



# Draft Detailed 2020/21 Budget for Public Exhibition



# BYRON SHIRE COUNCIL

## 2020/2021 Draft Budget

### CONTENTS

1	<b>CONSOLIDATED CASH RESULT</b>
2	<b>GENERAL FUND CASH RESULT</b>
3	<b>WATER FUND CASH RESULT</b>
4	<b>SEWER FUND CASH RESULT</b>
5-7	<b>ESTIMATED RESERVE BALANCES</b>
	<b>General Manager</b>
8	General Managers Office
9-10	People & Culture
	<b>Corporate &amp; Community Services</b>
11	Councillor Services
12	General Purpose Revenues
13	Financial Services
14-15	Information Services
16-17	Corporate Services
18-20	Community Development
21	Sandhills
22	Childrens Services
23	Library Services
	<b>Infrastructure Services</b>
24	Supervision and Administration
25	Asset Management Planning
26	Projects & Commercial Development
27	Emergency Services
28	Depot Services
29-31	Local Roads & Drainage
32	Roads & Maritime Services
33-35	Open Spaces and Recreation
36-37	Waste & Recycling Management
38	First Sun Holiday Park
39	Suffolk Park Holiday Park
40-41	Cavanbah Sports Centre
42-45	Facilities Management
	<b>Sustainable Environment &amp; Economy</b>
46-47	Development & Certification
48-49	Planning Policy & Natural Environment
50-51	Environment & Compliance
52	Economic Development
	<b>WATER FUND</b>
	<b>Water Fund</b>
53-55	Water Supply - Management
	<b>SEWER FUND</b>
	<b>Sewer Fund</b>
56-58	Sewerage Services- Management
	<b>CAPITAL WORKS</b>
59-62	General Fund Capital Works
63	Water Fund Capital Works
64	Sewer Fund Capital Works

<b>CONSOLIDATED FUND FORECAST</b>		
<b>ESTIMATE 2019/20</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2020/21</b>
	<b>OPERATING RESULTS</b>	
83,354,400	Operating Revenues	85,982,600
77,914,400	Less Operating Expenses	74,126,400
14,657,200	Less Depreciation	15,029,000
<b>(9,217,200)</b>	<b>Operating Result before Capital Amounts</b>	<b>(3,172,800)</b>
	<b>Add Expenses Not Involving a Flow of Funds</b>	
14,657,200	Depreciation	15,029,000
	<b>Add Capital Grants and Contributions</b>	
22,056,000	Capital Grants and Contributions	21,841,100
2,700,000	Section 94 Contributions (excluding interest)	1,969,100
	<b>Add Non-operating Funds Employed</b>	
1,844,000	Loan Funds Used	27,000,000
0	Sale of Assets	0
	<b>Subtract Funds Deployed for Non-operating Purposes</b>	
(46,397,300)	Capital Works	(79,681,000)
(3,081,800)	Repayment of Principal on Loans	(3,508,400)
<b>(17,439,100)</b>	<b>Cash Surplus / (Deficit)</b>	<b>(20,523,000)</b>
	<b>Equity Movements</b>	
(16,462,800)	Reserves - Increase / (Decrease)	(20,146,800)
(976,300)	Forecast result for the year - surplus / (deficit)	(376,200)
23,700	<b>Accumulated Result - surplus / (deficit)</b>	(352,500)

<b>GENERAL FUND FORECAST</b>		
<b>ESTIMATE 2019/20</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2020/21</b>
	<b>OPERATING RESULTS</b>	
	<b>General Fund Activities</b>	
57,301,000	Operating Revenues	57,185,200
57,717,200	Less Operating Expenses	53,257,000
10,204,000	Less Depreciation	10,533,000
<b>(10,620,200)</b>	<b>Operating Result before Capital Amounts</b>	<b>(6,604,800)</b>
	<b>Add Expenses Not Involving a Flow of Funds</b>	
10,204,000	Depreciation	10,533,000
	<b>Add Capital Grants and Contributions</b>	
22,056,000	Capital Grants and Contributions	21,841,100
1,400,000	Section 94 Contributions (excluding interest)	969,100
	<b>Add Non-operating Funds Employed</b>	
1,844,000	Loan Funds Used	12,000,000
0	Sale of Assets	0
	<b>Subtract Funds Deployed for Non-operating Purposes</b>	
(37,331,700)	Capital Works	(53,176,500)
(996,700)	Repayment of Principal on Loans	(1,144,500)
<b>(13,444,600)</b>	<b>Cash Surplus / (Deficit)</b>	<b>(15,582,600)</b>
	<b>Equity Movements</b>	
(12,468,300)	Reserves - Increase / (Decrease)	(15,206,400)
(976,300)	Forecast result for the year - surplus / (deficit)	(376,200)
23,700	<b>Accumulated Result - surplus / (deficit)</b>	<b>(352,500)</b>

<b>WATER FUND FORECAST</b>		
<b>ESTIMATE 2019/20</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2020/21</b>
	<b>OPERATING RESULTS</b>	
9,839,600	Operating Revenues	10,865,700
8,831,400	Less Operating Expenses	9,292,700
1,416,000	Less Depreciation	1,416,000
<b>(407,800)</b>	<b>Operating Result before Capital Amounts</b>	<b>157,000</b>
	<b>Add Expenses Not Involving a Flow of Funds</b>	
1,416,000	Depreciation	1,416,000
	<b>Add Capital Grants and Contributions</b>	
0	Capital Grants and Contributions	0
300,000	Section 64 Contributions (excluding interest)	250,000
	<b>Add Non-operating Funds Employed</b>	
0	Loan Funds Used	0
0	Sale of Assets	0
	<b>Subtract Funds Deployed for Non-operating Purposes</b>	
(3,682,400)	Acquisition of Assets	(2,731,600)
0	Repayment of Principal on Loans	0
<b>(2,374,200)</b>	<b>Cash Surplus / (Deficit)</b>	<b>(908,600)</b>
	<b>Equity Movements</b>	
(2,374,200)	Reserves - Increase / (Decrease)	(908,600)
0	Working Capital - Increase / (Decrease)	0

<b>SEWER FUND FORECAST</b>		
<b>ESTIMATE 2019/20</b>	<b>BUDGET ITEMS</b>	<b>ESTIMATED 2020/21</b>
	<b>OPERATING RESULTS</b>	
16,213,800	Operating Revenues	17,931,700
11,365,800	Less Operating Expenses	11,576,700
3,037,200	Less Depreciation	3,080,000
<b>4,848,000</b>	<b>Operating Result before Capital Amounts</b>	<b>3,275,000</b>
	<b>Add Expenses Not Involving a Flow of Funds</b>	
3,037,200	Depreciation	3,080,000
	<b>Add Capital Grants and Contributions</b>	
0	Capital Grants and Contributions	0
1,000,000	Section 64 Contributions (excluding interest)	750,000
	<b>Add Non-operating Funds Employed</b>	
0	Loan Funds Used	15,000,000
0	Sale of Assets	0
	<b>Subtract Funds Deployed for Non-operating Purposes</b>	
(5,383,200)	Acquisition of Assets	(23,772,900)
(2,085,100)	Repayment of Principal on Loans	(2,363,900)
<b>1,416,900</b>	<b>Cash Surplus / (Deficit)</b>	<b>(4,031,800)</b>
	<b>Equity Movements</b>	
(1,620,300)	Reserves - Increase / (Decrease)	(4,031,800)
0	Working Capital - Increase / (Decrease)	0

Estimated Reserve Balances All Funds				
	Description	2019/20 Estimted Balance	Movement	2020/21 Estimted Balance
General Fund	<b>Internal Reserves</b>			
	Information Technology	63,974	(64,000)	(26)
	Council Holiday Parks	2,409,237	(2,057,500)	351,737
	Employee Leave Entitlements	559,349	0	559,349
	Waste Management Reserve	4,503,054	(3,200,900)	1,302,154
	Plant	1,408,569	(347,100)	1,061,469
	Quarry	590,274	0	590,274
	Risk Management Reserve	94,569	(4,200)	90,369
	Property Reserve	78,698	0	78,698
	Stormwater Levy Reserve	80,839	3,000	83,839
	IS Carryover	249,542	(77,000)	172,542
	Land & Natural Environment	250,581	(228,200)	22,381
	Footpath Dining	325,189	46,000	371,189
	Byron Bay Library	299,361	0	299,361
	Pay Parking - Council	10,000	(10,000)	0
	People & Culture	242,915	0	242,915
	Legal Services	232,400	0	232,400
	Community Development	251,549	(44,100)	207,449
	Childcare	37,300	164,400	201,700
	Investment Revaluation Reserve	0	0	0
	General Managers Program	25,683	(25,600)	83
	Election Reserve	130,054	60,000	190,054
	Environmental Levy	20,452	(16,700)	3,752
	Revolving Energy Fund	57,247	0	57,247
	Tennis Court Reserve	(1,600)	1,600	0
	Asset Revaluation Reserve	10,620	0	10,620
	2017/18 Special Rate Carryover Reserve	69,765	(69,800)	(35)
	Mullumbimby Civic Hall	14,602	0	14,602
	Brunswick Heads Memorial Hall	26,645	0	26,645
	South Golden Beach Hall	23,572	0	23,572
	Infrastructure Renewal Reserve - Byron Bay	55,469	(51,750)	3,719
	Infrastructure Renewal Res - Non Byron	57,483	(38,700)	18,783
	Byron Bay Town Centre Masterplan	314,030	(305,850)	8,180
	Mullumbimby Pioneer Centre	5,598	0	5,598
	Byron Library Exhibition Space	34,113	0	34,113
	Brunswick Valley Community Centre	81	0	81
	Suffolk park Community Hall	8,195	0	8,195
	Special Events and Response Mitigation	164,006	(164,000)	6
	On Site Sewerage Management (Rate Notice)	289,543	28,800	318,343
	Property Development Reserve	711,684	(210,000)	501,684
	Suffolk park open Space Reserve	50,000	0	50,000
	Bridge Replacement Fund	151,937	0	151,937
	Ocean Shores Community Centre	28,236	0	28,236
	Grant Management	248	0	248
	Environment Enforcement Levy	0	200	200
	Information & Technology Service Fee	19,086	24,600	43,686
	Byron Bay Senior Citizens Hall	40,567	0	40,567
	Economic Development	113,901	(58,400)	55,501
	Land Remediation	9,848	0	9,848
	WHS Incentive	40,066	0	40,066
	Community Building Maintenance	50,700	0	50,700
	Public Toilet Maintenance	218,300	0	218,300
	Volunteer Visitor Fund	8,500	0	8,500
	<b>Total Internal Reserves</b>	<b>14,436,029</b>	<b>(6,645,200)</b>	<b>7,790,829</b>

## Estimated Reserve Balances All Funds

	Description	2019/20 Estimted Balance	Movement	2020/21 Estimted Balance
	<b>External Reserves</b>			
	Crown Reserves	(5,397)	9,600	4,203
	Domestic Waste Management	333,137	(334,000)	(863)
	Pay Parking - Crown	775,297	(567,100)	208,197
	<b>Unexpended Loans</b>	3,453,500	(2,891,200)	562,300
	<b>Unexpended Grants</b>	322,400	(322,400)	0
	<b>Total External Reserves</b>	<b>4,878,938</b>	<b>(4,105,100)</b>	<b>773,838</b>
	<b>Developer Contributions</b>			
	<b>OPEN SPACES</b>			
	Byron Bay	290,756.03	(242,500)	48,256
	Suffolk Park	881,721.14	(285,300)	596,421
	Mullumbimby	545,298.71	133,100	678,399
	Bangalow	442,371.84	130,500	572,872
	Brunswick Heads	7,258.04	19,500	26,758
	Ocean Shores	86,751.97	26,800	113,552
	Shire Wide	1,943,528.21	76,900	2,020,428
	Rural North	18,028.29	2,400	20,428
	Rural South	19,075.74	500	19,576
	<b>COMMUNITY FACILITIES</b>		0	
	Byron Bay/Suffolk Park	(22,333.12)	16,400	(5,933)
	Mullumbimby	23,836.56	2,800	26,637
	Bangalow	208,214.26	8,400	216,614
	Brunswick Heads	14,783.74	2,400	17,184
	Ocean Shores	121,040.39	23,900	144,940
	Shire Wide	628,962.49	(116,000)	512,962
	Rural North	1,967.60	1,500	3,468
	Rural South	115,205.57	2,900	118,106
	<b>CARPARKING</b>		0	
	Byron Bay	1,334,418.45	(1,283,900)	50,518
	Mullumbimby	9,925.11	5,100	15,025
	Bangalow	(32.89)	0	(33)
	Brunswick Heads	179,264.38	4,500	183,764
	Broken Head Hall	3.91	0	4
	<b>CYCLEWAYS</b>		0	
	Byron Bay / Suffolk Park	201,395.48	22,800	224,195
	Mullumbimby	345,752.51	28,000	373,753
	Bangalow	280,497.41	13,300	293,797
	Brunswick Heads	19,186.39	2,400	21,586
	Ocean Shores	74,022.27	8,000	82,022
	Rural North	15,186.68	400	15,587
	Rural South	101,783.12	2,600	104,383
	Shire Wide	(4,630.56)	4,900	269
	<b>URBAN ROADS</b>		0	
	Byron Bay / Suffolk Park	2,017,064.02	(2,012,000)	5,064
	Mullumbimby	540,944.99	24,100	565,045
	Bangalow	1,279,369.04	41,700	1,321,069
	Brunswick Heads	156,367.28	8,200	164,567
	Ocean Shores	67,036.10	23,500	90,536
	Batson Quarry	13,371.42	15,900	29,271
	Shire Wide	-	0	0



Estimated Reserve Balances All Funds				
	Description	2019/20 Estimted Balance	Movement	2020/21 Estimted Balance
Water Fund	<b>RURAL ROADS</b>		0	
	Shire Rural	14,204.15	13,500	27,704
	Mudges Quarry	17,824.64	900	18,725
	Leela Quarry	4,012.35	100	4,112
	Myocum Quarry (Council)	20,434.15	3,300	23,734
	Rural	1,318,016.96	(1,096,500)	221,517
	<b>CIVIC &amp; URBAN IMPROVEMENTS</b>		0	
	Byron Bay / Suffolk Park	109,965.87	2,800	112,766
	Mullumbimby	97,974.15	2,500	100,474
	Bangalow	209,979.34	5,300	215,279
	Brunswick Heads	869.69	0	870
	Ocean Shores	135,229.78	3,400	138,630
	Rural North	(51,552.40)	(1,300)	(52,852)
	Rural South	52,657.49	1,300	53,957
	Broken Head Bus Shelter	3,806.73	100	3,907
	<b>ADMINISTRATION</b>	362,987.49	(72,000)	290,987
	<b>SHIRE SUPPORT SERVICES</b>		0	
	Shire - Rural	42,613.53	1,100	43,714
	Byron Bay / Suffolk Park	20,749.22	1,100	21,849
	Mullumbimby	14,827.60	1,800	16,628
	Bangalow	4,323.94	400	4,724
	Ocean Shores	5,893.76	300	6,194
	Brunswick Heads	598.18	0	598
	Rural North	28,021.87	3,200	31,222
	Rural South	(8,257.76)	6,800	(1,458)
	<b>SECTION 94A LEVY</b>	409,312.59	(47,800)	361,513
	<b>Total Section 94 Funds</b>	<b>14,771,885.91</b>	<b>(4,456,000.00)</b>	<b>10,315,885.91</b>
	<b>Total General Fund</b>	<b>34,086,852.44</b>	<b>(15,206,300.00)</b>	<b>18,880,552.44</b>
	<b>External Reserves</b>			
	Section 64 Developer Contributions	976,399.81	(283,500)	692,899.81
	Capital Works Reserve	8,091,450.94	(625,100)	7,466,350.94
	<b>Total Water Fund</b>	<b>9,067,850.75</b>	<b>(908,600.00)</b>	<b>8,159,250.75</b>
Sewer Fund	<b>External Reserves</b>			
	Section 64 Developer Contributions	6,980,051.15	(1,742,000)	5,238,051.15
	Capital Works Reserve	7,253,966.48	(2,289,800)	4,964,166.48
	Plant Reserve	704,400.00	0	704,400.00
	<b>Total Sewer Fund</b>	<b>14,938,417.63</b>	<b>(4,031,800.00)</b>	<b>10,906,617.63</b>
	<b>TOTAL RESERVE FUNDING</b>	<b>58,093,120.82</b>	<b>(20,146,700.00)</b>	<b>37,946,420.82</b>

GENERAL MANAGERS OFFICE					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
30,000	0	1000.3	Implementation of New Crown Lands Act	0	0.00
4,000	39,500	10000	<b>Legal Services Income</b> Legal Fees Recovered	0	(100.00)
<b>34,000</b>	<b>39,500</b>		<b>Total Operating Revenues</b>	<b>0</b>	
			<b>OPERATING EXPENSES</b>		
			<b>General Managers Expenses</b>		
902,434	949,000	2001.1	Salaries and Oncosts	1,011,500	6.59
25	4,100	2001.2	Travel and Accommodation	4,000	(2.44)
5,258	10,200	2005.5	Sundry Office Expenses	7,500	(26.47)
8,750	8,700	2005.22	Regional Analysis and Comparative Tool	5,700	(34.48)
0	30,000	2005.23	Implementation of New Crown Lands Act	0	(100.00)
0	60,000	2005.24	Develop Plan of Management for Crown Reserves	30,000	(50.00)
18,700	18,700	2001.92	Motor Vehicles	23,300	24.60
			<b>Legal Services</b>		
411,821	409,900	2006.1	Salaries and Oncosts	415,500	1.37
1,364	3,100	2006.2	Administration Expenses	3,100	0.00
0	22,200	2006.5	Complaint Investigations	20,000	(9.91)
2,517	8,400	2006.6	Document Preparation Costs	8,400	0.00
9,365	16,900	2006.7	Administration Cost Commercial Activities	12,500	(26.04)
7,835	11,400	2006.8	Lease Documentation and Review	10,000	(12.28)
9,052	5,900	2006.9	Crown Lease and Land Matter Costs	5,900	0.00
10,000	12,000	2006.92	Motor Vehicle Running Expenses	12,000	0.00
409,964	511,500	20001	General Legal Expenses	200,000	(60.90)
			<b>Media and Communications</b>		
3,179	3,600	2008.2	Sundry Expenses	3,500	(2.78)
0	0	2008.4	Rates Insert Printing	0	0.00
1,680	2,500	2008.6	Advertising	2,500	0.00
3,065	3,000	2008.7	Photographic Library	3,000	0.00
403	1,500	2008.8	Branding	1,500	0.00
22,469	37,500	2008.11	Community Survey	0	(100.00)
28,459	28,200	2008.13	Digital Engagement	28,000	(0.71)
9,797	10,100	2008.14	Printing	10,000	(0.99)
0	0	2008.15	Media training	0	0.00
0	0	2008.16	Community newsletter (Something to Talk About & F	13,000	New
			<b>Indirect Costs</b>		
256,700	293,800	2015.91	Support Services Allocated	315,000	7.22
(1,513,400)	(1,836,700)	2015.910a	Support Services Reallocated	(1,899,400)	3.41
<b>609,438</b>	<b>625,500</b>		<b>Total Operating Expenses</b>	<b>246,500</b>	
<b>(609,438)</b>	<b>(586,000)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(246,500)</b>	
<b>(609,438)</b>	<b>(586,000)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(246,500)</b>	
			<b>Capital Movements</b>		
0	4108.1		Less Principal Repayments	0	
0	4115		Less Transfer to Reserves	0	
382,000	4116.001		Add Transfer from Reserves	46,100	
0	4092		Add Capital Income	0	
0	4110		Less Capital Purchases	0	
16,500	4117.101		Add Section 94 Levies Applied	16,500	
<b>(187,500)</b>			<b>Cash Result after Capital Movements</b>	<b>(183,900)</b>	

PEOPLE AND CULTURE					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	
					%
0	80,400	1110.3	<b>OPERATING REVENUES</b>		
118,172	0	1110.4	Statecover Scheme Performance Rebate	0	(100.00)
			Hindsight Performance Payment	0	0.00
<b>118,172</b>	<b>80,400</b>		<b>Total Operating Revenues</b>	0	<b>(100.00)</b>
			<b>OPERATING EXPENSES</b>		
			<b>People &amp; Culture</b>		
732,544	719,100	2007.1	Salaries	736,500	2.42
877	2,600	2007.3	Sundry Expenses	1,600	(38.46)
3,134	6,300	2007.4	Subscriptions	4,800	(23.81)
10,000	12,000	2007.92	Motor Vehicles	12,000	0.00
			<b>Training and Development</b>		
87,436	86,600	2105.5	Skills Development	86,600	0.00
77,234	76,200	2105.6	Conferences	76,200	0.00
59,068	67,300	2105.9	Organisation Development	67,300	0.00
27,186	35,600	2105.13	Education Assistance	35,600	0.00
65,568	66,000	2105.14	Compulsory Tickets and Licences	68,500	3.79
33,778	35,700	2105.15	Compliance	35,700	0.00
0	15,400	2105.16	Work Health & Safety	15,400	0.00
			<b>Workers Compensation</b>		
520,426	700,000	2111.1	Annual Premium	700,000	0.00
(74,702)	0	2111.4	Statecover Scheme Performance Rebate	0	0.00
			<b>Health and Injury Management</b>		
6,871	5,000	2114.5	Return to Work Consulting Costs	5,000	0.00
7,562	7,700	2114.6	Health Monitoring	7,700	0.00
0	0	2114.7	OHS Incentive Payment	0	0.00
25,720	31,000	2114.8	Health and Wellbeing Initiatives	36,000	16.13
0	5,000	2114.9	Health & Wellbeing Expo	5,000	0.00
0	20,000	2114.11	Additional EAP services	0	(100.00)
			<b>Employee Entitlements</b>		
767,834	907,600	2115.1	Public Holidays	977,800	7.73
1,815,880	1,815,100	2115.2	Annual Leave	1,955,600	7.74
1,038,064	778,100	2115.3	Sick Leave	840,100	7.97
989,803	423,900	2115.4	Long Service Leave	458,200	8.09
93,205	113,400	2115.5	Special Leave	122,200	7.76
(7,058)	0	2115.6	Equalisation	0	0.00
74,781	52,600	2115.7	Maternity Leave	56,100	6.65
24,000	0	2115.8	Gratuities	0	0.00
			<b>Continued on Next Page</b>		

PEOPLE AND CULTURE (con'td)					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	
1,912,979	2,057,600	2117.1	<b>Superannuation</b> Council Contribution - Superannuation Guarantee	2,246,600	9.19
92,828	0	2117.2	Children's Services	0	0.00
363,019	240,000	2117.6	Council Contribution - LGS Retirement Scheme	240,000	0.00
			<b>Other Employee Costs</b>		
8,025	7,900	2118.2	Uniform Issues (PPE)	7,900	0.00
721	0	2118.3	Staff Suggestion Scheme	0	0.00
85,600	0	2118.4	Backpays as per Award	0	0.00
33,487	63,200	2118.5	Recruitment - Advertising	50,000	(20.89)
1,643	6,700	2118.8	FBT	6,700	0.00
17,057	19,700	2118.9	Recruitment - Interview, Relocation & Induction	27,700	40.61
4,156	4,300	2118.11	Fitness For Work	4,300	0.00
382,207	0	2118.12	Redundancy payments	0	0.00
3,760	10,000	2118.13	General Managers Performance Review	10,000	0.00
4,421	10,200	2118.14	Staff Recognition & Reward Scheme	10,000	(1.96)
1,809	8,200	2118.17	Award Supply Service Subscription	7,500	(8.54)
2,009	1,500	2118.19	Sundry Expenses	1,500	0.00
15,816	20,800	2118.21	Job Evaluation System/Remuneration Reviews	3,500	(83.17)
6,720	7,700	2118.27	Recruitment E-Services	7,700	0.00
			<b>Indirect Costs</b>		
90,400	74,400	2121.91	Support Services Allocated	78,600	5.65
(811,000)	(814,400)	2121.910	Support Services Reallocated	(833,500)	2.35
(7,652,008)	(7,670,000)	2121.2	Oncosts Recovered	(8,172,400)	6.55
<b>942,859</b>	<b>30,000</b>		<b>Total Operating Expenses</b>	<b>0</b>	<b>(100.00)</b>
<b>(824,687)</b>	<b>50,400</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>0</b>	<b>(100.00)</b>
<b>(824,687)</b>	<b>50,400</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>0</b>	<b>(100.00)</b>
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	80,400	4317.001	Less Transfer to Reserves	0	
	30,000	4040.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	<b>0</b>		<b>Cash Result after Capital Movements</b>	<b>0</b>	

COUNCILLOR SERVICES					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING EXPENSES</b>		
			<b>Mayoral Expenses</b>		
43,170	44,300	2141.1	Mayoral Allowance	45,400	2.48
7,900	7,900	2141.92	Motor Vehicles	7,900	0.00
			<b>Councillor Expenses</b>		
178,125	182,600	2145.1	Councillor Fees	187,200	2.52
15,203	17,900	2145.2	Councillors - Travel	17,700	(1.12)
9,749	10,100	2145.3	Councillors - Catering	22,100	118.81
18,674	31,500	2145.4	Councillors - Conferences	31,500	0.00
24,021	22,200	2145.5	Councillors - Telecommunications	24,400	9.91
2,096	6,100	2145.6	Councillors - Sundry Expenses	6,100	0.00
0	20,200	2145.7	Councillors - Professional Development	10,000	(50.50)
0	3,100	2145.11	Councillors - Carer's Expenses	3,100	0.00
2,876	2,000	2145.12	Councillors - IT Support Services	2,000	0.00
193	0	2145.13	Consumables - Information Technology	0	0.00
3,874	14,000	2145.14	Councillors - IT Equipment and Consumables	9,000	(35.71)
1,142	1,500	2145.15	Councillors - Assistance Program	1,500	0.00
			<b>Other Civic Expenses</b>		
43,473	44,500	2151.1	Subscription Local Government Association	45,000	1.12
0	0	2151.2	Election Expenses	0	0.00
2,460	4,000	2151.3	Civic Receptions / Functions	4,000	0.00
5,241	10,200	2151.7	Council Committees, Guidance Group and Panel Meeting Expenses	10,000	(1.96)
0	0	2151.8	New Councillor Induction 2020 - 2024	0	0.00
			<b>Mayor - Discretionary Allowance</b>		
0	2,000	2153.13	Unallocated	2,000	0.00
100	100	2153.1	Prize Giving Ceremony - Byron Bay High School	100	0.00
100	100	2153.2	Prize Giving Ceremony - Mullumbimby High School	100	0.00
100	100	2153.3	Prize Giving Ceremony - Cape Byron Rudolf Steiner School	100	0.00
100	100	2153.4	Prize Giving Ceremony - Mullumbimby Shearwater Steiner School	100	0.00
100	100	2153.5	Art Encouragement Award - Byron Bay High School	100	0.00
100	100	2153.6	Art Encouragement Award - Mullumbimby High School	100	0.00
100	100	2153.7	Art Encouragement Award - Cape Byron Rudolf Steiner School	100	0.00
100	100	2153.8	Art Encouragement Award - Mullumbimby Shearwater Steiner School	100	0.00
0	500	2153.9	Byron Arts Classic Acquisition Prize	500	0.00
0	200	2153.11	SNAP Youth Photography Competition	200	0.00
0	100	2153.12	Brunswick Heads Simple Pleasures Photography Competition	100	0.00
273	300	2153.14	Ocean Shores Art Expo	300	0.00
			<b>Regional Contributions</b>		
15,067	19,300	2152.1	Northern Rivers Joint Organisation Membership	26,500	37.31
109,600	112,600	2152.3	Contribution - Far North Coast County Council	116,000	3.02
4,346	4,900	2152.4	Contribution - Institute Public Works Engineers Australia	5,000	2.04
34,093	34,700	2152.5	Newlog Subscription	34,900	0.58
851	0	2152.6	Contribution - ANZAC Day	1,200	New
11,702	0	2152.7	Contribution - Australia Day	13,400	New
18,261	18,400	2152.8	Contribution - Arts Northern Rivers	18,500	0.54
5,000	5,100	2152.13	Contribution - Rescue Helicopter	5,200	1.96
5,000	5,100	2152.14	Contribution - Brunswick Valley Rescue	5,200	1.96
3,800	3,900	2152.15	Donation to North Coast Academy of Sport	4,000	2.56
5,000	5,100	2152.16	Brunswick Volunteer Marine Rescue	5,200	1.96
3,100	3,200	2152.17	Tweed/Byron Life Education	3,300	3.13
2,635	2,600	2152.19	Australian Coastal Councils Annual Fee	2,700	3.85
			<b>Indirect Costs</b>		
298,200	276,300	2159.91	Support Services Allocated	297,000	7.49
875,924	917,200		<b>Total Operating Expenses</b>	968,900	5.64
Other (875,924)	(917,200)		<b>Operating Result - Surplus / (Deficit)</b>	(968,900)	5.64
Other (875,924)	(917,200)		<b>Cash Result - Surplus / (Deficit)</b>	(968,900)	5.64
Other					
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	5,000	4007.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(912,200)		<b>Cash Result after Capital Movements</b>	(968,900)	

FINANCIAL SERVICES - General Purpose Revenues					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Rates</b>		
16,629,717	18,007,500	1111.1	Residential Rate	19,383,600	7.64
1,949,522	2,110,400	1111.4	Business Rate - Byron Bay Town Centre	2,270,700	7.60
2,879,614	3,104,400	1111.8	Business Rate - Other Business	3,338,900	7.55
1,149,962	1,241,600	1111.9	Farmland Rate	1,335,300	7.55
383,000	382,800	1111.1	Environmental Levy	383,000	0.05
			<b>Abandonments - Pensioners (S. 575)</b>		
(412,140)	(412,000)	1113.1	Pensioner Abandonments	(420,000)	1.94
			<b>Extra Charges</b>		
87,499	85,300	1115.1	Extra Charges - Interest on General Rates	60,300	(29.31)
26,126	80,400	1115.2	Extra Charges - Legal Fees Recovered	80,400	0.00
(29,222)	(80,400)	1115.3	Debt Recovery Costs	(80,400)	0.00
2,346	2,000	1115.4	Dishonour Fees	2,000	0.00
			<b>Postponed Rates</b>		
17,010	(11,500)	1117.1	Rates Transfers to Postponed Rates Written Off	(11,500)	0.00
4,855	(4,200)	1117.2	Postponed Extra Charges Written Off	(4,200)	0.00
			<b>General Purpose Grants</b>		
2,036,034	1,007,200	1119.1	Financial Assistance Grant - General Purpose Component	2,046,200	103.16
226,677	236,000	1119.2	Pensioners Assistance Subsidy - General Rates	236,000	0.00
1,190,499	600,400	1119.3	Financial Assistance Grant - Roads Component	1,204,000	100.53
			<b>Interest</b>		
25,677	50,000	1121.1	Interest on Bank Accounts	30,000	(40.00)
1,274,416	876,300	1121.2	Interest on Investments	800,000	(8.71)
289,795	0	1121.5	Unrealised Gn/Loss on Investments	0	0.00
456,500	264,400	1123.1	Interest on Section 94 Levies	264,400	0.00
28,187,887	27,540,600		<b>Operating Result - Surplus / (Deficit)</b>	30,918,700	12.27
28,187,887	27,540,600		<b>Cash Result - Surplus / (Deficit)</b>	30,918,700	12.27
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	4,121,900	4149.001	Less Transfer to Reserves	5,436,000	
	1,642,600	4013.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	25,061,300		<b>Cash Result after Capital Movements</b>	25,482,700	

FINANCIAL SERVICES					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Fees and Charges</b>		
58,147	80,000	1131.1	Section 603 Certificates	60,000	(25.00)
60	400	1131.4	Sundry User Charges	0	(100.00)
5,887	3,800	1131.5	Debt Recovery Costs Recouped	2,000	(47.37)
55,900	56,400	1131.7	Tax Equivalent Charges to Water and Sewer	56,400	0.00
<b>119,994</b>	<b>140,600</b>		<b>Total Operating Revenues</b>	<b>118,400</b>	<b>(15.79)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Expenditure Control and Statutory Reporting</b>		
495,556	532,300	2201.1	Salaries and Oncosts - Financial Management	539,700	1.39
74,231	83,800	2201.2	Salaries and Oncosts - Creditors	85,100	1.55
0	2,000	2201.4	Advertising	0	(100.00)
98,210	85,900	2201.7	Audit Fees	100,000	16.41
18,162	39,400	2201.8	Sundry Expenses	35,000	(11.17)
87,830	85,900	2201.9	Bank Fees	90,000	4.77
9	0	2201.10	Rounding	0	0.00
4,619	3,000	2201.12	Debt Recovery Costs	0	(100.00)
0	0	2201.13	Revaluation Expense	0	0.00
59	4,500	2201.14	Interest on Security Deposits	4,000	(11.11)
10,000	10,000	2201.92	Motor Vehicles	12,000	20.00
			<b>Rates Control and Debt Recovery</b>		
132,126	110,400	2205.1	Salaries and Oncosts	118,300	7.16
73,252	72,000	2205.2	Postage	75,000	4.17
93,001	95,000	2205.3	Valuation Fees	100,000	5.26
12,096	2,300	2205.4	Bad Debts Abandoned	3,000	30.43
32,494	31,000	2205.5	Printing	32,000	3.23
0	5,000	2205.6	NAR Maintenance	5,000	0.00
2,700	2,700	2205.92	Motor Vehicles	2,800	3.70
			<b>Debt Servicing</b>		
80,822	78,000	2231.2	Interest on Loans	62,600	(19.74)
			<b>Indirect Costs</b>		
(1,125,108)	(1,125,100)	2010.90	NCP and Governance	(1,425,100)	26.66
282,400	250,600	2239.91	Support Services Allocated	277,600	10.77
(1,291,000)	(1,331,600)	2239.910a	Support Services Reallocated	(1,417,500)	6.45
			<b>Total Operating Expenses</b>		
<b>(918,540)</b>	<b>(962,900)</b>			<b>(1,300,500)</b>	<b>35.06</b>
<b>1,038,535</b>	<b>1,103,500</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>1,418,900</b>	<b>28.58</b>
<b>1,038,535</b>	<b>1,103,500</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>1,418,900</b>	<b>28.58</b>
			<b>Capital Movements</b>		
	226,400	4160.001	Less Loan Principal Repayments	241,900	
	0	4161.001	Less Transfer to Reserves	0	
	39,700	4016.101	Add Transfer from Reserves	164,000	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0	4018.101	Add Section 94 Levies Applied	0	
	<b>916,800</b>		<b>Cash Result after Capital Movements</b>	<b>1,341,000</b>	



INFORMATION SERVICES					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Other Income</b>		
0	5,500	1143.5	DET Trainee Contribution		
			<b>Grants</b>		
94,772	0	1144.1	Smart Cities & Suburbs 3D Modelling Solu	0	0.00
			<b>Fees and Charges - Records Management</b>		
4,397	4,700	1145.1	GIPA Act Formal Applications Fees	7,200	53.19
18,859	20,000	1145.2	Document Enquiries	20,000	0.00
770	1,200	1145.3	Subpoena Fees	1,200	0.00
1,460	0	1145.4	Non-core Consultancy Services	0	0.00
<b>120,259</b>	<b>31,400</b>		<b>Total Operating Revenues</b>	<b>28,400</b>	<b>(9.55)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Salaries and Oncosts - IT and GIS</b>		
751,582	781,300	2251.1	Salaries and Oncosts	965,100	23.52
57,063	61,300	2251.3	Specialist I.T. Support	61,300	0.00
10,000	12,000	2251.92	Motor Vehicles	12,000	0.00
			<b>Corporate Software</b>		
5,604	4,600	2254.12	Infomix Database Licence and Maintenance	4,600	0.00
169,959	175,500	2254.13	Authority Property and Financial System Licence	157,200	(10.43)
11,078	0	2254.14	Authority Property and Financial System Maintenance	10,000	New
17,953	16,900	2254.15	Authority Asset Information Management System Licence	18,000	6.51
35,242	27,400	2254.17	TRIM Electronic Document Management System Licence	35,000	27.74
5,540	5,600	2254.18	TRIM Electronic Document Management Integration Licence	5,600	0.00
6,000	5,500	2254.19	TRIM Electronic Document Management System Maintenance	5,500	0.00
128,362	57,900	2254.23	ESRI Geographical Information Systems	80,400	38.86
182,345	184,800	2254.24	Microsoft Volume Licence Agreement	250,000	35.28
1,922	8,200	2254.25	Other Miscellaneous Software Licences	11,200	36.59
27,439	29,500	2254.26	Electronic Agendas and Minutes	29,500	0.00
8,198	7,800	2254.27	Client Server Tools 4J Maintenance	8,500	8.97
21,600	21,600	2254.28	Process Mapping and Documentation Software	23,800	10.19
30,000	33,000	2254.29	Profile.id, Atlas.id and Economy.id Base Fees	33,000	0.00
2,063	1,900	2254.30	Civica Business Intelligence System (BIS) Annual License Fees	4,500	136.84
5,835	3,800	2254.31	WHS Software Evaluation	0	(100.00)
0	40,000	2254.32	Hosting Fee Geocirrus Platform 3D Modelling	0	(100.00)
0	18,800	2254.33	NearMap	25,000	32.98
0	0	2254.35	GIS online portal for community consultations	20,000	New
0	0	2254.36	Facilities Booking System	30,300	New
			<b>Infrastructure Software</b>		
18,198	25,500	2255.7	VMWare Virtualisation Licence and Maintenance	25,500	0.00
16,288	19,900	2255.8	Citrix Remote Access/ Virtualisation Licence and Maintenance	16,900	(15.08)
5,849	5,700	2255.9	Other Miscellaneous Infrastructure Licence and Maintenance	5,700	0.00
12,406	5,800	2255.11	CommVault Data Storage Systems Maintenance	12,800	120.69
947	1,000	2255.12	Linux Licence and Maintenance	1,000	0.00
0	2,000	2255.13	Infrastructure System Security Licences and Maintenance	2,000	0.00
14,714	14,100	2255.14	Service Desk Licence and Maintenance	14,100	0.00
22,852	39,000	2255.15	Email Filtering and Hosted Archiving	24,000	(38.46)
			<b>Hardware Replacement Maintenance</b>		
0	10,600	2257.31	Hitachi Data Systems Maintenance	8,100	(23.58)
21,678	15,400	2257.32	Other Miscellaneous Repair and Maintenance	15,400	0.00
1,155	6,200	2257.33	Connectivity Replacement and Upgrades	6,200	0.00
2,529	2,600	2257.34	Security Maintenance and Replacement	5,000	92.31
352,421	330,600	2257.35	Lease Payments Desktop and Server Hardware	330,000	(0.18)
0	15,300	2257.36	Server Hardware Maintenance	15,300	0.00
			<b>Operating Expenses - IT and GIS</b>		
632	0	2258.14	Call and Data Costs	0	0.00
3,792	3,900	2258.15	Off-site Secure Storage Service	0	(100.00)
6,794	10,600	2258.16	General Administration and Operations	6,600	(37.74)
12,861	15,100	2258.17	On-Call and Call out emergency arrangements	14,000	(7.28)
0	0	2258.18	Vendor Panel subscription	18,000	New
			<b>CONTINUED ON NEXT PAGE</b>		



**INFORMATION SERVICES (con'td)**

ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
78,293	84,000	2259.7	<b>Telecommunications</b> Web Hosting Costs	84,000	0.00
18,307	10,000	2259.8	PABX Repairs, Maintenance and Handsets	10,000	0.00
82,270	140,000	2259.11	Corporate Data Links	134,000	(4.29)
0	0	2259.13	WAN data links - microwave	0	0.00
233,929	80,000	2263.3	<b>Non-Core Services</b> Admin - Multifunction Printers Rental and Maintenance	80,000	0.00
40,517	22,500	2263.4	Corporate Landlines - Mullum Admin Building Exchange	0	(100.00)
0	75,500	2263.5	CCTV for Main Beach Car Park	0	
306,107	457,100	2264.1	<b>IT Strategic Plan Actions</b>	368,000	(19.49)
198,586	0	2264.2	Smart Cities & Suburbs 3D Modelling Solutions	0	0.00
271,010	271,000	2261.1	<b>Records Management</b> Salaries and Oncosts	278,300	2.69
585	1,700	2261.11	Stationery and Archival Costs	1,700	0.00
0	0	2261.12	Document Production Costs	2,400	New
6,665	0	2261.13	Document Storage and Retrieval Costs	0	0.00
45,799	40,100	2261.14	Postage	30,000	0.00
7,941	5,600	2267.1	<b>Debt Servicing</b> Interest on Loans	0	(100.00)
48,200	29,300	2269.91	<b>Indirect Costs</b> Support Services Allocated	38,500	31.40
(3,261,000)	(3,020,300)	2269.910a	Support Services Reallocated	(3,309,600)	9.58
<b>48,109</b>	<b>217,200</b>		<b>Total Operating Expenses</b>	<b>28,400</b>	<b>(86.92)</b>
<b>72,149</b>	<b>(185,800)</b>		<b>Operating Result - Surplus / (Deficit)</b> Add Back Depreciation	<b>0</b>	<b>(100.00)</b>
<b>72,149</b>	<b>(185,800)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>0</b>	<b>(100.00)</b>
			<b>Capital Movements</b>		
	59,300	4172.001	Less Loan Principal Repayments	0	
	0	4173.001	Less Transfer to Reserves	0	
	180,200	4019.101	Add Transfer from Reserves	64,000	
	0	4020	Add Capital Income	0	
	0	4174/5	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	<b>(64,900)</b>		<b>Cash Result after Capital Movements</b>	<b>64,000</b>	

CORPORATE SERVICES					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Fees and Charges - Administration</b>		
10,539	0	1101.2	Sundry User Charges	0	0.00
2,960	2,000	1101.6	Morning Tea Staff Contributions	0	(100.00)
0	15,100	1101.9	Scanning Fee for Development Applications	15,100	0.00
			<b>Leasing Services</b>		
0	10,500	1199.2	Document Preparation and Legal Fees	10,500	0.00
<b>13,500</b>	<b>27,600</b>		<b>Total Operating Revenues</b>	<b>25,600</b>	<b>(7.25)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Corporate &amp; Community Services Directorate</b>		
241,839	299,800	2171.1	Salaries and Oncosts	300,600	0.27
1,665	1,000	2171.5	Telecommunications	1,000	0.00
10,000	12,000	2171.92	Motor Vehicle	8,500	(29.17)
			<b>Governance</b>		
160,414	144,800	2176.1	Salaries and Oncosts	146,800	1.38
583	1,700	2176.2	Telephone	1,700	0.00
8,700	9,300	2176.92	Motor Vehicle Running Expenses	9,300	0.00
			<b>Customer Services</b>		
575,653	531,300	2016.1	Salaries and Oncosts	568,800	7.06
14,244	15,700	2016.5	Customer Service Initiatives	3,700	(76.43)
2,948	2,500	2016.6	Sundry Expenses	2,500	0.00
			<b>Corporate Services</b>		
360,071	478,600	2052.1	Salaries and Oncosts	615,200	28.54
0	2,100	2052.2	Salaries and Oncosts - Overtime for Meetings	4,100	95.24
9,192	25,100	2052.3	Sundry Expenses	13,500	(46.22)
28,298	43,300	2052.4	Integrated Planning, Reporting & Promos	15,000	(65.36)
8,564	15,700	2052.6	Internal Audit Committee	17,000	8.28
58,773	71,300	2052.7	Internal Audit Function	53,000	(25.67)
5,311	13,600	2052.8	Printing	12,000	(11.76)
24,105	16,200	2052.9	Stationery	16,200	0.00
12,946	19,700	2052.11	Paper	18,000	(8.63)
6,500	5,100	2052.12	Delegations Management	6,400	25.49
4,439	7,700	2052.13	Milk, Tea & Coffee Supplies	10,000	29.87
5,512	17,700	2052.14	Grants Management	10,000	(43.50)
0	0	2052.16	Youth Leadership Program	10,000	New
0	0	2052.17	Byron Model	22,000	New
			<b>CONTINUED ON NEXT PAGE</b>		

CORPORATE SERVICES					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
614,206	548,000	2221.2	<b>Risk Management</b>		
68,569	69,700	2221.3	Premium - Professional Indemnity/Public Liability	678,000	23.72
4,820	4,800	2221.4	Premium - Councillors / Staff Liability	71,000	1.87
6,593	6,700	2221.5	Premium - Personal Accident	4,900	2.08
0	0	2221.7	Premium - Casual Hirers Liability	6,700	0.00
(1,135)	(11,100)	2221.11	Premium - Marine	900	New
0	(28,600)	2221.14	Property (ISR) Rebate	0	(100.00)
0	(4,800)	2221.15	Risk Management Incentive Dividend	(28,600)	0.00
0	(10,300)	2221.17	Motor Vehicle Rebate	0	(100.00)
0	900	2221.18	Accumulated Equity Rebate	(10,300)	0.00
0	23,100	2221.19	Premium - Carriers Liability	900	0.00
21,029	21,400	2221.21	Premium - Environmental Impairment Liability	23,100	0.00
3,631	10,300	2225.1	Premium - Crime	21,400	0.00
60,441	40,100	2225.3	Risk Mitigation Projects	25,000	142.72
83	700	2225.5	Insurance Claims	60,000	49.63
0	12,000	2225.6	Sundry Expenses	0	(100.00)
4,500	30,500	2225.7	Admin fee for Claims Management	0	(100.00)
			Business Continuity Programs	0	(100.00)
			<b>Strategic Procurement</b>		
70,086	105,700	2054.1	Salaries and Oncosts	0	(100.00)
1,878	5,700	2054.2	Sundry Procurement Expenses	0	(100.00)
0	5,000	2054.3	Staff Procurement Training	5,000	0.00
0	10,000	2054.4	Strategic Procurement Roadmap	15,000	50.00
7,730	0	2054.6	Procurement Consultant	0	0.00
			<b>Indirect Costs</b>		
406,600	357,700	2189.91	Support Services Allocated	399,000	11.55
(2,659,000)	(2,821,900)	2189.910a	Support Services Reallocated	(3,021,100)	7.06
<b>149,785</b>	<b>109,800</b>		<b>Total Operating Expenses</b>	<b>116,200</b>	<b>5.83</b>
<b>(136,286)</b>	<b>(82,200)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(90,600)</b>	<b>10.22</b>
			Add Back Depreciation		
<b>(136,286)</b>	<b>(82,200)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(90,600)</b>	<b>10.22</b>
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	146,300	4109.001	Less Transfer to Reserves	60,000	
	144,400	4095.101	Add Transfer from Reserves	90,600	
	0		Add Capital Income	0	
	0		Capital Works	0	
	0	4094.101	Add Section 94 Levies Applied	0	
	<b>(84,100)</b>		<b>Cash Result after Capital Movements</b>	<b>(60,000)</b>	

COMMUNITY SERVICES - Community Development					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Sec. 355 Committees - Fees and Charges</b>		
32,545	9,100	1170.1	Marvell Hall	9,100	0.00
74,863	37,700	1171.1	Mullum Civic Hall	37,700	0.00
37,096	13,000	1173.1	Brunswick Memorial Hall	13,000	0.00
49,994	40,600	1175.1	Brunswick Valley Community Centre	40,600	0.00
13,309	15,200	1177.1	Suffolk Park Community Hall	15,200	0.00
29,219	11,200	1179.1	South Golden Beach Community Centre	11,200	0.00
19,744	42,400	1183.1	Ocean Shores Community Centre	42,400	0.00
27,842	61,100	1184.1	Lone Goat Gallery	11,100	0.00
0	3,200	1185.1	Mullumbimby Pioneer Centre	3,200	0.00
1,700	1,100	1187.1	Bangalow Heritage House	1,100	0.00
			<b>Community Development - Operating Grants</b>		
0	1,300	1161.4	Youth Week	0	(100.00)
			<b>Community Development - Contributions</b>		
10,000	0	1161.62	Love Byron Halls	0	0.00
115,412	0	1161.63	FNC Fire Control Centre (Pioneer Centre)	0	0.00
0	100,000	1161.64	NSW Govt Bushfire Resilience & Economic	0	(100.00)
0	1,200,000	1161.65	FED Govt Bushfire Resilience & Economic	0	(100.00)
			<b>Fees and Charges - Community Development</b>		
0	64,000	1165.11	Sale of Birds from Sculpture	0	(100.00)
<b>411,724</b>	<b>1,599,900</b>		<b>Total Operating Revenues</b>	<b>184,600</b>	<b>(88.46)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Community Development and Assistance</b>		
474,771	545,400	2331.1	Salaries and Oncosts - Community Services	742,600	36.16
6,193	9,500	2331.8	Sundry Expenses	9,500	0.00
36	1,100	2331.52	Advertising	0	(100.00)
8,785	8,500	2331.53	Aboriginal/Torres Strait Islander Projects	5,000	(41.18)
1,582	3,000	2331.58	Aboriginal Committee Management	16,500	450.00
0	0	2331.59	Volunteering	10,000	New
6,194	2,500	2331.65	Reconciliation/NAIDOC Week	4,000	60.00
0	5,200	2331.80	Youth Week Expenses	5,200	0.00
2,647	69,900	2331.82	Community Development Projects	15,000	(78.54)
0	5,500	2331.83	Youth Small Change Grants	5,500	0.00
2,000	2,000	2331.84	Harmony Day	2,000	0.00
6,866	0	2331.87	Love Byron Halls	0	0.00
0	600	2331.88	Youth Leadership	0	(100.00)
0	0	2331.89	Aboriginal Consultative Committee	9,100	New
1,026	1,800	2331.101	Mullumbimby Autumn Club/Senior Citizens	1,800	0.00
0	0	2331.102	Community Stakeholder Consultation	15,000	New
0	115,000	2331.103	Public Space Liaison	0	(100.00)
0	63,500	2331.104	Homelessness Projects	30,000	(52.76)
0	37,000	2331.105	Bird Sales from Sculpture	0	(100.00)
0	13,500	2331.106	Arts and Cultural Projects	41,800	209.63
18,000	20,500	2331.92	Motor Vehicles	29,000	41.46
			<b>CONTINUED ON NEXT PAGE</b>		

COMMUNITY SERVICES - Community Development					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>Community Wellbeing Projects</b>		
5,338	5,200	2323.1	Public Art	16,900	225.00
5,253	0	2323.2	Wellbeing Indicators	8,200	New
4,213	35,700	2323.3	Safety Projects	36,000	0.84
153,032	125,700	2323.4	New Years Eve	150,800	19.97
25,000	25,100	2323.5	Street Cruise Project	0	(100.00)
10,261	1,300	2323.6	Inclusion Projects	11,100	753.85
4,905	700	2323.7	Schoolies Approvals	5,000	614.29
500	1,000	2323.8	Seniors Week	1,000	0.00
2,799	10,000	2323.9	Community Conversations North Shire	0	(100.00)
150	900	2323.11	Community Resilience Network (Disaster Preparedness)	2,500	177.78
0	0	2323.12	Local Community Capacity Projects	10,000	New
230,496			<b>Community - Maintenance - Planned</b>	0	
0	0	2320.102	Durrumbul Hall - D'ble Access + Termite	0	0.00
0	10,000	2320.143	Community Building BCA Compliance/Maintenance inspections	0	(100.00)
0	60,200	2320.51	Urgent Unplanned Community Building Maintenance response	24,500	(59.30)
0	25,000	2320.146	Suffolk Park Community Centre	0	(100.00)
0	38,400	2320.151	Asbestos Removal Programme	0	(100.00)
0	71,100	2320.152	Ocean Shores Community Centre	100,000	40.65
0	27,000	2320.158	Bangalow A & I Hall Roof	0	(100.00)
0	230,000	2320.159	Brunswick Heads Memorial Hall	100,000	(56.52)
0	75,500	2320.161	Neighbourhood Centre	0	(100.00)
0	389,500	2320.162	Cook Pioneer Centre	0	(100.00)
0	179,900	2320.163	Marvell Hall	0	(100.00)
0	22,500	2320.165	Mullum Civic Hall & Neigh Ctr Courtyard	0	(100.00)
0	15,700	2320.166	Bangalow Heritage House	0	(100.00)
0	0	2320.168	Repurposing of the Byron Countrylink Building	50,000	New
			<b>Sec. 355 Committees</b>		
2,404	400	2324.1	S355 Administration	3,000	650.00
5,511	1,100	2321	Bangalow Heritage House	1,100	0.00
19,868	42,400	2322	Ocean Shores Community Centre	42,400	0.00
12,286	9,100	2329	Marvell Hall	9,100	0.00
1,422	3,200	2332	Mullumbimby Pioneer Centre	3,200	0.00
68,512	68,200	2333	Lone Goat Gallery	68,200	0.00
60,664	37,700	2335	Mullumbimby Civic Centre	37,700	0.00
15,059	13,000	2336	Brunswick Memorial Hall	13,000	0.00
50,369	40,600	2337	Brunswick Valley Community Centre	40,600	0.00
22,464	15,200	2338	Suffolk Park Community Hall	15,200	0.00
30,992	11,200	2339	South Golden Beach Community Centre	11,200	0.00
			<b>CONTINUED ON NEXT PAGE</b>		

COMMUNITY SERVICES - Community Development					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>Section 356 Donations and Activities</b>		
133	3,000	2341.239	S356 Donation Administration	3,000	0.00
13,475	13,800	2341.2	Contribution - Staff Christmas Party	13,500	(2.17)
2,001	2,000	2341.9	Contribution - Community Facilities - Development Fees (Policy 5.2)	2,000	0.00
0	7,000	2341.16	Contribution - Community Events - Approval Expenses	0	(100.00)
1,000	2,000	2341.23	Contribution - NAIDOC Week	0	(100.00)
46,200	46,200	2341.42	Contribution - Ocean Shores Pre-School Lease (Contra)	46,200	0.00
14,900	14,900	2341.91	Contribution - Mullumbimby Neighbourhood Centre (Contra)	14,900	0.00
61,700	61,700	2341.92	Contribution - Old Country Energy Bldg (Contra)	61,700	0.00
90,900	90,900	2341.133	Bangalow Community Childrens Ctre Contra	90,900	0.00
71,500	71,500	2341.228	BVC BB Old Station Masters Cottage (Contra)	71,500	0.00
5,000	5,000	2341.230	BYS Mullum War Widows Cottage (Contra)	5,000	0.00
40,401	40,400	2341.231	Lilly Pilly Community Pre-School (Contra)	40,400	0.00
23,225	55,200	2341.233	Unallocated S356 Donations	0	(100.00)
29,900	29,900	2341.237	Mullumbimby District Cultural Centre (Contra)	29,900	0.00
0	0	2341.241	Community Initiatives Program	44,200	New
			<b>Building Community Resilience</b>		
0	80,000	2430.1	Upgrade to Disaster Dashboard	0	(100.00)
0	20,000	2430.2	IP for Climate Wise Community	0	(100.00)
0	170,000	2430.3	Community Development Officer	0	(100.00)
0	20,000	2430.4	Program Funds for Community Dev Officer	0	(100.00)
0	10,000	2430.5	Dev of Workshop Training Materials	0	(100.00)
0	40,000	2430.6	Stengthening Community Workshops	0	(100.00)
0	35,000	2430.7	Street Meets	0	(100.00)
0	20,000	2430.8	Extreme Weather Protocol	0	(100.00)
0	5,000	2430.9	Strengthening Business Cohesion Workshop	0	(100.00)
0	10,000	2430.10	Aboriginal Custodianship and C for C Dev	0	(100.00)
0	70,000	2430.11	Aboriginal Custodianship and C for C Wor	0	(100.00)
0	150,000	2430.12	Overall Program Manager	0	(100.00)
0	75,000	2430.13	Childrens Services Resilience Project	0	(100.00)
0	60,000	2430.14	Audit of Evacuation and Recovery Centres	0	(100.00)
0	100,000	2430.15	Feasibility Study Emergency Services Hub	0	(100.00)
0	100,000	2430.16	Develop an Asset Protection Zone	0	(100.00)
0	100,000	2430.17	Est a Local Emergency Ops Centre	0	(100.00)
0	115,000	2430.18	Flood Planning and Preparation	0	(100.00)
0	20,000	2430.19	Repairs to Upper Coopers Ck Rd	0	(100.00)
0	100,000	2430.21	Evacuation and Recovery Ctr Works	0	(100.00)
			<b>Governance Contributions</b>		
851	1,200	2368.1	Contribution - ANZAC Day	0	(100.00)
11,702	13,400	2368.2	Contribution - Australia Day	0	(100.00)
			<b>Indirect Costs</b>		
240,300	248,200	2369.91	Support Services Allocated	264,400	6.53
<b>1,912,789</b>	<b>4,503,300</b>		<b>Total Operating Expenses</b>	<b>2,390,300</b>	<b>(46.92)</b>
<b>(1,501,065)</b>	<b>(2,903,400)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(2,205,700)</b>	<b>(24.03)</b>
0			Add Back Depreciation		
<b>(1,501,065)</b>	<b>(2,903,400)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(2,205,700)</b>	<b>(24.03)</b>
			<b>Capital Movements</b>		
	0	4226.001	Less Loan Principal Repayments	0	
	156,300	4227.001	Less Transfer to Reserves	304,500	
	934,400	4025.101	Add Transfer from Reserves	268,600	
	0	4026	Add Capital Income	0	
	0	4228/29	Less Capital Purchases	0	
	165,000	4027.101	Add Section 94 Levies Applied	0	
	<b>(1,960,300)</b>		<b>Cash Result after Capital Movements</b>	<b>(2,241,600)</b>	

COMMUNITY SERVICES - Childrens Services - Sandhills					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Operating Grants</b>		
			<b>Sandhills Operating Grants</b>		
58,572	62,000	1201.1	Sandhills - Early Childhood Centre (DOCs)	62,000	0.00
724,873	721,800	1201.2	Sandhills - Fee Relief Grants	768,300	6.44
80	0	1201.5	Special Needs Funding	0	0.00
0	12,000	1201.9	DEET - Training Subsidy	0	(100.00)
			<b>Sandhills Fees and Charges</b>		
572,245	643,200	1221.1	Sandhills - Early Childhood	939,000	45.99
809	3,000	1221.2	Sandhills - Staff Charges for Meals	3,000	0.00
860	1,000	1221.3	Enrolment Fees for New Families	1,000	0.00
<b>1,357,440</b>	<b>1,443,000</b>		<b>Total Operating Revenues</b>	<b>1,773,300</b>	<b>22.89</b>
			<b>OPERATING EXPENSES</b>		
1,212,906	1,447,300	2401	Employee Costs	1,463,700	1.13
57,310	58,700	2401.1	Cooks Wages	60,300	2.73
43,681	50,500	2401.2	Admin Assistant Salary	51,300	1.58
74,151	241,300	2401.4	Teachers Wages	266,600	10.48
555,410	589,400	2401.5	Assistant wages	676,200	14.73
238,224	295,900	2401.6	Workers Wages	190,800	(35.52)
119,236	100,000	2401.8	Casuals	100,000	0.00
124,894	109,500	2401.9	Directors Wages	118,500	8.22
4,690	2,000	2395.1	Sandhills Staff - Training	0	(100.00)
			<b>Sandhills - Operating Expenses</b>		
4,213	9,200	2401.11	Electricity	6,000	(34.78)
1,341	1,500	2401.12	Printing and Stationery	1,500	0.00
0	100	2401.14	Postage	100	0.00
28,769	21,500	2401.15	General and Craft Consumables	22,000	2.33
9,158	20,200	2401.16	Equipment Purchases	15,000	(25.74)
40,421	42,000	2401.17	Food Drink & Consumables	42,000	0.00
5,035	4,500	2401.19	Sanitary/Garbage	6,500	44.44
41,496	42,000	2401.21	Cleaning	42,000	0.00
4,419	4,200	2401.22	Security	4,600	9.52
9,318	2,500	2401.23	Sundry Expenses	2,500	0.00
0	2,500	2401.24	Grounds Maintenance	4,000	60.00
2,563	3,500	2401.26	Telephone	3,500	0.00
27,425	20,000	2401.27	Building and Equipment Maintenance	20,000	0.00
2,841	3,000	2401.33	Insurance	3,000	0.00
41	20,000	2401.37	Prof Development	10,000	(50.00)
0	50,000	2401.45	Childrens Services Review	0	(100.00)
0	2,000	2401.47	Additional Waste Collection	0	(100.00)
5,143	7,800	2401.95	Rates and Charges	7,800	0.00
16,300	16,300	2999.33	Depreciation	90,800	457.06
			<b>Indirect Costs</b>		
160,400	163,700	2459.91	Support Services Allocated	172,500	5.38
<b>1,576,478</b>	<b>1,883,800</b>		<b>Total Operating Expenses</b>	<b>1,917,500</b>	<b>1.79</b>
<b>(219,038)</b>	<b>(440,800)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(144,200)</b>	<b>(67.29)</b>
16,300	16,300		Add Back Depreciation	90,800	
<b>(202,738)</b>	<b>(424,500)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(53,400)</b>	<b>(87.42)</b>
			<b>Capital Movements</b>		
	0	4238.001	Less Loan Principal Repayments	0	
	0	4239.001	Less Transfer to Reserves	119,100	
	33,200	4028.101	Add Transfer from Reserves	80,000	
	0	4029	Add Capital Income	0	
	13,400	4240	Less Capital Purchases	80,000	
	0		Add Section 94 Levies Applied	0	
	<b>(404,700)</b>		<b>Cash Result after Capital Movements</b>	<b>(172,500)</b>	



COMMUNITY SERVICES - Childrens Services - Other Childrens Services					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Operating Grants</b>		
			<b>Grant Income - Byron Bay Services</b>		
9,399	17,000	1209.1	Dep Education Subsidy	17,000	0.00
0	4,500	1209.2	Special Needs Grant	4,500	0.00
93,345	107,500	1209.3	Fee Relief Grant	107,500	0.00
			<b>Grant Income - Brunswick Heads Services</b>		
14,391	19,800	1210.1	Dep Education Subsidy	19,800	0.00
0	6,000	1210.2	Special Needs Grant	6,000	0.00
81,919	66,400	1210.3	Fee Relief Grant	66,400	0.00
			<b>Grant Income - Mullumbimby</b>		
5,753	10,000	1211.1	Dep Education Subsidy	10,000	0.00
0	2,000	1211.2	Special Needs Grant	2,000	0.00
37,919	42,800	1211.3	Fee Relief Grant	42,800	0.00
			<b>Fee Income</b>		
72,378	71,900	1227.1	Byron Bay	103,100	43.39
32,955	29,900	1227.2	Brunswick Heads	49,500	65.55
21,324	22,100	1227.3	Mullumbimby	32,000	44.80
<b>369,385</b>	<b>399,900</b>		<b>Total Operating Revenues</b>	<b>460,600</b>	<b>15.18</b>
			<b>OPERATING EXPENSES</b>		
			<b>Outside of School Hours Care</b>		
36,717	38,700	2383.1	Administration Salaries	40,700	5.17
			<b>Byron Bay OSHC</b>		
111,553	125,300	2380.1	Employee Costs	125,300	0.00
8,372	13,200	2380.3	General/Craft/Consumables	10,000	(24.24)
4,056	0	2380.4	Food/Drink	4,500	New
10,839	10,900	2380.5	Excursions	10,900	0.00
2,557	5,500	2380.6	Rent	5,500	0.00
			<b>Brunswick Heads OSHC</b>		
87,172	148,900	2382.1	Employee Costs	90,000	(39.56)
6,926	7,900	2382.3	General/Craft/Consumables	7,900	0.00
2,284	0	2382.4	Food/Drink	3,000	New
5,452	4,600	2382.5	Excursions	5,500	19.57
5,280	7,200	2382.6	Rent	5,300	(26.39)
			<b>Mullumbimby OSHC</b>		
87,775	86,900	2384.1	Employee Costs	90,000	3.57
7,951	8,800	2384.3	General/Craft/Consumables	7,900	(10.23)
2,687	0	2384.4	Food/Drink	3,300	New
6,212	6,500	2384.5	Excursions	5,500	(15.38)
0	3,000	2384.6	Rent	0	(100.00)
			<b>Indirect Costs</b>		
62,918	89,300	2460.91	Support Services	87,500	(2.02)
<b>448,752</b>	<b>556,700</b>		<b>Total Operating Expenses</b>	<b>502,800</b>	<b>(9.68)</b>
<b>(79,367)</b>	<b>(156,800)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(42,200)</b>	<b>(73.09)</b>
<b>(79,367)</b>	<b>(156,800)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(42,200)</b>	<b>(73.09)</b>
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	0	4103.001	Less Transfer to Reserves	45,300	
	6,800	4104.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
<b>(150,000)</b>			<b>Cash Result after Capital Movements</b>	<b>(87,500)</b>	



COMMUNITY SERVICES - Public Libraries					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
61,677	84,700	1251.1	<b>Operating Grants</b>		
			Library Per Capita	84,000	(0.83)
<b>61,677</b>	<b>84,700</b>		<b>Total Operating Revenues</b>	<b>84,000</b>	<b>(0.83)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Administration Expenses</b>		
1,309,500	1,370,700	2471.1	Contribution to Richmond Tweed Library	1,463,000	6.73
0	12,500	2471.3	RTRL Staffing Review	0	(100.00)
4,333	0	2471.4	Share of interest in JV RTRL	0	0.00
			<b>Expenses of Providing Assets</b>		
56,659	45,400	2475.1	Library Buildings Maint and Repair	50,000	10.13
30,298	42,500	2475.2	Library Lighting Power and Heating	30,000	(29.41)
66,890	62,000	2475.3	Library Cleaning Expenses	70,000	12.90
10,688	10,800	2475.5	Security	10,800	0.00
1,273	100	2475.6	Library Sundry Expenses	2,900	2,800.00
0	10,200	2475.18	Local Priorities Grants	0	(100.00)
65,102	75,700	2999.71	Depreciation	65,100	(14.00)
26,242	26,500	2475.95	Library Buildings Rates and Charges	26,500	0.00
			<b>Debt Servicing</b>		
303,021	296,100	2478.1	Interest on Loans	287,500	(2.90)
			<b>Indirect Costs</b>		
87,700	98,600	2479.91	Support Services Allocated	105,400	6.90
<b>1,961,705</b>	<b>2,051,100</b>		<b>Total Operating Expenses</b>	<b>2,111,200</b>	<b>2.93</b>
<b>(1,900,028)</b>	<b>(1,966,400)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(2,027,200)</b>	<b>3.09</b>
65,102	75,700		Add Back Depreciation	65,100	
<b>(1,834,926)</b>	<b>(1,890,700)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(1,962,100)</b>	<b>3.78</b>
			<b>Capital Movements</b>		
	104,800	4250	Less Loan Principal Repayments	113,400	
	0		Less Transfer to Reserves	0	
	31,200	4031.101	Add Transfer from Reserves	0	
	57,700	4032	Add Capital Income	30,000	
	73,700	4252	Less Capital Purchases	30,000	
	0	4033	Add Section 94 Levies Applied	0	
	<b>(1,980,300)</b>		<b>Cash Result after Capital Movements</b>	<b>(2,075,500)</b>	

INFRASTRUCTURE SERVICES - SUPERVISION AND ADMINISTRATION					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING EXPENSES</b>		
			<b>Directorate - Infrastructure Services</b>		
646,483	566,500	3001.1	Salaries and Oncosts	578,100	2.05
10,000	15,000	3001.92	Motor Vehicles	15,000	0.00
			<b>Asset Management</b>		
155	0	3005.1	Salaries and Oncosts	0	0.00
94,909	192,000	3005.5	Salaries and Oncosts	273,800	42.60
			<b>Open Space and Recreational Management</b>		
554,078	568,500	3006.1	Salaries and Oncosts	523,100	(7.99)
0	109,700	3006.1	Salaries and Oncosts	118,500	8.02
13,000	14,500	3006.92	Motor Vehicles	14,500	0.00
			<b>Depot Services</b>		
243,128	259,300	3008.1	Salaries and Oncosts	319,900	23.37
18,000	12,000	3008.92	Motor Vehicles	12,000	0.00
			<b>Design and Survey</b>		
281,595	451,700	3015.1	Salaries and Oncosts	470,300	4.12
8,152	33,000	3015.2	Survey and Resumption	10,000	(69.70)
8,000	17,000	3015.92	Motor Vehicles	17,000	0.00
			<b>Other Operating Expenses</b>		
23,349	20,400	3021.1	Mobile Telephones	22,000	7.84
2,511	5,100	3021.4	Sundry Office Expenses	4,000	(21.57)
95	30,000	3021.5	Software Maintenance Agreements	30,000	0.00
3,453	4,000	3021.7	Engineering Instruments	4,000	0.00
2,029	2,900	3021.8	General Operating Expenses	2,500	(13.79)
16,956	16,400	3021.12	O/door Training Wages	35,000	113.41
15,246	15,500	3021.15	Work Health Safety Management	15,500	0.00
48,351	42,000	3021.16	Uniform Issues (PPE)	45,000	7.14
			<b>Indirect Costs</b>		
963,500	894,000	3029.91	Support Services Allocated	975,100	9.07
(2,901,800)	(3,050,000)	3029.910a	Support Services Reallocated	(3,248,600)	6.51
<b>51,192</b>	<b>109,800</b>		<b>Total Operating Expenses</b>	<b>118,200</b>	
<b>(51,192)</b>	<b>(109,800)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(118,200)</b>	
<b>(51,192)</b>	<b>(109,800)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(118,200)</b>	
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	0	4329.101	Less Transfer to Reserves	0	
	109,700	4043.101	Add Transfer from Reserves	118,500	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	<b>(100)</b>		<b>Cash Result after Capital Movements</b>	<b>300</b>	

ASSET MANAGEMENT PLANNING					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING EXPENSES</b>		
			<b>Asset Management Planning</b>		
418,422	476,500	3032.1	Salaries and Oncosts	511,300	7.30
836	0	3032.2	Sundry Expenses	0	0.00
13,820	1,200	3032.3	Asset Management Equipment Purchase and Hire	3,000	150.00
3,000	15,600	3032.92	Motor Vehicles	15,600	0.00
			<b>Section 94 Expenses</b>		
114,483	115,000	2208.1	Salaries and Oncosts	118,300	2.87
8,693	1,000	2208.2	Section 94 - Administration Expenses	5,200	420.00
1,800	1,000	2208.4	Section 94 - Consultants	2,000	100.00
8,000	8,500	2208.92	Motor Vehicles	8,500	0.00
			<b>Other Asset Management Planning Costs</b>		
17,287	15,000	3031.1	Asset Management Consultancy Services	15,000	0.00
7,607	40,000	3031.2	Asset Revaluation Services	40,000	0.00
62,924	53,500	3031.3	Specialist Condition Assessment Services	23,500	(56.07)
3,498	15,000	3031.6	Asset Management Plans	10,000	(33.33)
			<b>Asset Management Software</b>		
25,137	27,100	3033.1	Software - Assetic Predictor	29,100	7.38
4,207	5,500	3033.2	Software - Assetic Reflect Asset Support	5,500	0.00
15,255	17,500	3033.3	Software - Assetic Reflect Road Asset Management	17,500	0.00
4,207	5,500	3033.4	Software - Assetic Reflect Parks Asset Management	5,500	0.00
0	2,000	3033.5	Software - Assetedge Recover Annual Fee	0	(100.00)
			<b>Indirect Costs</b>		
228,900	223,900	3039.91	Support Services Allocated	236,900	5.81
(927,200)	(866,900)	3039.910a	Support Services Reallocated	(913,000)	5.32
<b>10,876</b>	<b>156,900</b>		<b>Total Operating Expenses</b>	<b>133,900</b>	
<b>(10,876)</b>	<b>(156,900)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(133,900)</b>	<b>(14.66)</b>
0	0		Add Back Depreciation	0	
<b>(10,876)</b>	<b>(156,900)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(133,900)</b>	<b>(14.66)</b>
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	0	4641.001	Less Transfer to Reserves	0	
	31,200	4642.001	Add Transfer from Reserves	0	
	15,000	4643.001	Add Capital Income	0	
	0	4644	Less Capital Purchases	0	
	125,500	4645.001	Add Section 94 Levies Applied	134,000	
	<b>14,800</b>		<b>Cash Result after Capital Movements</b>	<b>100</b>	

PROJECTS & COMMERCIAL DEVELOPMENT					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING EXPENSES</b>		
			<b>Projects &amp; Commercial Development</b>		
215,747	227,400	3009.1	Salaries & Oncosts	239,500	5.32
7,000	8,400	3009.92	Motor Vehicles	8,400	0.00
			<b>Other Expenses</b>		
764	20,500	3012.1	Property Consultancy Services	10,000	(51.22)
271	8,900	3012.2	Survey Services	8,000	(10.11)
3,196	10,400	3012.3	Property Maintenance Services	10,000	(3.85)
4,877	0	3012.4	Sundry Expenses	0	0.00
			<b>Indirect Costs</b>		
76,000	78,500	3019.91	Support Services	84,300	7.39
<b>307,855</b>	<b>354,100</b>		<b>Total Operating Expenses</b>	<b>360,200</b>	<b>1.72</b>
<b>(307,855)</b>	<b>(354,100)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(360,200)</b>	<b>1.72</b>
0	0		Add Back Depreciation	0	
<b>(307,855)</b>	<b>(354,100)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(360,200)</b>	<b>1.72</b>
			<b>Capital Movements</b>		
	0	4740.001	Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	25,000	4646.101	Add Transfer from Reserves	100,000	
	0	4047	Add Capital Income	0	
	25,000	4680	Less Capital Purchases	100,000	
	0		Add Section 94 Levies Applied	0	
	<b>(354,100)</b>		<b>Cash Result after Capital Movements</b>	<b>(360,200)</b>	

EMERGENCY SERVICES AND FLOODS					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Operating Grants</b>		
67,847	44,200	1771.17	North Byron FRMS&P	0	(100.00)
0	0	1771.18	Emergency Service Levy Subsidy	122,500	New
			<b>Rural Fire Service Operating Grants</b>		
144,078	150,000	1651.1	Bush Fire - Operations	150,000	0.00
			<b>Rural Fire Service Other Income</b>		
22,282	30,000	1652.1	Donations	22,000	(26.67)
23,047	20,000	1652.4	RFS - Ballina	23,000	15.00
16,950	20,000	1652.5	RFS - Tweed	17,000	(15.00)
<b>274,204</b>	<b>264,200</b>		<b>Total Operating Revenues</b>	<b>334,500</b>	<b>26.61</b>
			<b>OPERATING EXPENSES</b>		
			<b>Emergency Services</b>		
1,446	13,300	2999.13	Depreciation	10,800	(18.80)
			<b>Rural Fire Service Contributions</b>		
181,678	228,500	2831.1	Contrib to Bush Fire Fighting Fund	326,200	42.76
84,847	52,800	2831.2	Contrib to NSW Fire Brigades	103,900	96.78
44,488	93,100	2831.3	Contrib to SES	66,800	(28.25)
			<b>Rural Fire Service Operating Expenses</b>		
5,280	11,300	2837.1	Phone Calls Duty Officer	6,000	(46.90)
0	7,900	2837.9	Telephone Calls	6,000	(24.05)
9,931	5,100	2838.22	Immediate Reception/Despatch	10,000	96.08
23,098	33,100	2839	Petrol and Oil	30,000	(9.37)
45,560	21,700	2840	Bush Fire Vehicles Maint and Repair	45,000	107.37
13,925	7,900	2841.1	Electricity	14,000	77.22
0	700	2841.3	Freight	500	(28.57)
15,335	6,100	2841.5	Insurance	16,000	162.30
0	1,700	2841.9	Pumps Maint and Repair	1,000	(41.18)
0	8,600	2841.11	Bush Fire Radios Maint and Repair	6,000	(30.23)
4,490	40,500	2841.13	Stations/Sheds Maint and Repair	20,500	(49.38)
27,572	24,300	2841.14	Sundry Expenses Bushfire	25,000	2.88
4,160	0	2841.19	Office Maintenance	5,000	New
25,395	20,000	2841.21	RFS - Ballina	23,000	15.00
16,879	20,000	2841.22	RFS - Tweed	17,000	(15.00)
22,147	30,000	2841.23	Donations Dispersed to Various Brigades	22,000	(26.67)
9,382	2,900	2999.10	Depreciation	2,900	0.00
			<b>Other Emergency Service Expenses</b>		
30,359	31,900	2842.1	Combined Local Emergency Management Committee (LEMC)	32,000	0.31
			<b>Flood Management</b>		
1,591	1,700	3045.1	Floodplain Management Authority Membership	1,800	5.88
15,837	15,700	3045.3	Brunswick Rvier Flood Warning Telemetry	16,000	1.91
1,923	5,200	3045.4	Marshall's Creek Investigation	5,200	0.00
101,771	125,000	3045.22	North Byron FRMS&P	15,000	(88.00)
			<b>Indirect Costs</b>		
154,700	157,700	3059.91	Support Services Allocated	170,000	7.80
<b>845,540</b>	<b>966,700</b>		<b>Total Operating Expenses</b>	<b>997,600</b>	<b>3.20</b>
<b>(571,335)</b>	<b>(702,500)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(663,100)</b>	<b>(5.61)</b>
9,382	16,200		Add Back Depreciation	13,700	
<b>(561,954)</b>	<b>(686,300)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(649,400)</b>	<b>(5.38)</b>
			<b>Capital Movements</b>		
	0	4740.001	Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	124,500	4046.101	Add Transfer from Reserves	0	
	179,400	4047	Add Capital Income	0	
	273,100	4742	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	<b>(655,500)</b>		<b>Cash Result after Capital Movements</b>	<b>(649,400)</b>	

DEPOT AND FLEET MANAGEMENT					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Depot Services - Fees and Charges</b>		
4,100	4,500	1701.2	Photocopy Income	4,500	0.00
0	1,100	1701.3	Sundry Sale of Material	1,100	0.00
			<b>Depot Services - Fees and Charges - Internal</b>		
195,700	197,500	1703.2	Stores Handling Charges	199,000	0.76
51,800	52,300	1703.3	Contribution to Depot from Water	54,000	3.25
51,800	52,300	1703.4	Contribution to Depot from Sewer	54,000	3.25
			<b>Contributions</b>		
269,853	261,000	1715.1	Staff - Contributions to Vehicles	270,000	3.45
<b>573,253</b>	<b>568,700</b>		<b>Total Operating Revenues</b>	<b>582,600</b>	<b>2.44</b>
			<b>OPERATING EXPENSES</b>		
			<b>Depot Operating Expenses</b>		
335,331	252,300	3071.1	Depot and Fleet Management - Wages and Oncosts	340,000	34.76
12,947	5,200	3071.2	Training Room Expenses	0	(100.00)
19,666	10,700	3071.3	Stores - Plant	5,000	(53.27)
19,021	14,400	3071.4	Store Operating Expenses	25,000	73.61
8,908	13,800	3071.5	Stores and Materials - Freight	9,000	(34.78)
599	5,100	3071.6	Two Way Radio Expenses	2,000	(60.78)
135,980	92,000	3071.7	Depot Sundry Expenses	120,000	30.43
29,615	41,200	3071.8	Depot Maintenance	40,000	(2.91)
1,133	0	3071.12	Obsolete Stock Writeoff	0	0.00
(2,342)	0	3071.13	Stocktake Adjustment	0	0.00
			<b>Workshop Operating Expenses</b>		
51,041	33,300	3071.11	Workshop Operating Expenses	50,000	50.15
16,915	37,900	2999.5	Depreciation	17,000	(55.15)
			<b>Plant Operations</b>		
1,677,223	1,723,400	3083.1	Plant Running Expenses	1,750,000	1.54
(3,168,041)	(2,777,900)	1705.1	Internal Hire Charges	(3,200,000)	15.19
1,014,826	797,000	2999.152	Depreciation	1,015,000	27.35
			<b>Other Expenses</b>		
6,906	9,900	3081.3	Fleet Management Costs	15,000	51.52
15,222	55,000	3081.4	Fringe Benefits Tax - Fleet	55,000	0.00
19,723	12,300	3081.7	CI - AusFleet	22,600	83.74
			<b>Indirect Costs - Fleet and Depot</b>		
401,100	419,600	3089.91	Support Services Allocated	499,500	19.04
<b>595,772</b>	<b>745,200</b>		<b>Total Operating Expenses</b>	<b>765,100</b>	<b>2.67</b>
<b>(22,518)</b>	<b>(176,500)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(182,500)</b>	<b>3.40</b>
1,031,741	834,900		Add Back Depreciation	1,032,000	
<b>113,462</b>	<b>658,400</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>849,500</b>	<b>29.02</b>
			<b>Capital Movements</b>		
	0	4752.001	Less Loan Principal Repayments	0	
	658,400	4753.001	Less Transfer to Reserves	849,500	
	1,320,000	4049.101	Add Transfer from Reserves	1,204,000	
	0		Add Capital Income	0	
	1,320,000	4754.001	Less Capital Purchases	1,204,000	
	0		Add Section 94 Levies Applied	0	
	<b>0</b>		<b>Cash Result after Capital Movements</b>	<b>0</b>	

LOCAL ROADS AND DRAINAGE					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Operating Grants</b>		
54,000	54,400	1721.3	Street Lighting Subsidy	54,400	0.00
75,000	0	1721.17	Crime Prevention Lighting Grant	0	0.00
26,367	0	1721.19	OEH Bypass Biobanking	0	0.00
			<b>Annual Charges</b>		
299,602	296,500	1723.1	Stormwater Management Service Charge	303,000	2.19
			<b>Fees and Charges</b>		
3,665,772	2,876,800	1722.13	Income Pay Parking - Off Street (Existing Meters)	1,251,400	(56.50)
609,101	478,600	1724.1	Income Coupon Pay Parking Resident Stickers	164,200	(65.69)
273	1,200	1725.1	Road Closures	1,200	0.00
13,864	6,700	1725.2	Sundry Income	6,700	0.00
1,345	1,100	1725.9	Hire of Banner Poles	1,100	0.00
1,440	0	1725.33	Mullum Music Festival	0	0.00
75,958	122,100	1726.1	Private Works	30,000	(75.43)
<b>4,822,721</b>	<b>3,837,400</b>		<b>Total Operating Revenues</b>	<b>1,812,000</b>	<b>(52.78)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Urban Drainage Maintenance</b>		
326,932	275,700	3101.1	North - Urban Drainage Maintenance	357,600	29.71
114,257	195,600	3101.2	South - Urban Drainage Maintenance	277,500	41.87
44,994	10,800	3101.4	Belongil Mouth Cleaning	10,800	0.00
0	1,900	3101.5	Clarkes Beach Cleaning	1,900	0.00
2,526	0	3101.11	SGB Flood Pump Maintenance 4.5 Planned	0	0.00
719,599	623,100	2999.57	Depreciation - Urban Stormwater Drainage	719,600	15.49
			<b>Rural Drainage Maintenance</b>		
221,717	310,300	3105.1	Rural Drainage Maintenance	314,200	1.26
			<b>Urban Roads Maintenance</b>		
579,575	375,100	3111.1	Patching Planned	375,100	0.00
0	53,400	3111.3	Heavy Patching Planned	53,400	0.00
37,127	0	3111.5	Shoulder Grading	0	0.00
2,149	0	3111.7	Urban Roads - Mowing With Slas Plan 24	0	0.00
0	10,800	3111.14	Guardrail Repairs Plan	10,800	0.00
5,016	7,000	3111.19	Road Markings Planned	15,000	114.29
24,596	21,400	3111.27	Other Road Items	20,000	(6.54)
3,004	6,600	3111.28	Kerb and Gutter Maintenance	6,600	0.00
670	21,400	3111.29	Roadside Waste Removal	21,400	0.00
19,943	0	3111.31	Urban Roads - Cycleways Maint 36 Plan	0	0.00
0	23,200	3111.32	Lane Grading Planned	23,200	0.00
1,928,043	1,950,600	2999.111	Depreciation - Urban Roads Local	1,928,000	(1.16)
			<b>Urban Roads Cleaning</b>		
299,116	232,900	3115.1	Streetsweeper - Early Morning Planned	260,000	11.64
19,682	63,500	3115.2	Streetsweeper - Normal Hours Planned	60,000	(5.51)
			<b>CONTINUED ON NEXT PAGE</b>		

LOCAL ROADS AND DRAINAGE (Cont'd)					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
351,782	361,700	3121.1	<b>Lighting</b> Street Lighting Electricity Charges	355,000	(1.85)
50,006	0	3121.4	NSW Crime Prevention Grant 2017/18	0	0.00
8,735	51,700	3122.1	<b>CCTV</b> CCTV Monitoring and Maintenance	26,000	(49.71)
610,267	880,900	3125	<b>Sealed Rural Roads Maintenance</b> Patching	610,000	(30.75)
994	71,400	3125.3	Heavy Patching	20,000	(71.99)
104,331	132,400	3125.5	Shoulder Grading Planned	100,000	(24.47)
313,583	328,100	3125.7	Mowing with Slasher Planned	320,000	(2.47)
5,906	5,400	3125.8	Vegetation Control by Hand Planned	5,400	0.00
0	0	3125.9	Vegetation Control by Chemical Planned	5,000	New
277,676	171,200	3125.12	Roadside Tree Maintenance Planned	161,000	(5.96)
16,034	4,000	3125.13	Guidepost Repairs Plan 38	4,000	0.00
23,075	20,400	3125.14	Sealed Rural - Guardrail Repairs Plan 38	20,400	0.00
8,721	0	3125.19	Sealed Rural - Road Markings Plan	8,000	New
22,571	15,100	3125.27	Sealed Rural - Other Road Items Plan 38	15,100	0.00
4,840	2,200	3125.29	Roadside Waste Removal	2,200	0.00
1,380,319	1,349,400	2999.113	Depreciation - Sealed Rural Roads	1,380,300	2.29
435,385	440,900	3131	<b>Unsealed Rural Roads Maintenance</b> Unsealed Roads Maintenance	440,300	(0.14)
28,275	10,800	3131.7	Mowing with Slasher	10,800	0.00
2,966	2,900	3131.9	Vegetation Control by Chemical	2,900	0.00
5,850	14,400	3131.12	Roadside Tree Maintenance	14,400	0.00
1,851	6,600	3131.13	Guidepost Repairs	6,600	0.00
0	14,900	3131.14	Guardrail Repairs	14,900	0.00
705	900	3131.15	Unsealed Rural - Dead Animal Rem 41 Plan	900	0.00
1,329	5,400	3131.27	Other Road Items	5,400	0.00
0	17,400	3131.29	Unsealed Rural-R/side Waste Rem 43 Plan	17,400	0.00
112,342	130,800	2999.115	Depreciation - Unsealed Rural Roads	112,300	(14.14)
30,047	91,400	3135.25	<b>Bridge Maintenance</b> Timber Bridge Maintenance	43,400	(52.52)
24,274	6,200	3135.26	Concrete Bridges	6,200	0.00
0	5,300	3135.28	Helen Street Footbridge Annual Maintenance	5,300	0.00
239,628	323,600	2999.117	Depreciation - Bridges	553,100	70.92
66,489	57,900	3141.1	<b>Footpath Maintenance</b> Paved Footpath Maintenance	77,900	34.54
149,753	140,900	2999.123	Depreciation - Footpaths/Cycleways	149,800	6.32
146,758	161,100	3145.17	<b>Sign Maintenance</b> R & W Sign Maintenance	181,100	12.41
2,103	49,200	3145.18	General Sign Maintenance	29,200	(40.65)
62,344	122,100	3155.1	<b>Private Works</b> Various Jobs	30,000	(75.43)
642,975	1,090,000	3160.25	<b>Pay Parking</b> Pay Parking Expenditure	1,150,000	5.50
987	0	3160.26	Implementation of Additional Pay Parking	0	0.00
8,350	0	3160.27	Pay Parking - Other Expenses	0	0.00
94,703	0	3160.28	Pay Parking - Maintenance	0	0.00
128,125	0	3160.32	Merchant Fees Citibank	0	0.00
89,905	0	3160.33	Simple Pay Transaction Fees	0	0.00
142,803	0	3160.35	Pay Parking - Cash Collection Expenses	0	0.00
18,499	88,800	3160.36	Pay Parking Employee Costs	85,600	(3.60)
2,122	10,000	3160.37	Pay Parking - Signs	30,000	200.00
7,718	30,000	3160.38	Line Marking	30,000	0.00
105	0	3160.41	Belongil Parking management Strategy	0	0.00
0	0	3160.45	Byron Bay Pay Parking Time Limit Review	20,000	New
CONTINUED ON NEXT PAGE					



LOCAL ROADS AND DRAINAGE (Cont'd)					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
	0		<b>Bangalow Pay Parking</b>	0	0.00
7,436	0	3175.1	Bangalow Paid Parking Strategy	0	0.00
517	0	3175.2	Bangalow Paid Parking Implementation	0	0.00
	0		<b>Mullumbimby Parking Strategy</b>		
5,068	0	3177.1	Revise Time Limits	0	0.00
			<b>Other Expenses</b>		
6,394	4,500	3161.1	Bus Shelters	0	(100.00)
16,407	38,400	3161.2	Traffic Counts	30,000	(21.88)
224	2,100	3161.3	Traffic Accidents	1,500	(28.57)
11,518	0	3161.12	Flood & Storm Damage 47.5 Plan	0	0.00
8,005	12,000	3161.13	Community Bus & Life Education Van	10,000	(16.67)
361	0	3161.18	Asset Management	0	0.00
10,496	11,800	3161.36	Survey Investigation	12,000	1.69
171	1,400	3161.37	Banner Installations	500	(64.29)
2,959	2,100	3161.49	Maintenance Town Clock	0	(100.00)
10,240	14,000	3161.54	Small Plant Annual Charge	14,000	0.00
175,732	51,000	3161.80	Local Rd - Side Arm Hire 24.5	175,000	243.14
5,811	6,200	3161.108	Bangalow Wetland Maintenance	0	(100.00)
5,079	1,100	3161.113	Drains Software Annual Maintenance	5,100	363.64
291	0	3161.114	Permissive Occupancy Ovr Gordon St CPark	0	0.00
34,887	0	3161.116	Salaries not allocated to Projects	50,000	New
869	0	3161.118	Burns Street Open Drain Maintenance	0	0.00
905	0	3161.119	Lilly Pilly Drain Maintenance	0	0.00
7,461	5,500	3161.128	Rural Co-Op Society Drought Relief	0	(100.00)
29,519	12,600	3161.129	Blackspot and Safer Roads Grant Applications	5,000	(60.32)
0	10,000	3161.131	Child Pedestrian Road Safety Signage Cam	0	(100.00)
0	172,100	3161.132	Integrated Transport Management Strategy	5,000	(97.09)
94,313	96,800	2999.125	Depreciation - Parking Areas	94,300	(2.58)
0	4,000	2999.126	Depreciation - Bus Shelters & Services	4,000	0.00
		3173	<b>Byron Bay Stormwater Drainage Maintenance</b>		
17,635	62,600	3173.1	Tree Trimming, for street sweeper access	0	(100.00)
0	26,000	3173.11	Belongil Ck & Broken Hd to Cape ByronCMP	0	(100.00)
			<b>Depreciation</b>		
0	1,698,500	2999.130	Depreciation	1,650,500	(2.83)
			<b>Debt Servicing</b>		
211,322	368,500	3168.1	Interest on Loans	295,100	(19.92)
			<b>Indirect Costs</b>		
2,141,700	2,429,800	3169.91	Support Services Allocated	2,494,900	2.68
<b>12,906,995</b>	<b>15,565,500</b>		<b>Total Operating Expenses</b>	<b>15,412,900</b>	<b>(0.98)</b>
<b>(8,084,274)</b>	<b>(11,728,100)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(13,600,900)</b>	<b>15.97</b>
4,623,997	6,317,700		Add Back Depreciation	6,591,900	
<b>(3,460,277)</b>	<b>(5,410,400)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(7,009,000)</b>	<b>29.55</b>
			<b>Capital Movements</b>		
	214,800	4764.001	Less Loan Principal Repayments	374,300	
	6,610,600	4765.001	Less Transfer to Reserves	4,058,600	
	10,542,300	4052.101	Add Transfer from Reserves	8,164,000	
	23,019,000	4053	Add Capital Income	19,071,100	
	29,667,000	Misc	Less Capital Purchases	29,986,800	
	1,074,900	4054.101	Add Section 94 Levies Applied	6,942,500	
	<b>(7,266,600)</b>		<b>Cash Result after Capital Movements</b>	<b>(7,251,100)</b>	

ROADS AND MARITIME SERVICES					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>External Contributions</b>		
699,560	861,000	1745.1	Regional Roads Block Grant	861,000	0.00
395,036	0	1745.22	Natural Disaster 4 June 2016	0	0.00
1,438,699	0	1745.23	Natural Disaster 31 March 2017	0	0.00
<b>2,533,295</b>	<b>861,000</b>		<b>Total Operating Revenues</b>	<b>861,000</b>	<b>0.00</b>
			<b>OPERATING EXPENSES</b>		
108,742	301,600	<b>3211</b>	<b>Planned Regional Roads 306</b>	229,400	(23.94)
1,130	83,700	3211.1	REG - Patching	25,000	(70.13)
73,080	17,600	3211.3	REG - Heavy Patching	73,000	314.77
11,919	14,500	3211.5	REG - Shoulder Grading	15,000	3.45
6,478	43,400	3211.7	REG - Roadside Slashing	37,000	(14.75)
183	13,300	3211.8	REG - Veg Control by Hand	13,300	0.00
0	8,600	3211.9	REG - Veg Control by Chemical	0	(100.00)
303	30,400	3211.11	REG - Other Road Drainage Maintenance	30,100	(0.99)
463	21,400	3211.12	REG - Roadside Tree Maintenance	21,000	(1.87)
157	8,800	3211.14	Reg - 306 Guardrail Rep & Install Plan	100	(98.86)
99	1,600	3211.17	REG - Regularly and Warning Sign Maintenance	0	(100.00)
0	23,400	3211.19	REG - Road Markings	0	(100.00)
0	22,400	3211.22	REG - Traffic Facilities	0	(100.00)
810	5,500	3211.26	REG - Concrete Bridge	800	(85.45)
14,121	7,000	3211.43	Regional Road 463 - Other Road Items	14,100	101.43
453,457	487,100	<b>3213</b>	<b>Planned Regional Roads 545</b>	485,300	
23,032	37,500	3213.1	REG 545 - Patching	24,400	(34.93)
59,100	87,900	3213.3	REG 545 - Heavy Patching	87,900	0.00
43,804	2,400	3213.5	REG 545 - Shoulder Grading	43,800	1,725.00
84,069	2,200	3213.7	REG 545 - Roadside Slashing	84,000	3,718.18
82,541	5,400	3213.8	REG 545 - Veg Control by Hand	82,500	1,427.78
0	14,600	3213.9	REG 545 - Veg Control by Chemical	0	(100.00)
3,325	2,400	3213.11	REG 545 - Other Road Drainage Maintenance	3,300	37.50
18,758	34,700	3213.12	REG 545 - Roadside Tree Maintenance	18,700	(46.11)
1,062	1,100	3213.13	REG 545 - Guidepost Maintenance	1,000	(9.09)
7,498	1,100	3213.14	REG 545 - Guiderepairs	7,400	572.73
67,971	3,000	3213.17	REG 545 - R & W Sign Maintenance	67,900	2,163.33
4,177	35,800	3213.19	REG 545 - Road Markings	4,100	(88.55)
362	2,700	3213.22	REG 545 - Traffic Facilities	2,700	0.00
0	245,100	3213.24	REG 545 - Bitumen Reseal	0	(100.00)
13,618	3,000	3213.26	REG 545 - Concrete Bridge Plan	13,600	353.33
43	0	3213.34	REG 545 - Dead Animal Removal Plan	0	0.00
44,098	8,200	3213.43	Regional Road 545 - Other Road Items	44,000	436.59
61,891	47,600	<b>3214</b>	<b>Planned Regional Roads 679</b>	61,300	28.78
77,498	24,700	<b>3216</b>	<b>Planned Regional Roads 689</b>	85,000	244.13
2,403,949	0	Various	<b>Flood Damage/Maintenance</b>	0	0.00
			<b>Indirect Costs</b>		
394,400	408,500	3219.91	Support Services Allocated	508,200	24.41
<b>3,561,828</b>	<b>1,269,500</b>		<b>Total Operating Expenses</b>	<b>1,369,200</b>	<b>7.85</b>
<b>(1,028,533)</b>	<b>(408,500)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(508,200)</b>	<b>24.41</b>
<b>(1,028,533)</b>	<b>(408,500)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(508,200)</b>	<b>24.41</b>
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
155,000	4055		Add Transfer from Reserves	0	
155,000	4056		Add Capital Income	155,000	
310,000	Misc		Less Capital Purchases	155,000	
0	4057.101		Add Section 94 Levies Applied	0	
<b>(408,500)</b>			<b>Cash Result after Capital Movements</b>	<b>(508,200)</b>	

OPEN SPACE AND RECREATION					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Operating Grants</b>		
201,165	204,200	1755.8	Department of Lands - cont to Crown Lands maintenance	206,500	1.13
27,225	27,500	1755.9	Department of Lands - cont to foreshores maintenance	28,300	2.91
(271)	0	1755.30	Public Works Nat Disaster March 2017	0	0.00
248	0	1755.34	Apex Park Light Pole	0	0.00
10,000	0	1755.35	Donated Funds for Lawson St	0	0.00
3,200	0	1755.36	Bangalow Cemetery Road Repairs	0	0.00
48,000	0	1755.37	Bush Regeneration - Blindmouth	0	0.00
25,000	0	1755.38	Bush Regeneration à 5 Bridge Replaceme	0	0.00
3,890	0	1755.39	NPWS Works Clarkes Beach	0	0.00
			<b>User Charges - Sportsfield Income</b>		
9,306	7,300	1758	Sportsfield User Income	5,400	(26.03)
			<b>User Charges - Tennis Court Income</b>		
1,535	3,400	1759.1	Suffolk Park Tennis Courts	3,400	0.00
			<b>Other Income</b>		
119,054	130,000	1760.4	Surf Life Saving	130,000	0.00
127,331	0	1760.5	Special Events Response and Mitigation	0	0.00
			<b>Fees and Charges</b>		
181,378	240,000	1761.1	Public Cemeteries Income	240,000	0.00
			<b>Community - Licence Fees - Temporary</b>		
0	2,200	1190.1	Other Community	2,200	0.00
			<b>Operational - Licence Fees - Temporary</b>		
21,965	7,500	1193.1	Use of Council Land - Events	7,500	0.00
			<b>Crown - Licence Fees Temporary Use</b>		
26,761	30,300	1197.1	Use of Crown Reserve	30,300	0.00
			<b>Other - Licence Fees - Access</b>		
71,236	116,000	1200.1	Commercial Activities	116,000	0.00
			<b>Tyagarah Aerodrome</b>		
41,772	40,000	1204.1	Operational Leases	27,400	0.00
4,540	3,100	1204.2	User Charges	8,000	0.00
31,245	20,000	1204.4	Landing Fees	20,000	0.00
11,638	12,100	1204.5	Parking Fees	6,000	(50.41)
<b>966,220</b>	<b>843,600</b>		<b>Total Operating Revenues</b>	<b>831,000</b>	<b>(1.49)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Operational Lease/Rental Contracts</b>		
13,254	13,700	2370.1	Aerodrome Crown Lease	13,700	0.00
			<b>Planned Parks</b>		
396,996	397,000	3231.1	Streets and Parks - Waste Collection and Disposal - Council	397,000	0.00
0	36,600	3231.1	Streets and Parks - Waste Collection and Disposal - Crown	36,600	0.00
(43,404)	(43,400)	3231.3	Subsidy from Waste Management	(43,400)	0.00
11,672	21,300	3235.1	Parks and Reserves Maint - Rural	21,300	0.00
410,141	442,200	3235.2	Parks and Reserves Maint - Byron Bay	445,000	0.63
379,422	310,200	3235.3	Parks and Reserves Maint - Mullumbimby	310,200	0.00
186,093	163,400	3235.5	Parks and Reserves Maint - Ocean Shores	163,400	0.00
2,476	1,500	3235.6	Parks and Reserves Maint - Suffolk Park	1,500	0.00
164,668	130,200	3235.7	Parks and Reserves Maint - Bangalow	130,200	0.00
90,910	64,100	3235.8	Parks and Reserves Maint - Brunswick Hd	64,100	0.00
13,154	65,600	3235.9	Parks and Reserves Maint - Illegal Waste Removal	65,600	0.00
14,360	7,400	3235.17	Small Plant Annual Charge	7,400	0.00
7,350	35,300	3235.22	School Leavers Clean Up	35,300	0.00
172,679	251,900	3235.28	Apex Park Maintenance	260,000	3.22
87,268	70,500	3235.47	Urban Roadside Veg Control by Hand	70,500	0.00
13,401	20,200	3235.48	Urban Roadside Veg Control by Chem	20,200	0.00
181,700	203,500	3235.50	Urban Roadside Tree Maintenance	203,500	0.00
281,305	0	3236	Parks and Reserves Maint - Crown	0	0.00
7,452	4,300	3236.1	Parks and Reserves Maint - Rural - Crown	7,500	74.42
166,314	111,000	3236.2	Parks and Reserves Maint - Byron Bay - Crown	111,000	0.00
39,652	22,100	3236.3	Parks and Reserves Maint - Mullumbimby - Crown	39,000	76.47
9,950	10,000	3236.5	Parks and Reserves Maint - Ocean Shores - Crown	10,500	5.00
52,069	80,000	3236.8	Parks and Reserves Maint - Brunswick Heads- Crown	50,000	(37.50)
328	0	3236.9	Parks-Illegal Waste Remo-Crown Plan 22	0	0.00
5,539	5,000	3238.1	Tennis Court Maintenance	1,800	(64.00)
CONTINUED ON NEXT PAGE					

OPEN SPACE AND RECREATION (Cont'd)					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>Sportsfields Maintenance</b>		
94,103	40,400	3248.1	Byron Bay Recreational Sports Fields - Council - Rev	75,000	85.64
17,645	43,600	3248.6	B/Bay - Rec Maint Upgrade - Council - Special Rate and Rev	45,000	3.21
15,702	13,600	3250.1	New Brighton Sports Fields - Council - Rev	15,000	10.29
3,258	9,500	3250.3	New Brighton - Maint Upgrade - Council - Special Rate	15,000	57.89
36,149	25,200	3251.1	Suffolk Park - Oval - Council	25,200	0.00
9,400	10,100	3251.3	Suffolk Park - Maint Upgrade Cncil	10,100	0.00
111,075	38,400	3252.1	Bangalow - Schultz - Council	60,000	56.25
14,495	57,900	3252.6	Bangalow - Maint Upgrade - Council	30,000	(48.19)
28,345	19,700	3253.1	Mullumbimby - Rec Barry Lom - Crown	30,000	52.28
0	8,500	3253.4	Mullum - Rec Maint Upgde - Crown	8,500	0.00
27,196	18,400	3254.1	Mullumbimby - Pine Soccer - Crown	27,000	46.74
7,988	21,800	3254.3	Mullum -Pine Maint Upgrade - Crown	15,000	(31.19)
0	1,100	3255.1	Eureka Sports Fields - Crown - Rev	500	(54.55)
48,056	45,400	3256.1	Brunswick Heads Sports Fields - Crown - Rev	50,000	10.13
13,360	23,200	3256.6	B/Heads Maint Upgrade - Crown - Special Rate	24,000	3.45
42,022	70,600	3259	Shara Boulevard Sportsfields	60,000	(15.01)
			<b>Open Space &amp; Recreation Projects</b>		
3,024	6,400	3258.1	Recreational Needs Assessment	0	(100.00)
0	8,000	3258.6	Ironbark Ave Reserve Rock Deterrant	0	(100.00)
800	0	3258.8	Suffolk Park Rec Ground Plan of Manageme	0	0.00
4,545	0	3258.13	Mullum Depot Shed	0	0.00
5,409	44,600	3258.14	Plan of Management Bangalow Rec Grounds	0	(100.00)
72,052	0	3258.15	Rail Corridor Contamination Rehab	0	0.00
4,880	0	3258.16	Public Hearing - Railway Park	0	0.00
0	50,000	3258.17	Concept plans for upgrade of Byron Bay Main Beach Foreshore	0	(100.00)
0	0	3258.18	Develop Concept Plans for Butler Street Reserve	30,000	New
8,017	0	3258.19	Special Events - No Camping Message Boards	0	0.00
0	30,000	3258.21	Landscaping works in the Byron Rail Corridor	0	(100.00)
28,870	20,000	3258.22	Byron Community Market Temp Relocation	0	(100.00)
0	9,500	3258.23	Integrated Weed & Pest Management Policy Implementation	0	(100.00)
0	0	3258.25	Byron Skate Park and Recreation Hub	0	0.00
0	0	3258.26	Boating infrastructure plan (Rec Needs Action)	0	0.00
0	0	3258.28	Feasibility Study - Mullum Pool	0	0.00
0	0	3258.29	Renewal of playground equipment - Shire wide	0	0.00
			<b>Planned Miscellaneous</b>		
138,436	135,500	3263.1	Continual Town/Reserves Cleaning	135,500	0.00
41,504	60,500	3263.3	Urban Tree Management	60,500	0.00
94,886	100,900	3263.5	Steam Weeding & Graffiti Removal Team	100,900	0.00
0	1,100	3263.7	NSW EPA Clean Up & Prevention	0	(100.00)
24,230	13,300	3263.8	Insurance	25,500	91.73
2,749	0	3263.11	Bush Regeneration Bio Banking	0	0.00
0	8,000	3263.12	Bangalow Historical Trail	0	(100.00)
4,000	0	3263.13	Contribution to Electric Vehicle Forum	0	0.00
14,631	0	3263.14	Crown Lease Costs	0	0.00
0	30,000	3263.17	Brunswick Heads Skate Park Renewal	0	(100.00)
0	159,500	3263.18	Mullumbimby Skate Park Renewal	0	(100.00)
21,078	33,100	3264.1	Bushfire Hazard Reduction - Council Land	33,000	(0.30)
596,352	582,900	3267.1	Cont to Surf Life Saving - Non Income Crown Reserves	580,000	(0.50)
548,903	580,100	2999.78	Depreciation - Sporting Grounds	548,900	(5.38)
434,937	390,200	2999.79	Depreciation - Parks gardens & Lakes	434,900	11.46
			<b>CONTINUED ON NEXT PAGE</b>		

OPEN SPACE AND RECREATION (Cont'd)					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>Planned Beaches/Crown Reserves</b>		
286	24,300	3285.1	Foreshores Maintenance	20,000	(17.70)
23,371	30,900	3285.2	Beach Walkways Maintenance	35,200	13.92
71,812	76,100	2999.12	Depreciation - Beaches	71,800	(5.65)
			<b>Planned Cemeteries</b>		
18,422	12,900	3301.1	Byron Bay Cemetery Interments	16,100	24.81
17,352	24,200	3301.2	Byron Bay Cemetery Maintenance	30,300	25.21
1,750	2,200	3301.3	Small Plant Annual Charge	2,800	27.27
2,833	0	3301.4	Payroll Tax 95.1	0	0.00
27,215	30,300	3305.1	Mullumbimby Cemetery Interments	37,000	22.11
131,000	107,900	3305.2	Mullumbimby Cemetery Maintenance	109,000	1.02
1,692	5,500	3311.1	Clunes Cemetery Interments	1,900	(65.45)
21,335	21,200	3311.2	Clunes Cemetery Maintenance	25,000	17.92
10,481	17,100	3315.1	Bangalow Cemetery Interments	13,900	(18.71)
17,466	52,300	3315.2	Bangalow Cemetery Maintenance	40,400	(22.75)
			<b>Aerodrome Costs</b>		
18,284	15,800	3321.1	Mowing	15,800	0.00
2,945	0	3321.4	Insurance	1,100	New
0	0	3321.8	Remedial Drainage Works	5,500	New
1,509	9,100	3321.9	Airstrip Levelling	9,100	0.00
73,414	64,900	3321.11	Airfield Inspections	67,000	3.24
9,662	5,000	3321.95	Rates & Water Charges	5,000	0.00
2,812	5,600	2999.124	Depreciation Aerodrome	2,800	(50.00)
			<b>Bush Regeneration Team</b>		
185,903	189,800	3323.1	Bush Regeneration Team	195,700	3.11
11,703	10,000	3323.2	Op Costs - Bush Regeneration Team	10,000	0.00
0	0	3323.6	Bush Regeneration Sunrise Boulevard & Butler Street Reserve Bu	81,700	New
10,000	10,000	3323.92	Motor Vehicle	10,000	0.00
			<b>Debt Servicing</b>		
57,161	48,800	3318.1	Interest on Loans	43,000	(11.89)
			<b>Indirect Costs</b>		
1,052,900	1,130,800	3319.91	Support Services Allocated	1,156,300	2.26
<b>7,062,857</b>	<b>7,029,300</b>		<b>Total Operating Expenses</b>	<b>6,867,800</b>	<b>(2.30)</b>
<b>(6,096,637)</b>	<b>(6,185,700)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(6,036,800)</b>	<b>(2.41)</b>
1,058,463	1,052,000		Add Back Depreciation	1,058,400	
<b>(5,475,923)</b>	<b>(5,133,700)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(4,978,400)</b>	<b>(3.03)</b>
			<b>Capital Movements</b>		
	86,000	4833.001	Less Loan Principal Repayments	91,700	
	149,700	4834.001	Less Transfer to Reserves	149,700	
	2,316,300	4058.101	Add Transfer from Reserves	1,885,400	
	238,200	4059	Add Capital Income	2,585,000	
	3,273,900	4835/4841	Less Capital Purchases	4,102,500	
	1,533,900	4060.101	Add Section 94 Levies Applied	681,700	
	<b>(4,554,900)</b>		<b>Cash Result after Capital Movements</b>	<b>(4,170,200)</b>	

WASTE AND RECYCLING SERVICES					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Collection &amp; Disposal Charges - External Users</b>		
826,765	916,100	1801.1	Commercial - Annual Charges	872,200	(4.79)
1,206,923	1,355,700	1801.3	Annual Waste Operations Charge	1,411,600	4.12
21,067	0	1801.4	National Parks Public Bins	24,800	New
0	6,400	1801.5	Crown Bins Brunswick Hds Boat harbour	7,000	9.38
			<b>Collection &amp; Disposal Charges - Internal Users</b>		
353,600	390,200	1805.2	Streets and Parks (Bins) - Parks - Internal Charge	390,200	0.00
			<b>Other Income</b>		
17,160	19,100	1807.1	Lease - 1 Dingo Lane East	21,000	9.95
4,618	3,200	1807.2	Myocum Land Agistment	3,300	3.13
34,733	24,000	1807.3	Manse Road Property	26,400	10.00
			<b>Waste Disposal Charges - External Customers</b>		
2,158,444	2,551,100	1811.1	Waste Disposal Fees - Self haul	2,776,100	8.82
122,058	160,000	1811.3	Sale of Scrap Metal	150,000	(6.25)
164,916	121,700	1811.13	Byron Shire Second Hand Shop	160,000	31.47
0	23,400	1811.15	Sale of Australian Carbon Credit Units	7,500	(67.95)
74,102	74,000	1811.17	Better Waste & Recycling Fund 2013-15	75,000	1.35
5,925	0	1811.18	Organics Collections Systems Funding	0	0.00
81,760	0	1811.22	Litter Prevention Project	0	0.00
15,000	0	1811.23	Public Drinking Water Fountain	0	0.00
75,819	150,000	1811.24	CDS Kerbside Refund Revenue	150,000	0.00
2,006	0	1811.25	Rebate and Removal of EWaste	1,000	New
0	0	1811.26	Rebate & Removal of Bulk Cardboard	2,500	New
0	25,000	1811.27	Own It & Act Grant	0	(100.00)
0	55,000	1811.28	Butt Free Byron Shire Phase 2 Grant	0	(100.00)
			<b>Operating Grants</b>		
58,067	96,100	1641.1	Pensioner Subsidy	58,700	(38.92)
			<b>Fees and Charges - Domestic</b>		
4,258,992	4,744,100	1645.1	Domestic Waste Management Charges	4,953,100	4.41
(105,586)	(126,100)	1645.2	Pensioner Abandonements	(104,800)	(16.89)
474	0	1645.4	Compost Bins	0	0.00
3,863	0	1645.8	Kitchen Caddie & Compost Bin Subsidy	0	0.00
<b>9,380,707</b>	<b>10,589,000</b>		<b>Total Operating Revenues</b>	<b>10,985,600</b>	<b>3.75</b>
			<b>OPERATING EXPENSES</b>		
			<b>Myocum Landfill</b>		
411,842	492,800	3413.1	Management Costs	498,000	1.06
			<b>Myocum Transfer Station</b>		
776,482	0	3414.1	Management Costs	0	0.00
116,215	0	3414.2	Gatehouse Operations	0	0.00
3,906	0	3414.3	Weighbridge Maintenance	0	0.00
3,599	1,303,700	3414.4	Transfer Station Operations	1,372,000	5.24
178	0	3414.6	Street Sweeping	0	0.00
0	5,000	3414.7	Waste Tyre Collection	15,000	200.00
11,852	0	3414.9	Ewaste Collection	0	0.00
24,360	0	3414.13	Hazardous Waste Management	0	0.00
402,419	0	3414.14	Green Waste Operations	0	0.00
99,766	102,200	3414.17	Second Hand Shop Operations	135,000	32.09
1,248,383	2,630,100	3414.19	Mixed Waste Transport & Disposal	2,713,600	3.17
197,420	0	3414.21	Inert Waste Transport and Disposal	0	0.00
42,638	50,000	3414.22	Recycling Transport and Disposal	44,500	(11.00)
1,917	0	3414.23	Loss of Income due to Break In	0	0.00
			<b>CONTINUED ON NEXT PAGE</b>		



WASTE AND RECYCLING SERVICES (Cont'd)					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>Kerbside Collection</b>		
394,516	330,000	3415.1	Management Costs	319,900	(3.06)
486,363	490,000	3415.2	Domestic Residual Collection	490,000	0.00
468,437	475,000	3415.3	Domestic Recycling Collection	480,000	1.05
580,423	691,300	3415.4	Recycling Transport and Disposal	687,500	(0.55)
471,670	479,000	3415.5	Domestic Organics Collection	505,500	5.53
282,364	759,400	3415.6	Organics Disposal	525,000	(30.87)
151,553	153,000	3415.7	Commerical Collection	165,000	7.84
424,951	425,000	3415.8	Council Street and Park Bins	452,000	6.35
7,573	10,000	3415.11	Special Event Recycling and Waste Collection	10,000	0.00
47,165	0	3415.12	Public Place Recycling Trial	0	0.00
0	150,000	3415.14	Public Place Bin Maintenance & Cleaning	0	(100.00)
143,681	6,400	3415.21	Public Place Bin Maintenance & Cleaning	160,000	2,400.00
0	12,500	3415.22	Dog Waste Bags and Dispensers	50,000	300.00
0	18,500	3415.23	Public Cigarette Bins	18,500	0.00
0	0	3415.24	Organics Transport	180,500	
			<b>Other Expenditure</b>		
741	400	3416.1	Clean Up Australia Day	1,000	150.00
146,080	127,100	3416.2	Education and Promotion	145,000	14.08
182,681	83,000	3416.3	Waste Management Strategy (Implementation)	103,000	24.10
31,836	31,700	3416.4	Contribution to NEWF	32,000	0.95
0	5,300	3416.5	Dingo Lane East Property Maintenance/fee	6,000	13.21
7,079	0	3416.6	Compost Bins	0	0.00
30,458	26,700	3416.7	3 & 29 Manse Road, Myocum Maintenance	17,400	(34.83)
2,758	2,600	3416.14	Insurance	2,900	11.54
150,025	0	3416.17	Waste Compliance Program	60,000	New
0	0	3416.18	Agents Commission on Sale of Land	0	0.00
84,159	115,800	3416.19	Butler St Landfill Contamination Assessment	10,000	(91.36)
0	56,700	3416.20	Plastic Reduction Project	93,300	64.55
98,134	0	3416.21	Litter Prevention Project	0	0.00
45,405	0	3416.22	Public Drinking Water Fountain	0	0.00
0	50,000	3416.23	Renewal of Weighbridge Software	0	(100.00)
0	190,000	3416.24	Illegal dumping and litter Education and Enforcement Program	192,000	1.05
0	1,500	3416.26	Own It & Act Grant	23,500	1,466.67
0	0	3416.27	Butt Free Byron Shire Phase 2 Grant	55,000	New
0	20,000	3416.28	Preliminary Investigations, Simpsons Ck	0	(100.00)
0	50,000	3416.29	Progression of Myocum Quarry as a RRC	0	(100.00)
0	10,000	3416.31	Positive Change for Marine Life	0	(100.00)
421,357	421,400	2999.54	Depreciation - Other Waste Management	500,300	18.72
			<b>Debt Servicing</b>		
239,346	122,200	3418.1	Interest on loans	116,000	(5.07)
			<b>Indirect Costs</b>		
387,000	421,400	3419.91	Support Services Allocated	448,800	6.50
295,700	300,000	2809.91	DWM Support Services Allocated	353,800	17.93
<b>9,070,155</b>	<b>10,619,700</b>		<b>Total Operating Expenses</b>	<b>10,982,000</b>	<b>3.41</b>
<b>310,552</b>	<b>(30,700)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>3,600</b>	<b>(111.73)</b>
0	421,400		Add Back Depreciation	500,300	
<b>310,552</b>	<b>390,700</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>503,900</b>	<b>28.97</b>
			<b>Capital Movements</b>		
	132,400	4961.101	Less Loan Principal Repayments	138,600	
	0	4962.101	Less Transfer to Domestic Waste Reserves	0	
	265,200	4962.101	Less Transfer to Waste Management Reserve	0	
	918,400	4963.101	Add Transfer from Domestic Waste Reserve	334,000	
	0	4963.101	Add Transfer from Waste Management Reserve	3,297,700	
	0	4964.101	Add Capital Income	0	
	911,500	4859	Less Capital Purchases	4,197,000	
	0	4965.101	Add Section 94 Levies Applied	200,000	
	0		Less Section 94 Works	0	
	<b>0</b>		<b>Cash Result after Capital Movements</b>	<b>0</b>	

**FIRST SUN HOLIDAY PARK**

FIRST SUN HOLIDAY PARK					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Fees and Charges</b>		
1,157,026	837,800	1261.1	Cabin Accommodation	718,200	(14.28)
1,622,584	1,210,600	1261.3	Tourist - Sites	852,400	(29.59)
17,959	0	1261.4	Income Adjustment for Fees in Advance	0	0.00
506,853	348,300	1261.5	Lodgings	241,800	(30.58)
270,185	182,700	1261.6	Safari Tent Income	93,900	(48.60)
25,019	21,100	1269.1	Washing Machine	11,600	(45.02)
2,345	0	1269.2	Other Income	0	0.00
5,777	0	1269.8	Beautify Byron Contribution	0	0.00
2,676	0	1269.9	WI-FI Sales	0	0.00
11,613	0	1269.11	Merchant Fees Collected	0	0.00
<b>3,622,037</b>	<b>2,600,500</b>		<b>Total Operating Revenues</b>	<b>1,917,900</b>	<b>(26.25)</b>
			<b>OPERATING EXPENSES</b>		
1,549	2,000	2511.1	Advertising / Marketing / Sponsorships	6,000	200.00
1,346	500	2511.3	Conference & Seminar Cost	1,200	140.00
926,878	743,100	2511.4	Management Contract	621,300	(16.39)
46,717	35,000	2511.5	Electricity	55,000	57.14
11,923	8,000	2511.6	Gas	12,000	50.00
1,791	7,000	2511.7	Print, Photocopy & Publish	5,600	(20.00)
7,740	4,000	2511.8	License Fee	4,000	0.00
74,259	58,600	2511.9	General Maintenance	58,600	0.00
83,786	63,700	2511.10	Cabin and Lodging Maintenance	63,700	0.00
6,511	2,500	2511.11	Manager's Residence - Mtce.	2,500	0.00
5,964	17,800	2511.12	Maintenance Contractors	17,800	0.00
8,070	20,000	2511.13	Telephones	10,400	(48.00)
41,018	35,000	2511.14	Chemicals and Cleaning	34,500	(1.43)
42,568	30,000	2511.15	Rubbish Removal	35,000	16.67
86,506	45,000	2511.16	Sundry Expenses	26,700	(40.67)
139,149	122,400	2511.17	Lease payments - ARTC	122,400	0.00
9,278	9,100	2511.21	Computer system maintenance	9,100	0.00
5,993	0	2511.22	Council Administration wages	35,000	New
0	30,000	2511.28	Compliance Audit Report	15,000	(50.00)
0	10,000	2511.29	Business Plan	10,000	0.00
96,453	105,000	2511.95	Rates & Charges	92,700	(11.71)
61,268	57,200	2511.96	Water Charges	30,200	(47.20)
			<b>Depreciation</b>		
133,499	136,300	2999.142	First Sun - Depreciation	133,500	(2.05)
			<b>Indirect Costs</b>		
862,700	862,700	2529.9	NCP, Governance and Dividend	1,162,700	34.77
198,000	204,700	2529.91	Support Services Allocated	229,400	12.07
<b>2,852,966</b>	<b>2,609,600</b>		<b>Total Operating Expenses</b>	<b>2,794,300</b>	<b>7.08</b>
<b>769,071</b>	<b>(9,100)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(876,400)</b>	<b>9,530.77</b>
264,900	136,300		Add Back Depreciation	133,500	
<b>1,033,971</b>	<b>127,200</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(742,900)</b>	<b>(684.04)</b>
			<b>Capital Movements</b>		
	0	4262.001	Less Loan Principal Repayments	0	
	127,200	4263.001	Less Transfer to Reserves	0	
	127,000	4034.101	Add Transfer from Reserves	1,056,900	
	0	4035	Add Capital Income	0	
	127,000	4264-4270	Less Capital Purchases	314,000	
	0	4036.101	Add Section 94 Levies Applied	0	
	<b>0</b>		<b>Cash Result after Capital Movements</b>	<b>0</b>	



SUFFOLK BEACHFRONT HOLIDAY PARK					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Fees and Charges - Council Owned Parks</b>		
148,964	94,300	1271.1	Cabin Accommodation	107,900	14.42
104,869	73,900	1271.2	Permanent Income	103,000	39.38
590,566	420,500	1271.3	Tourist - Sites	302,300	(28.11)
131	0	1271.4	Income Adjustment for Fees in Advance	0	-
23,872	17,500	1271.5	On-site Van	15,700	(10.29)
181,299	119,300	1271.6	Safari Tents	104,900	(12.07)
16,041	11,100	1279.1	Washing Machine	8,300	(25.23)
8,714	9,000	1279.2	Other Income	3,600	(60.00)
8,958	6,100	1279.3	Electricity	11,700	91.80
2,613	1,900	1279.4	Public liability Insurance Contribution	0	(100.00)
316	0	1279.5	Non-Commissionable Other (Rent)	0	-
2,668	2,500	1279.6	Beautify Byron Contribution	0	(100.00)
136	0	1279.7	WiFi - Permanents	0	-
702	400	1279.8	WiFi - Guests	0	(100.00)
<b>1,089,848</b>	<b>756,500</b>		<b>Total Operating Revenues</b>	<b>657,400</b>	<b>(13.10)</b>
			<b>OPERATING EXPENSES</b>		
1,398	2,500	2521.1	Advertising / Marketing / Sponsorships	6,800	172.00
479,309	336,400	2521.4	Management Contract	312,300	(7.16)
1,377	3,500	2521.7	Print, Photocopy & Publish	2,600	(25.71)
5,666	0	2521.8	License Fee	0	0.00
15,463	10,700	2521.9	General Maintenance	10,700	0.00
5,295	8,300	2521.11	Manager's Residence - Mtce.	8,300	0.00
5,666	5,000	2521.13	Telephone / Fax / Internet / Computers	13,400	168.00
0	500	2521.14	Chemicals and Cleaning	5,000	900.00
15,442	16,900	2521.15	Rubbish Removal	10,000	(40.83)
35,482	30,000	2521.16	Sundry Expenses	18,400	(38.67)
33,623	30,000	2521.19	Electricity and Gas	47,800	59.33
35,501	18,500	2521.21	Power / Water / Sewer / Stormwater Maintenance	18,500	0.00
12,284	21,300	2521.22	Amenities Maintenance - Laundry/BBQ's/Camp Kitchen/toilets	21,300	0.00
17,420	21,300	2521.23	Grounds Maintenance - Sites/roads/fencing/landscaping	21,300	0.00
3,771	10,400	2521.24	Security	10,400	0.00
1,264	5,000	2521.25	Computer system maintenance	5,000	0.00
5,460	0	2521.26	Council Administration Wages	20,000	New
30,190	30,900	2521.27	Cabin Maintenance	30,900	0.00
4,715	0	2521.28	RMS Computer System Licence	0	0.00
1,625	3,600	2521.29	On Site Van Maintenance	3,600	0.00
16,355	20,200	2521.33	Reclassification Planning	10,000	(50.50)
0	30,000	2521.34	Compliance Audit Report	15,000	(50.00)
0	10,000	2521.35	Business Plan	35,000	250.00
36,421	34,100	2521.95	Rates & Charges	34,100	0.00
38,232	34,100	2521.96	Water Charges	18,200	(46.63)
			<b>Depreciation</b>		
7,692	20,800	2999.143	Suffolk Park - Depreciation	7,700	(62.98)
			<b>Indirect Costs</b>		
43,784	43,700	2530.90	NCP, Governance and Dividend	43,700	0.00
106,800	109,400	2530.91	Support Services Allocated	118,200	8.04
<b>960,235</b>	<b>857,100</b>		<b>Total Operating Expenses</b>	<b>848,200</b>	<b>(1.04)</b>
<b>129,613</b>	<b>(100,600)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(190,800)</b>	<b>89.66</b>
55,200	20,800		Add Back Depreciation	7,700	
<b>184,813</b>	<b>(79,800)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(183,100)</b>	<b>129.45</b>
			<b>Capital Movements</b>		
	0		Less Loan Principal Repayments	0	
	0	4271.001	Less Transfer to Reserves	0	
	441,800	4272.101	Add Transfer from Reserves	292,100	
	0	4273	Add Capital Income	0	
	362,000	4264-4270	Less Capital Purchases	109,000	
	0	4036.101	Add Section 94 Levies Applied	0	
	<b>0</b>		<b>Cash Result after Capital Movements</b>	<b>0</b>	

CAVANBAH CENTRE					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Multipurpose Centre Room Hire Charges</b>		
9,517	11,000	1281.1	Meeting Room - M1a	11,200	1.82
200	0	1281.2	Meeting Room - M1b	0	0.00
10,492	15,200	1281.3	Meeting Room - M2	11,200	(26.32)
39,041	25,000	1281.4	Multi-Function Room - MF1	19,000	(24.00)
43,301	31,000	1281.5	Multi-Function Room - MF2	22,700	(26.77)
50,973	36,300	1282	<b>Multipurpose Centre Court 1 Hire Charges</b>	45,200	24.52
42,171	30,500	1283	<b>Multipurpose Centre Court 2 Hire Charges</b>	28,800	(5.57)
			<b>Multipurpose Centre Other Income</b>		
9,942	6,800	1284.1	Food and Beverage Sales	5,100	(25.00)
22,886	28,600	1284.2	Kitchen	16,300	(43.01)
526	200	1284.3	Canteen	100	(50.00)
559	500	1284.4	External Netball Courts	300	(40.00)
127	0	1284.5	Main Foyer Hire	0	0.00
4,000	22,000	1284.8	Total Complex Hire	11,100	(49.55)
3,439	3,000	1284.9	Storage Area - Large	1,900	(36.67)
240	200	1284.13	Photocopying	200	0.00
11,047	11,600	1284.15	AFL Lease	8,100	(30.17)
0	100	1284.16	EFT Fees Collected	100	0.00
86	100	1284.17	Internet Usage	100	0.00
605	500	1284.18	Table Tennis	500	0.00
2,578	1,000	1284.19	Memberships	1,200	20.00
0	9,000	1284.21	Car Park Hire	9,000	0.00
1,190	0	1284.22	Equipment Hire	0	0.00
12,204	0	1284.24	Social Sports	6,000	New
7,110	0	1284.25	Casual Use - Senior	3,000	New
3,370	0	1284.26	Casual Use - Junior	1,700	New
79	0	1284.27	Concession casuals	100	New
<b>251,733</b>	<b>232,600</b>		<b>Total Multipurpose Centre Income</b>	<b>202,900</b>	<b>(12.77)</b>
<b>45,645</b>	<b>13,400</b>	1762	<b>Total Sportsfields User Charges Income</b>	<b>9,400</b>	<b>(29.85)</b>
<b>321,330</b>	<b>246,000</b>		<b>Total Operating Revenues</b>	<b>212,300</b>	<b>(13.70)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Multipurpose Centre Management Costs</b>		
332,564	292,900	2431.1	Salaries and Oncosts (Council & Temporary)	233,500	(20.28)
0	0	2431.1	Salaries and Oncosts (Council & Temporary) - BID	0	0.00
			<b>Multipurpose Centre Building Maintenance</b>		
1,133	1,000	2432.1	Air Conditioning Maintenance	1,000	0.00
4,366	11,100	2432.2	Building Maintenance	11,100	0.00
12,509	6,300	2432.3	Furniture & Fittings Maintenance	3,500	(44.44)
10,724	1,300	2432.4	Electrical Maintenance	1,300	0.00
1,127	1,000	2432.5	Plumbing Maintenance	600	(40.00)
5,134	5,000	2432.6	Pest & Fire Inspections	4,000	(20.00)
1,196	500	2432.7	Sanitary Services	800	60.00
2,675	2,700	2432.8	Sport Equipment Maintenance	1,000	(62.96)
			<b>Multipurpose Centre Operational Costs</b>		
2,991	7,000	2433.1	Advertising and Marketing	4,000	(42.86)
19,510	18,500	2433.2	Electricity	18,500	0.00
11,758	13,900	2433.3	Insurance	13,900	0.00
26,219	27,100	2433.4	Rates & Charges	22,000	(18.82)
5,093	5,300	2433.5	Telephone	2,700	(49.06)
9,162	10,100	2433.6	Security	10,100	0.00

**CAVANBAH CENTRE**

ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
0	1,400	2433.7	IT	1,400	0.00
56,733	40,400	2433.8	Cleaning	30,000	(25.74)
1,230	1,000	2433.9	Food and Beverage Supplies	600	(40.00)
1,539	3,000	2433.11	Approvals and Licences	3,000	0.00
7,767	6,000	2433.12	Sundry Expenses	4,400	(26.67)
38,413	0	2433.15	New Booking System for Cavanbah Sports Centre & Sportsfields	0	0.00
755	500	2433.16	Bank Fees	500	0.00
3,985	0	2433.18	Marketing	10,000	New
4,890	3,000	2433.19	DA Activation	3,000	0.00
1,996	0	2433.20	Event Equipment Hire Expense	0	0.00
24,545	0	2433.21	Farmers Market Relocation Manager Costs	0	0.00
0	60,300	2999.81	Depreciation	60,300	0.00
			<b>Debt Servicing</b>		
60,876	64,800	2438.1	Interest on Loans	61,500	(5.09)
			<b>Indirect Costs</b>		
153,200	164,800	2439.91	Support Services Allocated	164,600	(0.12)
<b>802,091</b>	<b>748,900</b>		<b>Total Multipurpose Centre Expenditure</b>	<b>667,300</b>	<b>(10.90)</b>
	0		<b>Sportsfields Maintenance</b>		
140,278	136,200	3249.1	Sports Fields - Council - Rev	120,000	(11.89)
399	0	3249.4	General Purpose - Council	0	0.00
0	0	3249.5	Surrounds - Council	0	0.00
37,141	25,300	3249.6	Sports Fields Maintenance - Special Rate	25,300	0.00
772	5,000	3249.7	Outbuilding Maintenance	5,000	0.00
0	1,500	3249.8	Carpark Maintenance	1,500	0.00
0	2,500	3249.9	Lighting Maintenance	2,500	0.00
<b>178,590</b>	<b>170,500</b>		<b>Total Sportsfield Maintenance Expenditure</b>	<b>154,300</b>	<b>(9.50)</b>
<b>980,681</b>	<b>919,400</b>		<b>Total Operating Expenses</b>	<b>821,600</b>	<b>(10.64)</b>
			<b>Multipurpose Centre</b>		
(550,358)	(516,300)		<b>Operating Result - Surplus / (Deficit)</b>	(464,400)	
0	60,300		Add Back Depreciation	60,300	
(550,358)	(456,000)		<b>Cash Result - Surplus / (Deficit)</b>	(404,100)	
			<b>Sportsfield Maintenance</b>		
(132,945)	(157,100)		<b>Operating Result - Surplus / (Deficit)</b>	(144,900)	
0	0		Add Back Depreciation	0	
(132,945)	(157,100)		<b>Cash Result - Surplus / (Deficit)</b>	(144,900)	
			<b>Overall</b>		
(683,303)	(673,400)		<b>Operating Result - Surplus / (Deficit)</b>	(609,300)	(9.52)
0	60,300		Add Back Depreciation	60,300	
(683,303)	(613,100)		<b>Cash Result - Surplus / (Deficit)</b>	(549,000)	(10.46)
			<b>Capital Movements</b>		
	49,000	4120	Less Loan Principal Repayments	52,300	
	0	4121.001	Less Transfer to Reserves	0	
	7,200	4127.101	Add Transfer from Reserves	100,000	
	0	4128	Add Capital Income	0	
	117,100	4122	Less Capital Purchases	100,000	
	109,900	4129.101	Add Section 94 Levies Applied	0	
	(662,100)		<b>Cash Result after Capital Movements</b>	(601,300)	

FACILITIES MANAGEMENT					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Community - Lease/ Rental Agreements</b>		
18,060	19,800	1188.1	Byron Bay Tennis Courts	19,800	0.00
71,500	71,500	1188.2	Old Station Masters Cottage Byron Bay (Contra)	71,500	0.00
5,238	8,400	1188.3	Other Community	8,400	0.00
90,900	90,900	1188.4	Bangalow Community Childrens Ctre Contra	90,900	0.00
			<b>Community - User Fees and Charges</b>		
111,977	175,100	1189.1	Byron Bay Swimming Pool	120,000	(31.47)
			<b>Operational - Lease/ Rental Agreements</b>		
11,711	11,000	1191.2	Admininstration Building Ballina Shire RFS	11,000	0.00
61,700	61,700	1191.4	Old Country Energy Building (Contra)	61,700	0.00
46,631	46,200	1191.5	Ocean Shores (Billinudgel) Pre-School (Contra)	46,200	0.00
21,423	16,200	1191.7	Other Operational	16,200	0.00
41,367	40,400	1191.9	Lilly Pilly Community Pre-School	40,400	0.00
29,900	29,900	1191.11	Mullum District Cultural Ctre (Drill Hal	29,900	0.00
			<b>Crown - Lease/ Rental Agreements</b>		
140,311	187,900	1195.1	Byron Bay Pool Café	187,900	0.00
15,435	2,200	1195.2	Other Crown Reserves	2,200	0.00
			<b>Crown - User Fees and Charges</b>		
117,817	102,300	1196.1	Mullumbimby Swimming Pool	120,000	17.30
			<b>Other - Lease/ Rental Agreements</b>		
20,699	0	1198.1	Clarkes Beach Café	0	0.00
18,290	14,900	1198.2	Mullumbimby Neighbourhood Centre (Contra)	14,900	0.00
0	300	1198.4	Other Crown Tenure	300	0.00
5,000	5,000	1198.5	Crown Lease Mullum War Widows Cottage	5,000	0.00
1,173	0	1198.6	Other Leases	0	0.00
5,300	0	1198.7	Catholic Healthcare Lease - Mullumbimby	0	0.00
<b>834,433</b>	<b>883,700</b>		<b>Total Operating Revenues</b>	<b>846,300</b>	<b>(4.23)</b>
			<b>CONTINUED ON NEXT PAGE</b>		

FACILITIES MANAGEMENT					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	
					%
			<b>OPERATING EXPENSES</b>		
			<b>Employee Costs</b>		
26,430	30,000	2281.2	Projects Officer/Coordinator	30,000	0.00
71,784	94,100	2281.4	Property Maintenance Co-Ordinator	0	(100.00)
802	0	2281.5	Telecommunications	0	0.00
8,000	8,500	2281.92	Motor Vehicles	0	(100.00)
			<b>Council Administration Centre</b>		
			<b>Maintenance - Preventative</b>		
90,351	111,000	2291.1	Cleaning Contract	111,000	0.00
6,439	16,400	2291.4	Security Services	16,400	0.00
34,301	10,100	2291.6	Lift Maintenance	10,100	0.00
13,841	13,700	2291.12	Cleaning Consumables	13,700	0.00
5,650	13,100	2291.18	Pest Control	13,100	0.00
	0		<b>Maintenance - Unplanned</b>	0	
52,779	32,800	2291.5	Air-conditioning repairs	32,800	0.00
32,194	40,400	2291.7	Building Maintenance	40,400	0.00
12,388	14,100	2291.15	Electrical Repairs	14,100	0.00
6,833	11,700	2291.17	Plumbing	11,700	0.00
8,026	9,400	2291.19	Ground Works	9,400	0.00
	0		<b>Maintenance - Planned</b>	0	
0	23,200	2291.16	Air-conditioning Replacement	23,200	0.00
	0		<b>Services</b>	0	
102,401	116,100	2291.2	Electricity Supply	116,100	0.00
19,284	16,400	2291.13	Waste and Sanitation	16,400	0.00
11,226	12,100	2291.21	Indoor Plant Hire	12,100	0.00
	0		<b>Fees and Charges</b>	0	
27,585	38,100	2291.22	Insurance	38,100	0.00
9,545	0	2291.25	Revolving Energy Fund	0	0.00
25,541	19,800	2291.95	Rates and Council Charges	19,800	0.00
	0		<b>Other</b>	0	
13,519	11,400	2291.3	Furniture and Fittings	11,400	0.00
0	0	2291.9	Office Restructure	0	0.00
353,764	579,000	2999.2	Depreciation	353,800	(38.89)
			<b>Operational - Byron Bay Swimming Pool</b>		
46,349	52,600	2301.1	Byron Bay Pool - Maintenance	78,100	48.48
87,777	42,000	2301.2	Byron Bay Pool - Council Rates and Charges	60,000	42.86
30,253	18,900	2301.3	Byron Bay Pool - Cleaning and Hygiene	18,900	0.00
21,427	27,500	2301.4	Byron Bay Pool - Electricity	27,500	0.00
159,713	211,300	2301.5	Byron Bay Pool - Contract	211,300	0.00
7,412	7,800	2301.6	Byron Bay Pool - Services	7,800	0.00
4,115	5,000	2301.8	Byron Bay Pool - Insurance	5,000	0.00
			<b>Crown - Mullumbimby Swimming Pool</b>		
28,358	52,500	2305.1	Mullumbimby Pool - Maintenance	76,200	45.14
84,270	62,700	2305.2	Mullumbimby Pool - Council Rates and Charges	70,000	11.64
566	0	2305.3	Mullumbimby Pool - Cleaning and Hygiene	5,000	New
25,224	30,000	2305.4	Mullumbimby Pool - Electricity	40,000	33.33
210,689	212,600	2305.5	Mullumbimby Pool - Contract	212,600	0.00
5,356	6,200	2305.6	Mullumbimby Pool - Services	6,200	0.00
5,579	4,600	2305.8	Mullumbimby Pool - Insurance	4,600	0.00
			<b>Other Property Expenses</b>		
4,980	16,600	2306.28	Country Link Buidling Project Plan	0	(100.00)
0	0	2306.33	Repurposing of the Byron Countrylink Building	0	0.00

FACILITIES MANAGEMENT					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
		<b>2308</b>	<b>Countrylink Building, Byron Bay</b>		
328	0	2308.2	Phone - Landline	0	0.00
5,614	0	2308.95	Rates & Charges - Property	0	0.00
		<b>2309</b>	<b>Council Administration Building Mntnce Projects</b>		
0	20,000	2309.1	Rust Treatment for Walkway Awning at Chambers	0	(100.00)
0	20,000	2309.2	Repairs to Chambers Chiller Water Line	0	(100.00)
0	80,000	2309.3	Foyer Ergonomics & Security	0	(100.00)
0	15,000	2309.4	Removal of Rusted Steel Supports for Old Auto Blind System	0	(100.00)
0	15,000	2309.5	Replace Back Doors in Chambers	0	(100.00)
0	20,000	2309.6	Emergency Exit Gates for Rear Fence	0	(100.00)
0	10,000	2309.7	Shade Structure for CI Courtyard	0	(100.00)
			<b>Community - Maintenance - Preventative</b>		
519	9,100	2353.1	Building Condition Assessments	9,100	0.00
12,936	18,100	2353.2	Pest Control	18,100	0.00
8,628	23,200	2353.3	Security	23,200	0.00
10,213	8,100	2353.4	Fire Safety	8,100	0.00
260	0	2353.5	Cleaning	0	0.00
			<b>Community - Maintenance - Reactive</b>		
9,814	6,100	2354.1	Electrical Repairs	6,100	0.00
9,715	23,200	2354.2	Safety Works	23,200	0.00
5,560	6,100	2354.3	Plumbing	6,100	0.00
28,776	24,000	2354.4	General	24,000	0.00
22,615	18,900	2354.5	Vandal Damage	18,900	0.00
31,466	32,800	2354.6	Public Toilets	32,800	0.00
18,810	0	2354.7	Old Countrylink Building	0	0.00
			<b>Community - Services</b>		
9,693	22,900	2355.1	Electricity Supply	22,900	0.00
6,464	2,100	2355.2	Hygiene Services	2,100	0.00
0	0	2355.3	Other Operational	0	0.00
			<b>Community - Fees and Charges</b>		
0	5,800	2356.1	Approvals	5,800	0.00
156,190	150,000	2356.2	s356 General Rates (Property Management)	150,000	0.00
0	1,400	2356.3	Rural Land Board Rates	1,400	0.00
48,401	55,500	2356.4	Insurance	55,500	0.00
			<b>Operational - Maintenance - Preventative</b>		
303	2,500	2371.1	Building Condition Assessments	2,500	0.00
			<b>Operational - Maintenance - Unplanned</b>		
0	6,000	2372.2	Other Operational	6,000	0.00
			<b>Crown - Maintenance - Unplanned</b>		
0	0	2375.1	Other Crown Reserves	0	0.00
16,345	32,200	2375.2	Public Toilet Crown	32,200	0.00

FACILITIES MANAGEMENT					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
4,208	3,500	2376.1	<b>Other Tenure Lease/Rental Contracts</b>		
0	2,500	2376.2	Lease - ARTC	3,500	0.00
16,567	16,300	2376.4	Licence Agreement - Suffolk Park Public School Site	2,500	0.00
4,821	4,300	2376.5	Crown Lease - Mullum Neighbourhood Centre	16,300	0.00
			Crown Lease - Mullum War Widows Cottage	4,300	0.00
0	3,400	2377.3	<b>Administration Costs</b>		
			Storage Sheds	3,400	0.00
736	0	2379.1	<b>Former Mullumbimby Hospital</b>		
0	0	2379.2	Electricity	0	0.00
2,006,480	1,327,500	2379.3	Security	0	0.00
13,212	0	2379.6	Demolition Costs	0	(100.00)
0	50,000	2379.8	Independent Peer Review	0	0.00
4,168	0	2379.95	Maintenance	150,000	200.00
			Rates & Charges - Property	0	0.00
9,503	50,000	2390.3	<b>Former Byron Hospital</b>		
0	260,500	2390.4	Administrative Establishment	0	(100.00)
			Maintenance	330,000	26.68
301,699		3283	<b>Planned Public Toilets</b>		
0	9,100	3283.1	<b>Council Land - Maintenance &amp; Cleaning</b>		
0	68,800	3283.2	Public Toilets Council - Rural	21,400	135.16
0	35,400	3283.3	Public Toilets Council - Byron Bay	96,000	39.53
0	34,700	3283.4	Public Toilets Council - Mullumbimby	45,000	27.12
0	17,500	3283.5	Public Toilets Council - Ocean Shores	46,000	32.56
0	33,500	3283.6	Public Toilets Council - Suffolk Park	22,000	25.71
0	11,200	3283.7	Public Toilets Council - Bangalow	57,000	70.15
277,670		3284	Public Toilets Council - Brunswick Heads	14,500	29.46
0	154,700	3284.2	<b>Crown Land - Maintenance &amp; Cleaning</b>		
0	6,400	3284.3	Public Toilets Crown - Byron Bay	155,000	0.19
0	59,700	3284.7	Public Toilets Crown - Mullumbimby	14,200	121.88
			Public Toilets Crown - Brunswick Heads	78,000	30.65
103,033	257,200	2318.1	<b>Debt Servicing</b>		
			Interest on Loans	248,900	(3.23)
321,600	334,400	2319.91	<b>Indirect Costs</b>		
(616,000)	(620,400)	2319.97	Support Services	362,000	8.25
			Admin Centre Recharged	(789,600)	27.27
22,550	29,200	2999.61	<b>Depreciation</b>		
173,979	190,000	2999.74/5	Depreciation - Conveniences	22,600	(22.60)
154,231	174,700	2999.77	Depreciation - Community Centres / Halls	174,000	(8.42)
0	0	2999.151	Depreciation Swimming Pools	154,200	(11.73)
			Depreciation - Tourist Information Centre	0	0.00
4,855,858	5,113,800		<b>Total Operating Expenses</b>	3,396,000	(33.59)
(4,021,425)	(4,230,100)		<b>Operating Result - Surplus / (Deficit)</b>	(2,549,700)	(39.72)
704,525	972,900		Add Back Depreciation	704,600	
(3,667,660)	(3,257,200)		<b>Cash Result - Surplus / (Deficit)</b>	(1,845,100)	(43.35)
			<b>Capital Movements</b>		
	124,000	4184.001	Less Loan Principal Repayments	132,300	
	187,900	4185.001	Less Transfer to Reserves	187,900	
	2,703,400	4022.101	Add Transfer from Reserves	1,499,600	
	235,700	4023	Add Capital Income	12,000,000	
	858,000	4186	Less Capital Purchases	12,798,200	
	0	4024.101	Add Section 94 Levies Applied	0	
	(1,488,000)		<b>Cash Result after Capital Movements</b>	(1,463,900)	



DEVELOPMENT AND CERTIFICATION					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Development Assessment - Fees and Charges</b>		
62,729	68,300	1603.1	Advertising Income	100,000	46.41
36,188	41,900	1603.2	Development Panel Advice	41,900	0.00
(798)	5,000	1603.4	Engineering Assessment Fees	2,000	(60.00)
18,919	16,100	1603.8	Eng. Plan Assessment Fees (Const. Cert)	16,100	0.00
1,540	0	1603.13	Development Application Inspection Fees	0	0.00
0	0	1603.17	Structures Over or Within Council Road Reserves	5,000	New
0	0	1603.18	Flood Information Certificate	12,000	New
649,150	720,000	1601.1	Development Application Fees	770,000	6.94
			<b>Operating Grants</b>		
0	17,000	1604.1	Heritage Advsor	17,000	0.00
			<b>Certification - Fees and Charges - Regulated</b>		
164,165	200,000	1611.2	Certification Inspections	190,000	(5.00)
22,586	15,100	1611.3	Complying Development Certificate	15,100	0.00
267,341	280,000	1611.4	Construction Certificates	260,000	(7.14)
4,256	0	1611.11	Fire/Compliance Reports	0	0.00
15,419	17,700	1611.16	Building Certificates - 149D	17,700	0.00
294,653	395,900	1611.17	Section 68 Approvals and Inspection - Part B	350,000	(11.59)
0	4,000	1611.24	DEEWR Traineeship Incentives	4,000	0.00
764	0	1611.26	Pool Resuscitation Signs	0	0.00
158,446	100,900	1611.28	Information and Technology Service Fee	100,900	0.00
286	0	1611.29	Hoarding Fees	0	0.00
			<b>Certification - Fees and Charges - Non-Regulated</b>		
8,090	38,600	1611.1	Certificate Registration Fee (Compliance Certificates)	15,000	(61.14)
96,324	92,600	1611.18	Applicaton and Inspection Fees Roads Act	92,600	0.00
51,849	34,300	1611.23	Income Activities over Road Reserve	20,000	(41.69)
			<b>Certification - Commercial Property - Fees and Charges</b>		
179,641		1152	Lease - Footpath Usage		0.00
0	11,600	1152	Lease - Footpath Usage - Bangalow	5,800	(50.00)
0	100	1152	Lease - Footpath Usage - Billinudgel	100	0.00
0	24,300	1152	Lease - Footpath Usage - Brunswick Head	13,700	(43.62)
0	21,300	1152	Lease - Footpath Usage - Byron Bay	10,700	(49.77)
0	48,600	1152	Lease - Footpath Usage - Mullumbimby	24,300	(50.00)
0	14,800	1152	Lease - Footpath Usage - Other	7,400	(50.00)
			<b>Certification - Miscellaneous Revenue</b>		
7,271	2,300	1611.13	Sundry Building Control Income	2,300	0.00
			<b>Operating Grants</b>		
6,000	7,400	1612.2	Heritage Advisor	6,500	(12.16)
4,000	7,400	1612.3	Local Places	6,500	(12.16)
			<b>Customer Service</b>		
225	4,000	1613.1	Sundry Administrative Sales	1,000	(75.00)
1,908	4,000	1613.2	Commission on Long Service Levy	2,000	(50.00)
<b>2,050,952</b>	<b>2,193,200</b>		<b>Total Operating Revenues</b>	<b>2,109,600</b>	<b>(3.81)</b>



DEVELOPMENT AND CERTIFICATION					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING EXPENSES</b>		
			<b>Directorate &amp; Managers - SEE</b>		
613,475	614,200	2701.1	Salaries and Oncosts	751,900	22.42
4,483	5,400	2701.5	Sundry Expenses	5,000	(7.41)
30,000	36,000	2701.92	Motor Vehicles	36,000	0.00
			<b>Planning Services</b>		
716,514	777,900	2705.1	Salaries and Oncosts	784,600	0.86
16,000	8,500	2705.92	Motor Vehicles	8,500	0.00
			<b>Development Assessment - Planning Team</b>		
107,902	45,000	2711.3	Temporary Resourcing / Overtime / Expert Advice	100,000	122.22
			<b>Certification Services</b>		
933,730	912,500	2751.1	Salaries and Oncosts	999,400	9.52
22,348	3,700	2751.4	Overtime	31,000	737.84
31,989	17,200	2751.5	Heritage Advisor	17,000	(1.16)
6,697	17,200	2751.6	Local Places Grant	17,000	(1.16)
75,500	82,700	2751.92	Motor Vehicles	82,700	0.00
			<b>Development Support &amp; Administration</b>		
861,514	887,400	2754.1	Salaries and Oncosts	799,800	(9.87)
			<b>Other Expenses</b>		
16,020	25,400	2715.1	Advertising	25,000	(1.57)
9,750	13,600	2715.2	Telecommunications	13,000	(4.41)
20,127	20,900	2715.4	Sundry Office Expenses	20,000	(4.31)
0	6,000	2715.11	Online Applications	46,000	666.67
98,593	56,500	2715.13	Information and Technology Service Fee Expenditure	76,300	35.04
1,212	2,500	2715.14	National Seachange Taskforce	2,000	(20.00)
			<b>Commercial Property</b>		
588	16,400	2753.1	Footpath Dining	16,000	(2.44)
			<b>Indirect Costs</b>		
1,325,504	1,294,100	2729.91	Support Services Allocated	1,385,400	7.06
<b>4,891,946</b>	<b>4,843,100</b>		<b>Total Operating Expenses</b>	<b>5,216,600</b>	<b>7.71</b>
<b>(2,840,994)</b>	<b>(2,649,900)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(3,107,000)</b>	<b>17.25</b>
<b>(2,840,994)</b>	<b>(2,649,900)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(3,107,000)</b>	<b>17.25</b>
			<b>Capital Movements</b>		
	0		Less Principal Repayments	0	
	1,621,600	4870.001	Less Transfer to Reserves	1,132,000	
	72,900	4067.101	Add Transfer from Reserves	92,300	
	1,400,000	4068.301	Add Capital Income	969,100	
	0		Less Capital Purchases	0	
	0	4069.101	Add Section 94 Levies Applied	0	
	0	4876.1	Less Section 94 Works	0	
	<b>(2,798,600)</b>		<b>Cash Result after Capital Movements</b>	<b>(3,177,600)</b>	

PLANNING POLICY & NATURAL ENVIRONMENT					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Operating Grants</b>		
9,566	0	1501.59	OEH New Brighton Beach Scraping	0	0.00
34,150	0	1501.66	OEH Flying Foxes Program	0	0.00
18,225	17,000	1501.68	Byron Habitat Corridors	0	(100.00)
20,796	9,000	1501.72	CMP Scoping Studies	0	(100.00)
0	26,500	1501.73	Flying Fox Improvement Grant	0	(100.00)
0	60,000	1501.74	Develop Governance Models for the Facilitation of Housing	0	(100.00)
28,000	7,000	1501.75	2019 Flying Fox Grant Pgm, Paddys Ck Yr1	0	(100.00)
0	45,000	1501.76	NE Hinterland Koala Conservation Project	0	(100.00)
0	19,100	1501.77	Integrated Flood Study Landowner Contrib	0	(100.00)
0	15,900	1501.78	Habitat Actions Grants 2019	0	(100.00)
0	0	1501.81	Coastline & Belongil Est Scoping Study	51,500	New
27,068	0		<b>Applicant Funded DCP's/LEP's</b>	0	0.00
			<b>Fees and Charges</b>		
98,365	111,600	1505.43	Section 149 Certificates	111,600	0.00
39,857	40,800	1505.46	Sewer Location Plan Fees	40,800	0.00
12,682	19,700	1505.52	Revolving Energy Fund	19,700	0.00
6,257	0	1505.58	Car Share Parking	0	0.00
<b>294,965</b>	<b>371,600</b>		<b>Total Operating Revenues</b>	<b>223,600</b>	<b>(39.83)</b>
			<b>OPERATING EXPENSES</b>		
			<b>Employee Expenses</b>		
1,024,329	1,133,700	2601.1	Salaries and Oncosts	1,153,200	1.72
24,000	25,500	2601.92	Motor Vehicles	25,500	0.00
			<b>Office Expenses</b>		
4,289	7,200	2601.3	Advertising	7,500	4.17
1,197	600	2601.4	Printing and Stationery	1,500	150.00
19,846	13,600	2601.6	Sundry Office Expenses	13,000	(4.41)
0	0	2601.14	Azility Subscription	12,000	New
			<b>Environmental Strategic Studies/Plans</b>		
13,082	58,000	2605.4	Rural Land Strategy	55,000	(5.17)
9,248	10,200	2605.32	Studies and Plans	10,200	0.00
7,492	9,400	2605.42	Planning Studies	9,400	0.00
24,115	23,900	2605.63	Sustainability Program	20,000	(16.32)
0	0	2605.65	Revolving Energy Fund	19,100	New
12,510	21,700	2605.74	Comprehensive Koala Plan of Management	14,100	(35.02)
109	0	2605.83	CZMP for Byron Bay Embayment	70,000	New
3,406	13,000	2605.101	Coastal Hazard Monitoring	0	(100.00)
42,280	22,500	2605.104	CZMP for New Brighton and SGB Embayments	0	(100.00)
0	0	2605.105	Estuary CZMP	0	0.00
1,967	35,400	2605.106	Employment Land Strategy	0	(100.00)
13,436	36,600	2605.107	Residential Land Strategy	0	(100.00)
29,902	25,000	2605.108	LEP and DCP Review	25,000	0.00
2,871	4,600	2605.112	Mullumbimby Masterplan Project Plan	44,800	873.91
11,321	1,800	2605.113	Bangalow Village Plan	33,900	1,783.33
37,207	35,000	2605.114	Shirewide Flying Fox Management Plan	45,000	28.57
35,261	26,800	2605.115	Byron Habitat Corridors	0	(100.00)
39,511	24,600	2605.116	Integrated Weed Management Strategy	0	(100.00)
15,764	6,100	2605.117	OEH Saving our Species Iconic Koala	0	(100.00)
119,922	42,000	2605.119	E-Zones Planning Proposals	0	(100.00)
46,685	50,000	2605.121	Planning Reforms	0	(100.00)
659	69,800	2605.122	Jonson Street Protection Works Stage 1:Design & CBA	80,000	100.00
4,958	0	2605.124	Affordable Housing	0	0.00
60,000	0	2605.125	Arts and Industrial Estate Project Plan	0	0.00
2,020	0	2605.126	Graminoid Clay Health Restoration Project	0	0.00

PLANNING POLICY & NATURAL ENVIRONMENT					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
15,500	15,500	2605.127	Brunswick Valley Landcare Land for Wildlife Program	20,000	29.03
50,353	0	2605.128	Accessible Housing Project	0	0.00
8,086	0	2605.129	Beach Scraping Variation	0	0.00
18,272	42,400	2605.131	Flying Fox Improvement Grant	0	(100.00)
0	2,000	2605.132	Byron Hospital LEP Amendment	0	(100.00)
0	0	2605.133	Mullum Hospital LEP Amendment	60,000	New
0	120,000	2605.134	Develop Governance Models for the Facilitation of Housing	0	(100.00)
0	99,100	2605.135	Integrated Flood Study - Sth Mullum Accessible Housing Precinct	0	(100.00)
0	5,000	2605.136	Lot 22 Masterplan	60,000	1,100.00
0	25,000	2605.137	Lot 12 and Lot 107 Bayshore Dr	50,000	100.00
0	0	2605.138	NE Hinterland Koala Conservation Project	45,000	New
3,974	0	2605.139	Car Share	0	0.00
0	35,000	2605.140	2019 Flying Fox Grant Pgm, Paddys Ck Yr1	0	(100.00)
0	100	2605.143	DCP Character Design Guidelines for Low Rise Medium Density Coo	24,000	23,900.00
0	25,000	2605.145	Affordable Housing Contribution Scheme	0	(100.00)
0	50,000	2605.146	Local Strategic Planning Statements	0	(100.00)
0	33,000	2605.147	Community Participation Plan	0	(100.00)
0	9,000	2605.148	Climate Change Emergency Action Plan	0	(100.00)
0	15,000	2605.151	Lot 22 Mullumbimby - Policy, PoM, Update	0	(100.00)
0	30,000	2605.152	Centennial Circuit One-Way Trial	0	(100.00)
0	26,500	2605.153	Action Tank Workshop & Climate Change Adaptation	44,500	67.92
0	15,900	2605.154	Habitat Actions Grant 2019	0	(100.00)
0	0	2605.156	Coastline & Belongil Est Scoping Study	145,500	New
0	0	2605.168	Biodiversity DCP	25,000	New
0	0	2605.172	Biodiversity Conservation Strategy	60,000	New
	900	2606.18	<b>Environmental Levy</b> Unallocated	3,100	244.44
0	0	2606.24	CZMP for Byron Bay Embayment (Council Share)	10,000	New
19,286	20,000	2606.25	Wild Dog, Fox and Feral control Program	25,000	25.00
20,328	57,900	2606.27	Biodiversity Conservation Strategy	2,700	(95.34)
19,540	33,700	2606.34	Emissions Reduction Strategy	0	(100.00)
8,400	0	2606.35	Integrated Weed Management Strategy Review	0	0.00
0	9,000	2606.36	NE Hinterland Koala Project	9,000	0.00
			<b>Council Funded Local Environment Plans</b>		
3,700	0	2611.9	LEP Public Exhibition	0	0.00
22,046	0	2615	<b>Applicant Funded Local Environment Plans</b>	0	
			<b>Indirect Costs</b>		
492,100	472,700	2619.91	Support Services Allocated	503,600	6.54
<b>2,288,972</b>	<b>2,839,700</b>		<b>Total Operating Expenses</b>	<b>2,726,600</b>	<b>(3.98)</b>
<b>(1,994,007)</b>	<b>(2,468,100)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(2,503,000)</b>	<b>1.41</b>
<b>(1,994,007)</b>	<b>(2,468,100)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(2,503,000)</b>	<b>1.41</b>
			<b>Capital Movements</b>		
	0		Less Principal Repayments	0	
	163,200	4113.001	Less Transfer to Reserves	0	
	1,146,600	4004.101	Add Transfer from Reserves	672,200	
	0	4005	Add Capital Income	0	
	0		Less Capital Purchases	0	
	0	4006.101	Add Section 94 Levies Applied	14,900	
	0		Less Section 94 Works	0	
	<b>(1,484,700)</b>		<b>Cash Result after Capital Movements</b>	<b>(1,815,900)</b>	

ENVIRONMENT & COMPLIANCE SERVICES					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Environment - Fees and Charges</b>		
14,320	20,200	1625.1	Caravan Parks Inspection Fees	20,200	0.00
62,418	52,500	1625.3	Itinerant Vendors / Market Stall Permits	52,500	0.00
0	2,800	1625.4	Market Inspection Fees	2,800	0.00
93,319	77,800	1625.7	Food/Health Inspection Fees	77,800	0.00
540	500	1625.8	Other Local Government Act Approvals	500	0.00
122,125	116,600	1625.19	Food Administration Fee	116,600	0.00
			<b>Environment - Miscellaneous Revenues</b>		
13,230	5,000	1629.3	Administration Fees	5,000	0.00
			<b>Environment - On-Site Sewage Fees and Charges</b>		
155,462	25,000	1625.5	On-Site Sewage - Operation and Installation Applications	5,000	(80.00)
169,672	145,400	1625.23	On Site Sewerage Management	194,800	33.98
			<b>Compliance - Fees &amp; Charges</b>		
19,470	30,500	1631.2	Section 735A Certificates	30,500	0.00
2,229	0	1675.1	Animal Impounding Fees	0	0.00
828	0	1675.2	Sale Of Animals	0	0.00
211	500	1675.3	Permits - Beaches	200	(60.00)
6,860	4,500	1675.4	Permits - Buskers	4,500	0.00
(8,677)	500	1675.6	Release and Maintenance Fees - Dogs/Cats	500	0.00
180	500	1675.9	Land Clearing Inspection Fees (Overgrown)	500	0.00
14,055	8,500	1675.13	Compliance Inspections	8,500	0.00
0	1,100	1675.14	Fire Safty Inspections - Complaint Generated	0	(100.00)
76	7,200	1675.15	Reminder Notice Fee - Fire Safety Statement	0	(100.00)
21,449	20,500	1675.16	Swimming Pool Inspections	20,500	0.00
0	1,000	1675.17	Boarding House Compliance Inspections	0	(100.00)
			<b>Fees and Charges - Animals</b>		
18,769	12,500	1671.3	Dog Registrations	12,500	0.00
985	0	1671.4	Microchip Implant Fees - Dogs and Cats	0	0.00
			<b>Fines and Other Revenues</b>		
1,642,725	1,159,800	1681.1	Infringement Revenue - Parking and Other	1,459,800	25.87
20,194	0	1681.3	Companion Animals Rebate	0	0.00
79,486	179,200	1681.7	Environmental Enforcement Levy	179,200	0.00
			<b>Miscellaneous Revenues</b>		
28,448	15,100	1633.1	Administrative Fees - Notice & Orders	15,100	0.00
<b>2,478,376</b>	<b>1,887,200</b>		<b>Total Operating Revenues</b>	<b>2,207,000</b>	<b>16.95</b>

ENVIRONMENT & COMPLIANCE SERVICES					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING EXPENSES</b>		
			<b>Environmental Health</b>		
442,036	452,800	2781.1	Salaries and Oncosts	478,700	5.72
12,603	9,000	2781.2	Overtime	12,000	33.33
14,800	17,800	2781.92	Motor Vehicles	17,800	0.00
			<b>Compliance</b>		
580,633	523,300	2783.1	Salaries and Oncosts	649,400	24.10
52,689	20,000	2783.2	Overtime	52,000	160.00
26,100	18,600	2783.92	Motor Vehicles	18,600	0.00
			<b>Infringement Processing</b>		
442,922	430,800	2861.1	Salaries and Oncosts	345,000	(19.92)
4,265	52,300	2861.3	Overtime	52,000	(0.57)
23,400	36,300	2861.92	Motor Vehicles	36,300	0.00
			<b>Miscellaneous Expenses</b>		
198,494	162,200	2871.1	Collection Fees on Fine Income	162,200	0.00
18,140	27,200	2871.2	Hand held Infringment Devices Support & Maintenance	27,000	(0.74)
24,493	24,200	2871.3	Licence Plate Recognition Support & Maintenance	24,000	(0.83)
6,843	1,900	2871.5	Sundry Expenses	10,000	426.32
0	0	2871.6	Licence Plate Recognition Costs	0	0.00
19,198	29,900	2785.1	Environmental Monitoring	29,000	(3.01)
0	0	2785.2	Advertising	2,000	New
15,037	10,100	2785.5	Telecommunications	15,000	48.51
0	0	2785.8	Stock	0	0.00
1,801	3,100	2785.11	Minor Equipment	3,000	(3.23)
12,275	2,200	2785.12	Sundry Expenses	10,000	354.55
42,700	0	2785.13	On-Site Sewerage Management	0	0.00
146,627	146,100	2785.29	On Site Sewerage Management	166,000	13.62
181,216	179,200	2785.31	Environment Enforcement Levy Expenditure	179,000	(0.11)
0	1,500	2785.32	Laboratory Sample Testing	0	(100.00)
			<b>Public Order and Safety Expenses</b>		
3,184	6,800	2865.1	Abandoned Vehicle Disposal	6,000	(11.76)
10,830	15,100	2865.2	Advertising / Postage /Printing / Uniforms	15,000	(0.66)
353	0	2865.4	Impounding Expenses	5,000	New
11,269	14,600	2865.9	Signage	8,000	(45.21)
2,625	2,200	2865.11	Vet Fees	2,000	(9.09)
12,517	10,500	2865.12	Sundry Expenses	10,000	(4.76)
17,006	0	2865.16	Companion Animal Fees	0	0.00
5,630	3,000	2865.19	Local Court Prosecution Costs	10,000	233.33
1,073	4,800	2865.20	Public Education (Including Pet Awareness Expenses)	4,000	(16.67)
7,241	10,200	2865.28	Investigation Consultants	10,000	(1.96)
25,251	0	2865.29	Management Program, Cavanbah Street Reserve	0	0.00
6,059	0	2865.31	Impounding Expenses	0	0.00
1,339	1,200	2999.11	Depreciation - Animal Control	1,300	8.33
2,148	2,100	2999.14	Depreciation - Ranger Services	2,100	0.00
			<b>Indirect Costs</b>		
610,800	591,000	2799.91	Support Services Allocated	648,300	9.70
<b>2,983,597</b>	<b>2,810,000</b>		<b>Total Operating Expenses</b>	<b>3,010,700</b>	<b>7.14</b>
<b>(505,221)</b>	<b>(922,800)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(803,700)</b>	<b>(12.91)</b>
	3,300		Add Back Depreciation	3,400	
<b>(505,221)</b>	<b>(919,500)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(800,300)</b>	<b>(12.96)</b>
			<b>Capital Movements</b>		
	0		Less Principal Repayments	0	
	359,500	4894.1	Less Transfer to Reserves	374,000	
	325,300	4073.101	Add Transfer from Reserves	345,000	
	0		Add Capital Income	0	
	0	4895	Less Capital Purchases	0	
	0		Less Section 94 Works	0	
	<b>(953,700)</b>		<b>Cash Result after Capital Movements</b>	<b>(829,300)</b>	

ECONOMIC DEVELOPMENT					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Sponsorship / Contributions</b>		
1,020	0	1003.7	Byron Trails Visitor Maps	0	0.00
(5,704)	0	1003.9	Conferencing Byron - AIME Exhibition	0	0.00
4,545	0	1003.17	BBEB Website Hosting And Maintenance		
			<b>Other Revenue</b>		
7,246	2,500	1004.2	Film Applications	2,500	0.00
2,077	2,500	1004.3	Event Applications	2,500	0.00
2,686	3,300	1004.4	Temp Lic – Activities on Council Land	3,300	0.00
2,824	2,500	1004.5	Temp Lic – Activities on Crown Land	2,500	0.00
			<b>Operating Grants</b>		
50,000	0	1006.3	Small Farms, Small Grants	0	0.00
<b>64,696</b>	<b>10,800</b>		<b>Total Operating Revenues</b>	<b>10,800</b>	<b>0.00</b>
			<b>OPERATING EXPENSES</b>		
			<b>Economic Development</b>		
2,289	1,300	2343.1	Sundry Expenses	3,000	130.77
2,487	16,300	2343.13	Industry Plans	15,000	(7.98)
3,822	1,300	2343.14	Sector Capacity Building	19,000	1,361.54
13,973	0	2343.22	Annual Business Survey	10,000	New
9,150	0	2343.25	Main Beach Design Workshop	0	0.00
			<b>Tourism</b>		
105,067	94,100	2011.1	Salaries and on-costs	95,400	1.38
72,911	66,900	2011.2	Tourism Management Plan	0	(100.00)
5,136	5,000	2011.15	Byron Shire Brand	0	(100.00)
1,241	700	2011.19	Telecommunications	700	0.00
16,642	16,200	2011.27	Tourism Memberships and Projects	17,000	4.94
18,685	0	2011.28	Tourism Councils Advocacy Group	0	0.00
7,051	0	2011.29	Voluntary Visitor Fund	0	0.00
			<b>Economic Development and Tourism</b>		
112,914	116,200	2014.1	Salaries and on-costs	118,300	1.81
95	1,200	2014.3	Bay Lane Enhancement Project	0	(100.00)
231	0	2014.4	Event Sponsorship	0	0.00
3,895	0	2014.12	Byron Bay Town Centre Placemaking Seed Fund	0	0.00
5,411	0	2014.15	NR Food Tourism Industry Workshops	0	0.00
12,847	0	2014.16	Byron Trails Visitor Map	0	0.00
63,189	27,800	2014.17	Billinudgel is Back in Business	0	(100.00)
67,516	104,300	2014.18	Sustainable Agriculture & Agribusiness Project	20,000	(80.82)
145	0	2014.24	Incubation Project	0	0.00
4,420	7,300	2014.25	BBEB EO & Trademarking	0	(100.00)
3,883	0	2014.26	Small Business Week	1,000	New
0	50,000	2014.28	Small Farms, Small Grants	0	(100.00)
8,048	8,500	2014.92	Motor Vehicle Running Expenses	8,500	0.00
			<b>Events</b>		
156,069	178,900	2017.1	Events Officers	165,700	(7.38)
54	10,100	2017.2	Events Plan	10,000	(0.99)
75	400	2017.3	Events communications and application	10,000	2,400.00
12,750	7,600	2017.4	Festival Funding Support	22,000	189.47
0	0	2017.6	Mullum Music Festival	2,000	New
0	0	2017.7	Byron Writers Festival	10,000	New
4,604	0	2017.8	A Day in the Bay	0	0.00
			<b>Indirect Costs</b>		
190,100	189,800	2013.91	Support Services Allocated	188,900	(0.47)
<b>904,700</b>	<b>903,900</b>		<b>Total Operating Expenses</b>	<b>716,500</b>	<b>(20.73)</b>
<b>(840,004)</b>	<b>(893,100)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>(705,700)</b>	<b>(20.98)</b>
<b>(840,004)</b>	<b>(893,100)</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>(705,700)</b>	<b>(20.98)</b>
			<b>Capital Movements</b>		
	0		Less Principal Repayments	0	
	47,100	4935.001	Less Transfer to Reserves	0	
	341,800	4096.101	Add Transfer from Reserves	58,400	
	0	4097	Add Capital Income	0	
	0		Less Capital Purchases	0	
	0	4098	Add Section 94 Levies Applied	0	
<b>(598,400)</b>			<b>Cash Result after Capital Movements</b>	<b>(647,300)</b>	

WATER SUPPLIES					
ACTUAL	ESTIMATED	LEDGER	BUDGET ITEMS	ESTIMATED	
2018/19	2019/20	ACCOUNT		2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Rates and Service Availability Charges</b>		
2,003,172	2,051,000	6011.1	Residential	2,113,900	3.07
506,769	519,500	6011.2	Non-Residential	524,200	0.90
(140,833)	(161,200)	6011.3	Pensioner Adandonments	(161,200)	0.00
			<b>Water Consumption Charges</b>		
4,992,595	4,838,800	6021.1	Water Consumption Charges - Residential	5,391,600	11.42
2,359,544	2,178,800	6021.2	Water Consumption Charges - Non-Residential	2,471,500	13.43
0	0	6021.3	Pensioner Adandonments	0	0.00
			<b>Grants</b>		
77,466	88,000	6001.1	Pensioners Subsidy	88,000	0.00
			<b>Fees</b>		
1,690	1,700	6031.1	Lighthouse Road Tower Site	1,700	0.00
34,260	20,000	6031.2	Rental of 18 Fletcher St	30,000	50.00
63,020	0	6031.3	Byron Library Rental from Water Fund	60,000	New
124,185	100,000	6031.4	Connection / Tapping Fees	110,000	10.00
13,692	10,100	6031.5	Sales of Water - Standpipes	12,000	18.81
10,772	11,500	6031.6	Sundry Income (Includes Meter Test)	11,500	0.00
12,034	12,000	6031.13	Lease - Patterson St Water Reservoir	12,000	0.00
0	5,700	6031.14	Rainwater Tank Rebate from Rous	5,000	(12.28)
16,697	11,000	6031.15	Wategoes Water Reservoir - Lease Optus	15,000	36.36
0	1,700	6031.17	Wategoes Vodafone Lease	0	(100.00)
4,137	2,100	6031.18	Optus Lease - Tongarra Rd Reservior	4,500	114.29
46,968	17,900	6031.19	Peterson St Water Res - Telstra	45,000	151.40
			<b>Other Revenues</b>		
0	0	6035.9	Private Works	0	0.00
6,579	6,100	6041.1	Extra Charges	6,100	0.00
14,952	11,200	6041.3	Interest on Consumption Charges	11,200	0.00
82,245	113,700	6051.1	Interest on Investments	113,700	0.00
<b>10,229,944</b>	<b>9,839,600</b>		<b>Total Operating Revenues</b>	<b>10,865,700</b>	<b>10.43</b>

WATER SUPPLIES					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING EXPENSES</b>		
			<b>Water &amp; Waste - Management &amp; Admin</b>		
11,175	0	6101.1	Salaries and Oncosts	0	0.00
			<b>Employee Costs - Engineering &amp; Supervision</b>		
97,975	115,000	6105.1	Salaries and Oncosts	112,400	(2.26)
5,300	5,300	6105.92	Motor Vehicle Running Expenses	5,300	0.00
			<b>Employee Costs - Engineering S64 Assessment</b>		
61,473	0	6107	Salaries and Oncosts	46,000	New
			<b>Employee Costs - Compliance</b>		
28,832	98,400	6111.1	Salaries and Oncosts	165,300	67.99
2,700	2,700	6111.92	Motor Vehicle Running Expenses	2,700	0.00
			<b>Employee Costs - Administration and Education</b>		
162,013	141,200	6115.1	Salaries and Oncosts	156,000	10.48
			<b>Meter Reading Contract</b>		
36,387	37,500	6121.2	Payment to AMRS	37,500	0.00
			<b>Training and Recruitment</b>		
4,829	10,300	6125.3	Technical Skills	10,000	(2.91)
			<b>Administration Expenses</b>		
661	5,300	6141.1	Printing & Stationery	1,500	(71.70)
22,211	16,200	6141.2	Communication Systems	22,000	35.80
21,917	26,100	6141.6	Misc Equip/Expenses	22,000	(15.71)
9,685	7,000	6141.9	s356 Water Supplies Management (Community Bu	10,000	42.86
26	28,800	6141.11	Fletcher St Property Expenses	20,000	(30.56)
6,514	5,100	6141.12	Books/Journals	6,500	27.45
64,166	93,300	6141.14	Payroll Tax	93,300	0.00
6,573	6,500	6141.25	Rainwater Tank Rebate	6,500	0.00
28,300	28,700	6141.27	Tax Equivalent Payments to General Fund	28,700	0.00
6,750	17,300	6141.32	Audit of Best Practice Management Compliance	10,000	(42.20)
0	3,100	6141.33	Telecommunications Lease Expenses	3,100	0.00
0	50,000	6141.38	Water Directorate	50,000	0.00
0	2,200	6141.39	Rent Donation -18 Fletcher Street	2,200	0.00
12,508	30,700	6141.45	Asset Mgmt Technology, Resources and Equip	25,000	(18.57)
39,175	30,000	6141.47	Building and Property Insurance	40,000	33.33
24,495	0	6141.48	Procurement Consultant	10,000	New
			<b>Abandonments</b>		
14,393	5,300	6145.2	Rates Abandoned	5,300	0.00
(3,789)	5,300	6145.3	Bad Debts Abandoned - Water	5,300	0.00



WATER SUPPLIES					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>General Operation &amp; Maintenance</b>		
515,647	500,000	6205.6	Water Mains Maintenance	525,000	5.00
461,531	600,000	6205.7	Water Mains Operation	870,000	45.00
251,365	215,700	6205.11	Reservoir Operation	250,000	15.90
53,771	50,000	6205.12	Reservoir Maintenance	55,000	10.00
299,213	395,900	6205.15	Other Operation	350,000	(11.59)
3,561	9,900	6205.16	Other Maintenance	10,000	1.01
4,385,582	4,559,300	6205.22	Purchase of Water	4,479,300	(1.75)
1,412,790	1,416,000	6211.93	Depreciation	1,416,000	0.00
			<b>Mullumbimby</b>		
27,278	67,400	6235.1	WTW Planned Maintenance	50,000	(25.82)
61,616	60,000	6235.6	WTW Chemicals	70,000	16.67
212,486	300,000	6235.7	WTW Operation	320,000	6.67
			<b>Indirect Costs</b>		
51,800	52,300	6159.1	Contribution to Depot - General Fund	54,000	3.25
109,404	1,140,200	6159.91	Support Services	1,253,400	9.93
1,101,800	109,400	6159.90	NCP/Governance	109,400	0.00
<b>9,612,111</b>	<b>10,247,400</b>		<b>Total Operating Expenses</b>	<b>10,708,700</b>	<b>4.50</b>
<b>617,833</b>	<b>(407,800)</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>157,000</b>	<b>(138.50)</b>
	1,416,000		Add Back Depreciation	1,416,000	
<b>617,833</b>	<b>1,008,200</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>1,573,000</b>	<b>56.02</b>
			<b>Capital Movements</b>		
	0	6,424	Less Loan Principal Repayments	0	
	1,308,200	6437.001	Less Transfer to Reserves	1,823,000	
	1,241,700		Add Transfer from Reserves	2,198,100	
	300,000	6404.301	Add Capital Income	250,000	
	3,682,400		Less Capital Purchases	2,731,600	
	2,440,700		Add Section 64 Levies Applied	533,500	
	<b>0</b>		<b>Cash Result after Capital Movements</b>	<b>0</b>	

SEWERAGE SERVICES					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING REVENUES</b>		
			<b>Rates and Service Availability Charges</b>		
8,678,194	8,584,400	7011.1	Residential	13,243,200	54.27
2,007,879	2,019,000	7011.2	Non-Residential	2,112,600	4.64
66,913	65,200	7011.3	Trade Waste Fixed Charges	75,300	15.49
(135,708)	(135,000)	7011.4	Pensioner Adandonments	(135,000)	0.00
			<b>User Charges</b>		
3,488,294	3,311,900	7021.1	Residential	0	(100.00)
1,727,726	1,594,700	7021.2	Non-Residential	1,803,000	13.06
274,885	279,500	7021.3	Liquid Trade Waste Charges	275,400	(1.47)
			<b>Grants</b>		
74,653	74,300	7001.1	Pensioners Subsidy	74,300	0.00
			<b>Fees</b>		
149	0	7031.6	Property Rental Income	0	0.00
3,810	2,900	7031.9	Sundry Income	3,000	3.45
81,612	45,000	7031.14	Trade Waste Processing Fees	90,000	100.00
113,646	100,000	7031.15	Plant Income	100,000	0.00
36,153	23,800	7031.19	Lease - 125 Vallances Rd	30,000	26.05
3,200	2,700	7031.21	Agistment - Vallances Rd House - A Morris	0	(100.00)
480	0	7031.24	Agistment - Pony Paddock	0	0.00
16,002	10,500	7031.25	Vallance Road STP Optus Tower	15,000	42.86
38,816	30,000	7031.26	Application - Dispose of Waste to Sewer	40,000	33.33
0	0	7031.28	Festival Waste Processing Fees	0	0.00
			<b>Other Revenues</b>		
30,436	27,400	7041.1	Extra Charges	27,400	0.00
13,408	13,000	7041.3	Interest on Res Consumption Charges	13,000	0.00
168	300	7041.5	Interest on Trade Waste Consumption	300	0.00
1,565	2,000	7041.7	Interest on Non-Res Consumption Charges	2,000	0.00
229,158	162,200	7051.1	Interest on Investments	162,200	0.00
<b>16,751,437</b>	<b>16,213,800</b>		<b>Total Operating Revenues</b>	<b>17,931,700</b>	<b>10.60</b>

SEWERAGE SERVICES					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>OPERATING EXPENSES</b>		
			<b>Employee Costs - Management &amp; Admin</b>		
153,641	0	7101.1	Salaries and Oncosts	0	0.00
0	0	7101.92	Motor Vehicle Running Expenses	0	0.00
			<b>Employee Costs - Engineering &amp; Supervision</b>		
114,728	115,000	7105.1	Salaries and Oncosts	112,400	(2.26)
5,304	5,300	7105.92	Motor Vehicle Running Expenses	5,300	0.00
			<b>Employee Costs - Engineering S64 Assessment</b>		
61,789	0	7106.1	Salaries and Oncosts	46,000	0.00
			<b>Employee Costs - Compliance</b>		
30,202	98,400	7111.1	Salaries and Oncosts	165,300	67.99
2,700	2,700	7111.92	Motor Vehicle Running Expenses	2,700	0.00
			<b>Employee Costs - Administration and Education</b>		
162,211	159,500	7115.1	Salaries and Oncosts	175,000	9.72
2,796	2,800	7115.92	Motor Vehicles	2,800	0.00
			<b>Meter Reading Contract</b>		
32,377	34,500	7121.2	Payment to AMRS	34,500	0.00
			<b>Training and Recruitment</b>		
5,528	22,300	7125.3	Technical Skills	22,300	0.00
			<b>Administration Expenses</b>		
410	5,100	7141.1	Printing & Stationery	1,000	(80.39)
35,876	31,400	7141.2	Communication Systems	36,500	16.24
36,797	26,100	7141.6	Misc Equip/Expenses	36,500	39.85
0	26,100	7141.8	Laundry	0	(100.00)
41,687	32,400	7141.9	Community Buildings - Sewer Charge	42,000	29.63
5,177	3,100	7141.12	Books/Journals	5,500	77.42
64,166	92,400	7141.14	Payroll Tax	90,000	(2.60)
28,300	28,700	7141.19	Taxation Equivalent Payments	30,000	4.53
7,387	16,200	7141.24	Maintenance Lease - Vallances Rd	10,000	(38.27)
0	1,000	7141.27	Pony Paddock - Mullumbimby	0	(100.00)
0	21,000	7141.35	Special Events Response and Mitigation	0	(100.00)
43,468	0	7141.38	Property Insurance	44,000	New
28,619	0	7141.53	Building Condition Assessment	0	0.00
			<b>Abandonments</b>		
101,465	47,800	7151.2	Other Rates Abandoned	50,000	4.60
-114	5,100	7151.3	Bad Debts Abandoned - Sewer	5,000	(1.96)

SEWERAGE SERVICES					
ACTUAL 2018/19	ESTIMATED 2019/20	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2020/21	%
			<b>Other Expenses</b>		
1,895	2,200	7155.1	Property Maintenance Costs	2,200	0.00
0	0	7155.2	Belongil Swamp Drainage Union	0	0.00
10,696	0	7155.3	Belongil Catchment Issues Study	0	0.00
			<b>Plant Running Expenses</b>		
3,243	67,400	7203.1	Fuel and Oil	70,000	3.86
4,274	0	7203.2	Parts and Materials	0	0.00
1,813	0	7203.3	Tyres	0	0.00
1,253	0	7203.4	Contract Repairs	0	0.00
12,021	0	7203.6	Labour	0	0.00
3,002	0	7203.7	Insurance and Registration	0	0.00
0	10,300	7205.1	Co-Ordination Maintenance	11,000	
155,525	234,000	7205.5	Gravity Mains Operation	200,000	(14.53)
294,084	450,000	7205.6	Gravity Mains Maintenance	450,000	0.00
266	16,900	7205.8	LPPS Maintenance	18,000	6.51
455,761	407,700	7205.9	SPS Operation	410,000	0.56
489,352	500,000	7205.11	SPS Maintenance	500,000	0.00
334,036	350,000	7205.12	SPS Power	350,000	0.00
1,273,389	1,200,000	7205.21	Treatment Operations Expenses	1,465,000	22.08
479,125	450,000	7205.22	Chemical Costs	480,000	6.67
379,820	518,700	7205.23	Energy Costs	550,000	6.03
748,427	473,700	7205.24	Treatment Effluent Management	450,000	(5.00)
204,432	187,300	7205.25	Treatment Biosolids Management	200,000	6.78
703,250	579,800	7205.26	Treatment Maintenance	700,000	20.73
866,774	700,000	7205.27	Other Operations Expenses	850,000	21.43
127,518	100,000	7205.28	Other Maintenance	100,000	0.00
3,075,958	3,037,200	7209.93	Depreciation	3,080,000	1.41
			<b>Indirect Costs</b>		
1,451,300	1,514,800	7169.91	Support Services	1,615,100	6.62
109,300	109,300	7169.90	NCP/Governance	109,300	0.00
51,800	52,300	7169.2	Contribution to Depot Cost Sewer	54,000	3.25
			<b>Debt Servicing</b>		
3,245,795	2,664,500	7161.1	Interest on Loans	2,075,300	(22.11)
<b>15,448,624</b>	<b>14,403,000</b>		<b>Total Operating Expenses</b>	<b>14,656,700</b>	<b>1.76</b>
<b>1,302,814</b>	<b>1,810,800</b>		<b>Operating Result - Surplus / (Deficit)</b>	<b>3,275,000</b>	<b>80.86</b>
3,075,958	3,037,200		Add Back Depreciation	3,080,000	1.41
<b>4,378,772</b>	<b>4,848,000</b>		<b>Cash Result - Surplus / (Deficit)</b>	<b>6,355,000</b>	<b>31.08</b>
			<b>Capital Movements</b>		
	2,085,100	7430.1	Less Loan Principal Repayments	2,363,900	
	3,762,900	7437.1	Less Transfer to Reserves	4,741,100	
	2,675,100	7403.101	Add Transfer from Reserves	6,280,900	
	1,000,000	7401.301	Add Capital Income	15,750,000	
	5,383,200		Less Capital Purchases	23,772,900	
	2,708,100	7405.101	Add Section 64 Levies Applied	2,492,000	
	<b>0</b>		<b>Cash Result after Capital Movements</b>	<b>0</b>	

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	Existing Special Rate Funding	2017/18 Special Rate Funding	Council Revenue
<b>Sandhills</b>										
Workroom/Lunchroom	80,000					80,000	Community Buildings Maintenance			
<b>Sandhills - Total</b>	<b>80,000</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>80,000</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>Library Services</b>										
Local prorities Grant to be allocated	30,000	30,000								
<b>Library Services - Total</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>Projects &amp; Commercial Development</b>										
Lot 12 Byron Bay Development Lot 102 Depot Relocation	100,000					100,000	Property Development			
<b>Projects &amp; Commercial Development - Total</b>	<b>100,000</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>100,000</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>Depot Services &amp; Fleet Management</b>										
Nissan QPO2L25U Forklift	40,000					40,000	Plant			
Isuzu NPR400 Medium with Service body	70,000					70,000	Plant			
CATERPILLAR 140H MOTOR GRADER	340,000					340,000	Plant			
Kubota KX040-4 3.0 tonne Excavator	65,000					65,000	Plant			
Kubota F3690 Outfront Mower	28,000					28,000	Plant			
Small Plant Replacements	51,000					51,000	Plant			
Motor Vehicle Replacements	500,000					500,000	Plant			
Lusty Allis Low Loader F-87443	30,000					30,000	Plant			
ISUZU NPR300 MEDIUM PREMIUM	80,000					80,000	Plant			
<b>Depot Services &amp; Fleet Management - Total</b>	<b>1,204,000</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>1,204,000</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>Local Roads &amp; Drainage</b>										
<b>Bridges</b>										
Bridge works subject to future bridge inspections	-								-	
Byron Creek Bridge	2,000,700	500,000				1,500,700	Unexpended Loan			
Main Arm Rd Causeway #7 Replacement	240,000					240,000	Unexpended Loan			
Main Arm Rd Causeway #12 Replacement	305,000					305,000	Unexpended Loan			
Main Arm Rd Causeway #14 Replacement	300,000					300,000	Unexpended Loan			
Causeways, Culvert and Bridge Renewal Investigations	45,000					45,000	Unexpended Loan			
Repentance Creek Road Causeway Replacement (17536)	450,000					450,000	Unexpended Loan			
Johnston Lane Causeway - Private Works	135,000	19,500				115,500	\$50,500 Unexpended Loan \$65,000 Unexpended Grant			
<b>Footpaths, Kerb &amp; Gutter</b>										
Access ramps and footpaths Works	71,100		-	SW - Cycleways				44,000	27,100	0
Replacement of damaged Kerb and Gutter Shire Wide as per inspection Report	60,000							23,900	36,100	0
Replacement of damaged Footpaths Shire Wide as per inspection Report	150,400							-	150,400	0
<b>Drainage</b>										
SGB Street Drainage Upgrade - Pacific Esplanade	70,000					70,000	Stormwater			
SGB Street Drainage Upgrade - Clifford Street - Design	25,000					25,000	Stormwater			
Minor urgent works							Stormwater			
Alcorn Street Drainage Augmentation	25,000					25,000	Stormwater			
44 Kingsley Lane - Kerb and Gutter to prevent property flooding at a number of properties - Construction	100,000					100,000	Stormwater			
18 Old Bangalow Road - pipe open drain to reserve - Construction	80,000					80,000	Stormwater			
I&I Stormwater Renewal - Mullumbimby	249,000								249,000	
Water Sensitive Urban Design Strategy Actions - To Be Determined	35,000									35,000

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	Existing Special Rate Funding	2017/18 Special Rate Funding	Council Revenue
<b>Road Works</b>										
Byron Bypass	9,018,300	5,100,000	3,918,300	BB - Road Upgrading						
Heavy Patching	300,000						Infrastructure Renewal		300,000	
Reseals	920,900					-	\$359,000 IRR - Byron Bay			
Gravel Resheeting	220,000						\$220,000 IRR - Non Byron	-	920,900	0
Myocum Road - Stage 1	920,000	584,000				-	Infrastructure Renewal		220,000	
Myocum Road - Stage 2 DESIGN	100,000					-	Infrastructure Renewal - Non Byron		336,000	
Ruskin Street (Ch 440 - 660)	190,000					-	Infrastructure Renewal - Non Byron		100,000	
Middleton Street (Ch 0 - 130)	110,000								190,000	
The Pocket Road Stage 2 (Ch 2,810 - 3,690) - Design only of									110,000	
Road Reconstruction	70,000	70,000								
Coolamon Scenic Drive 16.5km section, Coorabell	1,632,200	1,632,200								
Bangalow Road (Ch 7,540 - 8,490)	225,000	225,000								
Bangalow Road 8.02km section, Byron Bay	1,735,700	1,735,700								
Renewal of Roads Side Barriers Program - Shire Wide	105,600								105,600	0
Retaining Wall Works Program - Shire Wide	90,000								88,500	1,500
Seven Mile Beach Road Traffic Management Improvements										
(Reso ????)	12,000					-	Infrastructure Renewal - Non Byron			12,000
Broken Head Reserve Road, Carpark & PP works - Design										
Only (Reso ????)	12,000					-	Infrastructure Renewal - Non Byron			12,000
Keyes Bridge Improvements (Reso 18-159) - Concept Design										
Only	5,000					5,000	Infrastructure Renewal - Non Byron			
Esplanade Beach Access and Parking Improvements - New										
Brighton (Reso 18-734) - Design Only	50,000					50,000	Infrastructure Renewal - Non Byron			
BS14 Ewingsdale Bus Shelter (remove from 19/20)	37,700	10,000	27,700	S94 A						
BS12 Goonengery Road Bus Shelter Renewal	37,700	10,000	27,700	S94 A						
BS13 Beach Avenue Bus Shelter Renewal	37,700	10,000	27,700	S94 A						
Major Patch Program	600,000	600,000								
Pavement Asphalt Overlay Program	1,000,000	1,000,000								
Reseal Program	1,000,000	1,000,000								
Talofa - Bangalow Road Reconstruction	800,000	800,000								
Mullumbimby - Stuart Street	60,000	60,000								
Mullumbimby - Tincogan Street	50,000	50,000								
Mullumbimby - Tincogan Street	40,000	40,000								
Byron Bay - Carlyle Street	80,000	80,000								
Main Arm Road	100,000	100,000								
The Pocket Road	1,200,000	1,200,000								
A&I Estate - Bayshore Drive Reconstruction	100,000	100,000								
South Arm Car Park Upgrade - Brunswick Heads	800,000	800,000								
Safer Roads Program - Main Arm - Main Arm Rd RSR	1,000,000	1,000,000								
Safer Roads Program - Myocum - Myocum Rd	1,150,000	1,150,000								
Fixing Country Roads - Myocum Rd Upgrade & Realignment	1,494,700	1,194,700	300,000	Rural Roads						
To be determined (SRV)									-	
Traffic Study Strategic Network Analysis	174,600		174,600	BB - Road Upgrading						
Bayshore/Ewingsdale Roundabout - Land	166,500		166,500	BB - Road Upgrading						
<b>Local Roads &amp; Drainage - Total</b>	<b>29,986,800</b>	<b>19,071,100</b>	<b>4,642,500</b>		<b>0</b>	<b>3,311,200</b>		<b>67,900</b>	<b>2,833,600</b>	<b>60,500</b>
<b>RMS</b>										
REPAIR Projects TBD	155,000	155,000	-	BB - Road Upgrading		-	Infrastructure Renewal Reserve - Byron Bay		-	
<b>RMS - Total</b>	<b>155,000</b>	<b>155,000</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	Existing Special Rate Funding	2017/18 Special Rate Funding	Council Revenue
<b>Open Space and Recreation</b>										
Byron Bay Town Centre Renewals - Landscape/Precinct Plan	63,200							56,600	1,300	5,300
N/Shire Sport. Fields - Stan Thompson Lighting	250,000	250,000								
Heritage Park northern boat ramp and scape design	20,000								20,000	
Accessible BBQ installations	30,000									30,000
Bridge Renewal Bangalow Pool Park	150,000								150,000	
Suffolk Park Recreation Grounds POM activation	300,000		300,000	SP - Open Space						
Byron Cemetery Childrens section renewal	10,000									10,000
Park Furniture Renewal (Shire wide)	59,700								59,700	
Bangalow Recreation Grounds Sport Field Lighting	50,000								50,000	
Waterlily Park Tennis Courts Lighting	20,000								20,000	
Sandhills Estate Activation & Skate Park	1,800,000	1,800,000								
Main Beach Byron Bay - Amenities	35,000	35,000								
Open Space & Recreation Building Renewals	-								-	
Brunswick Heads Boat Harbour Boat Ramp	577,000	500,000				77,000	IS Carryover			
Byron Skate Park	300,000		300,000							
Water Sensitive Urban Design	63,700					63,700	Crown Pay parking			
Byron Bay Town Centre Master Plan	-					-	Infrastructure Renewal Reserve - Byron Bay			
Byron Rail Corridor Restoration	373,900					373,900	BBTCMP			
<b>Open Space and Recreation - Total</b>	<b>4,102,500</b>	<b>2,585,000</b>	<b>600,000</b>		<b>0</b>	<b>514,600</b>		<b>56,600</b>	<b>301,000</b>	<b>45,300</b>
<b>Waste Disposal Facility</b>										
Rehabilitation of Myocum Landfill	3,000,000					3,000,000	Waste Management Facility			
On-site Leachate Management Project	750,000		200,000	SW - Comm Fac		550,000	Waste Management Facility			
Development of Myocum Quarry Resource Recovery Facility	60,000					60,000	Waste Management Facility			
Upgrade to internet and security system at Byron Resource Recovery Centre	85,000					85,000				
Infrastructure improvement and enhancement BRRC	50,000					50,000				
New toilet and office amenities at the BRRC	140,000					140,000				
Dingo Lane Solar Farm	112,000					112,000				
<b>Waste Disposal Facility - Total</b>	<b>4,197,000</b>	<b>0</b>	<b>200,000</b>		<b>0</b>	<b>3,997,000</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>Cavanbah Centre</b>										
Cavanbah Centre Building Renewals	100,000								100,000	
<b>Cavanbah Centre - Total</b>	<b>100,000</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>100,000</b>	<b>0</b>
<b>Holiday Parks</b>										
<b>First Sun</b>										
Cabins	160,000					160,000				
Painting	20,000					20,000				
Lodgings	10,000					10,000				
Safari Tents	30,000					30,000				
Hot Water systems	30,000					30,000				
Bbqs, Signs, Minor works	34,000					34,000				
Compliance Work Program	30,000					30,000				
<b>Sub Total</b>	<b>314,000</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>314,000</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>Suffolk Park</b>										
Painting	20,000					20,000				
Cabins	20,000					20,000				
Safari Tents	25,000					25,000				
Bbqs, Signs, Minor works	44,000					44,000				
<b>Sub Total</b>	<b>109,000</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>109,000</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Council Parks</b>	<b>423,000</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>423,000</b>		<b>0</b>	<b>0</b>	<b>0</b>

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	Existing Special Rate Funding	2017/18 Special Rate Funding	Council Revenue
Facilities Management										
Public Toilets Special Rate Variation	132,000							132,000		
Sporting Infrastructure Renewal (Shire wide)	0								0	
SCCF - Mullum War Widows Cottage Refurb	160,600	0				160,600				
Mullumbimby Pool Balance Tanks Renewals	50,000								50,000	
Community Buildings Renewals	285,600								285,600	
Works Building Renewals	110,000								110,000	
Swimming Pool Building Renewals	30,000								30,000	
Airfield Building Renewals	30,000								30,000	
Dingo Lane Solar Farm	12,000,000				12,000,000					
Facilities Management - Total	12,798,200	0	0		12,000,000	160,600		132,000	505,600	0
Total General Fund	53,176,500	21,841,100	5,442,500		12,000,000	9,790,400		256,500	3,740,200	105,800



# WATER FUND - CAPITAL WORKS PROGRAM AND FUNDING

			Funding Source			
Description		2020/21 Budget	Grants	S64	Loans	Reserves
<b>MULLUMBIMBY</b>						
Tuckeroo Supply Main from Scott Woods Res	New	45,000				45,000
Service line from Tristran WBPS	New	75,000				75,000
Mullumbimby WTP - Renewals	Renewal	260,000				260,000
Mullum Water Supply Security Investigations and Upgrade	Upgrade	300,000		300,000		
<b>Sub Total</b>		<b>680,000</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>380,000</b>
<b>OCEAN SHORES</b>						
Tongarra Reservoir - Renewals	Renewal	23,000				23,000
Yamble Reservoir - Roof Renewals	Renewal	520,000				520,000
Tongarra WPS - Valve Renewal	Renewal	1,500				1,500
<b>Sub Total</b>		<b>544,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>544,500</b>
<b>BYRON BAY</b>						
Coopers Shoot Reservoir - Roof & Valve Renewals	Renewal	330,000				330,000
Fletcher Street Watermain Renewal - Bay St to Lawson St	Renewal	250,000				250,000
Watego Roof Replacement		202,200				202,200
Paterson Street Reservoir Roof Replacement	Renewal	248,100				248,100
<b>Sub Total</b>		<b>1,030,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,030,300</b>
<b>MISCELLANEOUS</b>						
Meter Replacement Program	Renewal	20,000				20,000
Telemetry System	Upgrade	53,000		33,500		19,500
Misc Safety Upgrades	Upgrade	50,000				50,000
Contingency Works	Upgrade	100,000		100,000		
Infrastructure Security Systems	New	80,000		80,000		
Energy Efficiency Improvements	New	20,000		20,000		
Fire Hydrant Maintenance	Renewal	100,000				100,000
Water Sensitive Urban Design		53,800				53,800
<b>Sub Total</b>		<b>476,800</b>	<b>0</b>	<b>233,500</b>	<b>0</b>	<b>243,300</b>
<b>TOTAL CAPITAL WORKS</b>		<b>2,731,600</b>	<b>0</b>	<b>533,500</b>	<b>0</b>	<b>2,198,100</b>

**SEWER FUND - CAPITAL WORKS PROGRAM AND FUNDING**

			Funding Source			
Description		2020/21 Budget	Grants	S64	Loans	Reserves
<b>BANGALOW</b>						
Install Flow meter to creek discharge	Renewal	20,000				20,000
<b>Sub Total</b>		<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>
<b>BYRON BAY</b>						
Install monitoring for Vacuum System	New	50,000		50,000		
SPS - Renewal	Renewal	500,000				500,000
Byron STP - Replacement Blowers	Renewal	320,000				320,000
Byron Bay STP - Renewals	Renewal	360,000				360,000
South Byron STP Redevelopment		124,700				124,700
Bio Energy Facility	New	15,000,000			15,000,000	
Additional Flowpath		1,500,000		750,000		750,000
South Byron STP Remediation		2,200,000				2,200,000
<b>Sub Total</b>		<b>20,054,700</b>	<b>0</b>	<b>800,000</b>	<b>15,000,000</b>	<b>4,254,700</b>
<b>BRUNSWICK HEADS</b>						
STP - Detailed Site Contamination Study		119,100				119,100
<b>Sub Total</b>		<b>119,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>119,100</b>
<b>MULLUMBIMBY</b>						
SPS - Renewal	Renewal	130,000				130,000
Mullumbimby Inflow/Infiltration Reduction	Renewal	650,000		650,000		
Mullumbimby STP Site Remediation	Renewal	1,219,100				1,219,100
<b>Sub Total</b>		<b>1,999,100</b>	<b>0</b>	<b>650,000</b>	<b>0</b>	<b>1,349,100</b>
<b>OCEAN SHORES</b>						
SPS - Renewal		385,000				385,000
RM5009 Renewal from Pacific Hwy to STP		100,000				100,000
<b>Sub Total</b>		<b>485,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>485,000</b>
<b>MISCELLANEOUS</b>						
Misc Safety Upgrades	Upgrade	20,000				20,000
Contingency Works	Renewal	100,000		67,000		33,000
Infrastructure Security Systems	New	50,000		50,000		
Other systems inflow and infiltration reduction	Renewal	500,000		500,000		
Effluent Reuse	New	400,000		400,000		
Energy Efficiency Improvements	New	25,000		25,000		
<b>Sub Total</b>		<b>1,095,000</b>	<b>0</b>	<b>1,042,000</b>	<b>0</b>	<b>53,000</b>
<b>TOTAL CAPITAL WORKS</b>		<b>23,772,900</b>	<b>0</b>	<b>2,492,000</b>	<b>15,000,000</b>	<b>6,280,900</b>