



Quarterly Budget Review

31st March 2022



BYRON SHIRE COUNCIL

2021/2022 Budget Review as at 31 March 2022

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2021/2022 Budget Review as at 31 March 2022

Consolidated Budget Cash Result

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22
Operating Revenue	93,504,500	(2,712,400)	5,140,200	95,932,300	85,278,463
Total Division Operating Revenue	93,504,500	(2,712,400)	5,140,200	95,932,300	85,278,463
Operating Expenditure	97,728,100	4,277,700	3,422,100	105,427,900	75,903,607
Total Division Operating Expenditure	97,728,100	4,277,700	3,422,100	105,427,900	75,903,607
Operating Result before Capital Amounts	(4,223,600)	(6,990,100)	1,718,100	(9,495,600)	9,374,857
Add Capital Grants and Contributions					
Capital Grants and Contributions	26,872,400	(2,768,700)	(5,228,900)	18,874,800	12,964,953
Developer Contributions	1,969,100	0	0	1,969,100	2,281,533
Change in Net Assets	24,617,900	(9,758,800)	(3,510,800)	11,348,300	24,621,342
AVAILABLE FUNDS RECONCILIATION					
Add: Non-Cash Expenses					
Depreciation	15,779,900	1,750,500	0	17,530,400	12,020,675
Add: Non-operating Funds Employed					
Loan Funds Used	13,500,000	5,500,000	(17,500,000)	1,500,000	0
Proceeds from Disposal of Assets	0	1,057,500	0	1,057,500	0
Subtract Funds Deployed for Non-Operating Purposes					
Capital Works	(76,517,500)	(8,058,300)	31,183,900	(53,391,900)	(31,824,511)
Repayment of Principal on Loans	(3,868,200)	0	0	(3,868,200)	(1,075,685)
Cash Surplus / (Deficit)	(26,487,900)	(9,509,100)	10,173,100	(25,823,900)	3,741,822
Equity Movements					
Restricted Funds - Increase / (Decrease)	(26,487,900)	(9,472,500)	10,527,600	(25,432,800)	(11,369,599)
Transfer to Unexpended Grants					
Transfer to Unexpended Loans					
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	0	(36,600)	(354,500)	(391,100)	15,111,421

2021/2022 Budget Review as at 31 March 2022
General Fund Budget Cash Result

63,494,600

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22
Operating Revenue					
General Manager	0	207,500	5,400	212,900	212,829
Corporate & Community Services	33,811,100	(1,581,200)	3,549,400	35,779,300	31,079,021
Infrastructure Services	25,072,800	(1,680,200)	1,266,400	24,659,000	24,130,130
Sustainable Environment and Economy	4,810,500	386,300	499,000	5,695,800	4,555,796
Total Division Operating Revenue	63,694,400	(2,667,600)	5,320,200	66,347,000	59,977,776
Operating Expenditure					
General Manager	390,600	(30,000)	(119,600)	241,000	225,059
Corporate & Community Services	7,790,400	55,400	718,200	8,564,000	5,454,754
Infrastructure Services	37,185,000	1,678,700	2,489,600	41,353,300	31,831,884
Sustainable Environment and Economy	13,060,300	110,000	166,000	13,336,300	9,340,624
Depreciation	11,132,400	1,889,500	0	13,021,900	9,766,425
Total Division Operating Expenditure	69,558,700	3,703,600	3,254,200	76,516,500	56,618,745.71
Operating Result before Capital Amounts	(5,864,300)	(6,371,200)	2,066,000	(10,169,500)	3,359,031
Add Capital Grants and Contributions					
Capital Grants and Contributions	26,872,400	(2,768,700)	(5,228,900)	18,874,800	12,964,953
Developer Contributions (Section 94)	969,100	0	0	969,100	1,423,181
Change in Net Assets	21,977,200	(9,139,900)	(3,162,900)	9,674,400	17,747,165
AVAILABLE FUNDS RECONCILIATION					
Add: Non-Cash Expenses					
Depreciation	11,132,400	1,889,500	0	13,021,900	9,766,425
Add: Non-operating Funds Employed					
Loan Funds Used	1,500,000	1,500,000	(1,500,000)	1,500,000	0
Proceeds from Disposal of Assets	0	1,057,500	0	1,057,500	0
Subtract Funds Deployed for Non-Operating Purposes					
Capital Works	(49,294,300)	(1,060,900)	13,714,300	(36,640,900)	(21,637,097)
Repayment of Principal on Loans	(1,375,800)	0	0	(1,375,800)	(755,884)
Cash Surplus / (Deficit)	(16,060,500)	(5,753,800)	9,051,400	(12,762,900)	5,120,609
Equity Movements					
Restricted Funds - Increase / (Decrease)	(16,060,500)	(5,717,200)	9,405,900	(12,371,800)	(1,290,272)
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	0	(36,600)	(354,500)	(391,100)	6,410,881

2021/2022 Budget Review as at 31 March 2022
Water Fund Budget Cash Result

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22
Operating Revenue					
Water Supply Management	10,960,800	(33,600)	(80,000)	10,847,200	7,620,874
Total Division Operating Revenue	10,960,800	(33,600)	(80,000)	10,847,200	7,620,874
Operating Expenditure					
Water Supply Management	10,923,900	198,600	(1,300)	11,121,200	7,616,064
Depreciation	1,504,100	(65,200)	0	1,438,900	719,450
Total Division Operating Expenditure	12,428,000	133,400	(1,300)	12,560,100	8,335,514
Operating Result before Capital Amounts	(1,467,200)	(167,000)	(78,700)	(1,712,900)	(714,640)
Add Capital Grants and Contributions					
Capital Grants and Contributions	0	0	0	0	0
Developer Contributions (Section 64)	250,000	0	0	250,000	108,870
Change in Net Assets	(1,217,200)	(167,000)	(78,700)	(1,462,900)	(605,770)
AVAILABLE FUNDS RECONCILIATION					
Add: Non-Cash Expenses					
Depreciation	1,504,100	(65,200)	0	1,438,900	719,450
Add: Non-operating Funds Employed					
Loan Funds Used	0	0	0	0	0
Subtract Funds Deployed for Non-Operating Purposes					
Capital Works	(4,854,800)	(520,000)	1,100,000	(4,274,800)	(1,401,037)
Repayment of Principal on Loans	0	0	0	0	0
Cash Surplus / (Deficit)	(4,567,900)	(752,200)	1,021,300	(4,298,800)	(1,287,357)
Equity Movements					
Restricted Funds - Increase / (Decrease)	(4,567,900)	(752,200)	1,021,300	(4,298,800)	(1,403,893)
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	0	0	0	0	

2021/2022 Budget Review as at 31 March 2022
Sewer Fund Budget Cash Result

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22
Operating Revenue					
Sewer Supply Management	18,849,300	(11,200)	(100,000)	18,738,100	17,679,813
Total Division Operating Revenue	18,849,300	(11,200)	(100,000)	18,738,100	17,679,813
Operating Expenditure					
Sewer Supply Management	12,598,000	514,500	169,200	13,281,700	9,414,547
Depreciation	3,143,400	(73,800)	0	3,069,600	1,534,800
Total Division Operating Expenditure	15,741,400	440,700	169,200	16,351,300	10,949,347
Operating Result before Capital Amounts	3,107,900	(451,900)	(269,200)	2,386,800	6,730,466
Add Capital Grants and Contributions					
Capital Grants and Contributions	0	0	0	0	0
Developer Contributions (Section 64)	750,000	0	0	750,000	749,482
Change in Net Assets	3,857,900	(451,900)	(269,200)	3,136,800	7,479,947
AVAILABLE FUNDS RECONCILIATION					
Add: Non-Cash Expenses					
Depreciation	3,143,400	(73,800)	0	3,069,600	1,534,800
Add: Non-operating Funds Employed					
Loan Funds Used	12,000,000	4,000,000	(16,000,000)	0	0
Subtract Funds Deployed for Non-Operating Purposes					
Capital Works	(22,368,400)	(6,477,400)	16,369,600	(12,476,200)	(8,786,376)
Repayment of Principal on Loans	(2,492,400)	0	0	(2,492,400)	(319,801)
Cash Surplus / (Deficit)	(5,859,500)	(3,003,100)	100,400	(8,762,200)	(91,430)
Equity Movements					
Restricted Funds - Increase / (Decrease)	(5,859,500)	(3,003,100)	100,400	(8,762,200)	(8,675,434)
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	0	0	0	0	

2021/2022 Budget Review as at 31 March 2022

Restricted Assets Schedule

All Funds

Description	Opening Balance 1-Jul-21	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-22
GENERAL FUND				
INTERNAL RESERVES				
Information Technology	69,127	0	69,200	(73)
Caravan Park - Council	2,617,271	180,800	2,277,600	520,471
Employee Leave Entitlements	602,926	0	39,800	563,126
Waste Management Facility	6,346,405	6,753,700	6,236,200	6,863,905
Plant	2,204,005	798,700	2,332,800	669,905
Quarry	691,737	0	147,600	544,137
Risk Management	242,866	42,700	24,200	261,366
Property	162,144	0	70,700	91,444
Community Infrastructure Carryover	536,226	219,600	406,200	349,626
Land & Natural Environment	364,140	0	362,900	1,240
Footpath Dining	360,050	120,000	209,100	270,950
Byron Bay Library	299,802	0	10,000	289,802
Paid Parking Council	0	1,951,200	1,951,200	0
Human Resources	399,415	96,700	197,000	299,115
Legal Services	13,700	110,800	0	124,500
Community Development	385,833	0	257,500	128,333
Stormwater Drainage	299,001	306,000	252,400	352,601
Election Expense Reserve	213,948	60,000	251,200	22,748
Environmental Levy Reserve	22,651	390,700	410,200	3,151
Childrens Services	118,140	2,800	77,600	43,340
General Managers Office	82,383	35,000	52,200	65,183
DLG Financial Assistance Grant	1,715,600	2,789,000	1,715,600	2,789,000
Revolving Energy Fund	38,147	0	28,000	10,147
Tennis Court Reserve	0	2,000	1,800	200
Asset Re-Valuation Reserve	10,620	0	0	10,620
Mullumbimby Civic Hall	15,681	0	0	15,681
Brunswick Heads Memorial Hall	29,236	0	0	29,236
South Golden Beach Hall	25,556	0	0	25,556
Infrastructure Renewal Reserve	511,062	241,150	597,100	155,112
Byron Bay Library Exhibition Space S355 Committee	27,780	0	14,500	13,280
Brunswick Valley Community Centre	371	0	0	371
Suffolk Park Community Hall	15,855	0	0	15,855
On-Site Sewerage Mgmt	471,543	209,700	483,500	197,743
Special Events Response & Mitigation	0	0	0	0
Property Development Reserve	642,184	0	186,200	455,984
Suffolk Park Open Space Reserve	50,000	0	0	50,000
Bridge Replacement Fund	17,956	0	16,000	1,956
Ocean Shores Community Centre	14,285	0	0	14,285
Grant Management Reserve	0	0	0	0
Byron Bay Town Centre Masterplan	1,095,380	241,150	675,200	661,330
2017/18 Special Rate Carryover Reserve	769,144	4,884,400	5,021,100	632,444
Information & Technology Service Fee	209,326	230,000	137,900	301,426
Environment Enforcement Levy Expenditure	190,884	279,200	179,000	291,084
Byron Senior Citizens Centre	68,055	0	0	68,055
Infrastructure Renewal Res - Non Byron	1,139,784	482,300	688,800	933,284
Economic Development	83,467	0	36,500	46,967
Land Remediation Reserve	9,848	0	0	9,848
WHS Incentive	40,116	0	12,600	27,516
Community Building Maintenance	432,294	304,500	453,800	282,994
Public Toilets	102,659	0	54,400	48,259
Volunteer Visitor Fund	25,589	0	0	25,589
Byron Bay Construction Contingency	300,000	0	0	300,000
Byron Bay Hospital Development	330,000	0	330,000	0
Pay Parking - Council/TfNSW	0	65,000	65,000	0
Pay Parking Meter Replacement Reserve	200,000	200,000	0	400,000
Development & Certification Reserve	0	250,000	0	250,000
Property Development - Part Sale of Lot 12 Bayshore	0	1,057,500	0	1,057,500
Total Internal Reserves	24,614,192	22,304,600	26,332,600	20,586,192
EXTERNAL RESERVES				
Crown Reserves	127,917	210,300	277,600	60,617
Domestic Waste Management	168,356	5,954,600	5,439,700	683,256
Paid Parking Crown	212,292	758,800	858,800	112,292
Bonds and Deposits	2,507,984	0	0	2,507,984
Total External Reserves	3,016,549	6,923,700	6,576,100	3,364,149

2021/2022 Budget Review as at 31 March 2022

Restricted Assets Schedule

All Funds

Description	Opening Balance 1-Jul-21	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-22
UNEXPENDED LOANS				
Five Bridges Project	372,450			372,450
Former Mullumbimby Hospital	246,300		246,300	0
Johnston Lane Causeway - Private Works	55,400		55,400	0
Causeways, Culvert and Bridge Renewal Investigations	136,100		12,500	123,600
SGB Flood Pump variable speed drive and	52,095			52,095
Federation Bridge Debris Deflectors - Mullumbimby - D	100,000		0	100,000
Country Link Building Fitout	30,000		30,000	0
Above & Beyond Program	24,800		24,800	0
Byron Bypass	343,700		133,700	210,000
South Arm Bridge	12,100		12,100	0
Total Unexpended Loans	1,372,945	0	514,800	858,145
NEW LOANS				
First Sun Land Acquisition	0	0	0	0
Mullumbimby Hospital Remediation	0	1,500,000	1,500,000	0
Total New Loans	0	1,500,000	1,500,000	0
SECTION 94 CURRENT PLAN				
Open Space	4,154,130	391,800	605,100	3,940,830
Open Space - Byron Bay	146,638	56,100	99,800	102,938
Open Space - Mullumbimby	894,053	122,800	185,500	831,353
Open Space - Bangalow	322,971	120,400	0	443,371
Open Space - Suffolk Park	577,365	3,000	319,800	260,565
Open Space - Brunswick Heads	44,141	19,400	0	63,541
Open Space - Ocean Shores	103,178	24,900	0	128,078
Open Space - Shire Wide	2,011,624	43,000	0	2,054,624
Open Space - Rural North	37,603	2,100	0	39,703
Open Space - Rural South	16,557	100	0	16,657
Community Facilities	1,149,634	106,400	133,800	1,122,234
Community Facilities - Byron Bay	5,479	16,500	0	21,979
Community Facilities - Mullumbimby	32,852	2,300	0	35,152
Community Facilities - Bangalow	211,745	4,700	0	216,445
Community Facilities - Suffolk Park		0	0	0
Community Facilities - Brunswick Heads	16,381	2,200	0	18,581
Community Facilities - Ocean Shores	28,609	20,700	0	49,309
Community Facilities - Shire Wide	733,993	57,700	93,800	697,893
Community Facilities - Rural North	5,417	1,400	0	6,817
Community Facilities - Rural South	115,158	900	40,000	76,058
Car Parking	375,105	21,800	0	396,905
Carparking - Byron Bay	58,819	14,900	0	73,719
Carparking - Suffolk Park	0	600	0	600
Carparking - Mullumbimby	132,018	4,800	0	136,818
Carparking - Bangalow	(33)	0	0	0
Carparking - Brunswick Heads	184,296	1,500	0	185,796
Carparking - Ocean Shores	0	0	0	0
Carparking - Shire Wide	4	0	0	4
Carparking - Rural North	0	0	0	0
Carparking - Rural South	0	0	0	0
Bikeways	994,225	61,800	202,100	853,925
Bikeways - Byron Bay	224,813	17,300	0	242,113
Bikeways - Suffolk Park	0	1,800	0	1,800
Bikeways - Bangalow	48,820	6,100	46,800	8,120
Bikeways - Mullumbimby	476,459	21,800	154,300	343,959
Bikeways - Ocean Shores	91,620	6,800	1,000	97,420
Bikeways - Brunswick Heads	24,683	2,100	0	26,783
Bikeways - Shire Wide	10,296	5,000	0	15,296
Bikeways - Rural North	16,015	800	0	16,815
Bikeways - Rural South	101,520	100	0	101,620
Road Upgrading	2,346,982	123,700	516,200	1,954,482
Rural Roads	1,007,082	214,200	725,600	495,682
Civic & Urban Improvements	357,426	22,200	120,300	259,326
Council Administration	432,120	73,300	167,400	338,020
Shire Support Facilities	112,014	12,700	0	124,714
Section 94 A Levy	193,712	41,200	190,000	44,912
Total Current Plan	11,122,432	1,069,100	2,660,500	9,531,065

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Restricted Assets Schedule

All Funds

Description	Opening Balance 1-Jul-21	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-22
SPECIFIC PURPOSE GRANTS & CONTRIBUTIONS				
Sustainable Environment & Economy				
Flying Fox Improvement Grant	27,376	0	27,400	0
Small Farms, Small Grants	16,600	0	16,600	0
Habitat Actions Grant 2019	4,200	0	4,200	0
Mafeking Rd Koala Zone Rd Marking & Sign	12,000		12,000	0
Leash-Up Pilot Communication Project	17,100		17,100	0
Mullum High School Koala Planting Proj	4,300		4,300	0
Develop Governance Models for the Facilitation of Hou	10,200		10,200	0
Communities Combating Pests and Weeds	200,600		200,600	0
Streets as Shared Spaces Grant	149,700		149,700	0
SCCF3 - Byron A & I Estate Pocket Park	40,600		40,600	0
Infrastructure Services				
Old pacific Highway Maintenance	230,604	0	0	230,604
RTA Funding	0	9,275,300	9,275,300	0
Roads to Recovery	0	1,039,900	1,039,900	0
Open Tallow Creek Mouth	5,759	0	0	5,759
Natural Disaster Restricted Funding	16,520			16,520
Allan Kennedy Investments	20,000			20,000
Fisheries Grant - Johnsons Lane	99,030		65,000	34,030
Crime Prevention Lighting Grant	1,606	0	1,600	0
Election Commitments Grant (4053.215)	338,612		314,500	24,112
Railway park development (4835.241 Sydne	13,600	0	13,600	0
SCCF - Byron Shire Flood Warning Network	2,300			2,300
Bangalow Showground - DPIE	139,800			139,800
Everyone Can Play 2020-21 Grant - Gaggin Park	58,900	15,000	73,900	0
National Parks Access Rd Sealing	492,400		492,400	0
Rifle Range Rd Upgrade	640,200		640,200	0
Reflections Holiday Park Drainage	691,700		691,700	0
Byron Bay CCTV	71,100	82,500	153,600	0
Fixing Local Roads - Ocean Shores Resurf	2,222,400		2,222,400	0
Main Arm Rd & Settlement Rd Intersection	6,600			6,600
Main Arm Road Curve Improvement, Main Arm	3,500			3,500
Clarkes Beach Public Amenities	134,700		134,700	0
Sandhills Estate Activation & Skate Park	450,000		150,000	300,000
Myocum Road - Stage 1	166,300		166,300	0
Johnston Lane Causeway - Private Works	0	19,500	19,500	0
REPAIR Project - Ewingsdale Road	0	367,700	367,700	0
Infrastructure Election Commitment Grant	0	4,355,700	4,355,700	0
Restart NSW Myocum Rd	0	1,769,400	1,769,400	0
Brunswick Heads Boat Ramp	0	214,600	214,600	0
SCCF - Mullum War Widows Cottage Refurb	0	86,600	86,600	0
Fixing Country Bridges	0	703,600	703,600	0
Balemo Drive Shared Path (Stage 2)	0	0	0	0
New Brighton / Ocean Shores Overland Flow and				0
Drainage Upgrade Study	0	0	0	
Sandhills Wetlands Project	0	450,000	450,000	0
Suffolk Park Football Club Change Rooms	0	389,500	389,500	0
Koonyum Range Road Sealing - Resident				0
Contributions	0	62,700	62,700	
Koonyum Range Road Sealing	0	0	0	0
Fed & State Stimulus - Rifle Range Rd	0	0	0	0
Sale of Assets - Road Closures	0	37,300	37,300	0
Waste Management Services				
Butt Free Byron Shire Phase 2 Grant	2,400	0	2,400	0
Better Waste & Recycling Grant 2020	39,239		39,500	(261)
Illegal Dumping	39,500		4,900	34,600
Wheelie Bin Renewal/Intro of 360L rec bins	0	5,500	5,500	0
Corporate & Community Services				
Library - Local priority grant	83,681	0	43,700	39,981
Aboriginal Cultural Heritage Study	25,000	0	0	25,000
FED Govt Bushfire Resilience & Economic	989,600	0	989,600	0
Tweed SC Portion of Resilience Position	32,400	0	0	32,400
Total Restricted Grants & Contributions	7,500,128	18,874,800	25,460,000	914,945
TOTAL GENERAL FUND	47,626,246	50,672,200	63,044,000	35,254,496

2021/2022 Budget Review as at 31 March 2022

Restricted Assets Schedule

All Funds

Description	Opening Balance 1-Jul-21	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-22
WATER FUND				
RESERVES				
Capital Works	6,077,794	2,700	3,908,700	2,171,794
LOANS				
Mullumbimby Water Treatment Plant Refurbishment	0		0	0
SECTION 64 PLAN				
S64 - Mullumbimby	793,408.51			793,409
S64 - Byron, Bang, Bruns, O/shrs	1,066,125.44	260,400	653,200	673,325
TOTAL WATER FUND	7,937,328	263,100	4,561,900	3,638,528
SEWER FUND				
RESERVES				
Capital Works	3,453,246	2,910,200	6,357,000	6,446
Plant Reserve	896,179	0	0	896,179
LOAN FUNDING				
Bioenergy Facility	0	0	0	0
SECTION 64 PLAN				
S64 - Bangalow	2,451,258			2,451,258
S64 - Byron, Mullum, Bruns, O/shrs	6,420,675	803,800	6,119,200	1,105,275
TOTAL SEWER FUND	13,221,358	3,714,000	12,476,200	4,459,158
TOTAL ALL FUNDS	68,784,932	54,649,300	80,082,100	43,352,182

2021/2022 Budget Review as at 31 March 2022

General Manager's Directorate Summary

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
General Managers Program	0	110,800	5,400	116,200	116,176	
People & Culture	0	96,700	0	96,700	96,653	
Total Operating Revenue	0	207,500	5,400	212,900	212,829	
Operating Expenditure						
General Managers Program	343,600	(30,000)	(119,600)	194,000	155,044	
People & Culture	47,000	0	0	47,000	70,015	
Total Operating Expenditure	390,600	(30,000)	(119,600)	241,000	225,059	
Operating Result - Surplus/(Deficit)	(390,600)	237,500	125,000	(28,100)	(12,230)	
Operating Cash Result - Surplus/(Deficit)	(390,600)	237,500	125,000	(28,100)	(12,230)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves	340,600	(30,000)	(90,000)	220,600	150,000	
Transfer from Unexpended Grants	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments						
Transfer To Reserves	0	207,500	35,000	242,500	35,000	
Capital Purchases						
Capital Cash Result - Surplus/(Deficit)	340,600	(237,500)	(125,000)	(21,900)	115,000	
Program Cash Result - Surplus/(Deficit)	(50,000)	0	0	(50,000)	102,770	

2021/2022 Budget Review as at 31 March 2022

Program: General Manager

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Fees and Charges	0	0	5,400	5,400	5,370	1
Legal Fees Recovered	0	110,700	0	110,700	110,710	
Subpoena Fees	0	100	0	100	96	
Total Operating Revenue	0	110,800	5,400	116,200	116,176	
Operating Expenditure						
Employee Costs - General Manager's Office	1,075,400	0	0	1,075,400	801,408	
Operational Costs	137,100	(30,900)	(90,000)	16,200	11,289	1
Legal Services	493,200	0	0	493,200	364,450	
Legal Expenses	200,000	0	0	200,000	218,351	
Media and Communications	107,600	0	(35,000)	72,600	11,821	1
Indirect Costs	(1,669,700)	900	5,400	(1,663,400)	(1,252,275)	1
Total Operating Expenditure	343,600	(30,000)	(119,600)	194,000	155,044	
Operating Result - Surplus/(Deficit)	(343,600)	30,000	125,000	(77,800)	(38,868)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves	143,600	(30,000)	(90,000)	23,600	0	1
Transfer from Reserves - Developer Contributions	0		0	0	0	
Less:- Capital Expenditure						
Transfer To Reserves	0	110,800	35,000	145,800	35,000	1
Capital Cash Result - Surplus/(Deficit)	143,600	(140,800)	(125,000)	(122,200)	(35,000)	
Program Cash Result - Surplus/(Deficit)	(200,000)	(110,800)	0	(200,000)	(73,868)	

2021/2022 Budget Review as at 31 March 2022

Program: People & Culture

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Operating Grants - Human Resources	0	96,700	0	96,700	96,653	
Total Operating Revenue	0	96,700	0	96,700	96,653	
Operating Expenditure						
People and Culture Salaries	778,200	0	0	778,200	601,001	
Training and Development	385,300	0	0	385,300	231,171	
Workers Compensation	700,000	0	0	700,000	472,274	
Occupational Health & Safety	78,700	(1,200)	0	77,500	44,400	
Employee Leave Entitlements	4,838,900	0	0	4,838,900	3,592,248	
Superannuation	2,819,600	0	0	2,819,600	2,058,871	
Other Employee Costs	162,900	0	0	162,900	131,123	
Indirect Costs	(9,716,600)	1,200	0	(9,715,400)	(7,061,073)	2
Total Operating Expenditure	47,000	0	0	47,000	70,015	
Operating Result - Surplus/(Deficit)	(47,000)	96,700	0	49,700	26,638	
Operating Cash Result - Surplus/(Deficit)	(47,000)	96,700	0	49,700	26,638	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves	197,000	0	0	197,000	150,000	
Less:- Capital Expenditure						
Transfer To Reserves	0	96,700	0	96,700	0	
Capital Cash Result - Surplus/(Deficit)	197,000	(96,700)	0	100,300	150,000	
Program Cash Result - Surplus/(Deficit)	150,000	0	0	150,000	176,638	

2021/2022 Budget Review as at 31 March 2022
Corporate & Community Services Directorate Summary
 Director: Vanessa Adams

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Councillor Services	0	0	0	0	0	
General Purpose Revenues	31,161,600	(1,561,400)	2,639,000	32,239,200	28,174,639	
Financial Services	126,400	0	0	126,400	107,693	
Information Services	40,900	(2,500)	10,400	48,800	47,700	
Governance Services	0	24,600	0	24,600	24,604	
Community Development	180,300	19,600	1,000,000	1,199,900	1,173,134	
Sandhills	1,751,800	(100,000)	(100,000)	1,551,800	1,036,873	
Other Childrens Services	436,100	0	0	436,100	361,911	
Public Libraries	114,000	38,500	0	152,500	152,467	
Total Operating Revenue	33,811,100	(1,581,200)	3,549,400	35,779,300	31,079,021	
Operating Expenditure						
Councillor Services	1,238,900	0	200	1,245,300	981,630.68	
General Purpose Revenues	0	0	0	0	0.00	
Financial Services	(2,208,900)	0	0	(2,208,900)	(1,655,785.50)	
Information Services	205,500	(2,500)	10,400	213,400	476,704.37	
Governance Services	169,300	(10,100)	0	159,200	322,993.71	
Community Development	3,718,300	34,100	807,800	4,560,200	2,198,711.77	
Sandhills	1,924,500	0	(100,100)	1,824,400	1,205,360.79	
Other Childrens Services	608,400	0	0	608,400	367,762.22	
Public Libraries	2,134,400	27,700	(100)	2,162,000	1,557,375.85	
Total Operating Expenditure	7,790,400	49,200	718,200	8,564,000	5,454,754	
Operating Result - Surplus/(Deficit)	26,020,700	(1,630,400)	2,831,200	27,215,300	25,624,267	
Operating Cash Result - Surplus/(Deficit)	26,020,700	(1,630,400)	2,831,200	27,215,300	25,624,267	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,194,100	1,738,100	(185,000)	2,747,200	2,242,998	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	1,033,300	0	0	1,033,300	326,688	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	379,900	0	0	379,900	0	
Transfer To Reserves	5,742,400	42,700	2,789,000	8,574,100	2,849,000	
Transfer To Capital Grants and Contributions	0	0	0	0	0	
Transfer To Unexpended Loans	0	0	0	0	0	
Capital Purchases	77,500	0	0	77,500	0	
Capital Cash Result - Surplus/(Deficit)	(3,972,400)	1,695,400	(2,974,000)	(5,251,000)	(279,314)	
Program Cash Result - Surplus/(Deficit)	22,048,300	65,000	(142,800)	21,964,300	25,344,953	

2021/2022 Budget Review as at 31 March 2022

Program: Councillor Services

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Income						
Operating Grants	0	0	0	0	0	
Total Operating Income	0	0	0	0	0	
Operating Expenditure						
Mayoral Expenses	58,600	0	0	58,600	44,105	
Councillor Expenses	331,300	0	0	331,300	178,210	
Other Civic Expenses	301,600	3,100	0	304,700	295,749	3
Governance Contributions	248,400	3,100	0	251,500	238,455	
Mayors Discretionary Allowance	3,900	0	0	3,900	3,786	
Indirect Costs	295,100	0	200	295,300	221,325	3
Total Operating Expenditure	1,238,900	0	200	1,245,300	981,631	
Operating Result - Surplus/(Deficit)	(1,238,900)	0	(200)	(1,245,300)	(981,631)	
Operating Cash Result - Surplus/(Deficit)	(1,238,900)	0	(200)	(1,245,300)	(981,631)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	247,600	0	0	247,600	245,159	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	247,600	0	0	247,600	245,159	
Program Cash Result - Surplus/(Deficit)	(991,300)	0	(200)	(997,700)	(736,472)	

2021/2022 Budget Review as at 31 March 2022

Program: General Purpose Revenues

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22 0-Jan-00	Actual 31-Mar-22	Note
Operating Revenue						
General Rates	27,431,300	0	0	27,431,300	27,390,882	
Abandonments - Pensioners (S. 575)	(420,000)	0	0	(420,000)	(369,505)	
Extra Charges General Rates	61,300	0	0	61,300	45,534	
Postponed Rates	(15,700)	0	0	(15,700)	(2,225)	
General Purpose Grants	3,594,700	(1,561,400)	2,789,000	4,822,300	1,562,788	4
Interest on Investments - Operating Funds	410,000	0	(150,000)	260,000	(527,835)	
Interest on Investments - Section 94	100,000	0	0	100,000	75,000	
Total Operating Revenue	31,161,600	(1,561,400)	2,639,000	32,239,200	28,174,639	
Operating Result - Surplus/(Deficit)	31,161,600	(1,561,400)	2,639,000	32,239,200	28,174,639	
Operating Cash Result - Surplus/(Deficit)	31,161,600	(1,561,400)	2,639,000	32,239,200	28,174,639	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	1,715,600	0	1,715,600	1,715,600	
Less:- Capital Expenditure						
Transfer To Reserves	5,375,100	0	2,789,000	8,164,100	2,789,000	4
Capital Cash Result - Surplus/(Deficit)	(5,375,100)	1,715,600	(2,789,000)	(6,448,500)	(1,073,400)	
Program Cash Result - Surplus/(Deficit)	25,786,500	154,200	(150,000)	25,790,700	27,101,239	

2021/2022 Budget Review as at 31 March 2022

Program: Financial Services

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Fees and Charges - Financial Services	126,400	0	0	126,400	107,693	
Grants & Contributions	0	0	0	0	0	
Total Operating Revenue	126,400	0	0	126,400	107,693	
Operating Expenditure						
Expenditure Control and Statutory Reporting	950,800	0	0	950,800	700,800	
Rates Control and Debt Recovery	345,600	0	0	345,600	276,731	
Debt Servicing Costs	46,200	0	0	46,200	30,308	
Indirect Costs	(3,551,500)	0	0	(3,551,500)	(2,663,625)	5
Total Operating Expenditure	(2,208,900)	0	0	(2,208,900)	(1,655,786)	
Operating Result - Surplus/(Deficit)	2,335,300	0	0	2,335,300	1,763,478	
Operating Cash Result - Surplus/(Deficit)	2,335,300	0	0	2,335,300	1,763,478	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	258,300	0	0	258,300	0	
Capital Cash Result - Surplus/(Deficit)	(258,300)	0	0	(258,300)	0	
Program Cash Result - Surplus/(Deficit)	2,077,000	0	0	2,077,000	1,763,478	

2021/2022 Budget Review as at 31 March 2022

Program: Information Services

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Fees and Charges - Information Technology	0	0	400	400	440	6
Information Technology - Other Income	2,500	(2,500)	2,000	2,000	1,990	6
Information Technology - Fees and Charges	38,400	0	8,000	46,400	45,270	6
Total Operating Revenue	40,900	(2,500)	10,400	48,800	47,700	
Operating Expenditure						
Salaries and Oncosts	1,062,200	0	0	1,062,200	758,136	6
Software Maintenance Other	805,600	(2,500)	10,400	813,500	862,658	
Software Maintenance EDMS	181,400	0	0	181,400	175,894	
Hardware Maintenance	453,600	0	0	453,600	378,426	
Operating Expenses - IT and GIS	64,300	0	0	64,300	60,172	
Administration/Customer Service	289,000	0	0	289,000	242,666	
Records Management	334,800	0	0	334,800	219,118	
Non-Core Services	90,000	0	0	90,000	67,238	
IT Strategic Plan Actions	269,200	0	0	269,200	219,760	
Debt Servicing	0	0	0	0	0	
Indirect Costs	(3,344,600)	0	0	(3,344,600)	(2,507,365)	
Total Operating Expenditure	205,500	(2,500)	10,400	213,400	476,704	
Operating Result - Surplus/(Deficit)	(164,600)	0	0	(164,600)	(429,005)	
Operating Cash Result - Surplus/(Deficit)	(164,600)	0	0	(164,600)	(429,005)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	69,200	0	0	69,200	69,200	
Transfer from Reserves - Developer Contributions	0		0	0	0	
Transfer from Reserves - Unexpended Grants	0		0	0	0	
Transfer from Reserves - Unexpended Loans	0		0	0	0	
Loan income	0		0	0	0	
Capital Grants and Contributions	0		0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0		0	0	0	
Transfer to Unexpended Loans	0		0	0	0	
Capital Purchases	0		0	0	0	
Capital Cash Result - Surplus/(Deficit)	69,200	0	0	69,200	69,200	
Program Cash Result - Surplus/(Deficit)	(95,400)	0	0	(95,400)	(359,805)	

2021/2022 Budget Review as at 31 March 2022

Program: Corporate Services

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Grants and Contributions	0	24,000	0	24,000	24,000	
Strategic Procurement	0	600	0	600	604	
Total Operating Revenue	0	24,600	0	24,600	24,604	
Operating Expenditure						
Customer Service	586,700	0	0	586,700	388,159	
Corporate Governance	952,600	24,000	(10,000)	966,600	767,289	7
Leasing Services	0	0	0	0	0	
Strategic Procurement	83,000	(39,400)	0	43,600	28,469	
February - March 2022 Flood Event Insurance Claims	0	0	0	0	24,952	
Directorate - Corporate and Community Services	322,900	0	0	322,900	208,281	
Governance	160,800	0	0	160,800	172,899	
Insurance Premiums	829,800	(2,700)	0	827,100	826,998	
Risk Management - Operating Expenses	75,000	8,000	0	83,000	37,071	
Indirect Costs	(2,841,500)	0	10,000	(2,831,500)	(2,131,125)	7
Total Operating Expenditure	169,300	(10,100)	0	159,200	322,994	
Operating Result - Surplus/(Deficit)	(169,300)	34,700	0	(134,600)	(298,389)	
Operating Cash Result - Surplus/(Deficit)	(169,300)	34,700	0	(134,600)	(298,389)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	129,300	8,000	0	137,300	49,700	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Transfer To Reserves	60,000	42,700	0	102,700	60,000	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	69,300	(34,700)	0	34,600	(10,300)	
Program Cash Result - Surplus/(Deficit)	(100,000)	0	0	(100,000)	(308,689)	

2021/2022 Budget Review as at 31 March 2022						
Program: Community Development						
Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Operating Grants - Community Development	0	0	1,000,000	1,000,000	1,000,000	8
Fees and Charges - Community Development	0	0	0	0	27	
Byron Bay Senior Citizens Hall	9,100	0	0	9,100	11,703	
Mullum Civic Hall	37,700	0	0	37,700	50,230	
B'wick Mem. Hall	13,000	0	0	13,000	19,025	
B'wick Valley Com Centre	40,600	0	0	40,600	29,723	
Suffolk Park Comm. Hall	15,200	0	0	15,200	6,392	
South Golden Beach Community Centre	11,200	0	0	11,200	11,751	
Ocean Shores Community Centre GST Contribution	42,400	0	0	42,400	22,071	
Byron Bay Library Exhibition Space S355 Committee	11,100	19,600	0	30,700	21,965	
Mullumbimby Pioneer Centre	0	0	0	0	0	
Bangalow Heritage House S355 Committee	0	0	0	0	246	
Total Operating Revenue	180,300	19,600	1,000,000	1,199,900	1,173,134	
Operating Expenditure						
Community Development and Assistance	1,139,100	0	0	1,139,100	754,370	8
Community Buildings Maint - Special Rate Program	444,500	0	(215,000)	229,500	133,266	
Bangalow Heritage House S355 Committee	0	0	0	0	0	
Ocean Shores Community Centre	42,400	0	0	42,400	21,353	
Community Wellbeing Projects	253,100	0	25,000	278,100	225,511	8
S355 Administration	0	0	0	0	1,094	
Byron Bay Senior Citizens Hall	9,100	0	0	9,100	5,621	
Mullumbimby Pioneer Centre	0	0	0	0	1,364	
Byron Bay Library Exhibition Space S355 Committee	11,100	34,100	0	45,200	25,965	
Mullumbimby Civic Hall	37,700	0	0	37,700	69,181	
Brunswick Memorial Hall	13,000	0	0	13,000	29,847	
Brunswick Valley Community Centre	40,600	0	0	40,600	35,548	
Suffolk Park Community Hall	15,200	0	0	15,200	22,927	
South Golden Beach	11,200	0	0	11,200	19,144	
Section 356 Donations and Activities	425,200	0	(2,000)	423,200	327,226	8
Building Community Resilience	989,600	0	0	989,600	311,420	
Feb 2022 Flood Event DPIE - Resilience	0	0	1,000,000	1,000,000	0	8
Indirect Costs	286,500	0	(200)	286,300	214,875	8
Total Operating Expenditure	3,718,300	34,100	807,800	4,560,200	2,198,712	
Operating Result - Surplus/(Deficit)	(3,538,000)	(14,500)	192,200	(3,360,300)	(1,025,578)	
Operating Cash Result - Surplus/(Deficit)	(3,538,000)	(14,500)	192,200	(3,360,300)	(1,025,578)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	592,900	14,500	(185,000)	422,400	163,339	8
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	989,600	0	0	989,600	311,420	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0		0	0	0	
Transfer to Reserves	304,500	0	0	304,500	0	
Transfer To Capital Grants and Contributions	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	1,278,000	14,500	(185,000)	1,107,500	474,759	
Program Cash Result - Surplus/(Deficit)	(2,260,000)	0	7,200	(2,252,800)	(550,819)	

2021/2022 Budget Review as at 31 March 2022

Program: Sandhills

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Sandhills Operating Grants	786,600	0	0	786,600	610,171	9
Fees and Charges - Sandhills	965,200	(100,000)	(100,000)	765,200	426,703	
Total Operating Revenue	1,751,800	(100,000)	(100,000)	1,551,800	1,036,873	
Operating Expenditure						
Sandhills - Salaries & Overheads	5,000	0	0	5,000	0	9
Sandhills - Operating Expenses	1,744,000	0	(100,000)	1,644,000	1,073,626	
Indirect Costs	175,500	0	(100)	175,400	131,625	9
Total Operating Expenditure	1,924,500	0	(100,100)	1,824,400	1,205,361	
Operating Result - Surplus/(Deficit)	(172,700)	(100,000)	100	(272,600)	(168,488)	
Operating Cash Result - Surplus/(Deficit)	(172,700)	(100,000)	100	(272,600)	(168,488)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	77,500	0	0	77,500	0	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer to Reserves	2,800	0	0	2,800	0	
Capital Purchases	77,500	0	0	77,500	0	
Capital Cash Result - Surplus/(Deficit)	(2,800)	0	0	(2,800)	0	
Program Cash Result - Surplus/(Deficit)	(175,500)	(100,000)	100	(275,400)	(168,488)	

2021/2022 Budget Review as at 31 March 2022

Program: Other Childrens Services

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Grant Income - Byron Bay Services	115,300	0	0	115,300	82,513	
Grant Income - Brunswick Heads Services	83,100	0	0	83,100	83,404	
Grant Income - Mullumbimby	41,400	0	0	41,400	46,524	
After School Care Operating Grants - Brunswick	196,300	0	0	196,300	149,470	
Total Operating Revenue	436,100	0	0	436,100	361,911	
Operating Expenditure						
Byron Bay OSHC	180,800	0	0	180,800	96,243	
Brunswick Heads OSHC	148,100	0	0	148,100	101,271	
Outside of School Hours Care	43,200	0	0	43,200	2,411	
Mullumbimby OSHC	141,600	0	0	141,600	96,062	
Support Services Costs Allocated	94,700	0	0	94,700	71,775	
Total Operating Expenditure	608,400	0	0	608,400	367,762	
Operating Result - Surplus/(Deficit)	(172,300)	0	0	(172,300)	(5,851)	
Operating Cash Result - Surplus/(Deficit)	(172,300)	0	0	(172,300)	(5,851)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	77,600	0	0	77,600	0	
Less:- Capital Expenditure						
Transfer to Reserves	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	77,600	0	0	77,600	0	
Program Cash Result - Surplus/(Deficit)	(94,700)	0	0	(94,700)	(5,851)	

2021/2022 Budget Review as at 31 March 2022

Program: Library Services

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Operating Grants - Libraries	114,000	38,500	0	152,500	152,467	
Total Operating Revenue	114,000	38,500	0	152,500	152,467	
Operating Expenditure						
Administration Expenses - Libraries	1,444,600	0	0	1,444,600	1,083,450	
Library Maintenance and Overheads	302,500	27,700	0	330,200	251,512	
Debt Servicing	277,000	0	0	277,000	139,689	
Indirect Costs	110,300	0	(100)	110,200	82,725	10
Total Operating Expenditure	2,134,400	27,700	(100)	2,162,000	1,557,376	
Operating Result - Surplus/(Deficit)	(2,020,400)	10,800	100	(2,009,500)	(1,404,909)	
Operating Cash Result - Surplus/(Deficit)	(2,020,400)	10,800	100	(2,009,500)	(1,404,909)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	43,700	0	0	43,700	15,268	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	121,600	0	0	121,600	0	
Transfer to Reserves			0	0	0	
Transfer to Capital Grants and Contributions			0	0	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	(77,900)		0	(77,900)	15,268	
Program Cash Result - Surplus/(Deficit)	(2,098,300)		100	(2,087,400)	(1,389,641)	

2021/2022 Budget Review as at 31 March 2022
Infrastructure Services Directorate Summary
Director: Phil Holloway

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22
Operating Revenue					
Supervision & Administration	0	0	0	0	0
Asset Management Planning	0	0	0	0	0
Projects & Commercial Development	0	0	0	0	0
Emergency Services	212,000	(6,000)	0	206,000	187,680.14
Depot Services and Fleet Management	615,600	90,800	30,800	737,200	1,113,317.70
Local Roads and Drainage	4,169,700	(988,300)	14,000	3,195,400	2,416,937.34
Roads and Traffic Authority	861,000	(205,000)	2,500,000	3,156,000	5,323,839.07
Open Spaces and Recreation	788,700	77,000	0	865,700	763,637.93
Quarries	0	0	0	0	0.00
Waste & Recycling Services	13,211,100	(440,300)	23,800	12,794,600	11,520,684.05
Cavanbah Centre	371,500	(208,400)	0	163,100	101,032.11
First Sun Holiday Park	3,060,500	0	(982,900)	2,077,600	1,547,732.43
Suffolk Park Holiday Park	921,200	0	(180,600)	740,600	580,268.95
Facilities Management	861,500	0	(138,700)	722,800	575,000.02
Total Operating Revenue	25,072,800	(1,680,200)	1,266,400	24,659,000	24,130,130
Operating Expenditure					
Supervision & Administration	233,600	0	0	233,600	(89,681)
Asset Management Planning	207,400	0	(300)	207,100	63,688
Projects & Commercial Development	405,400	0	(28,000)	377,400	259,062
Emergency Services	1,083,900	(119,400)	(200)	964,300	706,563
Depot Services and Fleet Management	3,400	(600)	(500)	2,300	215,973
Local Roads and Drainage	9,143,500	72,700	(2,800)	9,213,400	6,859,262
Roads and Traffic Authority	1,390,900	(206,600)	2,499,800	3,684,100	3,775,460
Open Spaces and Recreation	6,168,800	73,700	(1,400)	6,241,100	5,898,460
Quarries	100,000	0	0	100,000	586,744
Waste & Recycling Services	11,141,800	242,000	23,800	11,407,600	8,435,359
Cavanbah Centre	743,000	(200)	(300)	742,500	579,027
First Sun Holiday Park	2,880,200	(300)	(100)	2,879,800	1,824,507
Suffolk Park Holiday Park	928,800	(100)	0	928,700	589,422
Facilities Management	2,754,300	1,617,500	(400)	4,371,400	2,128,039
Total Operating Expenditure	37,185,000	1,678,700	2,489,600	41,353,300	31,831,884
Operating Result - Surplus/(Deficit)	(12,112,200)	(3,358,900)	(1,223,200)	(16,694,300)	(7,701,754)
Operating Cash Result - Surplus/(Deficit)	(12,112,200)	(3,358,900)	(1,223,200)	(16,694,300)	(7,701,754)
CAPITAL MOVEMENTS					
Add:- Capital Income					
Transfer from Reserves - Internal Reserves	34,319,600	(1,614,100)	(4,765,500)	27,940,000	13,557,881
Transfer from Reserves - Developer Contributions	2,287,500	753,800	(395,700)	2,645,600	1,407,249
Transfer from Reserves - Unexpended Grants	916,800	4,487,000	(334,600)	5,069,200	1,838,826
Transfer from Reserves - Unexpended Loans	948,400	(100,000)	(333,600)	514,800	160,800
Loan Income	1,500,000	1,500,000	(1,500,000)	1,500,000	0
Capital Grants and Contributions	26,872,400	(2,768,700)	(5,228,900)	18,874,800	12,964,953
Developer Contributions					
Sale of Assets	0	1,057,500	0	1,057,500	0
Less:- Capital Expenditure					
Loan Principal Repayments	995,900	0	0	995,900	0
Transfer To Reserves	20,252,600	(1,004,300)	149,500	19,397,800	14,031,224
Transfer to Unexpended Grants	0	0	0	0	0
Transfer to Unexpended Loans	0	0	0	0	0
Capital Purchases	49,216,800	1,060,900	(13,714,300)	36,563,400	21,637,097
Capital Cash Result - Surplus/(Deficit)	(3,620,600)	3,258,900	1,006,500	644,800	(5,738,612)
Program Cash Result - Surplus/(Deficit)	(15,732,800)	(100,000)	(216,700)	(16,049,500)	(13,440,366)

2021/2022 Budget Review as at 31 March 2022
Program: Supervision & Administration

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Expenditure						
Directorate - Construction and Maintenance	606,100	0	0	606,100	447,566	
Asset Management	294,200	0	0	294,200	213,024	
Open Space & Recreation - Salaries & Oncosts	668,900	0	0	668,900	366,171	
Depot Services and Management	408,000	0	0	408,000	279,387	
Design and Survey	572,400	0	0	572,400	268,972	
Other Operating Expenses	183,000	0	0	183,000	209,448	
Indirect Costs	(2,499,000)	0	0	(2,499,000)	(1,874,250)	11
Total Operating Expenditure	233,600	0	0	233,600	(89,681)	
Operating Result - Surplus/(Deficit)	(233,600)	0	0	(233,600)	89,681	
Operating Cash Result - Surplus/(Deficit)	(233,600)	0	0	(233,600)	89,681	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	233,600	0	0	233,600	145,549	
Transfer from Reserves - Developer Contributions						
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	233,600	0	0	233,600	145,549	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	235,230	

2021/2022 Budget Review as at 31 March 2022

Program: Asset Management Planning

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Expenditure						
Section 94 Expenses	167,400	0	0	167,400	102,149	
Other Asset Management Planning Costs	125,600	0	0	125,600	62,063	
Asset Management Planning	536,800	0	0	536,800	353,487	
Asset Management Software	60,500	(10,200)	0	50,300	58,165	
Indirect Costs	(682,900)	10,200	(300)	(673,000)	(512,175)	12
Total Operating Expenditure	207,400	0	(300)	207,100	63,688	
Operating Result - Surplus/(Deficit)	(207,400)	0	300	(207,100)	(63,688)	
Operating Cash Result - Surplus/(Deficit)	(207,400)	0	300	(207,100)	(63,688)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	40,000	0	0	40,000	40,000	
Transfer from Reserves - Developer Contributions	167,400	0	0	167,400	102,149	
Capital Grants and Contributions	0	37,300	0	37,300	37,539	
Sale of Assets	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	37,300	0	37,300	37,539	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	207,400	0	0	207,400	142,149	
Program Cash Result - Surplus/(Deficit)	0	0	300	300	78,461	

2021/2022 Budget Review as at 31 March 2022
Program: Projects & Commercial Development

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Income						
Operating Grants	0	0	0	0	0	
Total Operating Income	0	0	0	0	0	
Operating Expenditure						
Projects & Commercial Development	289,900	0	0	289,900	193,437	
Other Projects & Commercial Development Expenses	28,000	0	(28,000)	0	0	13
Indirect Costs	87,500	0	0	87,500	65,625	
Total Operating Expenditure	405,400	0	(28,000)	377,400	259,062	
Operating Result - Surplus/(Deficit)	(405,400)	0	28,000	(377,400)	(259,062)	
Operating Cash Result - Surplus/(Deficit)	(405,400)	0	28,000	(377,400)	(259,062)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	170,900	0	(61,000)	109,900	323,856	13
Transfer from Reserves - Developer Contributions	0	0	40,000	40,000	0	13
Capital Grants and Contributions	0	0	0	0	0	
Sale of Assets	0	1,057,500	0	1,057,500	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	1,057,500	0	1,057,500	0	
Capital Purchases	170,900	0	(21,000)	149,900	323,856	13
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	(405,400)	0	28,000	(377,400)	(259,062)	

2021/2022 Budget Review as at 31 March 2022

Program: Emergency Services

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Operating Grants	150,000	(6,000)	0	144,000	143,995	
Other Income	62,000	0	0	62,000	43,685	
Operating Grants	0	0	0	0	0	
Total Operating Revenue	212,000	(6,000)	0	206,000	187,680	
Operating Expenditure						
Contributions	505,000	(119,200)	0	385,800	326,344	
Telephone Calls	12,000	0	0	12,000	2,847	
Telephone Rental	10,000	0	0	10,000	8,729	
Vehicle Petrol and Oil	30,000	0	0	30,000	14,187	
Vehicle Maintenance and Repairs	45,000	0	0	45,000	20,527	
Operating Expenses	150,000	0	0	150,000	102,201	
Combined Local Emergency Management Committee (LEM)	32,000	0	0	32,000	20,909	
State Emergency Services	0	0	0	0	0	
Flood Mitigation	122,000	0	0	122,000	77,394	
Indirect Costs	177,900	(200)	(200)	177,500	133,425	14
Total Operating Expenditure	1,083,900	(119,400)	(200)	964,300	706,563	
Operating Result - Surplus/(Deficit)	(871,900)	113,400	200	(758,300)	(518,883)	
Operating Cash Result - Surplus/(Deficit)	(871,900)	113,400	200	(758,300)	(518,883)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	0	0	0	0	(81)	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	81	
Program Cash Result - Surplus/(Deficit)	(871,900)	113,400	200	(758,300)	(518,801)	

2021/2022 Budget Review as at 31 March 2022

Program: Depot & Fleet Management

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Depot Services - Fees and Charges - External	5,600	(4,500)	0	1,100	656	15
Fleet Management - Contributions	280,000	0	0	280,000	233,842	
Depot Services - Fees and Charges - Internal	330,000	95,300	30,800	456,100	343,182	
Fleet Management - Fees and Charges	0	0	0	0	535,637	
Total Operating Revenue	615,600	90,800	30,800	737,200	1,113,318	
Operating Expenditure						
Depot Operating Expenses	763,000	0	0	763,000	426,599	15
Fleet Management Operating Expenses	114,000	0	0	114,000	11,628	
Plant Running Expense (Ausfleet)	0	0	0	0	82,207	
Plant Running Expense Control	1,750,000	0	0	1,750,000	1,212,204	
Fleet Management - Fees and Charges	(3,200,000)	0	0	(3,200,000)	(1,955,914)	
Indirect Costs - Fleet Management	576,400	(600)	(500)	575,300	432,300	
Total Operating Expenditure	3,400	(600)	(500)	2,300	215,973	
Operating Result - Surplus/(Deficit)	612,200	91,400	31,300	734,900	897,345	
Operating Cash Result - Surplus/(Deficit)	612,200	91,400	31,300	734,900	897,345	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,014,000	1,319,300	(500)	2,332,800	0	15
Less:- Capital Expenditure						
Transfer To Reserves	612,200	90,800	30,800	733,800	0	15
Capital Purchases	1,014,000	1,319,900	0	2,333,900	0	
Capital Cash Result - Surplus/(Deficit)	(612,200)	(91,400)	(31,300)	(734,900)	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	897,345	

2021/2022 Budget Review as at 31 March 2022

Program: Local Roads & Drainage

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Operating Grants	55,000	11,700	0	66,700	11,741	
Paid Parking Income	3,150,000	(1,000,000)	0	2,150,000	1,543,055	
Stormwater Management Service Charge	306,000	0	0	306,000	306,662	
Coupon Parking Resident Stickers	560,000	0	0	560,000	395,863	
Fees and Charges	3,700	0	0	3,700	1,861	
Private Works Income	30,000	0	0	30,000	8,000	
Pay Parking - Council/TfNSW	65,000	0	0	65,000	23,343	
Other Income	0	0	14,000	14,000	126,413	16
Total Operating Revenue	4,169,700	(988,300)	14,000	3,195,400	2,416,937	
Operating Expenditure						
Urban Drainage Maintenance - Planned	729,000	0	0	729,000	762,783	
Urban Drainage Maintenance - Unplanned	0	0	0	0	69,906	
Rural Drainage Maintenance - Planned	320,000	0	0	320,000	90,190	
Urban Roads Maintenance - Planned	578,000	0	0	578,000	454,078	
Urban Roads Cleaning - Planned	330,000	0	0	330,000	227,552	
Lighting - Planned	376,600	0	0	376,600	321,962	
CCTV	28,000	0	0	28,000	21,478	
Sealed Rural Roads - Planned	1,178,000	0	0	1,178,000	887,105	
Unsealed Rural Roads - Planned	468,900	0	0	468,900	550,775	
Bridge Maintenance - Planned	55,400	0	0	55,400	25,357	
Footpaths - Planned	80,000	0	0	80,000	88,445	
Sign Maintenance - Planned	215,000	0	0	215,000	144,679	
Private Works	30,000	0	0	30,000	18,097	
Paid Parking Expenses	1,020,400	(42,500)	0	977,900	537,560	
Other Expenses - Planned	673,400	117,600	0	791,000	509,035	
Debt Servicing Costs	309,100	0	0	309,100	156,513	
Indirect Costs	2,631,700	(2,400)	(2,800)	2,626,500	1,973,775	16
Byron Bay Stormwater Drainage Maintenance	50,000	0	0	50,000	17,244	
Brunswick Heads Paid Parking	5,000	0	0	5,000	278	
Pay Parking - Council/TfNSW	65,000	0	0	65,000	2,450	
Total Operating Expenditure	9,143,500	72,700	(2,800)	9,213,400	6,859,262	
Operating Result - Surplus/(Deficit)	(4,973,800)	(1,061,000)	16,800	(6,018,000)	(4,442,324)	
Operating Cash Result - Surplus/(Deficit)	(4,973,800)	(1,061,000)	16,800	(6,018,000)	(4,442,324)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	8,981,900	(867,100)	(992,200)	7,122,600	2,443,102.20	16
Transfer from Reserves - Developer Contributions	1,503,800	310,000	(79,000)	1,734,800	1,065,860.30	16
Transfer from Reserves - Unexpended Grants	628,200	4,037,000	0	4,665,200	1,805,091.10	
Transfer from Reserves - Unexpended Loans	647,300	(100,000)	(333,600)	213,700	160,800	16
Loan income	0	0	0	0	0	
Capital Grants and Contributions	25,120,700	(4,611,200)	(3,200,900)	17,308,600	12,877,413.52	16
Less:- Capital Expenditure						
Loan Principal Repayments	552,900	0	0	552,900	0	
Transfer To Reserves	5,973,000	(1,720,000)	182,300	4,435,300	2,451,222	16
Transfer to Unexpended Grants	0	0	0	0	0	
Transfer to Unexpended Loans	0	0	0	0	0	
Capital Purchases	32,963,500	(591,300)	(4,598,700)	27,773,500	17,802,090.42	16
Capital Cash Result - Surplus/(Deficit)	(2,607,500)	1,080,000	(189,300)	(1,716,800)	(1,901,045)	
Program Cash Result - Surplus/(Deficit)	(7,581,300)	19,000	(172,500)	(7,734,800)	(6,343,370)	

2021/2022 Budget Review as at 31 March 2022
Program: Transport for New South Wales

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
External Contributions	861,000	(205,000)	2,500,000	3,156,000	5,323,839	17
Total Operating Revenue	861,000	(205,000)	2,500,000	3,156,000	5,323,839	
Operating Expenditure						
Regional Road 306 - Planned	241,600	(81,200)	0	160,400	79,750	
Regional Roads 545 - Planned	443,400	(76,800)	0	366,600	336,661	
Regional Roads 679 - Planned	122,700	(25,000)	0	97,700	44,449	
Regional Roads 689 - Planned	53,300	(22,000)	0	31,300	154,992	
Indirect Costs	529,900	(1,600)	(200)	528,100	397,425	17
Natural Disaster February 2020	0	0	0	0	24,583	
Natural Disaster March 2021	0	0	0	0	1,193,131	
Natural Disaster February 2022	0	0	2,500,000	2,500,000	1,544,471	17
Total Operating Expenditure	1,390,900	(206,600)	2,499,800	3,684,100	3,775,460	
Operating Result - Surplus/(Deficit)	(529,900)	1,600	200	(528,100)	1,548,379	
Operating Cash Result - Surplus/(Deficit)	(529,900)	1,600	200	(528,100)	1,548,379	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Capital Grants and Contributions	360,000	700	7,000	367,700	50,000	17
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	0	
Capital Purchases	360,000	700	7,000	367,700	203,232	17
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	(153,232)	
Program Cash Result - Surplus/(Deficit)	(529,900)	1,600	200	(528,100)	1,395,147	

2021/2022 Budget Review as at 31 March 2022						
Program: Open Space and Recreation						
Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Community - Licence Fees - Temporary	0	0	0	0	0	
Operational - Licence Fees - Temporary	10,000	0	0	10,000	8,256	
Crown - Licence Fees Temporary Use	15,000	0	0	15,000	4,927	
Other - Licence Fees - Access	58,000	0	0	58,000	(5,618)	
Tyagarah Aerodrome	83,000	0	0	83,000	53,577	
Operating Grants	234,800	20,000	0	254,800	321,325	
User Charges - Sportsfield Income	10,900	0	0	10,900	2,010	
User Charges - Tennis Court Income	2,000	0	0	2,000	0	
Other User Charges	130,000	57,000	0	187,000	170,089	
Cemetery Fees and Charges	245,000	0	0	245,000	209,072	
Total Operating Revenue	788,700	77,000	0	865,700	763,638	
Operating Expenditure						
Operational Lease/Rental Contracts	13,700	0	0	13,700	13,890	
Streets and Parks - Planned	390,200	0	0	390,200	292,653	
Parks & Reserves Maintenance Council	1,823,700	(165,000)	0	1,658,700	1,546,277	
Parks & Reserves Maintenance Crown	186,500	(42,500)	0	144,000	168,886	
Tennis Court Maintenance	1,800	0	0	1,800	24,602	
Byron Bay Recreational Sports Fields	110,000	(3,000)	0	107,000	102,066	
New Brighton Sports Fields	22,500	0	0	22,500	15,256	
Suffolk Park Sports Fields	46,000	(1,500)	0	44,500	72,475	
Bangalow Sports Fields	115,000	(3,000)	0	112,000	101,191	
Mullumbimby Recreational Sports Fields	37,000	(1,500)	0	35,500	30,719	
Mullumbimby Pine Avenue Sports Fields	42,000	(1,500)	0	40,500	44,247	
Brunswick Heads Sports Fields	80,000	(3,000)	0	77,000	52,233	
Open Space & Recreation Projects	94,600	220,500	0	315,100	131,847	
Shara Boulevard	45,000	(2,000)	0	43,000	50,693	
Above & Beyond Program	24,800	0	0	24,800	20,624	
Cavanbah Centre Sportfields	164,000	(12,000)	0	152,000	101,489	
Parks - Other Expenses	397,300	0	0	397,300	362,757	
Bushfire Hazard Reduction	33,000	0	0	33,000	5,407	
Cont to Surf Life Saving - Non Inco Crown Res Plan	600,000	89,000	0	689,000	867,473	
Beach Maintenance	65,000	0	0	65,000	57,813	
Natural Disaster February 2022	0	0	0	0	496,334	
Byron Bay Cemetery	49,200	0	0	49,200	36,105	
Mullumbimby Cemetery	152,000	0	0	152,000	104,244	
Clunes Cemetery	22,000	0	0	22,000	14,998	
Bangalow Cemetery	58,900	0	0	58,900	42,210	
Debt Servicing Costs	36,900	0	0	36,900	26,843	
Indirect Costs	1,172,200	(800)	(1,400)	1,170,000	879,150	18
Aerodrome Costs	103,500	0	0	103,500	75,945	
Bush Regeneration Team	282,000	0	0	282,000	160,033	
Total Operating Expenditure	6,168,800	73,700	(1,400)	6,241,100	5,898,460	
Operating Result - Surplus/(Deficit)	(5,380,100)	3,300	1,400	(5,375,400)	(5,134,822)	
Operating Cash Result - Surplus/(Deficit)	(5,380,100)	3,300	1,400	(5,375,400)	(5,134,822)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	2,679,200	436,000	(498,800)	2,616,400	1,820,913.86	18
Transfer from Reserves - Developer Contributions	566,200	150,000	(156,700)	559,500	239,225	18
Transfer from Reserves - Unexpended Grants	72,500	450,000	(300,000)	222,500	33,735	18
Transfer from Reserves - Unexpended Loans	24,800	0	0	24,800	0	
Capital Grants and Contributions	1,299,600	1,804,500	(2,035,000)	1,069,100	0	18
Less:- Capital Expenditure						
Loan Principal Repayments	97,800	0	0	97,800	0	
Transfer To Reserves	75,000	32,500	0	107,500	(691)	
Capital Purchases	3,399,800	2,765,000	(2,990,500)	3,174,300	1,703,620	18
Capital Cash Result - Surplus/(Deficit)	1,069,700	43,000	0	1,112,700	390,944	
Program Cash Result - Surplus/(Deficit)	(4,310,400)	46,300	1,400	(4,262,700)	(4,743,878)	

2021/2022 Budget Review as at 31 March 2022

Program: Quarry

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Quarry Income	0	0	0	0	0	
Total Operating Revenue	0		0	0	0	
Operating Expenditure						
Myocum Quarry Operating Expenses	100,000	0	0	100,000	586,744	
Indirect Costs	0	0	0	0	0	
Total Operating Expenditure	100,000	0	0	100,000	586,744	
Operating Result - Surplus/(Deficit)	(100,000)	0	0	(100,000)	(586,744)	
Operating Cash Result - Surplus/(Deficit)	(100,000)	0	0	(100,000)	(586,744)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	100,000	0	0	100,000	0	
Transfer from Reserves - Developer Contributions						
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	100,000	0	0	100,000	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	(586,744)	

2021/2022 Budget Review as at 31 March 2022

Program: Waste & Recycling

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Operating Grants	55,500	66,700	23,800	146,000	146,049	19
Fees and Charges - Domestic	5,618,600	96,300	0	5,714,900	5,726,222	
Collection & Disposal Charges - External Users	2,868,800	(85,700)	0	2,783,100	2,793,359	
Collection & Disposal Charges - Internal Users	390,200	0	0	390,200	292,653	
Other Income	50,700	0	0	50,700	43,856	
Waste Disposal Charges - External Customers	4,227,300	(517,600)	0	3,709,700	2,518,545	
Total Operating Revenue	13,211,100	(440,300)	23,800	12,794,600	11,520,684	
Operating Expenditure						
Indirect Costs - Internal Charge	482,600	0	0	482,600	361,950	19
Myocum Landfill	450,000	162,000	0	612,000	425,332	
Myocum Transfer Station	4,828,300	0	0	4,828,300	3,036,072	
Kerbside Collection	4,169,700	0	0	4,169,700	3,079,552	
Other Expenditure	722,400	80,000	23,800	826,200	1,198,567	
Indirect Costs	382,600	0	0	382,600	286,950	
Debt Servicing Costs	106,200	0	0	106,200	46,937	
Total Operating Expenditure	11,141,800	242,000	23,800	11,407,600	8,435,359	
Operating Result - Surplus/(Deficit)	2,069,300	(682,300)	0	1,387,000	3,085,325	
Operating Cash Result - Surplus/(Deficit)	2,069,300	(682,300)	0	1,387,000	3,085,325	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	15,434,100	(2,816,700)	(941,500)	11,675,900	7,815,352	19
Transfer from Reserves - Developer Contributions	0	200,000	(200,000)	0	0	
Transfer from Reserves - Unexpended Grants	81,400		(34,600)	46,800	0	
Transfer from Reserves - Unexpended Loans	0		0	0	0	19
Loan income	0		0	0	0	
Capital Grants and Contributions	5,500		0	5,500	0	
Sale of Assets	0		0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	148,400	0	0	148,400	0	
Transfer To Reserves	13,211,100	(502,800)	0	12,708,300	11,458,184	
Transfer to Unexpended Grants			0	0	0	
Transfer to Unexpended Loans						
Capital Purchases	4,230,800	(2,796,200)	(1,176,100)	258,500	189,345	
Capital Cash Result - Surplus/(Deficit)	(2,069,300)	682,300	0	(1,387,000)	(3,832,177)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	(746,852)	

2021/2022 Budget Review as at 31 March 2022

Program: Cavanbah Centre

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Multipurpose Centre Room Hire Charges	103,900	(51,950)	0	51,950	26,942	
Multipurpose Centre Court 1 Hire Charges	46,400	(23,200)	0	23,200	12,423	
Multipurpose Centre Court 2 Hire Charges	39,700	(19,850)	0	19,850	11,434	
Multipurpose Centre Other Charges	181,500	(113,400)	0	68,100	45,530	
Multipurpose Centre Other Income	0	0	0	0	0	
Sportsfields User Charges	0	0	0	0	4,703	
Total Operating Revenue	371,500	(208,400)	0	163,100	101,032	
Operating Expenditure						
Multipurpose Centre Management Costs	364,800	0	0	364,800	274,461	
Multipurpose Centre Building Maintenance	22,300	0	0	22,300	23,747	
Multipurpose Centre Operational Costs	109,200	0	0	109,200	95,426	
Various Grounds Maintenance	9,000	0	0	9,000	24,267	
Debt Servicing	58,000	0	0	58,000	26,350	
Indirect Costs	179,700	(200)	(300)	179,200	134,775	20
Total Operating Expenditure	743,000	(200)	(300)	742,500	579,027	
Operating Result - Surplus/(Deficit)	(371,500)	(208,200)	300	(579,400)	(477,994)	
Operating Cash Result - Surplus/(Deficit)	(371,500)	(208,200)	300	(579,400)	(477,994)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	280,300	0	0	280,300	83,055	
Transfer from Reserves - Developer Contributions	50,100	0	0	50,100	15	
Less:- Capital Expenditure						
Loan Principal Repayments	55,800	0	0	55,800	0	
Capital Purchases	330,400	0	0	330,400	83,070	
Capital Cash Result - Surplus/(Deficit)	(55,800)	0	0	(55,800)	0	
Program Cash Result - Surplus/(Deficit)	(427,300)	(208,200)	300	(635,200)	(477,994)	

2021/2022 Budget Review as at 31 March 2022

Program: First Sun Holiday Park

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
First Sun Accommodation Income	3,039,400	0	(981,100)	2,058,300	1,532,386	21
First Sun Sundry Income	21,100	0	(1,800)	19,300	15,346	21
Total Operating Revenue	3,060,500	0	(982,900)	2,077,600	1,547,732	
Operating Expenditure						
Operating Expenses - First Sun Caravan Park	1,478,600	0	0	1,478,600	773,307	
Debt Servicing Costs	0	0	0	0	0	
Indirect Costs	1,401,600	(300)	(100)	1,401,200	1,051,200	21
Total Operating Expenditure	2,880,200	(300)	(100)	2,879,800	1,824,507	
Operating Result - Surplus/(Deficit)	180,300	300	(982,800)	(802,200)	(276,775)	
Operating Cash Result - Surplus/(Deficit)	180,300	300	(982,800)	(802,200)	(276,775)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	286,000	0	982,900	1,268,900	58,062	21
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	1,500,000	0	(1,500,000)	0	0	21
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	180,300	300	100	180,700	0	21
Capital Purchases	1,786,000	0	(1,500,000)	286,000	57,641	21
Capital Cash Result - Surplus/(Deficit)	(180,300)	(300)	982,800	802,200	421	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	(276,354)	

2021/2022 Budget Review as at 31 March 2022
Program: Suffolk Park Holiday Park

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Suffolk Park Accommodation Income	891,800	0	(180,600)	711,200	545,361	22
Suffolk Park Sundry Income	29,400	0	0	29,400	34,908	
Total Operating Revenue	921,200	0	(180,600)	740,600	580,269	
Operating Expenditure						
Operating Expenses - Suffolk Park	762,300	0	0	762,300	464,547	
Debt Servicing Costs	0	0	0	0	0	
Indirect Costs	166,500	(100)	0	166,400	124,875	
Total Operating Expenditure	928,800	(100)	0	928,700	589,422	
Operating Result - Surplus/(Deficit)	(7,600)	100	(180,600)	(188,100)	(9,153)	
Operating Cash Result - Surplus/(Deficit)	(7,600)	100	(180,600)	(188,100)	(9,153)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	148,600	154,000	180,600	483,200	57,204	22
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	100	0	100	0	
Capital Purchases	141,000	154,000	0	295,000	214,324	
Capital Cash Result - Surplus/(Deficit)	7,600	(100)	180,600	188,100	(157,120)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	(166,273)	

2021/2022 Budget Review as at 31 March 2022

Program: Facilities Management

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Community - Lease/ Rental Agreements	190,600	0	0	190,600	149,883	
Community - User Fees and Charges	121,200	0	(25,000)	96,200	77,354	23
Operational - Lease/ Rental Agreements	205,400	0	0	205,400	154,568	
Crown - Lease/ Rental Agreements	203,200	0	(63,700)	139,500	96,959	23
Crown - User Fees and Charges	121,200	0	(50,000)	71,200	66,982	23
Other - Lease/ Rental Agreements	19,900	0	0	19,900	29,254	
Grants & Contributions	0	0	0	0	0	
Total Operating Revenue	861,500	0	(138,700)	722,800	575,000	
Operating Expenditure						
Property Management	30,000	0	0	30,000	623	
Council Administration Centre Operations	509,800	0	0	509,800	367,309	
Byron Pool	425,300	0	0	425,300	254,145	
Mullumbimby Pool	434,000	45,400	0	479,400	331,318	
Other Property Expenses	30,000	0	0	30,000	0	
Countrylink Building, Byron Bay	0	0	0	0	6,044	
Council Administration Building Mntnce Projects	60,100	0	0	60,100	33,802	
Debt Servicing	152,200	0	0	152,200	75,360	
Indirect Costs	(334,600)	(400)	(400)	(335,400)	(250,950)	23
Community - Maintenance - Preventative	58,500	0	0	58,500	50,647	
Community - Maintenance - Unplanned	111,100	0	0	111,100	127,220	
Community - Services	25,000	0	0	25,000	17,911	
Community - Fees and Charges	212,700	0	0	212,700	241,022	
Operational - Maintenance - Preventative	2,500	0	0	2,500	0	
Operational - Maintenance - Unplanned	6,000	0	0	6,000	0	
Crown - Maintenance - Unplanned	32,200	0	0	32,200	14,032	
Other Lease/Rental Contracts	26,600	0	0	26,600	26,823	
Administration Costs	3,400	0	0	3,400	0	
Former Mullumbimby Hospital	346,300	1,500,000	0	1,846,300	168,281	
Former Byron Hospital	80,300	0	0	80,300	46,240	
Public Toilets Council	304,700	0	0	304,700	301,972	
Public Toilets Crown	238,200	72,500	0	310,700	316,239	
Total Operating Expenditure	2,754,300	1,617,500	(400)	4,371,400	2,128,039	
Operating Result - Surplus/(Deficit)	(1,892,800)	(1,617,500)	(138,300)	(3,648,600)	(1,553,039)	
Operating Cash Result - Surplus/(Deficit)	(1,892,800)	(1,617,500)	(138,300)	(3,648,600)	(1,553,039)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	4,951,000	160,400	(3,435,000)	1,676,400	770,787	23
Transfer from Reserves - Developer Contributions	0	93,800	0	93,800	0	
Transfer from Reserves - Unexpended Grants	134,700	0	0	134,700	0	
Transfer from Reserves - Unexpended Loans	276,300	0	0	276,300	0	
Loan income	0	1,500,000	0	1,500,000	0	
Capital Grants and Contributions	86,600	0	0	86,600	0	
Less:- Capital Expenditure						
Loan Principal Repayments	141,000	0	0	141,000	0	
Transfer To Reserves	201,000	0	(63,700)	137,300	84,969	23
Capital Purchases	4,820,400	208,800	(3,435,000)	1,594,200	1,059,998	23
Capital Cash Result - Surplus/(Deficit)	286,200	1,545,400	63,700	1,895,300	(374,180)	
Program Cash Result - Surplus/(Deficit)	(1,606,600)	(72,100)	(74,600)	(1,753,300)	(1,927,220)	

2021/2022 Budget Review as at 31 March 2022
Sustainable Environment & Economy Directorate Summary
 Director: Shannon Burt

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Development & Certification	2,157,000	274,300	588,000	3,019,300	2,566,684	
Land & Natural Environment	245,800	12,000	161,000	418,800	279,889	
Environmental Health Services	2,396,900	100,000	(250,000)	2,246,900	1,707,355	
Economic Development	10,800	0	0	10,800	1,868	
Total Operating Revenue	4,810,500	386,300	499,000	5,695,800	4,555,796	
Operating Expenditure						
Development & Certification	5,537,600	146,000	(2,300)	5,681,300	4,272,528	
Land & Natural Environment	3,636,200	(45,900)	170,500	3,760,800	2,405,943	
Environmental Health Services	3,165,500	0	(1,100)	3,164,400	2,213,624	
Economic Development	721,000	9,900	(1,100)	729,800	448,529	
Total Operating Expenditure	13,060,300	110,000	166,000	13,336,300	9,340,624	
Operating Result - Surplus/(Deficit)	(8,249,800)	276,300	333,000	(7,640,500)	(4,784,828)	
Operating Cash Result - Surplus/(Deficit)	(8,249,800)	276,300	333,000	(7,640,500)	(4,784,828)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	2,026,500	(35,600)	10,000	2,000,900	744,357	
Transfer from Reserves - Developer Contributions	14,900	0	0	14,900	0	
Transfer from Reserves - Unexpended Grants	503,800	(21,100)	0	482,700	8,157	
Capital Grants and Contributions	969,100	0	0	969,100	1,423,181	
Less:- Capital Expenditure						
Transfer To Reserves	1,530,000	215,000	338,000	2,083,000	2,231,461	
Capital Cash Result - Surplus/(Deficit)	1,984,300	(271,700)	(328,000)	1,384,600	(55,766)	
Program Cash Result - Surplus/(Deficit)	(6,265,500)	4,600	5,000	(6,255,900)	(4,840,593)	

2021/2022 Budget Review as at 31 March 2022

Program: Development & Certification

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Fees and Charges - Commercial Property	62,000	0	58,000	120,000	95,085	24
Fees and Charges - Regulatory	800,000	50,000	0	850,000	736,218	
Fees and Charges - Discretionary	168,100	0	40,000	208,100	168,729	24
Operating Grants	17,000	0	0	17,000	0	
Fees and Charges - Discretionary	1,093,900	224,300	490,000	1,808,200	1,565,996	24
	13,000	0	0	13,000	0	
Customer Service	3,000	0	0	3,000	658	
Total Operating Revenue	2,157,000	274,300	588,000	3,019,300	2,566,684	
Operating Expenditure						
Directorate & Managers-Planning, Development & Env't	821,300	0	0	821,300	676,735	
Development Assessment - Fast Track Team	926,500	0	0	926,500	614,879	
Salaries - Planning	100,000	100,000	0	200,000	236,068	
Other Assessment Expenses	184,000	46,100	0	230,100	92,491	
Indirect Costs	1,406,700	(100)	(2,300)	1,404,300	1,055,025	24
Building Certification Unit Employee Costs	1,183,000	0	0	1,183,000	859,452	
Footpath Dining	57,600	0	0	57,600	30,255	
Development Support & Administration	858,500	0	0	858,500	707,623	
Office Expenses	0	0	0	0	0	
Total Operating Expenditure	5,537,600	146,000	(2,300)	5,681,300	4,272,528	
Operating Result - Surplus/(Deficit)	(3,380,600)	128,300	590,300	(2,662,000)	(1,705,844)	
Operating Cash Result - Surplus/(Deficit)	(3,380,600)	128,300	590,300	(2,662,000)	(1,705,844)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	501,400	0	0	501,400	245,100	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Capital Grants and Contributions	969,100	0	0	969,100	1,423,181	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	1,141,100	90,000	338,000	1,569,100	1,747,735	24
Capital Cash Result - Surplus/(Deficit)	329,400	(90,000)	(338,000)	(98,600)	(79,454)	
Program Cash Result - Surplus/(Deficit)	(3,051,200)	38,300	252,300	(2,760,600)	(1,785,298)	

2021/2022 Budget Review as at 31 March 2022
Program: Planning Policy and Natural Environment

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Operating Grants - Environmental Planning	60,700	12,000	161,000	233,700	75,011	25
Applicant Funded DCP's/LEP's	0	0	0	0	63,013	
Community Planning - Contributions	0	0	0	0	169	
Fees and Charges	185,100	0	0	185,100	141,696	
Applicant Funded Proposal for Byron Shire LES	0	0	0	0	0	
Total Operating Revenue	245,800	12,000	161,000	418,800	279,889	
Operating Expenditure						
Employee and Office Expenses	1,475,700	(1,200)	0	1,474,500	1,057,878	25
Environmental Strategic Studies/Plans	1,512,300	(44,700)	161,000	1,628,600	834,714	
Environmental Levy Works and Services Program	54,800	0	0	54,800	26,081	25
Other Projects	40,600	0	10,000	50,600	38,861	
Applicant Funded Local Environment Plans	0	0	0	0	33,808	25
Indirect Costs	552,800	0	(500)	552,300	414,600	
Total Operating Expenditure	3,636,200	(45,900)	170,500	3,760,800	2,405,943	
Operating Result - Surplus/(Deficit)	(3,390,400)	57,900	(9,500)	(3,342,000)	(2,126,054)	
Operating Cash Result - Surplus/(Deficit)	(3,390,400)	57,900	(9,500)	(3,342,000)	(2,126,054)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	905,900	(35,600)	10,000	880,300	254,983	25
Transfer from Reserves - Developer Contributions	14,900	0	0	14,900	0	
Transfer from Reserves - Unexpended Grants	487,200	(21,100)	0	466,100	8,157	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Transfer To Capital Grants and Contributions	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	1,408,000	(56,700)	10,000	1,361,300	263,140	
Program Cash Result - Surplus/(Deficit)	(1,982,400)	1,200	500	(1,980,700)	(1,862,913)	

2021/2022 Budget Review as at 31 March 2022

Program: Environment & Compliance

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Fees and Charges - Discretionary	510,100	0	0	510,100	447,868	
Miscellaneous Revenues	5,000	0	0	5,000	1,477	
Compliance Fees & Charges	30,500	0	0	30,500	26,539	
Compliance Miscellaneous Revenues	15,100	0	0	15,100	17,777	
Fees and Charges - Regulated	12,500	0	0	12,500	14,497	
Fees and Charges - Discretionary	34,700	0	0	34,700	20,170	
Fines and Other Revenues	1,789,000	100,000	(250,000)	1,639,000	1,179,028	26
Total Operating Revenue	2,396,900	100,000	(250,000)	2,246,900	1,707,355	
Operating Expenditure						
Health Employee Costs	604,800	0	0	604,800	358,991	
Compliance Employee Costs	748,900	0	0	748,900	664,017	
Operating Expenses	404,000	0	0	404,000	288,438	
Indirect Costs	667,100	0	(1,100)	666,000	500,325	26
Ranger Employee Costs	447,500	0	0	447,500	209,158	
Operating Expenses	223,200	0	0	223,200	139,650	
Public Order and Safety Operating Expenses	70,000	0	0	70,000	53,045	
Total Operating Expenditure	3,165,500	0	(1,100)	3,164,400	2,213,624	
Operating Result - Surplus/(Deficit)	(768,600)	100,000	(248,900)	(917,500)	(506,269)	
Operating Cash Result - Surplus/(Deficit)	(768,600)	100,000	(248,900)	(917,500)	(506,269)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	556,800	0	0	556,800	243,733	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	
Less:- Capital Expenditure						
Transfer To Reserves	388,900	125,000	0	513,900	483,725	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	167,900	(125,000)	0	42,900	(239,992)	
Program Cash Result - Surplus/(Deficit)	(600,700)	(25,000)	(248,900)	(874,600)	(746,261)	

2021/2022 Budget Review as at 31 March 2022

Program: Economic Development

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Sponsorship / Contributions	0	0	0	0	0	
Other Income	10,800	0	0	10,800	1,868	
Operating Grants	0	0	0	0	0	
Total Operating Revenue	10,800	0	0	10,800	1,868	
Operating Expenditure						
Tourism	111,300	0	0	111,300	59,795	
Support Services	190,800	(100)	(1,100)	189,600	143,100	
Economic Development and Tourism Coordinator	136,900	0	0	136,900	86,829	
Events	244,300	10,000	0	254,300	152,153	
Economic Development	37,700	0	0	37,700	6,652	
Total Operating Expenditure	721,000	9,900	(1,100)	729,800	448,529	
Operating Result - Surplus/(Deficit)	(710,200)	(9,900)	1,100	(719,000)	(446,662)	
Operating Cash Result - Surplus/(Deficit)	(710,200)	(9,900)	1,100	(719,000)	(446,662)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	62,400	0	0	62,400	540	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	16,600	0	0	16,600	0	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	79,000	0	0	79,000	540	
Program Cash Result - Surplus/(Deficit)	(631,200)	(9,900)	1,100	(640,000)	(446,122)	

2021/2022 Budget Review as at 31 March 2022
Infrastructure Services Directorate Summary - Water

Director: Phil Holloway

Program: Water Services

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Water Supply Management	10,960,800	(33,600)	(80,000)	10,847,200	7,620,874	
Water Supply Operations	0	0	0	0	0	
Total Operating Revenue	10,960,800	(33,600)	(80,000)	10,847,200	7,620,874	
Operating Expenditure						
Water Supply Management	10,923,900	198,600	(1,300)	11,121,200	7,616,064	
Total Operating Expenditure	10,923,900	198,600	(1,300)	11,121,200	7,616,064	
Operating Result - Surplus/(Deficit)	36,900	(232,200)	(78,700)	(274,000)	4,810	
Operating Cash Result - Surplus/(Deficit)	36,900	(232,200)	(78,700)	(274,000)	4,810	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	3,571,600	667,100	(330,000)	3,908,700	1,180,213	
Transfer from Reserves - Developer Contributions	1,283,200	60,000	(690,000)	653,200	223,681	
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	250,000	0	0	250,000	108,870	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	286,900	(25,100)	1,300	263,100	0	
Capital Purchases	4,854,800	520,000	(1,100,000)	4,274,800	1,401,037	
Capital Cash Result - Surplus/(Deficit)	(36,900)	232,200	78,700	274,000	111,726	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	116,536	

2021/2022 Budget Review as at 31 March 2022						
Program: Water Supply Management						
Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Operating Grants	88,000	0	0	88,000	71,781	
Rates and Service Availability Charges	2,599,700	0	0	2,599,700	2,652,048	
Water Consumption Charges	7,826,000	0	0	7,826,000	4,588,944	
Fees	316,100	(33,600)	0	282,500	215,528	
Extra Charges	17,300	0	0	17,300	7,298	
Interest on Investments	113,700	0	(80,000)	33,700	85,275	28
Total Operating Revenue	10,960,800	(33,600)	(80,000)	10,847,200	7,620,874	
Management Expenditure						
Engineering & Supervision	265,100	0	0	265,100	238,608	
S64 Engineering	47,100	0	0	47,100	70,320	
Employee Costs - Compliance	224,900	0	0	224,900	0	
Employee Costs - Administration and Education	151,800	0	0	151,800	147,600	
Meter Reading Contract	39,500	0	0	39,500	35,154	
Training and Recruitment	20,000	0	0	20,000	0	
Administration Expenses	464,100	(40,000)	0	424,100	212,694	
Abandonments	10,600	0	0	10,600	5,750	
February 2022 Flood Damage	0	0	0	0	0	
Indirect Costs	1,937,300	(1,400)	(1,300)	1,934,600	1,452,975	28
General Maintenance	7,053,500	50,000	0	7,103,500	4,914,210	
Mullumbimby	485,000	0	0	485,000	257,523	
Water System Support Services	225,000	190,000	0	415,000	280,738	
Total Operating Expenditure	10,923,900	198,600	(1,300)	11,121,200	7,616,064	
Management Result - Surplus/(Deficit)	36,900	(232,200)	(78,700)	(274,000)	4,810	
Management Result - Surplus/(Deficit)	36,900	(232,200)	(78,700)	(274,000)	4,810	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	852,000	53,800	80,000	985,800	246,433	
Transfer from Reserves - Developer Contributions	374,500	50,000	0	424,500	148,887	
Developer Contributions	250,000	0	0	250,000	108,870	
Less:- Capital Expenditure						
Transfer To Reserves	286,900	(25,100)	1,300	263,100	0	28
Capital Purchases	1,226,500	(103,300)	0	1,123,200	399,133	
Capital Cash Result - Surplus/(Deficit)	(36,900)	232,200	78,700	274,000	105,057	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	109,867	

2021/2022 Budget Review as at 31 March 2022						
Program: Water Supply - Capital Works Brunswick Heads						
Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	150,000	0	150,000	309	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	0	150,000	0	150,000	309	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2021/2022 Budget Review as at 31 March 2022 Program: Water Supply - Capital Works Byron Bay						
Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,355,200	228,300	(410,000)	1,173,500	254,786	28
Transfer from Reserves - Developer Contributions	417,000	285,000	(690,000)	12,000	0	28
Less:- Capital Expenditure						
Capital Purchases	1,772,200	513,300	(1,100,000)	1,185,500	254,786	28
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2021/2022 Budget Review as at 31 March 2022 Program: Water Supply - Capital Works Mullumbimby						
Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	716,200	(100,000)	0	616,200	471,573	
Transfer from Reserves - Developer Contributions	491,700	(275,000)	0	216,700	74,793	
Less:- Capital Expenditure						
Capital Purchases	1,207,900	(375,000)	0	832,900	546,366	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2021/2022 Budget Review as at 31 March 2022 Program: Water Supply - Capital Works Ocean Shores						
Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	648,200	335,000	0	983,200	207,112	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	648,200	335,000	0	983,200	200,443	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	6,669	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	6,669	

2021/2022 Budget Review as at 31 March 2022
Infrastructure Services Directorate Summary - Sewerage
Director: Phil Holloway
Program: Sewerage Services

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Revenue						
Sewer Supply Management	18,849,300	(11,200)	(100,000)	18,738,100	17,679,813.14	
Sewer Supply Operations	0	0	0	0	0	
Total Operating Revenue	18,849,300	(11,200)	(100,000)	18,738,100	17,679,813	
Operating Expenditure						
Sewer Supply Management	12,598,000	514,500	169,200	13,281,700	9,414,547.40	
Total Operating Expenditure	12,598,000	514,500	169,200	13,281,700	9,414,547	
Operating Result - Surplus/(Deficit)	6,251,300	(525,700)	(269,200)	5,456,400	8,265,266	
Operating Cash Result - Surplus/(Deficit)	6,251,300	(525,700)	(269,200)	5,456,400	8,265,266	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	6,833,400	(651,800)	175,400	6,357,000	4,487,706	
Transfer from Reserves - Developer Contributions	3,535,000	3,129,200	(545,000)	6,119,200	4,187,728	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	12,000,000	4,000,000	(16,000,000)	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	750,000	0	0	750,000	749,482	
Less:- Capital Expenditure						
Loan Principal Repayments	2,492,400	0	0	2,492,400	319,801	
Transfer To Reserves	4,508,900	(525,700)	(269,200)	3,714,000	0	
Transfer To Unexpended Loans	0	0	0	0	0	
Capital Purchases	22,368,400	6,477,400	(16,369,600)	12,476,200	8,786,376	
Capital Cash Result - Surplus/(Deficit)	(6,251,300)	525,700	269,200	(5,456,400)	318,738	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	8,584,004	

2021/2022 Budget Review as at 31 March 2022

Program: Sewerage Services - Management

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
Operating Grants	74,300	0	0	74,300	68,898	
Rates and Service Availability Charges.	16,058,500	0	0	16,058,500	16,210,883	
User Charges	2,205,000	0	0	2,205,000	1,046,090	
Fees	306,000	(11,200)	0	294,800	212,533	
Extra Charges	43,300	0	0	43,300	19,760	
Interest on Investments	162,200	0	(100,000)	62,200	121,650	
Total Operating Revenue	18,849,300	(11,200)	(100,000)	18,738,100	17,679,813	
Management Expenditure						
Management & Administration	0	0	0	0	4,932	
Engineering & Supervision	265,100	0	0	265,100	228,175	
Engineering S64 Assessment	47,100	0	0	47,100	71,187	
Employee Costs - Compliance	224,900	0	0	224,900	64	
Employee Costs - Administration and Education	171,500	0	0	171,500	147,112	
Meter Reading Contract	36,000	0	0	36,000	27,690	
Training and Recruitment	24,000	0	0	24,000	6,909	
Administration Expenses	304,600	11,500	0	316,100	207,304	
Abandonments	57,000	0	0	57,000	14,198	
Other Expenses	2,500	0	0	2,500	0	
February 2022 Flood Damage	0	0	0	0	0	
Debt Servicing	1,946,700	0	0	1,946,700	1,210,477	
Indirect Costs	2,316,600	(2,000)	(1,800)	2,312,800	1,737,450	29
General Operation	0	0	160,000	160,000	115,573	29
Plant Running Expenses	72,000	0	0	72,000	23,252	
General Maintenance	6,905,000	300,000	11,000	7,216,000	5,314,889	29
Byron Bay System	0	0	0	0	345	
Sewer System Support Services	225,000	205,000	0	430,000	304,991	
Total Operating Expenditure	12,598,000	514,500	169,200	13,281,700	9,414,547	
Operating Result - Surplus/(Deficit)	6,251,300	(525,700)	(269,200)	5,456,400	8,265,266	
Operating Cash Result - Surplus/(Deficit)	6,251,300	(525,700)	(269,200)	5,456,400	8,265,266	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,886,200	(205,000)	475,000	2,156,200	1,548,999	29
Transfer from Reserves - Developer Contributions	552,900	1,435,000	(25,000)	1,962,900	355,855	29
Developer Contributions	750,000	0	0	750,000	749,482	
Less:- Capital Expenditure						
Loan Principal Repayments	2,492,400	0	0	2,492,400	319,801	
Transfer To Reserves	4,508,900	(525,700)	(269,200)	3,714,000	0	29
Capital Purchases	2,439,100	1,230,000	450,000	4,119,100	1,904,854	29
Capital Cash Result - Surplus/(Deficit)	(6,251,300)	525,700	269,200	(5,456,400)	429,681	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	8,694,946	

2021/2022 Budget Review as at 31 March 2022 Program: Sewerage Supply - Capital Works Bangalow						
Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	7,500	0	(7,500)	0	0	29
Transfer from Reserves - Developer Contributions	60,000	0	(60,000)	0	0	29
Less:- Capital Expenditure						
Capital Purchases	67,500	0	(67,500)	0	0	29
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2021/2022 Budget Review as at 31 March 2022 Program: Sewerage Supply - Capital Works Brunswick Heads						
Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	705,200	1,600	(245,000)	461,800	416,924	29
Transfer from Reserves - Developer Contributions	100,000	0	(100,000)	0	0	29
Less:- Capital Expenditure						
Capital Purchases	805,200	1,600	(345,000)	461,800	416,924	29
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2021/2022 Budget Review as at 31 March 2022 Program: Sewerage Supply - Capital Works Byron Bay						
Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	3,165,900	(992,100)	343,100	2,516,900	1,848,082	29
Transfer from Reserves - Developer Contributions	1,443,400	2,007,900	5,000	3,456,300	3,213,845	29
Loan income	12,000,000	4,000,000	(16,000,000)	0	0	29
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	16,609,300	5,015,800	(15,651,900)	5,973,200	5,061,927	29
Capital Cash Result - Surplus/(Deficit)	0		0	0	0	
Program Cash Result - Surplus/(Deficit)	0		0	0	0	

2021/2022 Budget Review as at 31 March 2022
Program: Sewerage Supply - Capital Works Mullumbimby

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	318,400	543,700	0	862,100	427,306	
Transfer from Reserves - Developer Contributions	878,700	(163,700)	(365,000)	350,000	350,000	29
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	1,197,100	380,000	(365,000)	1,212,100	888,249	29
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	(110,942)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	(110,942)	

2021/2022 Budget Review as at 31 March 2022
Program: Sewerage Supply - Capital Works Ocean Shores

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	750,200	0	(390,200)	360,000	246,395	29
Transfer from Reserves - Developer Contributions	500,000	(150,000)	0	350,000	268,028	
Less:- Capital Expenditure						
Capital Purchases	1,250,200	(150,000)	(390,200)	710,000	514,422	29
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2021/2022 Budget Review as at 31 March 2022
Capital Expenditure Summary

Description	Original Est 1-Jul-21	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-22	Actual 31-Mar-22
GENERAL FUND					
Corporate & Community Services Capital Expenditure					
Governance Services	0	0	0	0	0
Information Services	0	0	0	0	0
Community Development	0	0	0	0	0
Sandhills	77,500	0	0	77,500	0
Public Libraries	0	0	0	0	0
TOTAL CORPORATE & COMMUNITY SERVICES CAPITAL EXPENDITURE	77,500	0	0	77,500	0
Infrastructure Services Capital Expenditure					
Projects & Commercial Development	170,900	0	(21,000)	149,900	323,856
Emergency Services	0	0	0	0	(81)
Depot Services & Fleet Management	1,014,000	1,319,900	0	2,333,900	0
Local Roads & Drainage	32,963,500	(758,300)	(4,598,700)	27,773,500	17,802,090
RMS	360,000	700	7,000	367,700	203,232
Open Space and Recreation	3,399,800	2,095,500	(2,990,500)	3,174,300	1,703,620
Waste Disposal Facility	4,230,800	(2,796,200)	(1,176,100)	258,500	189,345
Cavanabah Centre	330,400	0	0	330,400	83,070
First Sun Holiday Park	1,786,000	0	(1,500,000)	286,000	57,641
Suffolk Park Holiday Park	141,000	154,000	0	295,000	214,324
Facilities Management	4,820,400	208,800	(3,435,000)	1,594,200	1,059,998
TOTAL INFRASTRUCTURE SERVICES CAPITAL EXPENDITURE	49,216,800	224,400	(13,714,300)	36,563,400	21,637,097
TOTAL GENERAL FUND CAPITAL EXPENDITURE	49,294,300	224,400	(13,714,300)	36,640,900	21,637,097
Water Capital Expenditure					
Miscellaneous	1,226,500	(103,300)	0	1,123,200	399,133
Bangalow	0	0	0	0	0.00
Brunswick Heads	0	150,000	0	150,000	308.96
Byron Bay	1,772,200	513,300	(1,100,000)	1,185,500	254,786
Mullumbimby	1,207,900	(375,000)	0	832,900	546,366.19
Ocean Shores	648,200	335,000	0	983,200	200,443
TOTAL WATER CAPITAL EXPENDITURE	4,854,800	520,000	(1,100,000)	4,274,800	1,401,037
Sewer Capital Expenditure					
Miscellaneous	2,439,100	1,230,000	450,000	4,119,100	1,904,853.96
Bangalow	67,500	0	(67,500)	0	0
Brunswick Heads	805,200	1,600	(345,000)	461,800	416,924.37
Byron Bay	16,609,300	5,015,800	(15,651,900)	5,973,200	5,061,927
Mullumbimby	1,197,100	380,000	(365,000)	1,212,100	888,248.67
Ocean Shores	1,250,200	(150,000)	(390,200)	710,000	514,422
TOTAL SEWER CAPITAL EXPENDITURE	22,368,400	6,477,400	(16,369,600)	12,476,200	8,786,376
TOTAL CAPITAL EXPENDITURE	76,517,500	7,221,800	(31,183,900)	53,391,900	31,824,511

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BUDGET VARIATION EXPLANATIONS

The following notes detail the material budget variations from the 2021/22 Original Budget to the Revised Budget Estimates as at 31 March 2022.

Note Reference:	1
Program:	General Managers Program
Budget Variance:	Operating Income \$5,400 Operating Expenditure (\$119,600) Transfer to Reserves \$35,000 Transfer from Reserves (\$90,000)
Reason for Variance:	It is proposed to increase the budget for operating income as Council has received \$5,400 for the preparation of leases. It is proposed to decrease operating expenditure as the budgets for the Implementation of the Crown Lands Act (\$30,000), the Development of a Plan of Management for Crown reserves (\$60,000) and the Community Survey (\$35,000) are not required in 2021/22. These have been added to the draft 2022/23 budget and are funded through the General Manager's Office Reserve.
Note Reference:	2
Program:	People & Culture
Budget Variance:	Operating Expenditure \$0
Reason for Variance:	An adjustment for support services is required.
Note Reference:	3
Program:	Councillor Services
Budget Variance:	Operating Expenditure \$200
Reason for Variance:	It is proposed to decrease the budget by \$5,000 for Council Committees and Guidance groups as the budget will not be expended this financial year and move it to Civic Receptions and Functions. The expenditure for this is currently trending higher than the budget due to an increase in the number of citizenship ceremonies undertaken by Council. A support service cost adjustment of \$200 is also required.
Note Reference:	4
Program:	General Purpose Revenues
Budget Variance:	Operating Income \$2,639,000 Transfer to Reserves \$2,789,000
Reason for Variance:	It is proposed to increase operating income by \$2,639,000 as Council has received 75% of the Financial Assistance Grant due for the 2022/23 financial year (\$2,789,000) in advance. This is required to be restricted in reserve, with a transfer from reserve accounted for in the Draft 2022/23 Budget. It is also proposed to decrease interest received on investments by \$150,000 due to the reduced amount of interest that Council is currently earning on investments due to ongoing low interest rates.
Note Reference:	5
Program:	Financial Services
Budget Variance:	Operating Expenditure \$0
Reason for Variance:	An adjustment for support services is required.

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Note Reference: 6
Program: Information Services
Budget Variance: Operating Income \$10,400
Operating Expenditure \$10,400
Reason for Variance: It is proposed to increase operating income due to income received for Councillor equipment sales (\$2,400), an increase in FOI requests (\$36,000) and a decrease in document enquiries (\$28,000). It is proposed to increase operating expenditure by \$10,400 to bring various budgets for software purchases in line with the actual expenditure. A breakdown of these can be seen in Attachment 2.

Note Reference: 7
Program: Corporate Services
Budget Variance: Operating Expenditure \$0
Reason for Variance: It is proposed to decrease the budgets for the Internal Audit Committee (\$5,000) and Paper purchases (\$5,000) as the actual expenditure will be less than the total budget for the year. This is offset through an increase in the reallocation of support services costs.

Note Reference: 8
Program: Community Development
Budget Variance: Operating Income \$1,000,000
Operating Expenditure \$807,800
Transfer from Reserves (\$185,000)
Reason for Variance: It is proposed to increase operating income and expenditure by \$1,000,000 due to a grant received for the recent February/March 2022 flood events. At the time of writing this report, it has not been determined which projects this will fund subject to a separate report to Council.
It is proposed to increase the operating expenditure budget for New Years eve (\$30,000). The expenditure for this event is higher than the budget and can be funded from the Community Development reserve. It is proposed to decrease operating expenditure due to actual expenditure being less than the budget for schoolies approvals (\$5,000) and the contribution to the staff Christmas part (\$2,000). It is proposed to add a budget for a community building asbestos removal program (\$20,000) and repairs to the Admin Centre roof (\$50,000). These can be funded through unallocated community building maintenance funds.
It is proposed to remove the budgets for the Marvell Hall ramp (\$70,000) and kitchen (\$145,000) and add these to the Draft 2022/23 Budget as they will not be completed this financial year. These are also funded through the Community Building Maintenance reserve.

Note Reference: 9
Program: Sandhills
Budget Variance: Operating Income (\$100,000)
Operating Expenditure (\$100,100)
Reason for Variance: It is proposed to decrease income by \$100,000 due to decreased occupancy from COVID impacts and the recent flood events. This can be offset by a decrease in salaries as the actual expenditure is

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less than the budget, also due to closures and decreased occupancy rates. An additional budget of \$20,000 is required for general maintenance to prevent a water pond that appears in a high-risk play area in times of heavy rain. An adjustment for \$100 for support services is also required.

Note Reference: 10
Program: Library Services
Budget Variance: Operating Expenditure (\$100)
Reason for Variance: An adjustment for support services is required.

Note Reference: 11
Program: Supervision & Administration
Budget Variance: Operating Expenditure \$0
Reason for Variance: An adjustment for support services is required.

Note Reference: 12
Program: Asset Management Planning
Budget Variance: Operating Expenditure (\$300)
Reason for Variance: An adjustment for support services is required.

Note Reference: 13
Program: Projects & Commercial Development
Budget Variance: Operating Expenditure (\$28,000)
 Transfer from Reserves (\$21,000)
 Capital Expenditure (\$21,000)
Reason for Variance: It is proposed to decrease operating expenditure due to budgets not being required for property consultancy services (\$10,000), survey services (\$8,000) and property maintenance services (\$10,000). It is proposed to decrease capital expenditure due to budgets not being required for Lot 22 Mullumbimby (\$50,500), Lot 102 Depot Relocation (\$10,000) and Deacon St road closure (\$500). A budget of \$40,000 is required to install insulation at the Broken Head Hall which can be funded through existing developer contributions held.

Note Reference: 14
Program: Emergency Services
Budget Variance: Operating Income (\$200)
Reason for Variance: An adjustment for support services is required.

Note Reference: 15
Program: Depot Services
Budget Variance: Operating Income \$30,800
 Operating Expenditure (\$500)
 Transfer from Reserves (\$500)
 Transfer to Reserves \$30,800
 It is proposed to increase operating income due to a contribution from the sewer fund for the purchase of upgraded plant items. This can be transferred to the plant reserve from where the original purchase was made. A support service cost adjustment of \$500 is also required.

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Reason for Variance:

Note Reference: 16

Program: Local Roads & Drainage

Budget Variance: Operating Income \$14,000
Operating Expenditure (\$2,800)
Transfer from Reserves (\$1,404,800)
Transfer to Reserves \$182,300
Capital Income (\$3,200,900)
Capital Expenditure (\$4,598,700)

Reason for Variance: It is proposed to increase operating income due to income received from the National Parks and Wildlife Service for works on North Head Road. A support service cost adjustment of \$2,800 is required. It is proposed to transfer \$182,300 to the Infrastructure Services Carryover reserve to cover Councils' contribution for the February/March 2022 Natural Disaster. Council is an "Opt-in" Council which means the contribution required is the lesser of 0.75% of Councils total rate revenue from 2 years prior (\$24,310,000) or \$1 million. This will not be payable this financial year.

Capital Expenditure decreased by \$4,598,700 due to the following: -

- (\$138,800) 44026.022 Upper Main Arm Bridge – This project will not be completed this financial year. This has been moved to the draft 2022/23 budget.
- (\$173,400) 44026.023 Sherringtons Bridge – This project will not be completed this financial year. This has been moved to the draft 2022/23 budget.
- (\$232,900) 44026.024 Englishes Bridge – This project will not be completed this financial year. This has been moved to the draft 2022/23 budget.
- (\$743,700) 44283.040 Causeways, Culvert and Bridge Renewals - This project will not be completed this financial year. This has been moved to the draft 2022/23 budget.
- (\$900,000) 44283.059 The Pocket Road Stage 2 – It is proposed to decrease this budget and move to 2022/23. This project is construction ready, however, construction has been delayed due to the recent flood event. Works program to be updated once resourcing and structure to manage Council new project load has been agreed. Propose these works will be directly linked with the Road Safety Project and long-term repairs to Main Arm Road and Upper Main Road. Construction has been delayed until 2022/23, with this budget moved to the draft 2022/23 budget as a result.
- (\$77,700) 44283.085 Stuart St/Tincogan St Intersection – It is proposed to decrease this budget and move to the draft 2022/23 budget. Design work is currently delayed until pedestrian, traffic and heavy vehicles have been investigated further. The contract for the Traffic Study has commenced, with completion planned for July 2022. Design phase programmed

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	for completion early 2023. Construction works are now proposed for mid- 2023.
(\$540,000)	44283.087 Carlyle Street – It is proposed to decrease this budget and move to 2022/23. Design development continuing and expected to be completed in late April. Council crews were scheduled to deliver this work but given the flood event this work will need to be delayed. Given the Election Commitment Grant funding has received a two year extension it is proposed Council reprogram the construction delivery dates to suit the new deadline and the resourcing impacts of flood damage works.
(\$24,500)	44283.113 Fern Street – It is proposed to decrease this budget and move to 2022/23. Design work is currently delayed until pedestrian, traffic and heavy vehicles have been investigated further. The contract for the Traffic Study has commenced, with completion planned for July 2022. Design phase programmed for completion early 2023. Construction works are now proposed for mid 2023.
(\$45,700)	44283.118 Lawson Street Renewal – It is proposed to decrease this budget and move to 2022/23. The design process has now commenced and is progressing well. It is proposed to continue the design process, however, given the Election Commitment Grant funding has received a two year extension, it is proposed Council reprogram the construction delivery dates to suit the new deadline and the resourcing impacts of flood damage works.
(\$80,000)	44283.127 Station Street - Design work is currently delayed until pedestrian, traffic and heavy vehicles have been investigated further. A contract for the Traffic Study has commenced, with completion planned for July 2022. Design phase programmed for completion early 2023. Construction works are now proposed for early to mid-2023.
(\$60,400)	44284.004 Brunswick Heads South Arm Car Park - It is proposed to decrease this budget and move to 2022/23. Given the Election Commitment Grant funding has received a two-year extension it is proposed Council reprogram the construction delivery dates to suit the new deadline and the resourcing impacts of flood damage works. Design will continue to be progressed this financial year.
(\$79,000)	44003.148 Kolora Way Footpath – This program is complete - Project commencement delayed due to funding shortfall. Move to 2022/23.
(\$108,100)	44282.021 44 Kingsley Lane Kerb and Gutter – This project is construction ready but is delayed due to the recent flood event. It is proposed to delay construction to 2022/23.
(\$92,800)	44282.022 18 Old Bangalow Rd – Pipe Drain – This project is construction ready but is delayed due to

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	the recent flood event. It is proposed to delay construction to 2022/23.
(\$71,400)	44282.023 SGB Street Drainage, Pacific Esplanade - This project is construction ready but is delayed due to the recent flood event. It is proposed to delay construction to 2022/23.
(\$22,400)	44282.026 Studal Lane Drainage upgrade. This project will not be completed this financial year and has been moved to 2022/23.
(\$150,000)	44282.038 New Brighton Overland Flow and Drainage Upgrade – It is proposed to remove this project as the grant funding application was not successful. Council will submit a grant application again in the 2022/23.
\$10,000	44282.036 SGB Drainage Upgrade, Gloria St – This budget requires additional budget to match RTR funding. An offsetting budget adjustment was made at the December QBR, but no funding variation has been received from RTR so this is the reversal of the December QBR adjustment.
(\$30,000)	44283.116 Seven Mile Beach Road Traffic Control - This budget requires an adjustment to match RTR funding. An offsetting budget adjustment was made at the December QBR, but no funding variation has been received from RTR so this is the reversal of the December QBR adjustment.
(\$30,000)	44283.121 Marshalls Creek Foreshore and Roadside Erosion Improvements – This project will not be completed this financial year.
(\$797,900)	44283.129 Mullumbimby Local Roads Rehabilitation – It is proposed to move this budget to the 2022/23 year as it will not get expended this financial year.
(\$210,000)	45480.001 Byron Bay Pass – It is proposed to decrease this budget as it will not be fully expended this financial year. It has been included in the draft 2022/23 budget for any unforeseen works.

Transfer from Reserves decreased by \$1,404,800 due to: -

Internal Reserves

(\$108,100)	44282.021 44 Kingsley Lane Kerb and Gutter
(\$92,800)	44282.022 18 Old Bangalow Rd – Pipe Drain
(\$71,400)	44282.023 SGB Street Drainage, Pacific
(\$22,400)	44282.026 Studal Lane Drainage upgrade
(\$50,000)	44282.038 New Brighton Overland Flow and Drainage Upgrade
(\$30,000)	44283.121 Marshalls Creek Foreshore and Roadside Erosion Improvements
(\$300,100)	44283.129 Mullumbimby Local Roads Rehabilitation
(\$441,000)	44283.040 Causeways, Culvert and Bridge Renewal
(\$210,000)	45480.001 Byron Bay Pass

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Developer Contributions

(\$79,000) 44003.148 Kolora Way Footpath

Capital income decreased by \$3,200,900 due to: -

(\$7,000)	Brunswick Heads PS Bus Shelter
(\$138,800)	44026.022 Upper Main Arm Bridge
(\$173,400)	44026.023 Sherringtons Bridge
(\$232,900)	44026.024 Englishes Bridge
(\$900,000)	44283.059 The Pocket Road Stage 2
(\$77,700)	44283.085 Stuart St/Tincogan St Intersection
(\$540,000)	44283.087 Carlyle Street
(\$24,500)	44283.113 Fern Street
(\$45,700)	44283.118 Lawson Street
(\$80,000)	44283.127 Station Street
(\$60,400)	44284.004 Brunswick Heads South Arm Car Park
(\$100,000)	44282.038 New Brighton Overland Flow and Drainage Upgrade
\$10,000	44282.036 SGB Drainage Upgrade, Gloria St
(\$30,000)	44283.116 Seven Mile Beach Road Traffic Control
(\$497,800)	44283.129 Mullumbimby Local Roads Rehabilitation
(\$302,700)	44283.040 Causeways, Culvert and Bridge Renewal

Note Reference: 17

Program: TfNSW

Budget Variance: Operating Income \$2,500,000
Operating Expenditure \$2,499,800
Capital Income \$7,000
Capital Expenditure \$7,000

Reason for Variance: It is proposed to increase operating income and expenditure by \$2,500,000 due to an advance payment of the natural disaster funding from the February/March 2022 flood events. It is also proposed to add a \$7,000 budget for the speed radar sign project, funded from the TfNSW block grant. A \$200 decrease in support service costs is also required.

Note Reference: 18

Program: Open Spaces and Recreation

Budget Variance: Operating Expenditure (\$1,400)
Transfer from Reserves (\$955,500)
Capital Income (\$2,035,000)
Capital Expenditure (\$2,990,500)

Reason for Variance: **Capital Expenditure** decreased by \$2,990,500 due to: -

(\$435,000)	4835.275 Main Beach Byron Bay Amenities – The works on this project will not be completed this financial year and have been moved to 2022/23.
(\$55,500)	4835.278 Heritage Park Playground Equipment Renewal - The works on this project will not be completed this financial year and have been moved to 2022/23.
(\$2,500,000)	4835.242 Byron Skate Park – The works on this project will not be completed this financial year and have been moved to 2022/23.

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Transfer from Reserves decreased by \$955,500 due to: -

Internal Reserves

(\$8,800) 4835.278 Heritage Park Playground Equipment
Renewal

(\$490,000) 4835.242 Byron Skate Park

Developer Contributions

(\$46,700) 4835.278 Heritage Park Playground Equipment
Renewal

(\$110,000) 4835.242 Byron Skate Park

Unexpended Grants

(\$300,000) 4835.242 Byron Skate Park

Capital income decreased by \$2,035,000 due to: -

(\$435,000) 4835.275 Main Beach Byron Bay Amenities

(\$1,600,000) 4835.242 Byron Skate Park

Note Reference:

19

Program:

Waste & Recycling

Budget Variance:

Operating Income \$35,700

Operating Expenditure \$35,700

Transfer from Reserves (\$1,176,100)

Capital Expenditure (\$1,176,100)

Reason for Variance:

It is proposed to increase operating income and expenditure by \$35,700 as Council received a grant for illegal dumping.

It is proposed to decrease capital works due to:-

(\$900,000) 4859.083 On-Site Leachate Management Project –
This project will not be completed in 2022 and has
been included in the draft 2022/23 budget.

(\$85,000) 4859.085 Upgrade to Internet & Security System –
This project is complete so the budget is no longer
required.

(\$6,500) 4859.086 Infrastructure improvement &
Enhancement - This project will not be completed in
2022 and has been included in the draft 2022/23
budget.

(\$150,000) 4859.087 Upgrade and Renewal at the BRRC - This
project will not be completed in 2022 and has been
included in the draft 2022/23 budget.

(\$34,600) 4859.102 Second Life for Second Hand Shop Project
- This project will not be completed in 2022 and has
been included in the draft 2022/23 budget.

This program has no net effect on the budget result. All the
movements above have no impact as they are covered through the
Domestic Waste Management Reserve and the Other Waste
Management Reserve.

Note Reference:

20

Program:

Cavanbah Centre

Budget Variance:

Operating Expenditure (\$300)

Reason for Variance

An adjustment for support services is required.

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Note Reference:	21
Program:	First Sun Holiday Park
Budget Variance:	Operating Income (\$982,900) Operating Expenditure (\$100) Transfer to Reserves \$100 Transfer from Reserves (\$982,900) Capital Income (\$1,500,000) Capital Expenditure (\$1,500,000)
Reason for Variance:	It is proposed to decrease operating income due to the effect that COVID has had on occupancy rates at First Sun Holiday Park over the course of the 2021/22 financial year. It is also proposed to decrease capital expenditure by \$1,500,000 (Loan funded) as the purchase of land in the rail corridor has been moved to the Draft 2022/23 Budget. A support service cost allocation reduction of \$100 is also required. This program has no net effect on the budget result, with all budget movements (apart from the land purchase) funded by the Holiday Park Reserve.
Note Reference:	22
Program:	Suffolk Park Holiday Park
Budget Variance:	Operating Income (\$180,600) Transfer from Reserves (\$180,600)
Reason for Variance:	It is proposed to decrease operating income due to the effect that COVID has had on occupancy rates at Suffolk Park Holiday Park over the course of the 2021/22 financial year. This program has no net effect on the budget result, with all the movements having no impact as they are funded by the Holiday Park Reserve.
Note Reference:	23
Program:	Facilities Management
Budget Variance:	Operating Income (\$138,700) Operating Expenditure (\$400) Transfer from Reserves (\$3,435,000) Transfer to Reserves (\$63,700) Capital Expenditure (\$3,435,000)
Reason for Variance:	It is proposed to decrease operating income due to fee relief being granted for the Byron Bay pool café due to the effects of COVID during the 2021/22 financial year (\$63,700). A decrease in income is also proposed for Byron Bay (\$25,000) and Mullumbimby (\$50,000) swimming pools as the actual income is lower than the budget, also due to COVID effects, and the flood events of February/March 2022. It is proposed to decrease capital expenditure by \$3,435,000 as the following works will not be completed in the 2022 financial year and have been moved to the draft 2022/23 budget: - (\$75,000) 4191.109 Brunswick Valley Community Centre Roof Replacement (\$70,000) 4191.111 Brunswick Memorial Hall Ramp Upgrade (\$120,000) 4191.112 Neighbourhood Centre Repairs to Brickwork and Walls (\$3,170,000) Byron Bay Hospital Development

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Note Reference:	24
Program:	Development & Certification
Budget Variance:	Operating Income \$588,000 Operating Expenditure (\$2,300) Transfer to Reserves \$338,000
Reason for Variance:	It is proposed to increase operating income due to an increase in actual income against the budget for Footpath Dining (\$58,000, transferred to reserves), Information Technology Service Fees (\$30,000, transferred to reserves), advertising income (\$40,000), Construction Certificates (\$20,000) and Income Activities Over Roads (\$440,000). It is proposed to create a new Development and Certification reserve and restrict \$250,000 of this additional income to use for resourcing an increased workload. A support service cost adjustment of \$2,300 is required.
Note Reference:	25
Program:	Planning Policy & Natural Environment
Budget Variance:	Operating Income \$161,000 Operating Expenditure \$170,500 Transfer from Reserves (\$10,000)
Reason for Variance:	It is proposed to increase operating income and expenditure by \$161,000 due to grants received for Mapping Open Forests (\$11,400), Vegetation Mapping (\$24,000), Riparian Restoration Project (\$16,400), Roadside Vegetation Mapping (\$8,000) and a Koala Habitat Restoration program (\$101,200). It is also proposed to increase operating expenditure by a further \$10,000 to enable repairs to be undertaken at the electric vehicle charging station at Byron Bay library. This can be funded from the Byron Bay Library reserve. A support service cost adjustment of \$500 is also required.
Note Reference:	26
Program:	Environment & Compliance
Budget Variance:	Operating Income (\$250,000) Operating Expenditure (\$1,100)
Reason for Variance:	It is proposed to decrease operating income by \$250,000 due to the estimated actual income for fine revenue being under the budget as a result of the COVID and the recent February/March 2022 flood events. A support service cost adjustment of \$1,100 is also required.
Note Reference:	27
Program:	Economic Development
Budget Variance:	Operating Expenditure (\$1,100)
Reason for Variance:	An adjustment for support services is required
Note Reference:	28
Program:	Water Supply Operating and Capital
Budget Variance:	Operating Income (\$80,000) Operating Expenditure (\$1,300) Capital Expenditure (\$1,100,000) Transfer from Reserves (\$1,020,000) Transfer to Reserves \$1,300
Reason for Variance:	It is proposed to decrease operating income due to the estimated interest to be earned on water reserve balances.

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It is proposed to increase operating expenditure due to a support service cost adjustment.

It is proposed to decrease Capital works due to the following: -

(\$120,000)	6649.009 Fletcher St Watermain Renewal - Procurement using standing panels for this project has been unsuccessful to date. An open tender is proposed and will be reassessed next financial year.
(\$690,000)	6649.011 Bangalow Road Upgrade - Procurement using standing panels for this project has been unsuccessful to date. An open tender is proposed and will be reassessed next financial year
(\$290,000)	6649.012 Carlyle Street Watermain - Procurement using standing panels for this project has been unsuccessful to date. An open tender is proposed and will be reassessed next financial year
\$150,000	6849.004 Ocean Shores Pipeline Renewal – It is proposed to increase this budget to cover the costs of the Casons Lane project, below.
(\$150,000)	6849.013 Casons Lane, New Brighton – It is proposed to decrease this budget and move to 6849.4, above as this is where this project is being costed.

This program has no net effect on the budget result. All the movements above have no impact as they are covered by the Water Capital Works reserve and Section 64 Developer Contributions reserve (Water).

Note Reference: 29
Program: Sewerage Supply Operating and Capital
Budget Variance: Operating Income (\$100,000)
 Operating Expenditure \$169,200
 Transfer to Reserves (\$269,200)
 Transfer from Reserves (\$369,600)
 Capital Expenditure (\$16,369,600)
 Capital Income \$16,000,000

Reason for Variance: It is proposed to decrease operating income due to the estimated interest to be earned on sewer reserve balances. It is proposed to increase operating expenditure due to plant purchases (\$160,000), the introduction of a Wild Dog and Fox program at sewer locations (\$11,000) and a support service adjustment (\$1,800).

It is proposed to decrease Capital expenditure due to the following:-

(\$25,000)	7438.037 Energy Efficient Improvements – It is proposed to remove this budget as it not required in 2021/22.
\$475,000	7438.038 Inflow/Infiltration Reduction – It is proposed to increase the budget to cover additional costs related to this project.
(\$60,000)	7449.007 Citric Acid Storage – This will not be completed in the 2022 financial year and has been included in the draft 2022/23 budget.

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(\$7,500)	7449.008 Reuse Irrigation Line Condition Assessment – This has been completed and the budget is no longer required.
(\$145,000)	7549.003 Brunswick Heads SPS Renewal
(\$50,000)	7549.008 Odour Control- This budget can be removed as it is no longer required.
(\$50,000)	7549.009 Dewatering - This budget can be removed as it is no longer required.
(\$25,000)	7549.011 Structural Assessment of Essential Plant Items - This budget can be removed as it is no longer required.
(\$25,000)	7549.012 Implement real time (SCADA) monitoring of nutrient loads at both inlet/outlet - This will not be completed in the 2022 financial year and has been included in the draft 2022/23 budget.
(\$50,000)	7590.001 STP - Detailed Site Contamination Study – It is proposed to remove this from the budget. There is a budget for this in the 2022/23 draft budget.
(\$140,000)	7649.002 SPS – Renewal – It is proposed to decrease this budget as it will not be fully expended this financial year.
(\$65,000)	7649.004 SPS 3007 - This has been completed and the budget is no longer required.
\$100,000	7649.016 Alternative Flow Path Byron Bay STP – Additional funds are required to complete this project.
(\$15,839,700)	7649.018 Bioenergy Facility – This project will not be completed in the 2021/22 financial year and has been moved to the draft 2022/23 budget.
\$270,000	7649.023 Byron Bay STP - Renewals – It is proposed to increase the budget as additional funds are required to complete the STP renewals this financial year.
(\$10,000)	7649.026 Gravity main - Byron Bay CBD upgrade 73m DN 150 to DN300 – Investigation - This budget can be removed as it is no longer required.
(\$62,200)	7649.033 Chemical Dosing Pumps for Alum, Caustic, Ferric, Hypo, Magnesium, Polymer - This budget can be removed as it is no longer required.
(\$10,000)	7649.035 Vac Ex waste drying bay option assessment - This budget can be removed as it is no longer required.
(\$270,000)	7649.036 Renewal to Biosolids shed roof – Move budget to 7649.023, above, as this is part of the STP renewal works.
(\$50,000)	7649.037 Dewatering (Belt press/screw press) - options assessment - This has been completed and the budget is no longer required.
(\$25,000)	7649.038 Implement realtime (SCADA) monitoring of nutrient loads at both inlet/outlet - This project will not be completed in the 2021/22 financial year and has been moved to the draft 2022/23 budget.
(\$365,000)	7749.006 Mullumbimby Inflow/Infiltration Reduction – It is proposed to decrease the budget as this project

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	will not be completed this financial year. A budget currently exists for this in the 2022/23 draft budget.
(\$360,000)	7849.003 SPS Renewal - It is proposed to decrease this budget as it will not be fully expended this financial year.
(\$30,200)	7849.005 SPS5017 Rising Main - This budget can be removed as it is no longer required.

This program has no net effect on the budget result. All the movements above have no impact as they are covered by the Sewerage Capital Works reserve and Section 64 Developer Contributions reserve (Sewerage).