100)	0	29,300	1,031,200	606,332
Depot Services and Fleet Management	(267,100)	0	(200)	0	(62,900)	(330,200)	171,628
Local Roads and Drainage	8,968,100	0	5,200	0	(167,000)	8,806,300	5,685,727
Roads and Traffic Authority	1,369,100	0	(132,300)	0	173,400	1,410,200	968,819
Open Spaces and Recreation	5,987,200	0	95,600	0	2,700	6,085,500	4,014,424
Quarries	0	0	0	0	0	0	22,571
Waste & Recycling Services	10,481,700	0	(82,200)	216,000	29,000	10,644,500	5,843,759
Cavanbah Centre	761,300	0	26,000	0	0	787,300	515,718
First Sun Holiday Park	2,660,800	0	100	0	(400)	2,660,500	1,581,233

2020/2021 Budget Review as at 31 December 2020 Infrastructure Services Directorate Summary

Director: Phil Holloway

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20
Suffolk Park Holiday Park Facilities Management	840,500 3,004,000	0 0	(200) (11,900)	0 0	(200) 48,800	840,100 3,040,900	481,043 1,838,585
Total Operating Expenditure	35,420,300	0	(100,100)	216,000	54,200	35,590,400	21,931,447
Operating Result - Surplus/(Deficit)	(16,379,700)	0	263,700	(216,000)	(46,100)	(16,378,100)	(4,110,738)
Operating Cash Result - Surplus/(Deficit)	(16,379,700)	0	263,700	(216,000)	(46,100)	(16,378,100)	(4,110,738)
CAPITAL MOVEMENTS							
Add:- Capital Income							
Transfer from Reserves - Internal Reserves	31,301,300	(54,000)	(3,471,500)	297,000	(1,566,000)	26,506,800	8,794,480
Transfer from Reserves - Developer Contributions	8,779,700	0	658,100	200,000	200,000	9,837,800	977,941
Transfer from Reserves - Unexpended Grants	856,200	0	30,000	0	44,200	930,400	2,894,814
Transfer from Reserves - Unexpended Loans	3,559,300	0	60,000	0	0	3,619,300	3,071,604
Loan Income	12,000,000	0	0	0	1,750,000	13,750,000	0
Capital Grants and Contributions	25,450,500	0	102,900	0	(760,200)	24,793,200	10,933,922
Developer Contributions	0	0	0	0	0	0	32,206
Sale of Assets	0	0	0	0	0	0	0
Less:- Capital Expenditure							
Loan Principal Repayments	795,500	0	0	0	0	795,500	395,472
Transfer To Reserves	16,221,500	0	365,100	0	62,600	16,649,200	9,723,779
Transfer to Unexpended Grants	0	0	0	0	0	0	0
Transfer to Unexpended Loans	0	0	0	0	0	0	0
Capital Purchases	63,653,000	(54,000)	(2,723,300)	281,000	(360,100)	60,796,600	26,045,567
Capital Cash Result - Surplus/(Deficit)	1,277,000	0	(262,300)	216,000	(34,500)	1,196,200	(9,459,851)
Program Cash Result - Surplus/(Deficit)	(15,102,700)	0	1,400	0	(80,600)	(15,181,900)	(13,570,589)

2020/2021 Budget Review as at 31 December 2020
Program: Supervision & Administration

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Expenditure								
Directorate - Construction and Maintenance	593,100	0	0	0	(1,000)	592,100	405,626	11
Asset Management	273,800	0	0	0	0	273,800	113,148	11
Open Space & Recreation - Salaries & Oncosis	537,600	0	0	0	8,000	545,600	305,286	11
Depot Services and Management	331,900	0	0	0	(3,500)	328,400	79,655	11
Design and Survey	497,300	0	0	0	0	497,300	322,383	
Other Operating Expenses	158,000	0	0	0	0	158,000	95,287	
Indirect Costs	(2,273,200)	0	0	0	(3,500)	(2,276,700)	(1,326,038)	11
Total Operating Expenditure	118,500	0	0	0	0	118,500	(4,654)	
Operating Result - Surplus/(Deficit)	(118,500)	0	0	0	0	(118,500)	4,654	
Operating Cash Result - Surplus/(Deficit)	(118,500)	0	0	0	0	(118,500)	4,654	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	118,500	0	0	0	0	118,500	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Capital Grants and Contributions								
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	118,500	0	0	0	0	118,500	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	4,654	

2020/2021 Budget Review as at 31 December 2020

Program: Asset Management Planning

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revoke	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Expenditure								
Section 94 Expenses	134,000	0	0	0	0	134,000	72,500	
Other Asset Management Planning Costs	88,500	0	0	0	0	88,500	15,089	
Asset Management Planning	529,900	0	0	0	(1,200)	528,700	274,636	12
Asset Management Software	57,600	0	(2,500)	0	0	55,100	55,102	
Indirect Costs	(676,000)	0	2,500	0	1,200	(672,300)	(394,331)	12
Total Operating Expenditure	134,000	0	0	0	0	134,000	22,996	
Operating Result - Surplus/(Deficit)	(134,000)	0	0	0	0	(134,000)	(22,996)	
Operating Cash Result - Surplus/(Deficit)	(134,000)	0	0	0	0	(134,000)	(22,996)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	0	0	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	134,000	0	0	0	0	134,000	72,500	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Sale of Assets	0	0	0	0	0	0	32,206	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	134,000	0	0	0	0	134,000	104,705	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	81,710	

2020/2021 Budget Review as at 31 December 2020
Program: Projects & Commercial Development

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Expenditure								
Projects & Commercial Development	247,900	0	0	0	1,200	249,100	133,992	13
Other Projects & Commercial Development Expenses	28,000	0	0	0	0	28,000	99	
Indirect Costs	84,300	0	(100)	0	300	84,500	49,175	13
Total Operating Expenditure	360,200	0	(100)	0	1,500	361,600	183,266	
Operating Result - Surplus/(Deficit)	(360,200)	0	100	0	(1,500)	(361,600)	(183,266)	
Operating Cash Result - Surplus/(Deficit)	(360,200)	0	100	0	(1,500)	(361,600)	(183,266)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	110,900	0	60,000	0	0	170,900	15,164	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Sale of Assets	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	110,900	0	60,000	0	0	170,900	15,164	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	(360,200)	0	100	0	(1,500)	(361,600)	(183,266)	

2020/2021 Budget Review as at 31 December 2020

Program: Emergency Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Operating Grants	150,000	0	0	0	0	150,000	143,995	
Other Income	62,000	0	0	0	0	62,000	36,602	
Operating Grants	122,500	0	0	0	0	122,500	122,502	
Total Operating Revenue	334,500	0	0	0	0	334,500	303,098	
Operating Expenditure								
Contributions	496,900	0	0	0	0	496,900	333,869	
Telephone Calls	12,000	0	0	0	0	12,000	2,529	
Telephone Rental	10,000	0	0	0	0	10,000	5,908	
Vehicle Petrol and Oil	30,000	0	0	0	0	30,000	7,728	
Vehicle Maintenance and Repairs	45,000	0	0	0	0	45,000	13,585	
Operating Expenses	150,000	0	0	0	0	150,000	104,143	
Combined Local Emergency Management Committee (LEM)	32,000	0	0	0	0	32,000	11,209	
State Emergency Services	0	0	0	0	0	0	0	
Flood Mitigation	56,100	0	0	0	30,000	86,100	28,191	14
Indirect Costs	170,000	0	(100)	0	(700)	169,200	99,169	14
Total Operating Expenditure	1,002,000	0	(100)	0	29,300	1,031,200	606,332	
Operating Result - Surplus/(Deficit)	(667,500)	0	100	0	(29,300)	(696,700)	(303,233)	
Operating Cash Result - Surplus/(Deficit)	(667,500)	0	100	0	(29,300)	(696,700)	(303,233)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	18,100	0	0	0	0	18,100	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	79,100	0	0	0	0	79,100	167,500	
Less:- Capital Expenditure								
Capital Purchases	79,100	0	0	10,000	0	89,100	75,955	
Capital Cash Result - Surplus/(Deficit)	18,100	0	0	(10,000)	0	8,100	91,545	
Program Cash Result - Surplus/(Deficit)	(649,400)	0	100	(10,000)	(29,300)	(688,600)	(211,688)	

2020/2021 Budget Review as at 31 December 2020
Program: Depot & Fleet Management

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Depot Services - Fees and Charges - External	5,600	0	0	0	0	5,600	0	
Fleet Management - Contributions	270,000	0	0	0	0	270,000	153,972	
Depot Services - Fees and Charges - Internal	307,000	0	0	0	0	307,000	179,081	
Fleet Management - Fees and Charges	0	0	0	0	0	0	333,078	
Total Operating Revenue	582,600	0	0	0	0	582,600	666,132	
Operating Expenditure								
Depot Operating Expenses	591,000	0	0	0	0	591,000	359,762	
Fleet Management Operating Expenses	92,600	0	0	0	0	92,600	23,424	
Plant Running Expense (Ausfleet)	0	0	0	0	0	0	88,222	
Plant Running Expense Control	1,750,000	0	0	0	0	1,750,000	855,434	
Fleet Management - Fees and Charges	(3,200,000)	0	0	0	(62,000)	(3,262,000)	(1,456,660)	15
Indirect Costs - Fleet Management	499,300	0	(200)	0	(900)	498,200	291,256	15
Total Operating Expenditure	(267,100)	0	(200)	0	(62,900)	(330,200)	171,628	
Operating Result - Surplus/(Deficit)	849,700	0	200	0	62,900	912,800	494,504	
Operating Cash Result - Surplus/(Deficit)	849,700	0	200	0	62,900	912,800	494,504	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	1,204,000	0	(200)	0	120,100	1,323,900	0	15
Less:- Capital Expenditure								
Transfer To Reserves	849,700	0	0	0	62,000	911,700	0	15
Capital Purchases	1,204,000	0	0	0	121,000	1,325,000	0	15
Capital Cash Result - Surplus/(Deficit)	(849,700)	0	(200)	0	(62,900)	(912,800)	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	494,504	

2020/2021 Budget Review as at 31 December 2020
Program: Local Roads & Drainage

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Operating Grants	54,400	0	18,100	0	0	72,500	18,118	
Paid Parking Income	1,251,400	0	0	0	0	1,251,400	1,939,058	
Stormwater Management Service Charge	303,000	0	0	0	0	303,000	305,102	
Coupon Parking Resident Stickers	164,200	0	0	0	0	164,200	364,365	
Fees and Charges	9,000	0	0	0	0	9,000	2,043	
Private Works Income	30,000	0	0	0	0	30,000	28,556	
Total Operating Revenue	1,812,000	0	18,100	0	0	1,830,100	2,657,243	
Operating Expenditure								
Urban Drainage Maintenance - Planned	647,800	0	0	0	0	647,800	308,243	
Urban Drainage Maintenance - Unplanned	0	0	0	0	0	0	207,014	
Rural Drainage Maintenance - Planned	314,200	0	0	0	0	314,200	144,685	
Urban Roads Maintenance - Planned	525,500	0	0	0	0	525,500	355,591	
Urban Roads Cleaning - Planned	320,000	0	0	0	0	320,000	194,349	
Lighting - Planned	388,400	0	0	0	0	388,400	365,423	
CCTV	26,000	0	0	0	0	26,000	29,345	
Sealed Rural Roads - Planned	1,271,100	0	(19,000)	0	(100,000)	1,152,100	753,337	16
Unsealed Rural Roads - Planned	513,600	0	0	0	(66,800)	446,800	331,070	16
Bridge Maintenance - Planned	54,900	0	0	0	0	54,900	25,349	
Footpaths - Planned	77,900	0	0	0	0	77,900	190	
Sign Maintenance - Planned	210,300	0	0	0	0	210,300	100,959	
Private Works	30,000	0	0	0	0	30,000	27,018	
Paid Parking Expenses	1,315,600	0	0	0	0	1,315,600	910,779	
Other Expenses - Planned	462,000	0	25,000	0	0	487,000	313,715	
Debt Servicing Costs	287,400	0	0	0	0	287,400	144,537	
Indirect Costs	2,494,800	0	(800)	0	(200)	2,493,800	1,455,300	16
Byron Bay Stormwater Drainage Maintenance	26,000	0	0	0	0	26,000	13,105	
Brunswick Heads Paid Parking	2,600	0	0	0	0	2,600	5,717	
Total Operating Expenditure	8,968,100	0	5,200	0	(167,000)	8,806,300	5,685,727	
Operating Result - Surplus/(Deficit)	(7,156,100)	0	12,900	0	167,000	(6,976,200)	(3,028,484)	
Operating Cash Result - Surplus/(Deficit)	(7,156,100)	0	12,900	0	167,000	(6,976,200)	(3,028,484)	

2020/2021 Budget Review as at 31 December 2020
Program: Local Roads & Drainage

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	5,708,400	0	47,700	81,000	0	5,837,100	1,221,204.26	
Transfer from Reserves - Developer Contributions	7,685,800	0	33,300	0	200,000	7,919,100	555,203.79	16
Transfer from Reserves - Unexpended Grants	767,100	0	0	0	44,200	811,300	2,880,164.24	16
Transfer from Reserves - Unexpended Loans	3,305,000	0	60,000	0	0	3,365,000	2,984,640	
Loan income	0	0	0	0	1,750,000	1,750,000	0	16
Capital Grants and Contributions	22,362,600	0	1,695,000	0	(760,200)	23,297,400	10,308,181.07	16
Less:- Capital Expenditure								
Loan Principal Repayments	380,600	0	0	0	0	380,600	188,508	
Transfer To Reserves	4,048,600	0	0	0	0	4,048,600	0	
Transfer to Unexpended Grants	0	0	0	0	0	0	0	
Transfer to Unexpended Loans	0	0	0	0	0	0	0	
Capital Purchases	35,493,200	0	1,830,000	71,000	1,234,000	38,628,200	24,320,659.06	16
Capital Cash Result - Surplus/(Deficit)	(93,500)	0	6,000	10,000	0	(77,500)	(6,559,774)	
Program Cash Result - Surplus/(Deficit)	(7,249,600)	0	18,900	10,000	167,000	(7,053,700)	(9,588,259)	

2020/2021 Budget Review as at 31 December 2020

Program: RMS

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revoke	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
External Contributions	861,000	0	(131,900)	0	8,100	737,200	1,258,521	17
Total Operating Revenue	861,000	0	(131,900)	0	8,100	737,200	1,258,521	
Operating Expenditure								
Regional Road 306 - Planned	229,400	0	0	0	8,100	237,500	72,621	17
Regional Roads 545 - Planned	485,300	0	(74,000)	0	0	411,300	120,906	
Regional Roads 679 - Planned	61,300	0	0	0	0	61,300	15,063	
Regional Roads 689 - Planned	85,000	0	(57,900)	0	0	27,100	53,137	
Indirect Costs	508,100	0	(400)	0	(1,500)	506,200	296,394	17
Natural Disaster February 2020	0	0	0	0	0	0	447,716	
Natural Disaster 2020 Bush Fires	0	0	0	0	0	0	0	
Natural Disaster December 2020	0	0	0	0	166,800	166,800	188,560	17
Total Operating Expenditure	1,369,100	0	(132,300)	0	173,400	1,410,200	1,194,397	
Operating Result - Surplus/(Deficit)	(508,100)	0	400	0	(165,300)	(673,000)	64,124	
Operating Cash Result - Surplus/(Deficit)	(508,100)	0	400	0	(165,300)	(673,000)	64,124	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	0	0	0	0	0	0	0	
Capital Grants and Contributions	155,000	0	57,900	0	0	212,900	212,925	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	0	0	0	
Capital Purchases	155,000	0	57,900	0	0	212,900	212,925	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	(508,100)	0	400	0	(165,300)	(673,000)	64,124	

2020/2021 Budget Review as at 31 December 2020
Program: Open Space and Recreation

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Community - Licence Fees - Temporary	2,200	0	0	0	0	2,200	0	
Operational - Licence Fees - Temporary	7,500	0	0	0	0	7,500	5,131	
Crown - Licence Fees Temporary Use	30,300	0	0	0	0	30,300	7,097	
Other - Licence Fees - Access	116,000	0	0	0	0	116,000	22,766	
Tyagarah Aerodrome	61,400	0	0	0	0	61,400	14,547	
Operating Grants	234,800	0	0	0	0	234,800	30,167	
User Charges - Sportsfield Income	5,400	0	0	0	0	5,400	6,808	
User Charges - Tennis Court Income	3,400	0	0	0	0	3,400	0	
Other User Charges	130,000	0	0	0	0	130,000	133,325	
Cemetery Fees and Charges	240,000	0	0	0	0	240,000	117,580	
Total Operating Revenue	831,000	0	0	0	0	831,000	337,421	
Operating Expenditure								
Operational Lease/Rental Contracts	13,700	0	0	0	0	13,700	13,497	
Streets and Parks - Planned	390,200	0	0	0	0	390,200	227,619	
Parks & Reserves Maintenance Council	1,798,200	0	(19,000)	0	0	1,779,200	1,212,425	
Parks & Reserves Maintenance Crown	218,000	0	0	0	0	218,000	177,552	
Tennis Court Maintenance	1,800	0	0	0	0	1,800	3,436	
Byron Bay Recreational Sports Fields	120,000	0	0	0	0	120,000	71,001	
New Brighton Sports Fields	30,000	0	0	0	0	30,000	8,960	
Suffolk Park Sports Fields	35,300	0	0	0	0	35,300	23,844	
Bangalow Sports Fields	90,000	0	0	0	0	90,000	85,362	
Mullumbimby Recreational Sports Fields	38,500	0	0	0	0	38,500	24,042	
Mullumbimby Pine Avenue Sports Fields	42,000	0	0	0	0	42,000	29,020	
Eureka - Soccer - Crown	500	0	0	0	0	500	0	
Brunswick Heads Sports Fields	74,000	0	0	0	0	74,000	44,389	
Open Space & Recreation Projects	174,900	0	0	0	0	174,900	7,451	
Shara Boulevard	60,000	0	0	0	0	60,000	19,784	
Parks - Other Expenses	343,300	0	54,600	0	0	397,900	328,869	
Bushfire Hazard Reduction	33,000	0	0	0	0	33,000	12,201	
Cont to Surf Life Saving - Non Inco Crown Res Plan	580,000	0	0	0	0	580,000	598,353	
Beach Maintenance	55,200	0	0	0	0	55,200	60,226	
Byron Bay Cemetery	49,200	0	0	0	0	49,200	14,797	
Mullumbimby Cemetery	146,000	0	0	0	0	146,000	100,616	
Clunes Cemetery	26,900	0	1,800	0	0	28,700	18,490	
Bangalow Cemetery	54,300	0	0	0	0	54,300	31,914	

2020/2021 Budget Review as at 31 December 2020
Program: Open Space and Recreation

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Debt Servicing Costs	43,000	0	0	0	0	43,000	22,287	18
Indirect Costs	1,156,300	0	0	0	2,700	1,159,000	674,506	
Aerodrome Costs	103,500	0	0	0	0	103,500	43,204	
Bush Regeneration Team	309,400	0	58,200	0	0	367,600	160,579	
Total Operating Expenditure	5,987,200	0	95,600	0	2,700	6,085,500	4,014,424	
Operating Result - Surplus/(Deficit)	(5,156,200)	0	(95,600)	0	(2,700)	(5,254,500)	(3,677,003)	
Operating Cash Result - Surplus/(Deficit)	(5,156,200)	0	(95,600)	0	(2,700)	(5,254,500)	(3,677,003)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	2,656,300	0	171,500	0	0	2,827,800	756,690.29	
Transfer from Reserves - Developer Contributions	890,000	0	600,000	200,000	0	1,690,000	253,093	
Transfer from Reserves - Unexpended Grants	12,000	0	30,000	0	0	42,000	14,650	
Loan Income	0	0	0	0	0	0	0	
Capital Grants and Contributions	2,613,900	0	(1,650,000)	0	0	963,900	35,582	
Less:- Capital Expenditure								
Loan Principal Repayments	91,700	0	0	0	0	91,700	45,111	
Transfer To Reserves	149,700	0	0	0	0	149,700	29,863	
Transfer to Unexpended Grants							0	
Capital Purchases	4,944,800	0	(956,000)	200,000	0	4,188,800	588,745	
Capital Cash Result - Surplus/(Deficit)	986,000	0	107,500	0	0	1,093,500	396,297	
Program Cash Result - Surplus/(Deficit)	(4,170,200)	0	11,900	0	(2,700)	(4,161,000)	(3,280,706)	

2020/2021 Budget Review as at 31 December 2020

Program: Quarry

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Quarry Income	0	0	0	0	0	0	0	
Total Operating Revenue	0	0	0	0	0	0	0	
Operating Expenditure								
Myocum Quarry Operating Expenses	0	0	0	0	0	0	22,571	
Indirect Costs	0	0	0	0	0	0	0	
Total Operating Expenditure	0	0	0	0	0	0	22,571	
Operating Result - Surplus/(Deficit)	0	0	0	0	0	0	(22,571)	
Operating Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	(22,571)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	0	0	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	(22,571)	

2020/2021 Budget Review as at 31 December 2020
Program: Waste & Recycling

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 44,196	Note
Operating Revenue								
Operating Grants	58,700	0	0	0	0	58,700	55,542	
Fees and Charges - Domestic	4,848,300	0	71,800	0	0	4,920,100	4,946,544	
Collection & Disposal Charges - External Users	2,315,600	0	205,600	0	0	2,521,200	2,400,594	
Collection & Disposal Charges - Internal Users	390,200	0	0	0	0	390,200	227,619	
Other Income	50,700	0	0	0	0	50,700	21,109	
Waste Disposal Charges - External Customers	3,322,100	0	0	0	0	3,322,100	1,905,308	
Total Operating Revenue	10,985,600	0	277,400	0	0	11,263,000	9,556,716	
Operating Expenditure								
Indirect Costs - Internal Charge	448,800	0	200	0	(1,200)	447,800	261,800	19
Myocum Landfill	498,000	0	0	0	0	498,000	222,831	
Myocum Transfer Station	4,280,100	0	0	216,000	0	4,496,100	2,412,876	
Kerbside Collection	4,043,900	0	0	0	0	4,043,900	2,369,701	
Other Expenditure	741,100	0	(82,400)	0	28,500	687,200	311,996	19
Indirect Costs	353,800	0	0	0	1,700	355,500	206,381	19
Debt Servicing Costs	116,000	0	0	0	0	116,000	58,174	
Total Operating Expenditure	10,481,700	0	(82,200)	216,000	29,000	10,644,500	5,843,759	
Operating Result - Surplus/(Deficit)	503,900	0	359,600	(216,000)	(29,000)	618,500	3,712,957	
Operating Cash Result - Surplus/(Deficit)	503,900	0	359,600	(216,000)	(29,000)	618,500	3,712,957	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	15,055,300	0	(1,081,300)	216,000	(1,771,000)	12,419,000	6,222,076	19
Less:- Capital Expenditure								
Loan Principal Repayments	138,600	0	0	0	0	138,600	69,133	
Transfer To Reserves	10,985,600	0	364,900	0	0	11,350,500	9,556,716	
Capital Purchases	4,462,500	0	(1,086,600)	0	(1,800,000)	1,575,900	309,184	19
Capital Cash Result - Surplus/(Deficit)	(503,900)	0	(359,600)	216,000	29,000	(618,500)	(3,712,957)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	

2020/2021 Budget Review as at 31 December 2020

Program: Cavanbah Centre

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Multipurpose Centre Room Hire Charges	64,100	0	0	0	0	64,100	43,916	
Multipurpose Centre Court 1 Hire Charges	45,200	0	0	0	0	45,200	24,533	
Multipurpose Centre Court 2 Hire Charges	28,800	0	0	0	0	28,800	24,366	
Multipurpose Centre Other Charges	64,800	0	0	0	0	64,800	43,990	
Multipurpose Centre Other Income	0	0	0	0	0	0	0	
Sportfields User Charges	9,400	0	0	0	0	9,400	14,454	
Total Operating Revenue	212,300	0	0	0	0	212,300	151,259	
Operating Expenditure								
Multipurpose Centre Management Costs	233,500	0	0	0	0	233,500	171,821	
Multipurpose Centre Building Maintenance	23,300	0	0	0	0	23,300	13,754	
Multipurpose Centre Operational Costs	124,100	0	26,000	0	0	150,100	107,711	
Various Grounds Maintenance	154,300	0	0	0	0	154,300	98,130	
Debt Servicing	61,500	0	0	0	0	61,500	28,284	
Indirect Costs	164,600	0	0	0	0	164,600	96,019	
Total Operating Expenditure	761,300	0	26,000	0	0	787,300	515,718	
Operating Result - Surplus/(Deficit)	(549,000)	0	(26,000)	0	0	(575,000)	(364,460)	
Operating Cash Result - Surplus/(Deficit)	(549,000)	0	(26,000)	0	0	(575,000)	(364,460)	
Capital Movements								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	100,000	0	26,000	0	0	126,000	27,300	
Transfer from Reserves - Developer Contributions	69,900	0	24,800	0	0	94,700	97,145	
Less:- Capital Expenditure	52,300	0	0	0	0	52,300	22,282	
Loan Principal Repayments	169,900	0	24,800	0	0	194,700	99,645	
Capital Cash Result - Surplus/(Deficit)	(52,300)	0	26,000	0	0	(26,300)	2,518	
Program Cash Result - Surplus/(Deficit)	(601,300)	0	0	0	0	(601,300)	(361,942)	

**2020/2021 Budget Review as at 31 December 2020
Program: First Sun Holiday Park**

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
First Sun Accommodation Income	1,906,300	0	0	0	0	1,906,300	1,828,010	
First Sun Sundry Income	11,600	0	0	0	0	11,600	13,554	
Total Operating Revenue	1,917,900	0	0	0	0	1,917,900	1,841,565	
Operating Expenditure								
Operating Expenses - First Sun Caravan Park	1,268,700	0	0	0	0	1,268,700	769,170	
Debt Servicing Costs	0	0	0	0	0	0	0	
Indirect Costs	1,392,100	0	100	0	(400)	1,391,800	812,063	20
Total Operating Expenditure	2,660,800	0	100	0	(400)	2,660,500	1,581,233	
Operating Result - Surplus/(Deficit)	(742,900)	0	(100)	0	400	(742,600)	260,331	
Operating Cash Result - Surplus/(Deficit)	(742,900)	0	(100)	0	400	(742,600)	260,331	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	1,056,900	0	100	0	30,900	1,087,900	220,220	20
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	400	400	0	20
Capital Purchases	314,000	0	0	0	30,900	344,900	220,220	20
Capital Cash Result - Surplus/(Deficit)	742,900	0	100	0	(400)	742,600	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	260,331	

2020/2021 Budget Review as at 31 December 2020
Program: Suffolk Park Holiday Park

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Suffolk Park Accommodation Income	633,800	0	0	0	0	633,800	559,076	
Suffolk Park Sundry Income	23,600	0	0	0	0	23,600	542	
Total Operating Revenue	657,400	0	0	0	0	657,400	559,618	
Operating Expenditure								
Operating Expenses - Suffolk Park	678,600	0	0	0	0	678,600	386,599	
Debt Servicing Costs	0	0	0	0	0	0	0	
Indirect Costs	161,900	0	(200)	0	(200)	161,500	94,444	21
Total Operating Expenditure	840,500	0	(200)	0	(200)	840,100	481,043	
Operating Result - Surplus/(Deficit)	(183,100)	0	200	0	200	(182,700)	78,575	
Operating Cash Result - Surplus/(Deficit)	(183,100)	0	200	0	200	(182,700)	78,575	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	292,100	0	0	0	0	292,100	26,830	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	200	0	200	400	78,575	21
Capital Purchases	109,000	0	0	0	0	109,000	28,192	
Capital Cash Result - Surplus/(Deficit)	183,100	0	(200)	0	(200)	182,700	(79,937)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	(1,362)	

2020/2021 Budget Review as at 31 December 2020

Program: Facilities Management

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Community - Lease/ Rental Agreements	190,600	0	0	0	0	190,600	107,614	
Community - User Fees and Charges	120,000	0	0	0	0	120,000	85,862	
Operational - Lease/ Rental Agreements	205,400	0	0	0	0	205,400	134,406	
Crown - Lease/ Rental Agreements	190,100	0	0	0	0	190,100	68,228	
Crown - User Fees and Charges	120,000	0	0	0	0	120,000	79,186	
Other - Lease/ Rental Agreements	20,200	0	0	0	0	20,200	13,841	
Total Operating Revenue	846,300	0	0	0	0	846,300	489,137	
Operating Expenditure								
Property Management	30,000	0	0	0	0	30,000	53,464	
Council Administration Centre Operations	509,800	0	0	0	0	509,800	274,236	
Byron Pool	408,600	0	0	0	0	408,600	286,559	
Mullumbimby Pool	414,600	0	0	0	50,000	464,600	196,397	22
Other Property Expenses	6,300	0	0	0	0	6,300	9,706	
Countrylink Building, Byron Bay	0	0	0	0	0	0	5,806	
Council Administration Building Mntnce Projects	99,700	0	(11,900)	0	0	87,800	29,045	
Debt Servicing	160,900	0	0	0	0	160,900	74,949	
Indirect Costs	(427,600)	0	0	0	(1,200)	(428,800)	(249,431)	
Community - Maintenance - Preventative	58,500	0	0	0	0	58,500	24,844	
Community - Maintenance - Unplanned	111,100	0	0	0	0	111,100	75,426	
Community - Services	25,000	0	0	0	0	25,000	6,742	
Community - Fees and Charges	212,700	0	0	0	0	212,700	211,275	
Operational - Maintenance - Preventative	2,500	0	0	0	0	2,500	0	
Operational - Maintenance - Unplanned	6,000	0	0	0	0	6,000	3,032	
Crown - Maintenance - Unplanned	32,200	0	0	0	0	32,200	31,205	
Other Lease/Rental Contracts	26,600	0	0	0	0	26,600	32,907	
Administration Costs	3,400	0	0	0	0	3,400	0	
Former Mullumbimby Hospital	444,600	0	0	0	0	444,600	89,612	
Former Byron Hospital	330,000	0	0	0	0	330,000	56,852	
Public Toilets Council	301,900	0	0	0	0	301,900	308,406	
Public Toilets Crown	247,200	0	0	0	0	247,200	317,551	
Total Operating Expenditure	3,004,000	0	(11,900)	0	48,800	3,040,900	1,838,585	
Operating Result - Surplus/(Deficit)	(2,157,700)	0	11,900	0	(48,800)	(2,194,600)	(1,349,448)	
Operating Cash Result - Surplus/(Deficit)	(2,157,700)	0	11,900	0	(48,800)	(2,194,600)	(1,349,448)	

2020/2021 Budget Review as at 31 December 2020

Program: Facilities Management

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	4,980,800	(54,000)	(2,695,300)	0	54,000	2,285,500	304,994	22
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	49,600	0	0	0	0	49,600	0	
Transfer from Reserves - Unexpended Loans	254,300	0	0	0	0	254,300	86,964	
Loan income	12,000,000	0	0	0	0	12,000,000	0	
Capital Grants and Contributions	239,900	0	0	0	0	239,900	209,735	
Less:- Capital Expenditure								
Loan Principal Repayments	132,300	0	0	0	0	132,300	70,438	
Transfer To Reserves	187,900	0	0	0	0	187,900	58,625	
Capital Purchases	16,610,600	(54,000)	(2,653,400)	0	54,000	13,957,200	174,878	22
Capital Cash Result - Surplus/(Deficit)	593,800	0	(41,900)	0	0	551,900	297,752	
Program Cash Result - Surplus/(Deficit)	(1,563,900)	0	(30,000)	0	(48,800)	(1,642,700)	(1,051,696)	

2020/2021 Budget Review as at 31 December 2020 Sustainable Environment & Economy Directorate Summary

Director: Shannon Burt

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Development & Certification	2,109,600	0	67,700	0	46,300	2,223,600	1,417,291	
Land & Natural Environment	256,300	0	469,600	0	18,400	744,300	593,356	
Environmental Health Services	2,207,000	0	25,000	0	38,300	2,270,300	1,356,054	
Economic Development	10,800	0	0	0	2,000	12,800	17,506	
Total Operating Revenue	4,583,700	0	562,300	0	105,000	5,251,000	3,384,207	
Operating Expenditure								
Development & Certification	5,216,600	0	(500)	0	(6,700)	5,209,400	3,022,207	
Land & Natural Environment	3,064,600	0	479,800	7,500	18,800	3,570,700	1,760,253	
Environmental Health Services	3,011,300	0	(200)	0	10,400	3,021,500	1,683,559	
Economic Development	837,400	0	(10,300)	0	7,300	834,400	350,222	
Total Operating Expenditure	12,129,900	0	468,800	7,500	29,800	12,636,000	6,816,240	
Operating Result - Surplus/(Deficit)	(7,546,200)	0	93,500	(7,500)	75,200	(7,385,000)	(3,432,033)	
Operating Cash Result - Surplus/(Deficit)	(7,546,200)	0	93,500	(7,500)	75,200	(7,385,000)	(3,432,033)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	1,448,100	0	11,500	7,500	8,000	1,475,100	638,185	
Transfer from Reserves - Developer Contributions	14,900	0	0	0	0	14,900	0	
Transfer from Reserves - Unexpended Grants	150,000	0	0	0	0	150,000	129,889	
Capital Grants and Contributions	969,100	0	0	0	0	969,100	1,099,794	
Less:- Capital Expenditure								
Transfer To Reserves	1,506,000	0	10,000	0	0	1,516,000	1,599,448	
Capital Cash Result - Surplus/(Deficit)	1,076,100	0	1,500	7,500	8,000	1,093,100	268,421	
Program Cash Result - Surplus/(Deficit)	(6,470,100)	0	95,000	0	83,200	(6,291,900)	(3,163,612)	

2020/2021 Budget Review as at 31 December 2020

Program: Development & Certification

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Fees and Charges - Commercial Property	62,000	0	0	0	0	62,000	67,925	
Fees and Charges - Regulatory	770,000	0	0	0	0	770,000	509,755	
Fees and Charges - Discretionary	177,000	0	0	0	0	177,000	106,393	
Operating Grants	17,000	0	0	0	0	17,000	0	
Fees and Charges - Discretionary	1,067,600	0	67,700	0	46,300	1,181,600	733,102	23
Customer Service	13,000	0	0	0	0	13,000	0	
	3,000	0	0	0	0	3,000	116	
Total Operating Revenue	2,109,600	0	67,700	0	46,300	2,223,600	1,417,291	
Operating Expenditure								
Directorate & Managers-Planning,Development & Env't	792,900	0	0	0	6,000	798,900	434,377	23
Development Assessment - Fast Track Team	793,100	0	0	0	800	793,900	550,256	23
Salaries - Planning	100,000	0	0	0	0	100,000	4,692	
Other Assessment Expenses	182,300	0	0	0	0	182,300	63,329	
Indirect Costs	1,385,400	0	(500)	0	400	1,385,300	808,150	23
Building Certification Unit Employee Costs	1,147,100	0	0	0	(13,900)	1,133,200	686,237	23
Footpath Dining	16,000	0	0	0	0	16,000	20,074	
Development Support & Administration	799,800	0	0	0	0	799,800	455,092	
Office Expenses	0	0	0	0	0	0	0	
Total Operating Expenditure	5,216,600	0	(500)	0	(6,700)	5,209,400	3,022,207	
Operating Result - Surplus/(Deficit)	(3,107,000)	0	68,200	0	53,000	(2,985,800)	(1,604,916)	
Operating Cash Result - Surplus/(Deficit)	(3,107,000)	0	68,200	0	53,000	(2,985,800)	(1,604,916)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	92,300	0	0	0	0	92,300	69,295	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Capital Grants and Contributions	969,100	0	0	0	0	969,100	1,099,794	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	1,132,000	0	0	0	0	1,132,000	1,265,105	
Capital Cash Result - Surplus/(Deficit)	(70,600)	0	0	0	0	(70,600)	(96,016)	
Program Cash Result - Surplus/(Deficit)	(3,177,600)	0	68,200	0	53,000	(3,056,400)	(1,700,932)	

2020/2021 Budget Review as at 31 December 2020
Program: Planning Policy and Natural Environment

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Operating Grants - Environmental Planning	84,200	0	469,600	0	18,400	572,200	443,087	24
Applicant Funded DCP's/LEP's	0	0	0	0	0	0	22,284	
Community Planning - Contributions	0	0	0	0	0	0	0	
Fees and Charges	172,100	0	0	0	0	172,100	127,986	
Applicant Funded Proposal for Byron Shire LES	0	0	0	0	0	0	0	
Total Operating Revenue	256,300	0	469,600	0	18,400	744,300	593,356	
Operating Expenditure								
Employee and Office Expenses	1,212,700	0	(1,200)	0	(7,700)	1,203,800	711,492	24
Environmental Strategic Studies/Plans	1,241,500	0	436,200	7,500	26,400	1,711,600	700,856	24
Environmental Levy Works and Services Program	106,800	0	0	0	0	106,800	26,209	
Other Projects	0	0	44,900	0	0	44,900	4,314	
Applicant Funded Local Environment Plans	0	0	0	0	0	0	23,614	
Indirect Costs	503,600	0	(100)	0	100	503,600	293,769	24
Total Operating Expenditure	3,064,600	0	479,800	7,500	18,800	3,570,700	1,760,253	
Operating Result - Surplus/(Deficit)	(2,808,300)	0	(10,200)	(7,500)	(400)	(2,826,400)	(1,166,897)	
Operating Cash Result - Surplus/(Deficit)	(2,808,300)	0	(10,200)	(7,500)	(400)	(2,826,400)	(1,166,897)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	867,400	0	11,500	7,500	8,000	894,400	439,497	24
Transfer from Reserves - Developer Contributions	14,900	0	0	0	0	14,900	0	
Transfer from Reserves - Unexpended Grants	110,100	0	0	0	0	110,100	120,164	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	0	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Transfer To Capital Grants and Contributions	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	992,400	0	11,500	7,500	8,000	1,019,400	559,661	
Program Cash Result - Surplus/(Deficit)	(1,815,900)	0	1,300	0	7,600	(1,807,000)	(607,236)	

2020/2021 Budget Review as at 31 December 2020

Program: Environment & Compliance

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Fees and Charges - Discretionary	470,200	0	25,000	0	38,300	533,500	435,189	25
Miscellaneous Revenues	5,000	0	0	0	0	5,000	3,081	
Compliance Fees & Charges	30,500	0	0	0	0	30,500	25,920	
Compliance Miscellaneous Revenues	15,100	0	0	0	0	15,100	9,378	
Fees and Charges - Regulated	12,500	0	0	0	0	12,500	13,054	
Fees and Charges - Discretionary	34,700	0	0	0	0	34,700	19,357	
Fines and Other Revenues	1,639,000	0	0	0	0	1,639,000	850,075	
Total Operating Revenue	2,207,000	0	25,000	0	38,300	2,270,300	1,356,054	
Operating Expenditure								
Health Employee Costs	508,500	0	0	0	6,200	514,700	328,461	25
Compliance Employee Costs	720,000	0	0	0	5,400	725,400	459,516	25
Operating Expenses	408,000	0	0	0	0	408,000	146,618	
Indirect Costs	648,300	0	(200)	0	(400)	647,700	378,175	25
Ranger Employee Costs	433,300	0	0	0	(800)	432,500	191,048	25
Operating Expenses	223,200	0	0	0	0	223,200	143,100	
Public Order and Safety Operating Expenses	70,000	0	0	0	0	70,000	36,639	
Total Operating Expenditure	3,011,300	0	(200)	0	10,400	3,021,500	1,683,559	
Operating Result - Surplus/(Deficit)	(804,300)	0	25,200	0	27,900	(751,200)	(327,504)	
Operating Cash Result - Surplus/(Deficit)	(804,300)	0	25,200	0	27,900	(751,200)	(327,504)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	345,000	0	0	0	0	345,000	122,280	
Transfer from Reserves - Unexpended Grants	4,000	0	0	0	0	4,000	4,189	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	374,000	0	0	0	0	374,000	334,342	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	(25,000)	0	0	0	0	(25,000)	(207,873)	
Program Cash Result - Surplus/(Deficit)	(829,300)	0	25,200	0	27,900	(776,200)	(535,378)	

2020/2021 Budget Review as at 31 December 2020

Program: Economic Development

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Sponsorship / Contributions	0	0	0	0	0	0	0	
Other Income	10,800	0	0	0	0	10,800	15,506	
Operating Grants	0	0	0	0	2,000	2,000	2,000	26
Total Operating Revenue	10,800	0	0	0	2,000	12,800	17,506	
Operating Expenditure								
Tourism	133,400	0	0	0	0	133,400	4,060	
Support Services	188,900	0	(300)	0	(200)	188,400	110,194	26
Economic Development and Tourism Coordinator	206,500	0	0	0	7,500	214,000	110,613	26
Events	225,700	0	0	0	0	225,700	111,315	
Economic Development	82,900	0	(10,000)	0	0	72,900	14,039	
Total Operating Expenditure	837,400	0	(10,300)	0	7,300	834,400	350,222	
Operating Result - Surplus/(Deficit)	(826,600)	0	10,300	0	(5,300)	(821,600)	(332,716)	
Operating Cash Result - Surplus/(Deficit)	(826,600)	0	10,300	0	(5,300)	(821,600)	(332,716)	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	143,400	0	0	0	0	143,400	7,113	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	35,900	0	0	0	0	35,900	5,536	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	0	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	10,000	0	0	10,000	0	
Capital Purchases	0	0	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	179,300	0	(10,000)	0	0	169,300	12,649	
Program Cash Result - Surplus/(Deficit)	(647,300)	0	300	0	(5,300)	(652,300)	(320,067)	

2020/2021 Budget Review as at 31 December 2020
Infrastructure Services Directorate Summary - Water

Director: Phil Holloway

Program: Water Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Water Supply Management	10,865,700	0	(8,600)	0	0	10,857,100	5,732,768	
Water Supply Operations	0	0	0	0	0	0	0	
Total Operating Revenue	10,865,700	0	(8,600)	0	0	10,857,100	5,732,768	
Operating Expenditure								
Water Supply Management	9,292,700	0	25,000	0	20,400	9,338,100	4,957,549	
Total Operating Expenditure	9,292,700	0	25,000	0	20,400	9,338,100	4,957,549	
Operating Result - Surplus/(Deficit)	1,573,000	0	(33,600)	0	(20,400)	1,519,000	775,219	
Operating Cash Result - Surplus/(Deficit)	1,573,000	0	(33,600)	0	(20,400)	1,519,000	775,219	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	2,979,900	0	687,300	0	8,800	3,676,000	3,089,931	
Transfer from Reserves - Developer Contributions	870,500	0	80,000	0	0	950,500	358,668	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	250,000	0	0	0	0	250,000	225,927	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	1,823,000	0	(33,600)	0	(20,400)	1,769,000	0	
Capital Purchases	3,850,400	0	767,300	0	8,800	4,626,500	1,880,082	
Capital Cash Result - Surplus/(Deficit)	(1,573,000)	0	33,600	0	20,400	(1,519,000)	1,794,444	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	2,569,662	

2020/2021 Budget Review as at 31 December 2020

Program: Water Supply Management

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Operating Grants	88,000	0	0	0	0	88,000	74,054	
Rates and Service Availability Charges	2,476,900	0	0	0	0	2,476,900	2,537,153	
Water Consumption Charges	7,863,100	0	0	0	0	7,863,100	2,939,932	
Fees	306,700	0	0	0	0	306,700	117,715	
Extra Charges	17,300	0	(8,600)	0	0	8,700	(2,410)	
Interest on Investments	113,700	0	0	0	0	113,700	66,325	
Total Operating Revenue	10,865,700	0	(8,600)	0	0	10,857,100	5,732,768	
Management Expenditure								
Engineering & Supervision	117,700	0	0	0	23,200	140,900	92,580	27
S64 Engineering	46,000	0	0	0	0	46,000	66,024	
Employee Costs - Compliance	168,000	0	0	0	(2,700)	165,300	1,638	27
Employee Costs - Administration and Education	156,000	0	0	0	0	156,000	124,335	
Meter Reading Contract	37,500	0	0	0	0	37,500	19,046	
Training and Recruitment	10,000	0	0	0	0	10,000	0	
Administration Expenses	350,800	0	25,000	0	0	375,800	188,742	
Abandonments	10,600	0	0	0	0	10,600	9,401	
Indirect Costs	1,416,800	0	0	0	(100)	1,416,700	826,469	27
General Maintenance	6,539,300	0	0	0	0	6,539,300	3,363,557	
Mullumbimby	440,000	0	0	0	0	440,000	265,757	
Total Operating Expenditure	9,292,700	0	25,000	0	20,400	9,338,100	4,957,549	
Management Result - Surplus/(Deficit)	1,573,000	0	(33,600)	0	(20,400)	1,519,000	775,219	
Management Result - Surplus/(Deficit)	1,573,000	0	(33,600)	0	(20,400)	1,519,000	775,219	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	296,500	0	85,000	0	8,800	390,300	217,587	27
Transfer from Reserves - Developer Contributions	377,300	0	80,000	0	0	457,300	234,293	
Developer Contributions	250,000	0	0	0	0	250,000	225,927	
Less:- Capital Expenditure								
Transfer To Reserves	1,823,000	0	(33,600)	0	(20,400)	1,769,000	0	27
Capital Purchases	673,800	0	165,000	0	8,800	847,600	451,880	27
Capital Cash Result - Surplus/(Deficit)	(1,573,000)	0	33,600	0	20,400	(1,519,000)	225,927	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	1,001,146	

2020/2021 Budget Review as at 31 December 2020
Program: Water Supply - Capital Works Byron Bay

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	1,060,300	0	240,000	0	0	1,300,300	155,137	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Capital Purchases	1,060,300	0	240,000	0	0	1,300,300	155,137	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	

2020/2021 Budget Review as at 31 December 2020
Program: Water Supply - Capital Works Mullumbimby

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	380,000	0	4,900	0	0	384,900	4,912	
Transfer from Reserves - Developer Contributions	493,200	0	0	0	0	493,200	124,375	
Less:- Capital Expenditure								
Capital Purchases	873,200	0	4,900	0	0	878,100	156,525	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	(27,238)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	(27,238)	

2020/2021 Budget Review as at 31 December 2020
Program: Water Supply - Capital Works Ocean Shores

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	1,243,100	0	357,400	0	0	1,600,500	2,712,295	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Capital Purchases	1,243,100	0	357,400	0	0	1,600,500	1,116,540	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	1,595,755	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	1,595,755	

2020/2021 Budget Review as at 31 December 2020
Infrastructure Services Directorate Summary - Sewerage
 Director: Phil Holloway

Program: Sewerage Services

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revoke	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Revenue								
Sewer Supply Management	17,931,700	0	(28,200)	0	0	17,903,500	16,686,250.93	0
Sewer Supply Operations	0	0	0	0	0	0	0	0
Total Operating Revenue	17,931,700	0	(28,200)	0	0	17,903,500	16,686,251	
Operating Expenditure								
Sewer Supply Management	11,576,700	0	293,900	0	15,500	11,886,100	7,447,191.51	
Total Operating Expenditure	11,576,700	0	293,900	0	15,500	11,886,100	7,447,192	
Operating Result - Surplus/(Deficit)	6,355,000	0	(322,100)	0	(15,500)	6,017,400	9,239,059	
Operating Cash Result - Surplus/(Deficit)	6,355,000	0	(322,100)	0	(15,500)	6,017,400	9,239,059	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves	6,949,500	0	27,100	0	(109,700)	6,866,900	4,249,628	
Transfer from Reserves - Developer Contributions	2,952,600	451,000	82,000	0	0	3,485,600	2,041,668	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	0	0	
Loan income	15,000,000	0	0	0	0	15,000,000	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	750,000	0	0	0	0	750,000	997,153	
Less:- Capital Expenditure								
Loan Principal Repayments	2,363,900	0	0	0	0	2,363,900	1,166,862	
Transfer To Reserves	4,741,100	0	(322,100)	0	(15,500)	4,403,500	0	
Transfer To Unexpended Loans	0	0	0	0	0	0	0	
Capital Purchases	24,902,100	451,000	109,100	0	(109,700)	25,352,500	6,496,266	
Capital Cash Result - Surplus/(Deficit)	(6,355,000)	0	322,100	0	15,500	(6,017,400)	(374,678)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	8,864,381	

2020/2021 Budget Review as at 31 December 2020
Program: Sewerage Services - Management

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revoke	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
Operating Grants	74,300	0	0	0	0	74,300	71,206	
Rates and Service Availability Charges.	15,296,100	0	0	0	0	15,296,100	15,545,641	
User Charges	2,078,400	0	0	0	0	2,078,400	848,931	
Fees	278,000	0	0	0	0	278,000	163,382	
Extra Charges	42,700	0	(28,200)	0	0	14,500	4,472	
Interest on Investments	162,200	0	0	0	0	162,200	52,619	
Total Operating Revenue	17,931,700	0	(28,200)	0	0	17,903,500	16,686,251	
Management Expenditure								
Management & Administration	0	0	0	0	0	0	4,646	28
Engineering & Supervision	117,700	0	0	0	23,200	140,900	93,780	28
Engineering S64 Assessment	46,000	0	0	0	0	46,000	66,086	28
Employee Costs - Compliance	168,000	0	0	0	(2,700)	165,300	19,380	28
Employee Costs - Administration and Education	177,800	0	0	0	(2,800)	175,000	125,921	28
Meter Reading Contract	34,500	0	0	0	0	34,500	15,290	
Training and Recruitment	22,300	0	0	0	0	22,300	1,285	
Administration Expenses	295,500	0	0	0	0	295,500	168,780	
Abandonments	55,000	0	0	0	0	55,000	142,184	
Other Expenses	2,200	0	0	0	0	2,200	0	
Debt Servicing	2,075,300	0	0	0	0	2,075,300	1,050,401	28
Indirect Costs	1,778,400	0	(100)	0	(2,200)	1,776,100	1,037,400	
General Operation	0	0	294,000	0	0	294,000	115,066	
Plant Running Expenses	70,000	0	0	0	0	70,000	13,985	
General Maintenance	6,734,000	0	0	0	0	6,734,000	4,592,643	
Byron Bay System	0	0	0	0	0	0	345	
Total Operating Expenditure	11,576,700	0	293,900	0	15,500	11,886,100	7,447,192	
Operating Result - Surplus/(Deficit)	6,355,000	0	(322,100)	0	(15,500)	6,017,400	9,239,059	
Operating Cash Result - Surplus/(Deficit)	6,355,000	0	(322,100)	0	(15,500)	6,017,400	9,239,059	
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	99,300	0	25,000	0	0	124,300	(1,119)	
Transfer from Reserves - Developer Contributions	1,102,600	0	0	0	0	1,102,600	641,734	
Developer Contributions	750,000	0	0	0	0	750,000	997,153	
Less:- Capital Expenditure								
Loan Principal Repayments	2,363,900	0	0	0	0	2,363,900	1,166,862	28
Transfer To Reserves	4,741,100	0	(322,100)	0	(15,500)	4,403,500	0	
Capital Purchases	1,201,900	0	25,000	0	0	1,226,900	672,914	
Capital Cash Result - Surplus/(Deficit)	(6,355,000)	0	322,100	0	15,500	(6,017,400)	(202,008)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	9,037,051	

2020/2021 Budget Review as at 31 December 2020								
Program: Sewerage Supply - Capital Works Bangalow								
Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	20,000	0	0	0	0	20,000	35,293	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Capital Purchases	20,000	0	0	0	0	20,000	35,293	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	

2020/2021 Budget Review as at 31 December 2020								
Program: Sewerage Supply - Capital Works Brunswick Heads								
Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves	140,000	0	30,000	0	0	170,000	68,711	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Capital Purchases	140,000	0	30,000	0	0	170,000	68,711	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	

2020/2021 Budget Review as at 31 December 2020
Program: Sewerage Supply - Capital Works Byron Bay

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves	4,538,500	0	(27,900)	0	(109,700)	4,400,900	2,849,769	28
Transfer from Reserves - Developer Contributions	1,184,300	451,000	80,000	0	0	1,715,300	760,209	
Loan income	15,000,000	0	0	0	0	15,000,000	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Capital Purchases	20,722,800	451,000	52,100	0	(109,700)	21,116,200	3,782,648	28
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	(172,670)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	(172,670)	

2020/2021 Budget Review as at 31 December 2020
Program: Sewerage Supply - Capital Works Mullumbimby

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves	1,666,700	0	0	0	0	1,666,700	1,018,353	
Transfer from Reserves - Developer Contributions	665,700	0	2,000	0	0	667,700	639,725	
Less:- Capital Expenditure								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	2,332,400	0	2,000	0	0	2,334,400	1,658,078	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	

2020/2021 Budget Review as at 31 December 2020
Program: Sewerage Supply - Capital Works Ocean Shores

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20	Note
CAPITAL MOVEMENTS								
Add:- Capital Income								
Transfer from Reserves	485,000	0	0	0	0	485,000	278,622	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Capital Purchases	485,000	0	0	0	0	485,000	278,622	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	0	0	

2020/2021 Budget Review as at 31 December 2020
Capital Expenditure Summary

Description	Original Est 1-Jul-20	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-21	Actual 31-Dec-20
GENERAL FUND							
Corporate & Community Services Capital Expenditure							
Governance Services	0	0	0	0	0	0	0
Information Services	0	0	0	0	0	0	0
Community Development	0	0	0	0	0	0	22,756
Sandhills	80,000	0	0	0	0	80,000	4,540
Public Libraries	30,000	0	0	0	0	30,000	0
TOTAL CORPORATE & COMMUNITY SERVICES CAPITAL EXPENDITURE	110,000	0	0	0	0	110,000	27,296
Infrastructure Services Capital Expenditure							
Projects & Commercial Development	110,900	0	60,000	0	0	170,900	15,164
Emergency Services	79,100	0	0	10,000	0	89,100	75,955
Depot Services & Fleet Management	1,204,000	0	0	0	121,000	1,325,000	0
Local Roads & Drainage	35,493,200	0	1,830,000	71,000	1,234,000	38,628,200	24,320,659
RMS	155,000	0	57,900	0	0	212,900	212,925
Open Space and Recreation	4,944,800	0	(956,000)	200,000	0	4,188,800	588,745
Waste Disposal Facility	4,462,500	0	(1,086,600)	0	(1,800,000)	1,575,900	309,184
Cavanabagh Centre	169,900	0	24,800	0	0	194,700	99,645
First Sun Holiday Park	314,000	0	0	0	30,900	344,900	220,220
Suffolk Park Holiday Park	109,000	0	0	0	0	109,000	28,192
Facilities Management	16,610,600	(54,000)	(2,653,400)	0	54,000	13,957,200	174,878
TOTAL INFRASTRUCTURE SERVICES CAPITAL EXPENDITURE	63,653,000	(54,000)	(2,723,300)	281,000	(360,100)	60,796,600	26,045,567
TOTAL GENERAL FUND CAPITAL EXPENDITURE	63,763,000	(54,000)	(2,723,300)	281,000	(360,100)	60,906,600	26,072,864
Water Capital Expenditure							
Miscellaneous	673,800	0	165,000	0	8,800	847,600	451,880
Bangalow	0	0	0	0	0	0	0,000
Brunswick Heads	0	0	0	0	0	0	0,000
Byron Bay	1,060,300	0	240,000	0	0	1,300,300	155,137
Mullumbimby	873,200	0	4,900	0	0	878,100	156,525,27
Ocean Shores	1,243,100	0	357,400	0	0	1,600,500	1,116,540
TOTAL WATER CAPITAL EXPENDITURE	3,850,400	0	767,300	0	8,800	4,626,500	1,880,082
Sewer Capital Expenditure							
Miscellaneous	1,201,900	0	25,000	0	0	1,226,900	672,913,65
Bangalow	20,000	0	0	0	0	20,000	35,292,56
Brunswick Heads	140,000	0	30,000	0	0	170,000	68,710,69
Byron Bay	20,722,800	451,000	52,100	0	(109,700)	21,116,200	3,782,648
Mullumbimby	2,332,400	0	2,000	0	0	2,334,400	1,658,078,33
Ocean Shores	485,000	0	0	0	0	485,000	278,622
TOTAL SEWER CAPITAL EXPENDITURE	24,902,100	451,000	109,100	0	(109,700)	25,352,500	6,496,266
TOTAL CAPITAL EXPENDITURE	92,515,500	397,000	(1,846,900)	281,000	(461,000)	90,885,600	34,449,211

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BUDGET 2020/21
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BUDGET VARIATION EXPLANATIONS

The following notes detail the material budget variations from the 2020/21 Original Budget to the Revised Budget Estimates as at 31 December 2020.

After a review of motor vehicle charges costed to individual programs, adjustments are required to reflect the vehicles allocated to their positions. This affects a number of programs, with each one commented on individually, below.

Note Reference: 1
Program: **General Managers Program**
Budget Variance: Operating Expenditure \$200,000
Transfer from Reserves \$200,000
Reason for Variance: It is proposed to increase operating expenditure by \$200,000 due to actual legal costs being more than the budget. This can be funded by the Legal Service reserve. It is also proposed to increase motor vehicle costs by \$1,200 which can be offset by support service costs redistributed to other budget programs.

Note Reference: 2
Program: **People & Culture**
Budget Variance: Operating Income \$93,300
Operating Expenditure \$22,000
Transfer from Reserves \$22,000
Transfer to Reserves \$93,300
Reason for Variance: Council received \$93,300 as a rebate from Statecover for performance from the 2020 financial year. It is proposed to transfer this to the People and Culture Reserve to fund future projects. It is proposed to decrease motor vehicle costs by \$3,500 which can be offset by support service costs redistributed. It is also proposed to add a budget of \$22,000 for drug and alcohol testing that can be funded from the People & Culture reserve.

Note Reference: 3
Program: **Councillor Services**
Budget Variance: Operating Expenditure \$8,900
Reason for Variance: It is proposed to increase operating expenditure by \$8,900 as actual expenditure for the NEWLOG subscription is more than the budget (\$2,700), a motor vehicle adjustment of \$6,100 and a support service cost distribution from other budget programs increase of \$100.

Note Reference: 4
Program: **Financial Services**
Budget Variance: Operating Income \$20,000
Operating Expenditure \$20,000
Reason for Variance: It is proposed to increase operating income by \$20,000 due to the increase in Section 603 certificates issued, and operating expenditure by \$7,700 due to motor vehicle adjustments. The difference of \$12,300 means a decrease to the support service costs that are recovered from across the organisation.

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Note Reference: 5
Program: Information Services
Budget Variance: Operating Expenditure \$0
Reason for Variance: It is proposed to increase motor vehicle costs by \$2,000 which can be offset by support service costs redistributed to other budget programs.

Note Reference: 6
Program: Corporate Services
Budget Variance: Operating Income \$21,000
Operating Expenditure \$90,300
Transfer from Reserves \$69,300
Reason for Variance: It is proposed to increase operating income and expenditure due to grants received for Australia Day branding (\$1,000) and an Australia Day COVID Safe program (\$20,000). It is proposed to increase operating expenditure by a further \$69,300 to allow 2 days per week for a Grants Support Officer and 3 days per week for a Corporate Support Officer. Funding for the staff resourcing is being provided by the Human Resources Reserve and Grants Management Reserve.

Note Reference: 7
Program: Community Development
Budget Variance: Operating Income \$70,000
Operating Expenditure \$61,300
Transfer from Reserves (\$7,400)
Reason for Variance: It is proposed to increase operating income and expenditure by \$70,000 due to a contribution from Tweed Shire Council for the Disaster Resilience position that Byron Shire Council is managing. It is proposed to increase operating expenditure by a further \$45,300 due to additional funding required for Durrumbul Hall (\$46,600), a decrease in motor vehicle costs (\$1,200) and a support service cost distribution decrease of \$100.
It is also proposed to move the \$100,000 budget allocated for the Evacuation and Recovery Centre works, funded from the Building Community Resilience grant, to the Ocean Shores Community Centre project. Although this will provide a surplus of funds for this project, \$54,000 of 2017/18 SRV funding can be directed to the Mullumbimby War Widows Cottage project that requires an additional budget, within the Facilities Management program.

Note Reference: 8
Program: Sandhills
Budget Variance: Operating Expenditure (\$700)
Reason for Variance: Reduction in support service costs redistributed from other budget programs.

Note Reference: 9
Program: Other Childrens Services
Budget Variance: Operating Expenditure (\$500)
Reason for Variance: Reduction in support service costs redistributed from other budget programs.

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Note Reference: 10
Program: Libraries
Budget Variance: Operating Income \$33,200
Operating Expenditure \$29,400
Reason for Variance: It is proposed to increase operating income by \$33,200 as the actual per capita grant (\$5,500) and the Local Priorities grant (\$27,700) received are more than budgeted.. It is proposed to increase operating expenditure by \$27,700 for the Local Priorities grant, \$1,500 for required maintenance and repairs, and a support service cost increase of \$200 distributed from other budget programs.

Note Reference: 11
Program: Supervision & Administration
Budget Variance: Operating Expenditure \$0
Reason for Variance: The adjustments for motor vehicles increases the budget by \$3,500, which can be offset through support service costs redistribution to other budget programs.

Note Reference: 12
Program: Asset Management Planning
Budget Variance: Operating Expenditure \$0
Reason for Variance: The adjustments for motor vehicles decreases the budget by \$1,200, which can be offset through support service costs redistribution to other budget programs.

Note Reference: 13
Program: Projects & Commercial Development
Budget Variance: Operating Expenditure \$1,500
Reason for Variance: It is proposed to increase operating expenditure due to a motor vehicle adjustment (\$1,200) and a support service cost increase distributed from other budget programs (\$300).

Note Reference: 14
Program: Emergency Services
Budget Variance: Operating Expenditure \$29,300
Reason for Variance: It is proposed to add \$30,000 to the budget for the maintenance and operation of the Disaster Dashboard / Flood Warning Network. This budget will form part of the IT budget in 2021/2022. These costs are a contractual obligation and there is no budget currently allocated. Support service cost reduction of (\$700) from other budget programs.

Note Reference: 15
Program: Depot Services
Budget Variance: Operating Income \$62,000
Operating Expenditure (\$900)
Capital Expenditure \$121,000
Transfer from Reserves \$120,100
Transfer to Reserves \$62,000
Reason for Variance: It is proposed to increase capital expenditure following review of the fleet replacement program to reflect what is actually required this financial year. This can be funded from the Plant Reserve.

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It is proposed to increase operating income, as the increase in expenditure for motor vehicles across all the other programs will get transferred to the Depot Services program following review of standing contributions costs for non-charge out vehicles. This income is transferred to the Plant Reserve. A support service cost reduction of (\$900) is also proposed.

Note Reference:	16
Program:	Local Roads & Drainage
Budget Variance:	Operating Expenditure (\$167,000) Transfer from Reserves \$244,200 Capital Income \$989,800 Capital Expenditure \$1,234,000
Reason for Variance:	It is proposed to decrease operating expenditure by \$167,000 as Council is required to make a contribution to the December 2020 natural disaster grant funds. This contribution is shown in the RMS budget through an increase in expenditure against the natural disaster ledger number (4812). Capital Expenditure increased by \$1,234,000 due to the following: -
	\$974,000 45480.1 Byron Bypass - It is estimated an additional \$1,750,000 is required to complete the Bypass project, with this additional funding proposed to be secured via an external loan borrowing. Council has sought \$1,750,000 in additional grant funding from Transport for NSW but if that grant funding request is not approved, the loan borrowing will be required. There is also a \$44,200 contribution Council received that remains unexpended for the Bypass from Sydney Trains, not currently included in the Bypass budget but needs to be. It is then proposed to reduce the current 2020-2021 budget for the Byron Bay Bypass by \$820,200 to reduce the overstated grant funding included in the current budget as final actual expenditures in the 2019/2020 financial year were more than anticipated due to timing of actual expenditures and Council adopting the original and carryover budgets for 2020/2021.
	\$88,700 44026.015 Bridge - South Arm – It is proposed that this budget be increased to cover finalisation costs for this project.
	(\$56,700) 44026.018 Bridge Inspections – It is proposed that these funds be transferred to South Arm Bridge to help cover the cost of finalisation works.
	\$200,000 44281.013 Mullumbimby to Brunswick Heads Cycleway - It is proposed that this budget be created to allow for design and investigation works.
	\$60,000 44281.014 Balemo Drive Shared Path (Stage 2) - It is proposed that this project be added to the budget for 2020/21. This is a grant funding offer from TfNSW. An additional \$867,700 will be received in 2021/22.
	(\$15,000) 44282.027 Extend SGB Flood Pump inlet screen - This project was completed as part of SGB Flood Pump , so these funds are not required. It is

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	therefore proposed budget and funding source be moved to Main Arm Causeway no 7 (below).
\$15,000	44283.036 Main Arm Rd Causeway #7 Replacement - It is proposed to increase the budget to assist in covering the over expenditure associated with the finalisation of works.
(\$32,000)	44283.040 Causeways, Culvert and Bridge Renewal - It is proposed that this budget be transferred to South Arm Bridge works to cover costs associated with the finalisation works.
(\$25,000)	44283.056 Byron Bay High School Turnaround Arakwal - It is proposed that these funds be moved to Ruskin Street (below) as this project is near completion.
\$25,000	44283.063 Ruskin Street (Ch 440 - 660) – DESIGN - It is proposed that this budget be increased to cover expected additional works.

Transfer from Reserves increased by \$200,000 due to: -

Developer Contributions

\$200,000	44281.013 Mullumbimby to Brunswick Heads Cycleway.
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Capital income increased by \$60,000 due to: -

\$60,000	44281.014 Balemo Drive Shared Path (Stage 2)
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Note Reference: 17

Program: RMS

Budget Variance: Operating Income \$8,100
 Operating Expenditure \$173,400

Reason for Variance: Operating income and expenditure increased by \$8,100 due to the block grant being slightly higher than the budget. Operating expenditure increased by a further \$166,800 due to Council's contribution for the December 2020 natural disaster and a support service cost allocation decrease of (1,500).

Note Reference: 18

Program: Open Spaces and Recreation

Budget Variance: Operating Expenditure \$2,700

Reason for Variance: Support Service Costs distributed from other budget programs increased by \$2,700.

Note Reference: 19

Program: Waste & Recycling

Budget Variance: Operating Expenditure \$500
 Transfer from Reserves (\$1,799,500)
 Capital Expenditure (\$1,800,000)

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Reason for Variance: It is proposed to decrease capital expenditure by \$1,800,000 as the rehabilitation of the Myocum landfill has been delayed with further testing and modelling required at the design stage. Therefore only the stormwater management component is likely to commence this financial year.

Note Reference: 20
Program: **First Sun Holiday Park**
Budget Variance: Operating Expenditure (\$400)
Transfer to Reserves \$400

Reason for Variance: Support Service cost adjustment from other budget programs resulting in a support services cost reduction (\$400). This program has no net effect on the budget result. All the movements have no impact as they are funded by the Holiday Park Reserve and reflect actual results.

Note Reference: 21
Program: **Suffolk Park Holiday Park**
Budget Variance: Operating Expenditure (\$200)
Transfer to Reserves \$200

Reason for Variance: Support Service cost adjustment from other budget programs resulting in a support services cost reduction of (\$200). This program has no net effect on the budget result. All the movements have no impact as they are funded by the Holiday Park Reserve and reflect actual results.

Note Reference: 22
Program: **Facilities Management**
Budget Variance: Operating Expenditure \$48,800
Capital Expenditure \$110,000
Transfer from Reserves \$110,000

Reason for Variance: It is proposed to increase operating expenditure by \$50,000 to fund a feasibility study on making the Mullumbimby pool a year round facility as per Council resolution. It is proposed to increase capital expenditure due to additional funds being required for the Mullumbimby War Widows Cottage project. The quote returned was substantially higher than the available grant funding. A support service cost adjustment reduction of (\$200) is also proposed.

Note Reference: 23
Program: **Development & Certification**
Budget Variance: Operating Income \$46,300
Operating Expenditure (\$6,700)

Reason for Variance: It is proposed to increase operating income as the actuals received for activities over road reserves is higher than the budget. It is proposed to decrease operating expenditure due to a motor vehicle adjustment (\$7,100) and a support service cost adjustment reduction of (\$400).

Note Reference: 24
Program: **Planning Policy & Natural Environment**
Budget Variance: Operating Income \$18,400
Operating Expenditure \$18,800
Transfer from Reserves \$8,000

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Reason for Variance: Operating income and expenditure increased by \$18,400 due to a flying fox improvement grant. It is proposed to increase operating expenditure by an additional \$8,000 for the Federal Community led Masterplan. This is part of resolution 20-689. A motor vehicle cost decrease of \$7,700 is also required and a support service cost increase from other budget programs of \$100 is proposed.

Note Reference: 25
Program: Environment & Compliance

Budget Variance: Operating Income \$38,300
Operating Expenditure \$10,400

Reason for Variance: It is proposed to increase operating income as the actuals received for on site sewerage management operation and installation applications is higher than the budget. It is proposed to decrease operating expenditure due to a motor vehicle adjustment (\$10,800) and a support service cost decrease (\$400).

Note Reference: 26
Program: Economic Development

Budget Variance: Operating Income \$2,000
Operating Expenditure \$7,300

Reason for Variance: It is proposed to increase operating income and expenditure due to a small business grant Council received for \$2,000. It is also proposed to increase operating expenditure due to a motor vehicle adjustment (\$5,500) and a support service cost decrease (\$200).

Note Reference: 27
Program: Water Supply Operating and Capital

Budget Variance: Operating Expenditure \$29,200
Transfer from Reserves \$23,300
Transfer to Reserves (\$5,900)

Reason for Variance: It is proposed to increase operating expenditure due to an additional budget required for the Sustainability Officer attached to Utilities (\$14,500) and a budget required for the development of WHS procedures (\$8,800). It is also proposed to increase operating expenditure due to a motor vehicle adjustment (\$6,000) and a support service cost reduction (\$100).

This program has no net effect on the budget result. All the movements above have no impact as they are covered by the Water Capital Works reserve and Section 64 Developer Contributions reserve (Water).

Note Reference: 28
Program: Sewerage Supply Operating and Capital

Budget Variance: Operating Expenditure \$15,500
Capital Expenditure (\$109,700)
Transfer from Reserves (\$92,000)
Transfer to Reserves \$2,200

Reason for Variance: It is proposed to increase operating expenditure due to an additional budget required for the Sustainability Officer attached to Utilities (\$14,500). It is also proposed to increase operating expenditure due

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to a motor vehicle adjustment (\$3,200) and a support service cost reduction (\$2,200).

It is proposed to increase Capital works due to the following: -
(\$109,700) 7438.038 South Byron STP Redevelopment – It is proposed that these funds be moved to 2021/22 as they will not be required in 2020/21.

This program has no net effect on the budget result. All the movements above have no impact as they are covered by the Sewerage Capital Works reserve and Section 64 Developer Contributions reserve (Sewerage). The budget adjustments reflect actual outcomes.