



Quarterly Budget Review

30th June 2021



BYRON SHIRE COUNCIL

2020/2021 Budget Review as at 30 June 2021

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2020/2021 Budget Review as at 30 June 2021
Consolidated Budget Cash Result

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21
Operating Revenue	84,311,000	5,565,300	4,311,600	94,187,900	97,661,245
Total Division Operating Revenue	84,311,000	5,565,300	4,311,600	94,187,900	97,661,245
Operating Expenditure	91,880,000	4,246,500	(3,243,700)	92,882,800	96,174,873
Total Division Operating Expenditure	91,880,000	4,246,500	(3,243,700)	92,882,800	96,174,873
Operating Result before Capital Amounts	(7,569,000)	1,318,800	7,555,300	1,305,100	1,486,372
Add Capital Grants and Contributions					
Capital Grants and Contributions	25,480,500	(5,724,000)	2,861,200	22,617,700	22,390,988
Developer Contributions	1,969,100	0	2,979,600	4,948,700	4,917,272
Change in Net Assets	19,880,600	(4,405,200)	13,396,100	28,871,500	28,794,631
AVAILABLE FUNDS RECONCILIATION					
Add: Non-Cash Expenses					
Depreciation	14,986,200	0	0	14,986,200	14,986,200
Add: Non-operating Funds Employed					
Loan Funds Used	27,000,000	(25,250,000)	0	1,750,000	1,750,043
Proceeds from Disposal of Assets	0	0	48,700	48,700	48,684
Subtract Funds Deployed for Non-Operating Purposes					
Capital Works	(92,515,500)	38,222,100	10,040,300	(44,253,100)	(44,393,937)
Repayment of Principal on Loans	(3,513,500)	0	(12,400)	(3,525,900)	(3,525,670)
Cash Surplus / (Deficit)	(34,162,200)	8,566,900	23,472,700	(2,122,600)	(2,340,048)
Equity Movements					
Restricted Funds - Increase / (Decrease)	(33,805,400)	8,416,800	23,472,700	(1,915,900)	(2,336,361)
Transfer to Unexpended Grants					
Transfer to Unexpended Loans					
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	(356,800)	150,100	0	(206,700)	

2020/2021 Budget Review as at 30 June 2021
General Fund Budget Cash Result

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21
Operating Revenue					
General Manager	0	93,300	0	93,300	93,367
Corporate & Community Services	31,889,300	(303,600)	1,849,500	33,435,200	33,057,329
Infrastructure Services	19,040,600	5,206,800	1,831,300	26,078,700	29,405,165
Sustainable Environment and Economy	4,583,700	817,300	259,500	5,660,500	6,185,150
Total Division Operating Revenue	55,513,600	5,813,800	3,940,300	65,267,700	68,741,012
Operating Expenditure					
General Manager	336,500	387,000	(79,400)	644,100	651,179
Corporate & Community Services	8,137,700	710,600	(1,377,900)	7,470,400	7,248,690
Infrastructure Services	35,420,300	2,244,100	(319,500)	37,344,900	40,481,381
Sustainable Environment and Economy	12,129,900	549,900	(1,254,700)	11,425,100	11,795,735
Depreciation	10,533,000	0	0	10,533,000	10,533,000
Total Division Operating Expenditure	66,557,400	3,891,600	(3,031,500)	67,417,500	70,709,984.37
Operating Result before Capital Amounts	(11,043,800)	1,922,200	6,971,800	(2,149,800)	(1,968,972)
Add Capital Grants and Contributions					
Capital Grants and Contributions	25,480,500	(5,724,000)	2,861,200	22,617,700	22,390,988
Developer Contributions (Section 94)	969,100	0	1,093,800	2,062,900	2,062,974
Change in Net Assets	15,405,800	(3,801,800)	10,926,800	22,530,800	22,484,990
AVAILABLE FUNDS RECONCILIATION					
Add: Non-Cash Expenses					
Depreciation	10,533,000	0	0	10,533,000	10,533,000
Add: Non-operating Funds Employed					
Loan Funds Used	12,000,000	(10,250,000)	0	1,750,000	1,750,043
Proceeds from Disposal of Assets	0	0	48,700	48,700	48,684
Subtract Funds Deployed for Non-Operating Purposes					
Capital Works	(63,763,000)	21,918,000	7,493,000	(34,352,000)	(34,492,942)
Repayment of Principal on Loans	(1,149,600)	0	(4,200)	(1,153,800)	(1,153,588)
Cash Surplus / (Deficit)	(26,973,800)	7,866,200	18,464,300	(643,300)	(829,812)
Equity Movements					
Restricted Funds - Increase / (Decrease)	(26,617,000)	7,716,100	18,464,300	(436,600)	(423,731)
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	(356,800)	150,100	0	(206,700)	(406,082)

2020/2021 Budget Review as at 30 June 2021
Water Fund Budget Cash Result

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21
Operating Revenue					
Water Supply Management	10,865,700	(111,900)	(221,700)	10,532,100	10,532,155
Total Division Operating Revenue	10,865,700	(111,900)	(221,700)	10,532,100	10,532,155
Operating Expenditure					
Water Supply Management	9,292,700	45,700	(562,500)	8,775,900	8,776,031
Depreciation	1,416,000	0	0	1,416,000	1,416,000
Total Division Operating Expenditure	10,708,700	45,700	(562,500)	10,191,900	10,192,031
Operating Result before Capital Amounts	157,000	(157,600)	340,800	340,200	340,124
Add Capital Grants and Contributions					
Capital Grants and Contributions	0	0	0	0	0
Developer Contributions (Section 64)	250,000	0	423,300	673,300	667,101
Change in Net Assets	407,000	(157,600)	764,100	1,013,500	1,007,225
AVAILABLE FUNDS RECONCILIATION					
Add: Non-Cash Expenses					
Depreciation	1,416,000	0	0	1,416,000	1,416,000
Add: Non-operating Funds Employed					
Loan Funds Used	0	0	0	0	0
Subtract Funds Deployed for Non-Operating Purposes					
Capital Works	(3,850,400)	1,007,900	1,078,600	(1,763,900)	(1,763,984)
Repayment of Principal on Loans	0	0	0	0	0
Cash Surplus / (Deficit)	(2,027,400)	850,300	1,842,700	665,600	659,241
Equity Movements					
Restricted Funds - Increase / (Decrease)	(2,027,400)	850,300	1,842,700	665,600	665,427
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	0	0	0	0	

2020/2021 Budget Review as at 30 June 2021
Sewer Fund Budget Cash Result

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21
Operating Revenue					
Sewer Supply Management	17,931,700	(136,600)	593,000	18,388,100	18,388,078
Total Division Operating Revenue	17,931,700	(136,600)	593,000	18,388,100	18,388,078
Operating Expenditure					
Sewer Supply Management	11,576,700	309,200	350,300	12,236,200	12,235,657
Depreciation	3,037,200	0	0	3,037,200	3,037,200
Total Division Operating Expenditure	14,613,900	309,200	350,300	15,273,400	15,272,857
Operating Result before Capital Amounts	3,317,800	(445,800)	242,700	3,114,700	3,115,220
Add Capital Grants and Contributions					
Capital Grants and Contributions	0	0	0	0	0
Developer Contributions (Section 64)	750,000	0	1,462,500	2,212,500	2,187,197
Change in Net Assets	4,067,800	(445,800)	1,705,200	5,327,200	5,302,417
AVAILABLE FUNDS RECONCILIATION					
Add: Non-Cash Expenses					
Depreciation	3,037,200	0	0	3,037,200	3,037,200
Add: Non-operating Funds Employed					
Loan Funds Used	15,000,000	(15,000,000)	0	0	0
Subtract Funds Deployed for Non-Operating Purposes					
Capital Works	(24,902,100)	15,296,200	1,468,700	(8,137,200)	(8,137,011)
Repayment of Principal on Loans	(2,363,900)	0	(8,200)	(2,372,100)	(2,372,082)
Cash Surplus / (Deficit)	(5,161,000)	(149,600)	3,165,700	(2,144,900)	(2,169,476)
Equity Movements					
Restricted Funds - Increase / (Decrease)	(5,161,000)	(149,600)	3,165,700	(2,144,900)	(2,578,058)
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	0	0	0	0	

2020/2021 Budget Review as at 30 June 2021

Restricted Assets Schedule

All Funds

Description	Opening Balance 1-Jul-20	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-21
GENERAL FUND				
INTERNAL RESERVES				
Information Technology	193,657	0	124,500	69,157
Caravan Park - Council	3,089,066	1,180,200	1,651,700	2,617,566
Employee Leave Entitlements	633,088	0	30,200	602,888
Waste Management Facility	5,713,360	6,496,200	5,863,500	6,346,060
Plant	1,965,601	867,200	628,600	2,204,201
Quarry	616,841	77,300	2,400	691,741
Risk Management	156,366	90,700	4,200	242,866
Property	246,101	0	83,900	162,201
Community Infrastructure Carryover	404,799	241,000	159,600	486,199
Land & Natural Environment	308,884	209,700	154,400	364,184
Footpath Dining	326,745	87,200	53,900	360,045
Byron Bay Library	306,134	0	6,300	299,834
Paid Parking Council	0	3,197,500	3,197,500	0
Human Resources	352,315	93,300	46,200	399,415
Legal Services	500,000	14,700	501,000	13,700
Community Development	427,473	0	41,600	385,873
Stormwater Drainage	146,110	305,600	152,900	298,810
Election Expense Reserve	156,359	60,000	2,400	213,959
Environmental Levy Reserve	77,357	383,000	437,700	22,657
Childrens Services	192,093	0	73,800	118,293
General Managers Office	60,683	25,300	3,600	82,383
DLG Financial Assistance Grant	1,704,300	1,715,600	1,704,300	1,715,600
Revolving Energy Fund	38,147	0	0	38,147
Tennis Court Reserve	0	0	0	0
Asset Re-Valuation Reserve	10,620	0	0	10,620
Mullumbimby Civic Hall	0	15,600	0	15,600
Brunswick Heads Memorial Hall	33,328	0	4,300	29,028
South Golden Beach Hall	33,887	0	8,500	25,387
Infrastructure Renewal Reserve	306,174	340,150	135,300	511,024
Mullumbimby Pioneer Centre	0	0	0	0
Byron Bay Library Exhibition Space S355 Committee	28,298	0	900	27,398
Brunswick Valley Community Centre	368	0	0	368
Suffolk Park Community Hall	9,214	6,500	0	15,714
On-Site Sewerage Mgmt	357,709	201,700	87,900	471,509
Special Events Response & Mitigation	164,006	0	164,000	0
Property Development Reserve	777,131	0	134,900	642,231
Suffolk Park Open Space Reserve	50,000	0	0	50,000
Bridge Replacement Fund	151,937	0	134,000	17,937
Ocean Shores Community Centre	26,952	0	12,700	14,252
Grant Management Reserve	28,848	0	28,800	0
Byron Bay Town Centre Masterplan	859,319	340,150	104,100	1,095,369
2017/18 Special Rate Carryover Reserve	113,611	4,788,600	4,133,000	769,211
Information & Technology Service Fee	98,917	194,700	84,300	209,317
Environment Enforcement Levy Expenditure	90,890	237,000	137,000	190,890
Byron Senior Citizens Centre	51,524	15,900	0	67,424
Infrastructure Renewal Res - Non Byron	629,614	680,500	170,300	1,139,814
Economic Development	152,229	10,000	78,700	83,529
Land Remediation Reserve	9,848	0	0	9,848
WHS Incentive	40,116	0	0	40,116
Community Building Maintenance	371,970	354,500	294,200	432,270
Public Toilets	180,300	0	77,600	102,700
Volunteer Visitor Fund	17,408	8,200	0	25,608
Byron Bay Construction Contingency	300,000	0	0	300,000
Byron Bay Hospital Development	0	0	0	0
Pay Parking Meter Replacement Reserve	0	200,000	0	200,000
Total Internal Reserves	22,509,696	22,438,000	20,714,700	24,232,942
EXTERNAL RESERVES				
Crown Reserves	43,461	255,200	170,800	127,861
Domestic Waste Management	15,372	5,243,800	5,090,600	168,572
Paid Parking Crown	746,748	694,600	1,232,200	209,148
Bonds and Deposits	3,830,417	0	0	3,830,417
Total External Reserves	4,636,000	6,193,600	6,493,600	4,336,000

2020/2021 Budget Review as at 30 June 2021

Restricted Assets Schedule

All Funds

Description	Opening Balance 1-Jul-20	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-21
UNEXPENDED LOANS				
Five Bridges Project	533,700		0	533,700
Eureka Bridge	2,501			2,501
Main Arm Rd Causeway #7	343,700	38,200	381,900	0
Main Arm Rd Causeway #12	307,916	(38,200)	265,700	4,016
Main Arm Rd Causeway #14	311,800	(45,800)	258,500	7,500
Repentance Creek Road Causeway Replacement (17502)	528,422		520,600	7,822
Upper Wilsons Creek #10 Causeway Replacement (17502)	11,446		1,200	10,246
Gittoes Lane Causeway Replacement (17502)	4,396			4,396
Blackbean Road Causeway Replacement (17484)	4,144	3,000	7,100	0
Tweed Valley Way Rural Major Culvert Replacement (17502)	34,257			34,257
Former Mullumbimby Hospital	254,270		8,000	246,270
Johnston Lane Causeway - Private Works	56,042		600	55,442
Causeways, Culvert and Bridge Renewal Investigations	71,000		0	71,000
Byron Creek Bridge	1,500,700	42,800	1,543,500	0
Extend SGB Flood Pump inlet screen (Res)	0		0	0
SGB Flood Pump variable speed drive and	169,995		117,900	52,095
Byron Bypass	0	343,700	0	343,700
Total Unexpended Loans	4,134,288	343,700	3,105,000	1,372,945
NEW LOANS				
Dingo Lane Solar Farm	0	0	0	0
Byron Bypass		1,750,000	1,750,000	0
Total New Loans	0	1,750,000	1,750,000	0
SECTION 94 CURRENT PLAN				
Open Space	4,378,142	539,200	763,000	4,154,342
Open Space - Byron Bay	327,506	137,600	318,400	146,706
Open Space - Mullumbimby	735,044	159,300	300	894,044
Open Space - Bangalow	266,026	57,000	0	323,026
Open Space - Suffolk Park	998,905	5,200	426,600	577,505
Open Space - Brunswick Heads	49,836	12,000	17,700	44,136
Open Space - Ocean Shores	66,171	37,100	0	103,271
Open Space - Shire Wide	1,899,733	111,800	0	2,011,533
Open Space - Rural North	20,200	17,400	0	37,600
Open Space - Rural South	14,720	1,800	0	16,520
Community Facilities	1,153,037	241,500	245,000	1,149,537
Community Facilities - Byron Bay	(35,051)	40,500	0	5,449
Community Facilities - Mullumbimby	23,081	9,800	0	32,881
Community Facilities - Bangalow	204,962	6,800	0	211,762
Community Facilities - Suffolk Park	0	0	0	0
Community Facilities - Brunswick Heads	15,284	1,100	0	16,384
Community Facilities - Ocean Shores	125,838	22,800	120,000	28,638
Community Facilities - Shire Wide	703,633	155,300	125,000	733,933
Community Facilities - Rural North	3,205	2,200	0	5,405
Community Facilities - Rural South	112,085	3,000	0	115,085
Car Parking	1,535,360	139,700	1,300,000	375,060
Carparking - Byron Bay	1,346,699	12,100	1,300,000	58,799
Carparking - Suffolk Park	0	0	0	0
Carparking - Mullumbimby	6,037	126,000	0	132,037
Carparking - Bangalow	(33)	0	0	0
Carparking - Brunswick Heads	182,652	1,600	0	184,252
Carparking - Ocean Shores	0	0	0	0
Carparking - Shire Wide	4	0	0	4
Carparking - Rural North	0	0	0	0
Carparking - Rural South	0	0	0	0
Bikeways	1,041,498	168,500	215,900	994,098
Bikeways - Byron Bay	190,330	34,500	0	224,830
Bikeways - Suffolk Park	0	0	0	0
Bikeways - Bangalow	243,535	13,500	208,200	48,835
Bikeways - Mullumbimby	388,906	95,200	7,700	476,406
Bikeways - Ocean Shores	82,967	8,600	0	91,567
Bikeways - Brunswick Heads	21,881	2,800	0	24,681
Bikeways - Shire Wide	14,760	1,200	0	15,960
Bikeways - Rural North	98,714	2,000	0	100,714
Bikeways - Rural South	404	10,700	0	11,104
Road Upgrading	3,973,829	2,938,100	4,149,100	2,762,829
Urban Roads - Byron Bay	1,906,834	2,399,000	4,149,100	156,734
Urban Roads - Suffolk Park	0	0	0	0
Urban Roads - Bangalow	1,286,095	34,200	0	1,320,295
Urban Roads - Mullumbimby	540,932	52,400	0	593,332
Urban Roads - Ocean Shores	49,861	22,000	0	71,861
Urban Roads - Brunswick Heads	189,627	14,400	0	204,027

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Restricted Assets Schedule

All Funds

Description	Opening Balance 1-Jul-20	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-21
Urban Roads - Shire Wide	0	29,700	0	29,700
Urban Roads - Rural North	0	223,600	0	223,600
Urban Roads - Rural South	0	162,600	0	162,600
Urban Roads - Batsons Quarry	480	200	0	680
Rural Roads	1,573,583	18,500	1,000,800	591,283
Rural Roads - Mudges Quarry	17,856	200	0	18,056
Rural Roads - Leela Quarry	4,088	0	0	4,088
Rural Roads - Myocum Quarry (Council)	18,477	200	0	18,677
Rural Roads - Rural	1,506,460	17,600	1,000,800	523,260
Rural Roads - Rural North				0
Rural Roads - Rural South				0
Rural Roads - Shire Wide	26,702	500	0	27,202
Civic & Urban Improvements	527,020	9,600	179,700	356,920
Civic & Urban Improvements - Byron Bay	85,616	0	105,000	(19,384)
Civic & Urban Improvements - Suffolk Park	0	0	0	0
Civic & Urban Improvements - Bangalow	202,715	1,200	74,700	129,215
Civic & Urban Improvements - Mullumbimby	99,690	900	0	100,590
Civic & Urban Improvements - Ocean Shores	135,035	4,700	0	139,735
Civic & Urban Improvements - Brunswick Heads	2,604	0	0	2,604
Civic & Urban Improvements - Shire Wide	0	0	0	0
Civic & Urban Improvements - Rural	(2,447)	2,800	0	353
Civic & Urban Improvements - Rural North				0
Civic & Urban Improvements - Rural South				0
Civic & Urban Improvements - Broken Head Bus Shelt	3,807	0	0	3,807
Council Administration	421,588	160,100	149,500	432,188
Administration - Shire Wide	421,588	160,100	149,500	432,188
Shire Support Facilities	133,230	5,200	26,400	112,030
Section 94 A Levy	401,784	262,600	470,700	193,684
Section 94A - Shirewide	401,784	262,600	470,700	193,684
Total Current Plan	15,139,070	4,483,000	8,500,100	11,122,003

2020/2021 Budget Review as at 30 June 2021

Restricted Assets Schedule

All Funds

Description	Opening Balance 1-Jul-20	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-21
SPECIFIC PURPOSE GRANTS & CONTRIBUTIONS				
Sustainable Environment & Economy				
Byron Habitat Corridors	16,889	0	16,900	0
Flying Fox Improvement Grant	19,176	8,200	0	27,376
Small Farms, Small Grants	35,900	0	19,300	16,600
Habitat Actions Grant 2019	15,900	4,200	15,900	4,200
Byron Shire Koala Habitat Planting	18,751	0	18,800	0
Leash-Up Pilot Communication Project	39,334	0	39,300	0
Animal Pound Grant	4,000	0	4,000	0
Mafeking Rd Koala Zone Rd Marking & Sign	0	12,000	0	12,000
Leash-Up Pilot Communication Project	0	38,200	0	38,200
Mullum High School Koala Planting Proj	0	4,300	0	4,300
Develop Governance Models for the Facilitation of Hou	0	10,200	0	10,200
Communities Combating Pests and Weeds	0	200,600	0	200,600
Streets as Shared Spaces Grant	0	149,700	0	149,700
SCCF3 - Byron A & I Estate Pocket Park	0	40,600	0	40,600
Infrastructure Services				
Old pacific Highway Maintenance	230,604	0	0	230,604
RTA Funding	0	9,511,700	9,511,700	0
Roads to Recovery	0	2,585,800	2,585,800	0
Open Tallow Creek Mouth	5,759	0	0	5,759
Natural Disaster Restricted Funding	16,520	0	0	16,520
Allan Kennedy Investments	20,000	0	0	20,000
Fisheries Grant - Johnsons Lane	99,030	0	0	99,030
Crime Prevention Lighting Grant	33,406	0	31,800	1,606
SCCF - Mullum War Widows Cottage Refurb	49,605	0	49,600	0
Byron Bay Bypass - Sydney Trains	44,200	0	44,200	0
Election Commitments Grant (4053.215)	668,776	0	155,800	512,976
Railway park development (4835.241 Sydne	30,000	0	16,400	13,600
Crown Reserve Improvement Grant (3323.5)	12,000	0	12,000	0
SCCF - Byron Shire Flood Warning Network	0	79,100	76,800	2,300
Bangalow Showground - DPIE	0	139,800	0	139,800
Gaggin Park Playspace	0	58,900	0	58,900
National Parks Access Rd Sealing	0	492,400	0	492,400
Rifle Range Rd Upgrade	0	640,200	0	640,200
Mullum Rec Grounds Car Park	0	0	0	0
Reflections Holiday Park Drainage	0	691,700	0	691,700
Byron Bay CCTV	0	71,100	0	71,100
Fixing Local Roads - Ocean Shores Resurf	0	2,222,400	0	2,222,400
Main Arm Rd & Settlement Rd Intersection	0	6,600	0	6,600
Main Arm Road Curve Improvement,Main Arm	0	3,500	0	3,500
Clarkes Beach Public Amenities	0	134,700	0	134,700
Sandhills Estate Activation & Skate Park	0	450,000	0	450,000
Myocum Road - Stage 1	0	166,300	0	166,300
Bridge - South Arm	0	484,200	484,200	0
Byron Creek Bridge	0	106,800	106,800	0
REPAIR Project - Ewingsdale Road	0	212,900	212,900	0
Infrastructure Election Commitment Grant	0	5,732,500	5,732,500	0
Byron Bypass - Restart NSW	0	1,458,900	1,458,900	0
Brunswick Heads Boat Ramp	0	111,400	111,400	0
SCCF - Mullumbimby Gateway Rep & Renew	0	28,900	28,900	0
Brunswick Heads Memorial Hall	0	94,100	94,100	0
SCCF - Mullum War Widows Cottage Refurb	0	45,900	45,900	0
SCCF - Mullum Drill Hall Refurbishment	0	13,300	13,300	0
SCCF Round 3 - Ocean Shores Community Centre	0	141,000	141,000	0
Balemo Drive Shared Path (Stage 2)	0	60,000	60,000	0
Fixiing Country Bridges	0	50,000	50,000	0
Balemo Drive Shared Path (Stage 2)	0	679,100	679,100	0
Waste Management Services				
Own It & Act Grant	6,335	10,500	16,800	0
Butt Free Byron Shire Phase 2 Grant	27,500	22,000	47,100	2,400
Better Waste & Recycling Grant 2020	18,439	74,600	53,800	39,239
Illegal Dumping	0	83,300	43,800	39,500
Corporate & Community Services				
Library - Local priority grant	39,981	43,700	0	83,681
Aboriginal Cultural Heritage Study	25,000	0	0	25,000
NSW Govt Bushfire Resilience & Economic	100,000	0	100,000	0
FED Govt Bushfire Resilience & Economic	1,200,000	0	210,400	989,600
Tweed SC Portion of Resilience Position	0	32,400	0	32,400
Fencing at Bangalow Showgrounds	0	25,000	25,000	0
Total Restricted Grants & Contributions	2,777,106	27,232,700	22,314,200	7,695,592
TOTAL GENERAL FUND	49,196,160	62,441,000	62,877,600	48,759,482

2020/2021 Budget Review as at 30 June 2021

Restricted Assets Schedule

All Funds

Description	Opening Balance 1-Jul-20	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-21
WATER FUND				
RESERVES				
Capital Works	9,260,094	1,650,000	1,456,100	9,453,994
LOANS				
Mullumbimby Water Treatment Plant Refurbishment	0		0	0
SECTION 64 PLAN				
S64 - Mullumbimby	793,408.51			793,409
S64 - Byron, Bang, Bruns, O/shrs	690,175.73	683,700	307,800	1,066,076
TOTAL WATER FUND	10,743,678	2,333,700	1,763,900	11,313,478
SEWER FUND				
RESERVES				
Capital Works	6,884,705	3,317,400	6,625,400	3,576,705
Plant Reserve	896,179	0	0	896,179
LOAN FUNDING				
Bioenergy Facility	0	0	0	0
SECTION 64 PLAN				
S64 - Bangalow	2,451,258			2,451,258
S64 - Byron, Mullum, Bruns, O/shrs	5,666,004	2,266,300	1,511,800	6,420,504
TOTAL SEWER FUND	15,898,145	5,583,700	8,137,200	13,344,645
TOTAL ALL FUNDS	75,837,983	70,358,400	72,778,700	73,417,606

2020/2021 Budget Review as at 30 June 2021
General Manager's Directorate Summary

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
General Managers Program	0	0	0	0	41	
People & Culture	0	93,300	0	93,300	93,326	
Total Operating Revenue	0	93,300	0	93,300	93,367	
Operating Expenditure						
General Managers Program	336,500	400,000	(57,400)	679,100	746,229	
People & Culture	0	(13,000)	(22,000)	(35,000)	(95,050)	
Total Operating Expenditure	336,500	387,000	(79,400)	644,100	651,179	
Operating Result - Surplus/(Deficit)	(336,500)	(293,700)	79,400	(550,800)	(557,812)	
Operating Cash Result - Surplus/(Deficit)	(336,500)	(293,700)	79,400	(550,800)	(557,812)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves	136,100	422,000	(53,500)	504,600	504,600	
Transfer from Unexpended Grants	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	16,500	0	0	16,500	16,500	
Less:- Capital Expenditure						
Loan Principal Repayments						
Transfer To Reserves	0	93,300	25,900	119,200	119,200	
Capital Purchases						
Capital Cash Result - Surplus/(Deficit)	152,600	328,700	(79,400)	401,900	401,900	
Program Cash Result - Surplus/(Deficit)	(183,900)	35,000	0	(148,900)	(155,912)	

2020/2021 Budget Review as at 30 June 2021

Program: General Manager

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Legal Fees Recovered	0	0	0	0	0	
Legal Services Income	0	0	0	0	41	
Total Operating Revenue	0	0	0	0	41	
Operating Expenditure						
Employee Costs - General Manager's Office	1,038,800	4,700	0	1,043,500	1,085,156	
Operational Costs	133,200	2,000	(120,000)	15,200	35,918	1
Legal Services	487,400	(3,500)	(27,200)	456,700	456,871	1
Legal Expenses	200,000	400,000	101,000	701,000	700,953	1
Media and Communications	61,500	0	(11,200)	50,300	50,331	1
Indirect Costs	(1,584,400)	(3,200)	0	(1,587,600)	(1,583,000)	
Total Operating Expenditure	336,500	400,000	(57,400)	679,100	746,229	
Operating Result - Surplus/(Deficit)	(336,500)	(400,000)	57,400	(679,100)	(746,188)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves	136,100	400,000	(31,500)	504,600	504,600	1
Transfer from Reserves - Developer Contributions	16,500		0	16,500	16,500	
Less:- Capital Expenditure						
Transfer To Reserves	0	0	25,900	25,900	25,900	1
Capital Cash Result - Surplus/(Deficit)	152,600	400,000	(57,400)	495,200	495,200	
Program Cash Result - Surplus/(Deficit)	(183,900)	0	0	(183,900)	(250,988)	

2020/2021 Budget Review as at 30 June 2021

Program: People & Culture

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Operating Grants - Human Resources	0	93,300	0	93,300	93,326	
Total Operating Revenue	0	93,300	0	93,300	93,326	
Operating Expenditure						
People and Culture Salaries	754,900	(3,500)	0	751,400	772,158	
Training and Development	385,300	(20,000)	0	365,300	362,932	
Workers Compensation	700,000	0	0	700,000	528,491	
Occupational Health & Safety	53,700	0	0	53,700	46,394	
Employee Leave Entitlements	4,410,000	0	0	4,410,000	4,218,444	
Superannuation	2,486,600	0	0	2,486,600	2,784,516	
Other Employee Costs	136,800	7,000	(22,000)	121,800	390,053	2
Indirect Costs	(8,927,300)	3,500	0	(8,923,800)	(9,198,037)	
Total Operating Expenditure	0	(13,000)	(22,000)	(35,000)	(95,050)	
Operating Result - Surplus/(Deficit)	0	106,300	22,000	128,300	188,376	
Operating Cash Result - Surplus/(Deficit)	0	106,300	22,000	128,300	188,376	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves	0	22,000	(22,000)	0	0	2
Less:- Capital Expenditure						
Transfer To Reserves	0	93,300	0	93,300	93,300	
Capital Cash Result - Surplus/(Deficit)	0	(71,300)	(22,000)	(93,300)	(93,300)	
Program Cash Result - Surplus/(Deficit)	0	35,000	0	35,000	95,076	

2020/2021 Budget Review as at 30 June 2021
Corporate & Community Services Directorate Summary
Director: Vanessa Adams

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Councillor Services	0	0	0	0	0	
General Purpose Revenues	29,214,400	(256,000)	1,735,600	30,694,000	30,233,500	
Financial Services	118,400	32,200	0	150,600	167,694	
Information Services	28,400	16,900	0	45,300	49,129	
Governance Services	25,600	(4,600)	0	21,000	25,307	
Community Development	184,600	80,000	58,800	323,400	350,884	
Sandhills	1,773,300	0	117,600	1,685,600	1,685,588	
Other Childrens Services	460,600	0	(62,500)	398,100	398,102	
Public Libraries	84,000	33,200	0	117,200	147,126	
Total Operating Revenue	31,889,300	(98,300)	1,849,500	33,435,200	33,057,329	
Operating Expenditure						
Councillor Services	958,000	0	(5,000)	953,200	877,090.53	
General Purpose Revenues	0	0	0	0	0.00	
Financial Services	(1,300,500)	32,200	0	(1,268,300)	(1,293,934.60)	
Information Services	233,600	15,700	(69,200)	180,100	276,942.02	
Governance Services	56,200	108,500	(39,100)	125,600	58,693.21	
Community Development	3,796,000	476,700	(1,240,600)	3,032,100	2,822,392.59	
Sandhills	1,846,600	3,500	(16,700)	1,833,400	1,833,560.07	
Other Childrens Services	502,800	44,600	36,400	583,800	583,830.09	
Public Libraries	2,045,000	29,200	(43,700)	2,030,500	2,090,116.30	
Total Operating Expenditure	8,137,700	710,400	(1,377,900)	7,470,400	7,248,690	
Operating Result - Surplus/(Deficit)	23,751,600	(808,700)	3,227,400	25,964,800	25,808,639	
Operating Cash Result - Surplus/(Deficit)	23,751,600	(808,700)	3,227,400	25,964,800	25,808,639	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	2,681,600	362,200	(454,000)	2,589,800	2,590,154	
Transfer from Reserves - Developer Contributions	31,400	120,000	(5,000)	146,400	146,414	
Transfer from Reserves - Unexpended Grants	1,300,000	0	(989,600)	310,400	310,469	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	30,000	141,000	(5,000)	166,000	25,000	
Less:- Capital Expenditure						
Loan Principal Repayments	354,100	0	0	354,100	353,930	
Transfer To Reserves	6,030,600	(253,700)	1,787,700	7,564,600	7,564,565	
Transfer To Capital Grants and Contributions			76,100	76,100	76,100	
Transfer To Unexpended Loans	0	0	0	0	0	
Capital Purchases	110,000	0	(82,500)	27,500	25,296	
Capital Cash Result - Surplus/(Deficit)	(2,451,700)	876,900	(3,234,900)	(4,809,700)	(4,947,854)	
Program Cash Result - Surplus/(Deficit)	21,299,900	68,200	(7,500)	21,155,100	20,860,785	

2020/2021 Budget Review as at 30 June 2021

Program: Councillor Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Income						
Operating Grants	0	0	0	0	0	
Total Operating Income	0	0	0	0	0	
Operating Expenditure						
Mayoral Expenses	52,200	6,100	0	58,300	58,250	
Councillor Expenses	304,800	0	(5,000)	299,800	237,007	3
Other Civic Expenses	59,000	0	0	59,000	54,674	
Governance Contributions	241,100	(7,300)	0	233,800	229,259	
Mayors Discretionary Allowance	3,900	0	0	3,900	800	
Indirect Costs	297,000	1,400	0	298,400	297,100	
Total Operating Expenditure	958,000	0	(5,000)	953,200	877,091	
Operating Result - Surplus/(Deficit)	(958,000)	0	5,000	(953,200)	(877,091)	
Operating Cash Result - Surplus/(Deficit)	(958,000)	0	5,000	(953,200)	(877,091)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	5,000	0	(5,000)	0	0	3
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	5,000	0	(5,000)	0	0	
Program Cash Result - Surplus/(Deficit)	(953,000)	0	0	(953,200)	(877,091)	

2020/2021 Budget Review as at 30 June 2021

Program: General Purpose Revenues

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21 0-Jan-00	Actual 30-Jun-21	Note
Operating Revenue						
General Rates	26,711,500	175,800	0	26,887,300	26,721,926	
Abandonments - Pensioners (S. 575)	(420,000)	0	0	(420,000)	(398,927)	
Extra Charges General Rates	62,300	(30,300)	0	32,000	101,167	
Postponed Rates	(15,700)	0	0	(15,700)	(153,605)	
General Purpose Grants	1,781,900	62,800	1,715,600	3,560,300	3,542,344	4
Interest on Investments - Operating Funds	830,000	(300,000)	0	530,000	300,495	
Interest on Investments - Section 94	264,400	(164,300)	20,000	120,100	120,100	4
Total Operating Revenue	29,214,400	(256,000)	1,735,600	30,694,000	30,233,500	
Operating Result - Surplus/(Deficit)	29,214,400	(256,000)	1,735,600	30,694,000	30,233,500	
Operating Cash Result - Surplus/(Deficit)	29,214,400	(256,000)	1,735,600	30,694,000	30,233,500	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,704,300	0	0	1,704,300	1,704,300	
Less:- Capital Expenditure						
Loan Principal Repayments				0		
Transfer To Reserves	5,436,000	(164,300)	1,735,600	7,007,300	7,007,300	4
Capital Purchases				0		
Capital Cash Result - Surplus/(Deficit)	(3,731,700)	164,300	(1,735,600)	(5,303,000)	(5,303,000)	
Program Cash Result - Surplus/(Deficit)	25,482,700	(91,700)	0	25,391,000	24,930,500	

2020/2021 Budget Review as at 30 June 2021

Program: Financial Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Fees and Charges - Financial Services	118,400	32,200	0	150,600	167,694	
Grants & Contributions	0	0	0	0	0	
Total Operating Revenue	118,400	32,200	0	150,600	167,694	
Operating Expenditure						
Expenditure Control and Statutory Reporting	865,800	2,000	0	867,800	902,841	
Rates Control and Debt Recovery	336,100	5,700	0	341,800	295,165	
Debt Servicing Costs	62,600	0	0	62,600	60,759	
Indirect Costs	(2,565,000)	24,500	0	(2,540,500)	(2,552,700)	
Total Operating Expenditure	(1,300,500)	32,200	0	(1,268,300)	(1,293,935)	
Operating Result - Surplus/(Deficit)	1,418,900	0	0	1,418,900	1,461,629	
Operating Cash Result - Surplus/(Deficit)	1,418,900	0	0	1,418,900	1,461,629	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	164,000	0	0	164,000	164,000	
Less:- Capital Expenditure						
Loan Principal Repayments	241,900	0	0	241,900	241,805	
Capital Cash Result - Surplus/(Deficit)	(77,900)	0	0	(77,900)	(77,805)	
Program Cash Result - Surplus/(Deficit)	1,341,000	0	0	1,341,000	1,383,824	

2020/2021 Budget Review as at 30 June 2021

Program: Information Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Information Technology - Other Income	0	6,900	0	6,900	6,896	
Information Technology - Fees and Charges	28,400	10,000	0	38,400	42,233	
Total Operating Revenue	28,400	16,900	0	45,300	49,129	
Operating Expenditure						
Salaries and Oncosts	1,038,400	0	0	1,038,400	1,056,408	
Software Maintenance Other	752,100	15,100	0	767,200	769,991	
Software Maintenance EDMS	102,000	(12,800)	0	89,200	111,549	
Hardware Maintenance	380,000	0	0	380,000	467,015	
Operating Expenses - IT and GIS	38,600	0	0	38,600	12,568	
Administration/Customer Service	228,000	0	0	228,000	211,979	
Records Management	312,400	10,000	0	322,400	314,324	
Non-Core Services	155,500	(1,200)	0	154,300	169,779	
IT Strategic Plan Actions	497,700	12,800	(69,200)	441,300	440,530	5
Debt Servicing	0	0	0	0	0	
Indirect Costs	(3,271,100)	(8,200)	0	(3,279,300)	(3,277,200)	
Total Operating Expenditure	233,600	15,700	(69,200)	180,100	276,942	
Operating Result - Surplus/(Deficit)	(205,200)	1,200	69,200	(134,800)	(227,813)	
Operating Cash Result - Surplus/(Deficit)	(205,200)	1,200	69,200	(134,800)	(227,813)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	269,200	(1,200)	(69,200)	198,800	198,830	5
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	269,200	(1,200)	(69,200)	198,800	198,830	
Program Cash Result - Surplus/(Deficit)	64,000	0	0	64,000	(28,983)	

2020/2021 Budget Review as at 30 June 2021

Program: Corporate Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Fees and Charges - Administration	15,100	(15,100)	0	0	2,837	
Grants and Contributions	0	21,000	0	21,000	21,000	
Other - User Fees and Charges	10,500	(10,500)	0	0	1,470	
Total Operating Revenue	25,600	(4,600)	0	21,000	25,307	
Operating Expenditure						
Customer Service	575,000	(3,500)	0	571,500	544,304	
Corporate Governance	828,100	82,800	(36,100)	874,800	807,618	6
Leasing Services	0	0	0	0	0	
Strategic Procurement	20,000	63,800	(3,000)	80,800	45,350	6
Directorate - Corporate and Community Services	310,100	5,500	0	315,600	317,325	
Governance	157,800	0	0	157,800	185,847	
Insurance Premiums	702,300	0	0	702,300	740,181	
Risk Management - Operating Expenses	85,000	(20,000)	0	65,000	45,669	
Indirect Costs	(2,622,100)	(20,100)	0	(2,642,200)	(2,627,600)	
Total Operating Expenditure	56,200	108,500	(39,100)	125,600	58,693	
Operating Result - Surplus/(Deficit)	(30,600)	(113,100)	39,100	(104,600)	(33,387)	
Operating Cash Result - Surplus/(Deficit)	(30,600)	(113,100)	39,100	(104,600)	(33,387)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	96,300	69,300	(22,000)	143,600	143,600	6
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Transfer To Reserves	125,700	25,000	14,100	164,800	164,800	6
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	(29,400)	44,300	(36,100)	(21,200)	(21,200)	
Program Cash Result - Surplus/(Deficit)	(60,000)	(68,800)	3,000	(125,800)	(54,587)	

2020/2021 Budget Review as at 30 June 2021

Program: Community Development

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Operating Grants - Community Development	0	80,000	10,000	90,000	118,260	7
Fees and Charges - Community Development	0	0	0	0	91	7
Byron Bay Senior Citizens Hall	9,100	0	19,700	28,800	28,789	7
Mullum Civic Hall	37,700	0	23,900	61,600	61,609	7
B'wick Mem. Hall	13,000	0	18,900	31,900	31,936	7
B'wick Valley Com Centre	40,600	0	4,400	45,000	44,968	7
Suffolk Park Comm. Hall	15,200	0	5,600	20,800	20,758	7
South Golden Beach Community Centre	11,200	0	10,200	21,400	21,366	7
Ocean Shores Community Centre GST Contribution	42,400	0	(25,600)	16,800	16,862	7
Byron Bay Library Exhibition Space S355 Committee	11,100	0	(5,100)	6,000	6,001	7
Mullumbimby Pioneer Centre	3,200	0	(3,200)	0	0	7
Bangalow Heritage House S355 Committee	1,100	0	0	1,100	245	7
Total Operating Revenue	184,600	80,000	58,800	323,400	350,884	
Operating Expenditure						
Community Development and Assistance	1,158,100	(9,500)	(90,900)	1,057,700	945,545	7
Community Buildings Maint - Special Rate Program	205,900	514,500	(148,800)	571,600	575,389	7
Bangalow Heritage House S355 Committee	1,100	0	0	1,100	517	7
Ocean Shores Community Centre	42,400	0	(12,800)	29,600	29,656	7
Community Wellbeing Projects	244,000	(1,400)	(12,500)	230,100	142,173	7
S355 Administration	3,000	0	0	3,000	1,545	7
Byron Bay Senior Citizens Hall	9,100	0	3,800	12,900	12,865	7
Mullumbimby Pioneer Centre	3,200	0	(3,200)	0	0	7
Byron Bay Library Exhibition Space S355 Committee	11,100	0	(4,200)	6,900	6,865	7
Mullumbimby Civic Hall	37,700	0	8,200	45,900	46,068	7
Brunswick Memorial Hall	13,000	0	23,300	36,300	36,288	7
Brunswick Valley Community Centre	40,600	0	13,500	54,100	54,160	7
Suffolk Park Community Hall	15,200	0	(900)	14,300	14,258	7
South Golden Beach	11,200	0	18,700	29,900	29,925	7
Section 356 Donations and Activities	436,000	2,500	(12,800)	425,700	412,884	7
Building Community Resilience	1,300,000	(30,000)	(1,022,000)	248,000	249,955	7
Indirect Costs	264,400	600	0	265,000	264,300	7
Total Operating Expenditure	3,796,000	476,700	(1,240,600)	3,032,100	2,822,393	
Operating Result - Surplus/(Deficit)	(3,611,400)	(396,700)	1,299,400	(2,708,700)	(2,471,509)	
Operating Cash Result - Surplus/(Deficit)	(3,611,400)	(396,700)	1,299,400	(2,708,700)	(2,471,509)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	342,900	203,500	(243,600)	302,800	302,932	7
Transfer from Reserves - Developer Contributions	31,400	120,000	(5,000)	146,400	146,414	7
Transfer from Reserves - Unexpended Grants	1,300,000	0	(989,600)	310,400	310,469	7
Capital Grants and Contributions	0	141,000	25,000	166,000	25,000	7
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer to Reserves	304,500	50,000	38,000	392,500	392,465	7
Transfer To Capital Grants and Contributions	0	0	32,400	32,400	32,400	7
Capital Purchases	0	0	25,000	25,000	22,756	7
Capital Cash Result - Surplus/(Deficit)	1,369,800	294,500	(1,308,600)	475,700	337,194	
Program Cash Result - Surplus/(Deficit)	(2,241,600)	(102,200)	(9,200)	(2,233,000)	(2,134,315)	

2020/2021 Budget Review as at 30 June 2021

Program: Sandhills

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Sandhills Operating Grants	830,300	(4,300)	56,000	882,000	882,043	8
Fees and Charges - Sandhills	943,000	(201,000)	61,600	803,600	803,545	8
Total Operating Revenue	1,773,300		117,600	1,685,600	1,685,588	
Operating Expenditure						
Sandhills - Salaries & Overheads	0	0	0	0	0	
Sandhills - Operating Expenses	1,674,100	4,400	(17,700)	1,660,800	1,660,962	8
Indirect Costs	172,500	(900)	200	171,800	171,800	8
Total Operating Expenditure	1,846,600	3,500	(16,700)	1,833,400	1,833,560	
Operating Result - Surplus/(Deficit)	(73,300)	(3,500)	134,300	(147,800)	(147,972)	
Operating Cash Result - Surplus/(Deficit)	(73,300)	(3,500)	134,300	(147,800)	(147,972)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	99,900	90,600	(212,000)	(21,500)	(21,288)	8
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer to Reserves	119,100	(119,100)	0	0	0	
Capital Purchases	80,000	0	(77,500)	2,500	2,540	8
Capital Cash Result - Surplus/(Deficit)	(99,200)	209,700	(134,500)	(24,000)	(23,828)	
Program Cash Result - Surplus/(Deficit)	(172,500)	206,200	(200)	(171,800)	(171,800)	

2020/2021 Budget Review as at 30 June 2021

Program: Other Childrens Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Grant Income - Byron Bay Services	129,000	0	(12,100)	116,900	116,896	9
Grant Income - Brunswick Heads Services	92,200	0	(2,200)	90,000	90,008	9
Grant Income - Mullumbimby	54,800	0	(18,500)	36,300	36,265	9
After School Care Operating Grants - Brunswick	184,600	0	(29,700)	154,900	154,933	9
Total Operating Revenue	460,600	0	(62,500)	398,100	398,102	
Operating Expenditure						
Byron Bay OSHC	156,200	0	16,800	173,000	172,903	9
Brunswick Heads OSHC	111,700	40,000	19,500	171,200	171,256	9
Outside of School Hours Care	40,700	0	(13,700)	27,000	27,009	9
Mullumbimby OSHC	106,700	5,300	12,700	124,700	124,713	9
Support Services Costs Allocated	87,500	(700)	1,100	87,900	87,948	9
Total Operating Expenditure	502,800	44,600	36,400	583,800	583,830	
Operating Result - Surplus/(Deficit)	(42,200)	(44,600)	(98,900)	(185,700)	(185,729)	
Operating Cash Result - Surplus/(Deficit)	(42,200)	(44,600)	(98,900)	(185,700)	(185,729)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	97,800	97,800	97,781	9
Less:- Capital Expenditure						
Transfer to Reserves	45,300	(45,300)	0	0	0	
Capital Cash Result - Surplus/(Deficit)	(45,300)	45,300	97,800	97,800	97,781	
Program Cash Result - Surplus/(Deficit)	(87,500)	700	(1,100)	(87,900)	(87,948)	

2020/2021 Budget Review as at 30 June 2021

Program: Library Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Operating Grants - Libraries	84,000	33,200	0	117,200	147,126	
Total Operating Revenue	84,000	33,200	0	117,200	147,126	
Operating Expenditure						
Administration Expenses - Libraries	1,463,000	0	0	1,463,000	1,462,948	
Library Maintenance and Overheads	190,200	29,200	(43,700)	175,700	235,232	10
Debt Servicing	286,400	0	0	286,400	286,336	
Indirect Costs	105,400	0	0	105,400	105,600	
Total Operating Expenditure	2,045,000	29,200	(43,700)	2,030,500	2,090,116	
Operating Result - Surplus/(Deficit)	(1,961,000)	4,000	43,700	(1,913,300)	(1,942,990)	
Operating Cash Result - Surplus/(Deficit)	(1,961,000)	4,000	43,700	(1,913,300)	(1,942,990)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	
Capital Grants and Contributions	30,000	0	(30,000)	0	0	10
Less:- Capital Expenditure						
Loan Principal Repayments	112,200	0	0	112,200	112,125	
Transfer to Reserves			0	0	0	
Transfer to Capital Grants and Contributions			43,700	43,700	43,700	10
Capital Purchases	30,000	0	(30,000)	0	0	10
Capital Cash Result - Surplus/(Deficit)	(112,200)		(43,700)	(155,900)	(155,825)	
Program Cash Result - Surplus/(Deficit)	(2,073,200)		0	(2,069,200)	(2,098,815)	

2020/2021 Budget Review as at 30 June 2021

Infrastructure Services Directorate Summary

Director: Phil Holloway

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21
Operating Revenue					
Supervision & Administration	0	0	0	0	0
Asset Management Planning	0	0	0	0	0
Projects & Commercial Development	0	0	0	0	0
Emergency Services	334,500	0	0	334,500	336,032.97
Depot Services and Fleet Management	582,600	0	(430,700)	151,900	3,413,911.89
Local Roads and Drainage	1,812,000	2,473,100	24,200	4,309,300	4,343,316.77
Roads and Traffic Authority	861,000	776,200	1,460,700	3,097,900	3,097,898.27
Open Spaces and Recreation	831,000	0	103,900	929,100	958,189.74
Quarries	0	0	(4,100)	120,900	120,936.50
Waste & Recycling Services	10,985,600	360,700	584,100	11,930,400	11,930,380.75
Cavanbah Centre	212,300	104,400	0	316,700	286,817.95
First Sun Holiday Park	1,917,900	1,115,200	64,300	3,097,400	3,097,386.61
Suffolk Park Holiday Park	657,400	258,000	41,800	957,200	957,252.41
Facilities Management	846,300	0	(12,900)	833,400	863,041.30
Total Operating Revenue	19,040,600	5,087,600	1,831,300	26,078,700	29,405,165
Operating Expenditure					
Supervision & Administration	118,500	0	(29,700)	88,800	(70,226)
Asset Management Planning	134,000	0	(41,000)	93,000	(2,299)
Projects & Commercial Development	360,200	1,400	0	361,600	334,117
Emergency Services	1,002,000	29,300	(18,100)	1,013,200	946,431
Depot Services and Fleet Management	(267,100)	(62,500)	(278,600)	(608,200)	2,653,990
Local Roads and Drainage	8,968,100	46,200	(322,000)	8,692,300	8,866,730
Roads and Traffic Authority	1,369,100	1,108,000	1,460,700	3,937,800	4,095,038
Open Spaces and Recreation	5,987,200	180,900	(190,600)	5,977,500	6,060,906
Quarries	0	60,000	(16,400)	43,600	43,658
Waste & Recycling Services	10,481,700	387,400	(348,700)	10,520,400	10,520,408
Cavanbah Centre	761,300	113,700	(1,200)	873,800	870,684
First Sun Holiday Park	2,660,800	189,500	(75,200)	2,775,100	2,775,179
Suffolk Park Holiday Park	840,500	53,700	(60,100)	834,100	834,360
Facilities Management	3,004,000	136,500	(398,600)	2,741,900	2,552,404
Total Operating Expenditure	35,420,300	2,244,100	(319,500)	37,344,900	40,481,381
Operating Result - Surplus/(Deficit)	(16,379,700)	2,843,500	2,150,800	(11,266,200)	(11,076,215)
Operating Cash Result - Surplus/(Deficit)	(16,379,700)	2,843,500	2,150,800	(11,266,200)	(11,076,215)
CAPITAL MOVEMENTS					
Add:- Capital Income					
Transfer from Reserves - Internal Reserves	31,224,700	(3,979,200)	(4,039,700)	23,205,800	22,463,046
Transfer from Reserves - Developer Contributions	8,779,700	236,600	(679,100)	8,337,200	8,337,479
Transfer from Reserves - Unexpended Grants	856,200	9,200	(394,100)	471,300	471,354
Transfer from Reserves - Unexpended Loans	3,559,300	4,600	(458,900)	3,105,000	3,105,153
Loan Income	12,000,000	(10,250,000)	0	1,750,000	1,750,043
Capital Grants and Contributions	25,450,500	(5,865,000)	2,866,200	22,451,700	22,365,988
Developer Contributions	0	0	48,700	48,700	48,684
Sale of Assets	0	0	48,700	48,700	48,684
Less:- Capital Expenditure					
Loan Principal Repayments	795,500	0	4,200	799,700	799,658
Transfer To Reserves	16,044,900	5,104,000	1,278,700	22,427,600	21,684,270
Transfer to Unexpended Grants	0	0	5,270,300	5,270,300	5,284,482
Transfer to Unexpended Loans	0	0	343,700	343,700	343,700
Capital Purchases	63,653,000	(21,918,000)	(7,410,500)	34,324,500	34,467,645
Capital Cash Result - Surplus/(Deficit)	1,377,000	(3,029,800)	(2,143,300)	(3,796,100)	(4,038,009)
Program Cash Result - Surplus/(Deficit)	(15,002,700)	(186,300)	7,500	(15,062,300)	(15,114,225)

2020/2021 Budget Review as at 30 June 2021

Program: Supervision & Administration

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Expenditure						
Directorate - Construction and Maintenance	593,100	(1,000)	0	592,100	636,277	
Asset Management	273,800	0	0	273,800	176,652	
Open Space & Recreation - Salaries & Oncosts	537,600	8,000	(29,700)	515,900	511,429	11
Depot Services and Management	331,900	(3,500)	0	328,400	142,473	
Design and Survey	497,300	0	0	497,300	585,309	
Other Operating Expenses	158,000	0	0	158,000	154,333	
Indirect Costs	(2,273,200)	(3,500)	0	(2,276,700)	(2,276,700)	
Total Operating Expenditure	118,500	0	(29,700)	88,800	(70,226)	
Operating Result - Surplus/(Deficit)	(118,500)	0	29,700	(88,800)	70,226	
Operating Cash Result - Surplus/(Deficit)	(118,500)	0	29,700	(88,800)	70,226	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	118,500	0	(29,700)	88,800	88,815	11
Transfer from Reserves - Developer Contributions						
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	118,500	0	(29,700)	88,800	88,815	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	159,040	

2020/2021 Budget Review as at 30 June 2021

Program: Asset Management Planning

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Expenditure						
Section 94 Expenses	134,000	0	(1,000)	133,000	133,038	12
Other Asset Management Planning Costs	88,500	0	(40,000)	48,500	15,710	12
Asset Management Planning	529,900	(1,200)	0	528,700	468,651	
Asset Management Software	57,600	(2,500)	0	55,100	55,102	
Indirect Costs	(676,000)	3,700	0	(672,300)	(674,800)	
Total Operating Expenditure	134,000	0	(41,000)	93,000	(2,299)	
Operating Result - Surplus/(Deficit)	(134,000)	0	41,000	(93,000)	2,299	
Operating Cash Result - Surplus/(Deficit)	(134,000)	0	41,000	(93,000)	2,299	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	134,000	0	(1,000)	133,000	133,038	12
Capital Grants and Contributions	0	0	0	0	0	
Sale of Assets	0	0	48,700	48,700	48,684	12
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	88,700	88,700	88,684	12
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	134,000	0	(41,000)	93,000	93,038	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	95,337	

2020/2021 Budget Review as at 30 June 2021
Program: Projects & Commercial Development

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Expenditure						
Projects & Commercial Development	247,900	1,200	0	249,100	249,418	
Other Projects & Commercial Development Expenses	28,000	0	0	28,000	99	
Indirect Costs	84,300	200	0	84,500	84,600	
Total Operating Expenditure	360,200	1,400	0	361,600	334,117	
Operating Result - Surplus/(Deficit)	(360,200)	(1,400)	0	(361,600)	(334,117)	
Operating Cash Result - Surplus/(Deficit)	(360,200)	(1,400)	0	(361,600)	(334,117)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	110,900	4,600	(47,000)	68,500	68,528	13
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Sale of Assets	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	110,900	4,600	(47,000)	68,500	68,528	13
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	(360,200)	(1,400)	0	(361,600)	(334,117)	

2020/2021 Budget Review as at 30 June 2021

Program: Emergency Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Operating Grants	150,000	0	0	150,000	143,995	
Other Income	62,000	0	0	62,000	58,109	
Operating Grants	122,500	0	0	122,500	133,929	
Total Operating Revenue	334,500	0	0	334,500	336,033	
Operating Expenditure						
Contributions	496,900	0	0	496,900	496,955	
Telephone Calls	12,000	0	0	12,000	4,131	
Telephone Rental	10,000	0	0	10,000	10,101	
Vehicle Petrol and Oil	30,000	0	0	30,000	15,812	
Vehicle Maintenance and Repairs	45,000	0	0	45,000	27,595	
Operating Expenses	150,000	0	0	150,000	139,386	
Combined Local Emergency Management Committee (LEM)	32,000	0	0	32,000	22,419	
State Emergency Services	0	0	0	0	0	
Flood Mitigation	56,100	30,000	(18,100)	68,000	60,732	14
Indirect Costs	170,000	(700)	0	169,300	169,300	
Total Operating Expenditure	1,002,000	29,300	(18,100)	1,013,200	946,431	
Operating Result - Surplus/(Deficit)	(667,500)	(29,300)	18,100	(678,700)	(610,398)	
Operating Cash Result - Surplus/(Deficit)	(667,500)	(29,300)	18,100	(678,700)	(610,398)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	18,100	10,000	(19,000)	9,100	9,091	14
Transfer from Reserves - Developer Contributions		0		0		
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	
Transfer from Reserves - Unexpended Loans		0		0		
Loan income	0	0	0	0	0	
Capital Grants and Contributions	79,100	0	0	79,100	79,079	
Less:- Capital Expenditure						
Loan Principal Repayments	0		0	0	0	
Transfer To Reserves	0		0	0	0	
Transfer to Unexpended Grants	0		2,300	2,300	2,300	14
Transfer to Unexpended Loans						
Capital Purchases	79,100	10,000	(3,200)	85,900	85,938	14
Capital Cash Result - Surplus/(Deficit)	18,100	0	(18,100)	0	(69)	
Program Cash Result - Surplus/(Deficit)	(649,400)	(29,300)	0	(678,700)	(610,466)	

2020/2021 Budget Review as at 30 June 2021

Program: Depot & Fleet Management

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Depot Services - Fees and Charges - External	5,600	0	(1,100)	4,500	4,500	15
Fleet Management - Contributions	270,000	0	(14,600)	255,400	255,390	15
Depot Services - Fees and Charges - Internal	307,000	0	0	307,000	307,000	
Fleet Management - Fees and Charges	0	0	(415,000)	(415,000)	2,847,021	15
Total Operating Revenue	582,600	0	(430,700)	151,900	3,413,912	
Operating Expenditure						
Depot Operating Expenses	591,000	0	(37,600)	553,400	553,495	15
Fleet Management Operating Expenses	92,600	0	(27,600)	65,000	65,036	15
Plant Running Expense (Ausfleet)	0	0	99,300	99,300	99,412	15
Plant Running Expense Control	1,750,000	0	(322,500)	1,427,500	1,427,458	15
Fleet Management - Fees and Charges	(3,200,000)	(62,000)	0	(3,262,000)	0	
Indirect Costs - Fleet Management	499,300	(500)	(400)	498,400	498,400	15
Total Operating Expenditure	(267,100)	(62,500)	(278,600)	(608,200)	2,653,990	
Operating Result - Surplus/(Deficit)	849,700	62,500	(152,100)	760,100	759,922	
Operating Cash Result - Surplus/(Deficit)	849,700	62,500	(152,100)	760,100	759,922	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,204,000	120,500	(695,900)	628,600	628,618	15
Less:- Capital Expenditure						
Transfer To Reserves	849,700	62,000	(151,600)	760,100	759,922	15
Capital Purchases	1,204,000	121,000	(696,400)	628,600	628,618	15
Capital Cash Result - Surplus/(Deficit)	(849,700)	(62,500)	152,100	(760,100)	(759,922)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 June 2021

Program: Local Roads & Drainage

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Operating Grants	54,400	18,100	0	72,500	73,118	
Paid Parking Income	1,251,400	2,044,000	40,800	3,336,200	3,336,172	16
Stormwater Management Service Charge	303,000	0	2,700	305,700	305,742	16
Coupon Parking Resident Stickers	164,200	411,000	(19,300)	555,900	555,941	16
Fees and Charges	9,000	0	0	9,000	2,813	
Private Works Income	30,000	0	0	30,000	69,530	
Total Operating Revenue	1,812,000	2,473,100	24,200	4,309,300	4,343,317	
Operating Expenditure						
Urban Drainage Maintenance - Planned	647,800	0	0	647,800	460,746	
Urban Drainage Maintenance - Unplanned	0	0	0	0	291,583	
Rural Drainage Maintenance - Planned	314,200	0	0	314,200	234,201	
	0	0	0	0	556	
Urban Roads Maintenance - Planned	525,500	0	0	525,500	557,997	
Urban Roads Cleaning - Planned	320,000	0	0	320,000	352,465	
Lighting - Planned	388,400	0	(1,600)	386,800	364,286	16
CCTV	26,000	0	0	26,000	31,826	
Sealed Rural Roads - Planned	1,271,100	(119,000)	0	1,152,100	1,238,951	
Unsealed Rural Roads - Planned	513,600	(66,800)	0	446,800	344,106	
Bridge Maintenance - Planned	54,900	0	0	54,900	36,093	
Footpaths - Planned	77,900	0	0	77,900	798	
Sign Maintenance - Planned	210,300	0	0	210,300	233,881	
Private Works	30,000	0	0	30,000	57,210	
Paid Parking Expenses	1,315,600	230,000	(225,000)	1,320,600	1,320,705	16
Other Expenses - Planned	462,000	0	(95,400)	366,600	494,257	16
Debt Servicing Costs	287,400	0	0	287,400	285,293	
Indirect Costs	2,494,800	2,000	0	2,496,800	2,494,600	
Byron Bay Stormwater Drainage Maintenance	26,000	0	0	26,000	55,092	
Brunswick Heads Paid Parking	2,600	0	0	2,600	12,084	
Total Operating Expenditure	8,968,100	46,200	(322,000)	8,692,300	8,866,730	
Operating Result - Surplus/(Deficit)	(7,156,100)	2,426,900	346,200	(4,383,000)	(4,523,413)	
Operating Cash Result - Surplus/(Deficit)	(7,156,100)	2,426,900	346,200	(4,383,000)	(4,523,413)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	5,708,400	2,223,900	(738,700)	7,193,600	7,193,451.43	16
Transfer from Reserves - Developer Contributions	7,685,800	(406,700)	(501,500)	6,777,600	6,777,679.23	16
Transfer from Reserves - Unexpended Grants	767,100	(20,800)	(514,500)	231,800	231,761.14	16
Transfer from Reserves - Unexpended Loans	3,305,000	4,600	(212,600)	3,097,000	3,097,150	16
Loan income	0	1,750,000	0	1,750,000	1,750,043	
Capital Grants and Contributions	22,362,600	(3,798,900)	2,395,200	20,958,900	20,860,549.83	16
Less:- Capital Expenditure						
Loan Principal Repayments	380,600	0	0	380,600	380,600	
Transfer To Reserves	4,048,600	3,585,200	449,200	8,083,000	8,083,163	16
Transfer to Unexpended Grants	0	0	4,294,200	4,294,200	4,294,200	16
Transfer to Unexpended Loans	0	0	343,700	343,700	343,700	16
Capital Purchases	35,493,200	(1,755,900)	(4,313,000)	29,424,300	29,526,225.95	16
Capital Cash Result - Surplus/(Deficit)	(93,500)	(2,077,200)	(346,200)	(2,516,900)	(2,717,254)	
Program Cash Result - Surplus/(Deficit)	(7,249,600)	349,700	0	(6,899,900)	(7,240,667)	

2020/2021 Budget Review as at 30 June 2021

Program: RMS

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
External Contributions	861,000	776,200	1,460,700	3,097,900	3,097,898	17
Total Operating Revenue	861,000	776,200	1,460,700	3,097,900	3,097,898	
Operating Expenditure						
Regional Road 306 - Planned	229,400	8,100	0	237,500	231,765	
Regional Roads 545 - Planned	485,300	(74,000)	0	411,300	398,301	
Regional Roads 679 - Planned	61,300	0	0	61,300	103,596	
Regional Roads 689 - Planned	85,000	(57,900)	0	27,100	160,542	
Indirect Costs	508,100	(1,800)	0	506,300	506,600	
Natural Disaster February 2020	0	500,000	97,900	597,900	597,861	17
Natural Disaster 2020 Bush Fires	0	0	0	0	0	
Natural Disaster December 2020	0	566,800	146,900	713,700	713,699	17
Natural Disaster March 2021	0	166,800	1,215,900	1,382,700	1,382,674	17
Total Operating Expenditure	1,369,100	1,108,000	1,460,700	3,937,800	4,095,038	
Operating Result - Surplus/(Deficit)	(508,100)	(331,800)	0	(839,900)	(997,140)	
Operating Cash Result - Surplus/(Deficit)	(508,100)	(331,800)	0	(839,900)	(997,140)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Capital Grants and Contributions	155,000	57,900	0	212,900	212,925	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	0	
Capital Purchases	155,000	57,900	0	212,900	212,925	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	(508,100)	(331,800)	0	(839,900)	(997,140)	

2020/2021 Budget Review as at 30 June 2021

Program: Open Space and Recreation

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Community - Licence Fees - Temporary	2,200	0	0	2,200	0	
Operational - Licence Fees - Temporary	7,500	0	0	7,500	9,502	
Crown - Licence Fees Temporary Use	30,300	0	(4,800)	25,500	25,452	18
Other - Licence Fees - Access	116,000	0	(61,300)	54,700	54,746	18
Tyagarah Aerodrome	61,400	(12,400)	0	49,000	45,157	
Operating Grants	234,800	0	170,000	404,800	437,376	18
User Charges - Sportsfield Income	5,400	10,000	0	15,400	33,131	
User Charges - Tennis Court Income	3,400	(3,400)	0	0	0	
Other User Charges	130,000	0	0	130,000	133,325	
Cemetery Fees and Charges	240,000	0	0	240,000	219,500	
Total Operating Revenue	831,000		103,900	929,100	958,190	
Operating Expenditure						
Operational Lease/Rental Contracts	13,700	0	0	13,700	13,497	
Streets and Parks - Planned	390,200	0	0	390,200	390,200	
Parks & Reserves Maintenance Council	1,798,200	(19,000)	0	1,779,200	1,872,683	
Parks & Reserves Maintenance Crown	218,000	0	0	218,000	222,749	
Tennis Court Maintenance	1,800	8,200	0	10,000	7,791	
Byron Bay Recreational Sports Fields	120,000	0	0	120,000	118,893	
New Brighton Sports Fields	30,000	0	0	30,000	17,654	
Suffolk Park Sports Fields	35,300	0	0	35,300	55,823	
Bangalow Sports Fields	90,000	0	0	90,000	133,935	
Mullumbimby Recreational Sports Fields	38,500	0	0	38,500	44,482	
Mullumbimby Pine Avenue Sports Fields	42,000	0	0	42,000	40,474	
Eureka - Soccer - Crown	500	0	0	500	0	
Brunswick Heads Sports Fields	74,000	0	0	74,000	74,916	
Open Space & Recreation Projects	174,900	0	(167,000)	7,900	7,955	18
Shara Boulevard	60,000	0	0	60,000	21,187	
Parks - Other Expenses	343,300	99,600	(45,800)	397,100	406,973	18
Bushfire Hazard Reduction	33,000	0	0	33,000	12,174	
Cont to Surf Life Saving - Non Inco Crown Res Plan	580,000	0	0	580,000	598,258	
Beach Maintenance	55,200	40,000	0	95,200	63,260	
Natural Disaster Works	0	0	74,000	74,000	74,033	18
Byron Bay Cemetery	49,200	0	0	49,200	39,916	
Mullumbimby Cemetery	146,000	0	0	146,000	165,143	
Clunes Cemetery	26,900	1,800	0	28,700	30,554	
Bangalow Cemetery	54,300	0	0	54,300	48,116	
Debt Servicing Costs	43,000	0	0	43,000	42,766	
Indirect Costs	1,156,300	4,500	0	1,160,800	1,159,000	
Aerodrome Costs	103,500	(12,400)	0	91,100	82,683	
Bush Regeneration Team	309,400	58,200	(51,800)	315,800	315,791	18
Total Operating Expenditure	5,987,200	180,900	(190,600)	5,977,500	6,060,906	
Operating Result - Surplus/(Deficit)	(5,156,200)	(180,900)	294,500	(5,048,400)	(5,102,717)	
Operating Cash Result - Surplus/(Deficit)	(5,156,200)	(180,900)	294,500	(5,048,400)	(5,102,717)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	2,656,300	100,700	(1,125,300)	1,631,700	1,631,932	18
Transfer from Reserves - Developer Contributions	890,000	620,000	(176,600)	1,333,400	1,333,556	18
Transfer from Reserves - Unexpended Grants	12,000	30,000	(13,600)	28,400	28,410	18
Loan income	0	0	0	0	0	
Capital Grants and Contributions	2,613,900	(2,124,000)	421,200	911,100	923,799	18
Less:- Capital Expenditure						
Loan Principal Repayments	91,700	0	0	91,700	91,700	
Transfer To Reserves	149,700	(3,400)	59,900	206,200	206,198	18
Transfer to Unexpended Grants			648,700	648,700	662,900	18
Capital Purchases	4,944,800	(1,564,000)	(1,315,900)	2,064,900	2,092,761	18
Capital Cash Result - Surplus/(Deficit)	986,000	194,100	(287,000)	893,100	864,138	
Program Cash Result - Surplus/(Deficit)	(4,170,200)	13,200	7,500	(4,155,300)	(4,238,579)	

2020/2021 Budget Review as at 30 June 2021

Program: Quarry

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Quarry Income	0	125,000	(4,100)	120,900	120,937	19
Total Operating Revenue	0		(4,100)	120,900	120,937	
Operating Expenditure						
Myocum Quarry Operating Expenses	0	60,000	(16,400)	43,600	43,658	19
Indirect Costs	0	0	0	0	0	
Total Operating Expenditure	0	60,000	(16,400)	43,600	43,658	
Operating Result - Surplus/(Deficit)	0	(60,000)	12,300	77,300	77,279	
Operating Cash Result - Surplus/(Deficit)	0	(60,000)	12,300	77,300	77,279	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Transfer To Reserves	0	65,000	12,300	77,300	77,279	19
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	0	(65,000)	(12,300)	(77,300)	(77,279)	
Program Cash Result - Surplus/(Deficit)	0	(125,000)	0	0	0	

2020/2021 Budget Review as at 30 June 2021

Program: Waste & Recycling

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Operating Grants	58,700	83,300	(300)	141,700	141,715	20
Fees and Charges - Domestic	4,848,300	71,800	44,700	4,964,800	4,964,880	20
Collection & Disposal Charges - External Users	2,315,600	205,600	(300)	2,520,900	2,520,912	20
Collection & Disposal Charges - Internal Users	390,200	0	200	390,400	390,417	20
Other Income	50,700	0	2,600	53,300	53,277	20
Waste Disposal Charges - External Customers	3,322,100	0	537,200	3,859,300	3,859,180	20
Total Operating Revenue	10,985,600	360,700	584,100	11,930,400	11,930,381	
Operating Expenditure						
Indirect Costs - Internal Charge	448,800	(900)	(300)	447,600	447,600	20
Myocum Landfill	498,000	0	35,600	533,600	533,614	20
Myocum Transfer Station	4,280,100	216,000	23,100	4,519,200	4,519,224	20
Kerbside Collection	4,043,900	56,200	(122,700)	3,977,400	3,977,298	20
Other Expenditure	741,100	114,300	(281,700)	573,700	573,761	20
Indirect Costs	353,800	1,800	(100)	355,500	355,500	20
Debt Servicing Costs	116,000	0	(2,600)	113,400	113,410	20
Total Operating Expenditure	10,481,700	387,400	(348,700)	10,520,400	10,520,408	
Operating Result - Surplus/(Deficit)	503,900	(26,700)	932,800	1,410,000	1,409,972	
Operating Cash Result - Surplus/(Deficit)	503,900	(26,700)	932,800	1,410,000	1,409,972	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	14,878,700	(3,077,500)	(847,100)	10,954,100	10,953,970	20
Transfer from Reserves - Developer Contributions	0		0	0	0	
Transfer from Reserves - Unexpended Grants	27,500		134,000	161,500	161,582	20
Transfer from Reserves - Unexpended Loans	0		0	0	0	
Loan income	0		0	0	0	
Capital Grants and Contributions	0		0	0	0	
Sale of Assets	0			0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	138,600	0	4,200	142,800	142,758	20
Transfer To Reserves	10,809,000	448,200	570,300	11,827,500	11,827,499	20
Transfer to Unexpended Grants			190,400	190,400	190,382	20
Transfer to Unexpended Loans						
Capital Purchases	4,462,500	(3,552,400)	(545,200)	364,900	364,886	20
Capital Cash Result - Surplus/(Deficit)	(503,900)	26,700	(932,800)	(1,410,000)	(1,409,972)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	(0)	

2020/2021 Budget Review as at 30 June 2021

Program: Cavanbah Centre

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Multipurpose Centre Room Hire Charges	64,100	29,900	0	94,000	70,478	
Multipurpose Centre Court 1 Hire Charges	45,200	200	0	45,400	34,695	
Multipurpose Centre Court 2 Hire Charges	28,800	9,300	0	38,100	32,788	
Multipurpose Centre Other Charges	64,800	50,000	0	114,800	98,888	
Multipurpose Centre Other Income	0	0	0	0	0	
Sportsfields User Charges	9,400	15,000	0	24,400	49,969	
Total Operating Revenue	212,300	104,400	0	316,700	286,818	
Operating Expenditure						
Multipurpose Centre Management Costs	233,500	87,600	0	321,100	316,640	
Multipurpose Centre Building Maintenance	23,300	0	0	23,300	27,695	
Multipurpose Centre Operational Costs	124,100	26,000	(1,200)	148,900	151,994	21
Various Grounds Maintenance	154,300	0	0	154,300	153,879	
Debt Servicing	61,500	0	0	61,500	55,876	
Indirect Costs	164,600	100	0	164,700	164,600	
Total Operating Expenditure	761,300	113,700	(1,200)	873,800	870,684	
Operating Result - Surplus/(Deficit)	(549,000)	(9,300)	1,200	(557,100)	(583,866)	
Operating Cash Result - Surplus/(Deficit)	(549,000)	(9,300)	1,200	(557,100)	(583,866)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	100,000	26,000	(14,000)	112,000	112,041	21
Transfer from Reserves - Developer Contributions	69,900	23,300	0	93,200	93,206	
Less:- Capital Expenditure						
Loan Principal Repayments	52,300	0	0	52,300	52,300	
Capital Purchases	169,900	23,300	(12,800)	180,400	186,457	21
Capital Cash Result - Surplus/(Deficit)	(52,300)	26,000	(1,200)	(27,500)	(33,510)	
Program Cash Result - Surplus/(Deficit)	(601,300)	16,700	0	(584,600)	(617,377)	

2020/2021 Budget Review as at 30 June 2021

Program: First Sun Holiday Park

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
First Sun Accommodation Income	1,906,300	1,108,100	44,600	3,059,000	3,059,098	22
First Sun Sundry Income	11,600	7,100	19,700	38,400	38,288	22
Total Operating Revenue	1,917,900	1,115,200	64,300	3,097,400	3,097,387	
Operating Expenditure						
Operating Expenses - First Sun Caravan Park	1,268,700	190,000	(75,300)	1,383,400	1,383,479	22
Debt Servicing Costs	0	0	0	0	0	22
Indirect Costs	1,392,100	(500)	100	1,391,700	1,391,700	22
Total Operating Expenditure	2,660,800	189,500	(75,200)	2,775,100	2,775,179	
Operating Result - Surplus/(Deficit)	(742,900)	925,700	139,500	322,300	322,208	
Operating Cash Result - Surplus/(Deficit)	(742,900)	925,700	139,500	322,300	322,208	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,056,900	31,000	(39,000)	1,048,900	306,003	22
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	925,800	139,500	1,065,300	322,208	22
Capital Purchases	314,000	30,900	(39,000)	305,900	306,003	22
Capital Cash Result - Surplus/(Deficit)	742,900	(925,700)	(139,500)	(322,300)	(322,208)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 June 2021

Program: Suffolk Park Holiday Park

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Suffolk Park Accommodation Income	633,800	222,800	82,600	939,200	939,149	23
Suffolk Park Sundry Income	23,600	35,200	(40,800)	18,000	18,103	23
Total Operating Revenue	657,400	258,000	41,800	957,200	957,252	
Operating Expenditure						
Operating Expenses - Suffolk Park	678,600	54,200	(60,400)	672,400	672,660	23
Debt Servicing Costs	0	0	0	0	0	
Indirect Costs	161,900	(500)	300	161,700	161,700	23
Total Operating Expenditure	840,500	53,700	(60,100)	834,100	834,360	
Operating Result - Surplus/(Deficit)	(183,100)	204,300	101,900	123,100	122,892	
Operating Cash Result - Surplus/(Deficit)	(183,100)	204,300	101,900	123,100	122,892	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	292,100	(183,100)	(33,600)	75,400	75,349	23
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	21,200	101,900	123,100	122,892	23
Capital Purchases	109,000	0	(33,600)	75,400	75,349	23
Capital Cash Result - Surplus/(Deficit)	183,100	(204,300)	(101,900)	(123,100)	(122,892)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 June 2021

Program: Facilities Management

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Community - Lease/ Rental Agreements	190,600	0	0	190,600	184,159	
Community - User Fees and Charges	120,000	0	0	120,000	137,708	
Operational - Lease/ Rental Agreements	205,400	0	0	205,400	211,764	
Crown - Lease/ Rental Agreements	190,100	0	(12,900)	177,200	175,059	24
Crown - User Fees and Charges	120,000	0	0	120,000	106,857	
Other - Lease/ Rental Agreements	20,200	0	0	20,200	37,832	
Grants & Contributions	0	0	0	0	9,662	
Total Operating Revenue	846,300	0	(12,900)	833,400	863,041	
Operating Expenditure						
Property Management	30,000	0	0	30,000	689	
Council Administration Centre Operations	509,800	0	0	509,800	400,479	
Byron Pool	408,600	0	(9,500)	399,100	510,877	24
Mullumbimby Pool	414,600	50,000	(2,400)	462,200	368,264	24
Other Property Expenses	6,300	0	0	6,300	18,377	
Countrylink Building, Byron Bay	0	0	0	0	5,806	
Council Administration Building Mntnce Projects	99,700	(11,900)	(60,100)	27,700	29,045	24
Debt Servicing	160,900	0	0	160,900	147,393	
Indirect Costs	(427,600)	(1,600)	0	(429,200)	(428,800)	
Community - Maintenance - Preventative	58,500	0	0	58,500	46,498	
Community - Maintenance - Unplanned	111,100	0	0	111,100	125,437	
Community - Services	25,000	0	0	25,000	16,872	
Community - Fees and Charges	212,700	0	0	212,700	216,823	
Operational - Maintenance - Preventative	2,500	0	0	2,500	0	
Operational - Maintenance - Unplanned	6,000	0	0	6,000	3,032	
Crown - Maintenance - Unplanned	32,200	0	0	32,200	53,389	
Other Lease/Rental Contracts	26,600	0	0	26,600	40,374	
Administration Costs	3,400	0	0	3,400	0	
Former Mullumbimby Hospital	444,600	0	(246,300)	198,300	98,302	24
Former Byron Hospital	330,000	0	(80,300)	249,700	249,685	24
Public Toilets Council	301,900	0	0	301,900	323,741	
Public Toilets Crown	247,200	100,000	0	347,200	326,120	
Total Operating Expenditure	3,004,000	136,500	(398,600)	2,741,900	2,552,404	
Operating Result - Surplus/(Deficit)	(2,157,700)	(136,500)	385,700	(1,908,500)	(1,689,363)	
Operating Cash Result - Surplus/(Deficit)	(2,157,700)	(136,500)	385,700	(1,908,500)	(1,689,363)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	5,080,800	(3,235,300)	(450,400)	1,395,100	1,395,247	24
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	49,600	0	0	49,600	49,600	
Transfer from Reserves - Unexpended Loans	254,300	0	(246,300)	8,000	8,002	24
Loan income	12,000,000	(12,000,000)	0	0	0	
Capital Grants and Contributions	239,900	0	49,800	289,700	289,636	24
Less:- Capital Expenditure						
Loan Principal Repayments	132,300	0	0	132,300	132,300	
Transfer To Reserves	187,900	0	8,500	196,400	196,425	24
Transfer to Unexpended Grants	0	0	134,700	134,700	134,700	24
Transfer to Unexpended Loans	0	0	0	0	0	
Capital Purchases	16,610,600	(15,293,400)	(404,400)	912,800	919,954	24
Capital Cash Result - Surplus/(Deficit)	693,800	58,100	(385,700)	500,900	493,806	
Program Cash Result - Surplus/(Deficit)	(1,463,900)	(78,400)	0	(1,407,600)	(1,195,557)	

2020/2021 Budget Review as at 30 June 2021
Sustainable Environment & Economy Directorate Summary
 Director: Shannon Burt

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Development & Certification	2,109,600	119,000	119,000	2,347,600	2,653,495	
Land & Natural Environment	256,300	633,000	75,800	965,100	1,065,665	
Environmental Health Services	2,207,000	63,300	64,700	2,335,000	2,437,306	
Economic Development	10,800	2,000	0	12,800	28,684	
Total Operating Revenue	4,583,700	817,300	259,500	5,660,500	6,185,150	
Operating Expenditure						
Development & Certification	5,216,600	(3,800)	43,500	5,256,300	5,389,670	
Land & Natural Environment	3,064,600	751,700	(1,098,500)	2,717,800	2,763,861	
Environmental Health Services	3,011,300	(104,300)	(120,100)	2,786,900	2,993,424	
Economic Development	837,400	(93,700)	(79,600)	664,100	648,780	
Total Operating Expenditure	12,129,900	549,900	(1,254,700)	11,425,100	11,795,735	
Operating Result - Surplus/(Deficit)	(7,546,200)	267,400	1,514,200	(5,764,600)	(5,610,584)	
Operating Cash Result - Surplus/(Deficit)	(7,546,200)	267,400	1,514,200	(5,764,600)	(5,610,584)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,448,100	62,100	(602,100)	908,100	908,357	
Transfer from Reserves - Developer Contributions	14,900	0	(14,900)	0	0	
Transfer from Reserves - Unexpended Grants	150,000	0	(35,800)	114,200	113,899	
Capital Grants and Contributions	969,100	0	1,093,800	2,062,900	2,062,974	
Less:- Capital Expenditure						
Transfer To Reserves	1,506,000	10,000	1,487,200	3,003,200	3,003,377	
Capital Cash Result - Surplus/(Deficit)	1,076,100	52,100	(1,514,200)	(386,000)	(386,146)	
Program Cash Result - Surplus/(Deficit)	(6,470,100)	319,500	0	(6,150,600)	(5,996,730)	

2020/2021 Budget Review as at 30 June 2021

Program: Development & Certification

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Fees and Charges - Commercial Property	62,000	0	25,200	87,200	87,249	25
Fees and Charges - Regulatory	770,000	0	0	770,000	943,194	25
Fees and Charges - Discretionary	177,000	0	0	177,000	199,491	
Operating Grants	17,000	0	0	17,000	50,000	
Fees and Charges - Discretionary	1,067,600	119,000	93,800	1,280,400	1,361,730	25
	13,000	0	0	13,000	11,500	
Customer Service	3,000	0	0	3,000	332	
Total Operating Revenue	2,109,600	119,000	119,000	2,347,600	2,653,495	
Operating Expenditure						
Directorate & Managers-Planning,Development & Env't	792,900	6,000	0	798,900	835,026	
Development Assessment - Fast Track Team	793,100	800	0	793,900	927,726	
Salaries - Planning	100,000	0	0	100,000	50,367	
Other Assessment Expenses	182,300	3,400	5,600	191,300	154,127	25
Indirect Costs	1,385,400	(100)	0	1,385,300	1,385,800	
Building Certification Unit Employee Costs	1,147,100	(13,900)	0	1,133,200	1,155,320	
Footpath Dining	16,000	0	37,900	53,900	53,944	25
Development Support & Administration	799,800	0	0	799,800	827,359	
Office Expenses	0	0	0	0	0	
Total Operating Expenditure	5,216,600	(3,800)	43,500	5,256,300	5,389,670	
Operating Result - Surplus/(Deficit)	(3,107,000)	122,800	75,500	(2,908,700)	(2,736,175)	
Operating Cash Result - Surplus/(Deficit)	(3,107,000)	122,800	75,500	(2,908,700)	(2,736,175)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	92,300	0	43,500	135,800	135,848	25
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Capital Grants and Contributions	969,100	0	1,093,800	2,062,900	2,062,974	25
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	1,132,000	0	1,212,800	2,344,800	2,344,957	25
Capital Cash Result - Surplus/(Deficit)	(70,600)	0	(75,500)	(146,100)	(146,134)	
Program Cash Result - Surplus/(Deficit)	(3,177,600)	122,800	0	(3,054,800)	(2,882,309)	

2020/2021 Budget Review as at 30 June 2021
Program: Planning Policy and Natural Environment

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Operating Grants - Environmental Planning	84,200	633,000	75,800	793,000	752,298	26
Applicant Funded DCP's/LEP's	0	0	0	0	84,856	
Community Planning - Contributions	0	0	0	0	20,561	
Fees and Charges	172,100	0	0	172,100	207,949	
Applicant Funded Proposal for Byron Shire LES	0	0	0	0	0	
Total Operating Revenue	256,300	633,000	75,800	965,100	1,065,665	
Operating Expenditure						
Employee and Office Expenses	1,212,700	(8,900)	0	1,203,800	1,239,839	
Environmental Strategic Studies/Plans	1,241,500	714,200	(1,036,500)	919,200	893,225	26
Environmental Levy Works and Services Program	106,800	0	(21,400)	85,400	85,407	26
Other Projects	0	44,900	(40,600)	4,300	4,314	26
Applicant Funded Local Environment Plans	0	0	0	0	37,376	
Indirect Costs	503,600	1,500	0	505,100	503,700	
Total Operating Expenditure	3,064,600	751,700	(1,098,500)	2,717,800	2,763,861	
Operating Result - Surplus/(Deficit)	(2,808,300)	(118,700)	1,174,300	(1,752,700)	(1,698,196)	
Operating Cash Result - Surplus/(Deficit)	(2,808,300)	(118,700)	1,174,300	(1,752,700)	(1,698,196)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	867,400	87,000	(462,500)	491,900	492,002	26
Transfer from Reserves - Developer Contributions	14,900	0	(14,900)	0	0	26
Transfer from Reserves - Unexpended Grants	110,100	0	(19,200)	90,900	90,907	26
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	26
Loan income	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	209,700	209,700	209,700	26
Transfer To Capital Grants and Contributions	0	0	468,000	468,000	468,000	26
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	992,400	87,000	(1,174,300)	(94,900)	(94,791)	
Program Cash Result - Surplus/(Deficit)	(1,815,900)	(31,700)	0	(1,847,600)	(1,792,987)	

2020/2021 Budget Review as at 30 June 2021

Program: Environment & Compliance

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Fees and Charges - Discretionary	470,200	63,300	6,900	540,400	490,441	27
Miscellaneous Revenues	5,000	0	0	5,000	6,561	
Compliance Fees & Charges	30,500	0	0	30,500	43,290	
Compliance Miscellaneous Revenues	15,100	0	0	15,100	21,070	
Fees and Charges - Regulated	12,500	0	0	12,500	21,401	
Fees and Charges - Discretionary	34,700	0	0	34,700	35,082	
Fines and Other Revenues	1,639,000	0	57,800	1,696,800	1,819,460	
Total Operating Revenue	2,207,000	63,300	64,700	2,335,000	2,437,306	
Operating Expenditure						
Health Employee Costs	508,500	(800)	0	507,700	535,973	
Compliance Employee Costs	720,000	(39,600)	0	680,400	814,478	
Operating Expenses	408,000	(8,000)	(120,100)	279,900	281,937	27
Indirect Costs	648,300	900	0	649,200	647,900	
Ranger Employee Costs	433,300	(30,800)	0	402,500	331,899	
Operating Expenses	223,200	(8,000)	0	215,200	313,073	
Public Order and Safety Operating Expenses	70,000	(18,000)	0	52,000	68,164	
Total Operating Expenditure	3,011,300	(104,300)	(120,100)	2,786,900	2,993,424	
Operating Result - Surplus/(Deficit)	(804,300)	167,600	184,800	(451,900)	(556,118)	
Operating Cash Result - Surplus/(Deficit)	(804,300)	167,600	184,800	(451,900)	(556,118)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	345,000	0	(120,100)	224,900	224,893	27
Transfer from Reserves - Unexpended Grants	4,000	0	0	4,000	3,651	
Less:- Capital Expenditure						
Transfer To Reserves	374,000	0	64,700	438,700	438,720	27
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	(25,000)	0	(184,800)	(209,800)	(210,175)	
Program Cash Result - Surplus/(Deficit)	(829,300)	167,600	0	(661,700)	(766,293)	

2020/2021 Budget Review as at 30 June 2021

Program: Economic Development

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Sponsorship / Contributions	0	0	0	0	0	
Other Income	10,800	0	0	10,800	26,684	
Operating Grants	0	2,000	0	2,000	2,000	
Total Operating Revenue	10,800	2,000	0	12,800	28,684	
Operating Expenditure						
Tourism	133,400	(72,900)	(4,900)	55,600	45,188	28
Support Services	188,900	(500)	0	188,400	188,700	
Economic Development and Tourism Coordinator	206,500	7,500	(17,900)	196,100	195,954	28
Events	225,700	(9,900)	(32,100)	183,700	187,918	28
Economic Development	82,900	(17,900)	(24,700)	40,300	31,020	28
Total Operating Expenditure	837,400	(93,700)	(79,600)	664,100	648,780	
Operating Result - Surplus/(Deficit)	(826,600)	95,700	79,600	(651,300)	(620,096)	
Operating Cash Result - Surplus/(Deficit)	(826,600)	95,700	79,600	(651,300)	(620,096)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	143,400	(24,900)	(63,000)	55,500	55,614	28
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	35,900	0	(16,600)	19,300	19,341	28
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	10,000	0	10,000	10,000	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	179,300	(34,900)	(79,600)	64,800	64,955	
Program Cash Result - Surplus/(Deficit)	(647,300)	60,800	0	(586,500)	(555,141)	

2020/2021 Budget Review as at 30 June 2021
Infrastructure Services Directorate Summary - Water

Director: Phil Holloway

Program: Water Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Water Supply Management	10,865,700	(111,900)	(221,700)	10,532,100	10,532,155	
Water Supply Operations	0	0	0	0	0	
Total Operating Revenue	10,865,700	(111,900)	(221,700)	10,532,100	10,532,155	
Operating Expenditure						
Water Supply Management	9,292,700	45,700	(562,500)	8,775,900	8,776,031	
Total Operating Expenditure	9,292,700	45,700	(562,500)	8,775,900	8,776,031	
Operating Result - Surplus/(Deficit)	1,573,000	(157,600)	340,800	1,756,200	1,756,124	
Operating Cash Result - Surplus/(Deficit)	1,573,000	(157,600)	340,800	1,756,200	1,756,124	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	2,979,900	(829,900)	(693,900)	1,456,100	1,456,247	
Transfer from Reserves - Developer Contributions	870,500	(178,000)	(384,700)	307,800	307,738	
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	250,000	0	417,100	667,100	667,101	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	1,823,000	(157,600)	757,900	2,423,300	2,423,225	
Capital Purchases	3,850,400	(1,007,900)	(1,078,600)	1,763,900	1,763,984	
Capital Cash Result - Surplus/(Deficit)	(1,573,000)	157,600	(340,800)	(1,756,200)	(1,756,124)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 June 2021

Program: Water Supply Management

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Operating Grants	88,000	0	(11,200)	76,800	76,836	29
Rates and Service Availability Charges	2,476,900	0	66,700	2,543,600	2,543,538	29
Water Consumption Charges	7,863,100	0	(252,400)	7,610,700	7,610,699	29
Fees	306,700	0	(57,000)	249,700	249,685	29
Extra Charges	17,300	(8,600)	6,400	15,100	15,172	29
Interest on Investments	113,700	(103,300)	25,800	36,200	36,225	29
Total Operating Revenue	10,865,700	(111,900)	(221,700)	10,532,100	10,532,155	
Management Expenditure						
Engineering & Supervision	117,700	23,200	56,400	197,300	197,311	29
S64 Engineering	46,000	0	62,100	108,100	108,079	29
Employee Costs - Compliance	168,000	(2,700)	(162,300)	3,000	3,014	29
Employee Costs - Administration and Education	156,000	0	61,200	217,200	217,207	29
Meter Reading Contract	37,500	0	6,300	43,800	43,778	29
Training and Recruitment	10,000	0	(10,000)	0	0	29
Administration Expenses	350,800	25,000	(113,100)	262,700	262,717	29
Abandonments	10,600	0	900	11,500	11,523	29
Indirect Costs	1,416,800	200	(400)	1,416,600	1,416,700	29
General Maintenance	6,539,300	0	(441,200)	6,098,100	6,098,084	29
Mullumbimby	440,000	0	(34,000)	406,000	406,013	29
Water System Support Services	0	0	11,600	11,600	11,605	29
Total Operating Expenditure	9,292,700	45,700	(562,500)	8,775,900	8,776,031	
Management Result - Surplus/(Deficit)	1,573,000	(157,600)	340,800	1,756,200	1,756,124	
Management Result - Surplus/(Deficit)	1,573,000	(157,600)	340,800	1,756,200	1,756,124	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	296,500	93,800	(228,300)	162,000	162,124	29
Transfer from Reserves - Developer Contributions	377,300	80,000	(278,000)	179,300	179,238	29
Loan income	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	250,000	0	417,100	667,100	667,101	29
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	1,823,000	(157,600)	757,900	2,423,300	2,423,225	29
Capital Purchases	673,800	173,800	(506,300)	341,300	341,362	29
Capital Cash Result - Surplus/(Deficit)	(1,573,000)	157,600	(340,800)	(1,756,200)	(1,756,124)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 June 2021
Program: Water Supply - Capital Works Byron Bay

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,060,300	(695,000)	(219,100)	146,200	146,126	29
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	1,060,300	(695,000)	(219,100)	146,200	146,126	29
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 June 2021
Program: Water Supply - Capital Works Mullumbimby

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	380,000	(205,100)	(156,200)	18,700	18,752	29
Transfer from Reserves - Developer Contributions	493,200	(258,000)	(106,700)	128,500	128,500	29
Less:- Capital Expenditure						
Capital Purchases	873,200	(463,100)	(262,900)	147,200	147,252	29
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 June 2021
Program: Water Supply - Capital Works Ocean Shores

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,243,100	(23,600)	(90,300)	1,129,200	1,129,244	29
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	1,243,100	(23,600)	(90,300)	1,129,200	1,129,244	29
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 June 2021
Infrastructure Services Directorate Summary - Sewerage

Director: Phil Holloway

Program: Sewerage Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Revenue						
Sewer Supply Management	17,931,700	(136,600)	593,000	18,388,100	18,388,077.73	
Sewer Supply Operations	0	0	0	0	0	
Total Operating Revenue	17,931,700	(136,600)	593,000	18,388,100	18,388,078	
Operating Expenditure						
Sewer Supply Management	11,576,700	309,200	350,300	12,236,200	12,235,657.42	
Total Operating Expenditure	11,576,700	309,200	350,300	12,236,200	12,235,657	
Operating Result - Surplus/(Deficit)	6,355,000	(445,800)	242,700	6,151,900	6,152,420	
Operating Cash Result - Surplus/(Deficit)	6,355,000	(445,800)	242,700	6,151,900	6,152,420	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	6,949,500	(114,900)	(209,200)	6,625,400	6,625,350	
Transfer from Reserves - Developer Contributions	2,952,600	(181,300)	(1,259,500)	1,511,800	1,511,661	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	15,000,000	(15,000,000)	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	750,000	0	1,437,200	2,187,200	2,187,197	
Less:- Capital Expenditure						
Loan Principal Repayments	2,363,900	0	8,200	2,372,100	2,372,082	
Transfer To Reserves	4,741,100	(445,800)	1,263,100	5,558,400	5,558,953	
Transfer To Unexpended Loans	0	0	0	0	0	
Capital Purchases	24,902,100	(15,296,200)	(1,468,700)	8,137,200	8,137,011	
Capital Cash Result - Surplus/(Deficit)	(6,355,000)	445,800	165,900	(5,743,300)	(5,743,839)	
Program Cash Result - Surplus/(Deficit)	0	0	408,600	408,600	408,582	

2020/2021 Budget Review as at 30 June 2021

Program: Sewerage Services - Management

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
Operating Grants	74,300	0	(400)	73,900	73,877	30
Rates and Service Availability Charges.	15,296,100	0	291,100	15,587,200	15,587,202	30
User Charges	2,078,400	0	203,600	2,282,000	2,282,043	30
Fees	278,000	0	43,200	321,200	321,128	30
Extra Charges	42,700	(28,200)	28,400	42,900	42,932	30
Interest on Investments	162,200	(108,400)	27,100	80,900	80,897	30
Total Operating Revenue	17,931,700	(136,600)	593,000	18,388,100	18,388,078	
Management Expenditure						
Management & Administration	0	0	5,000	5,000	4,970	30
Engineering & Supervision	117,700	23,200	58,900	199,800	199,778	30
Engineering S64 Assessment	46,000	0	61,400	107,400	107,404	30
Employee Costs - Compliance	168,000	(2,700)	(135,100)	30,200	30,192	30
Employee Costs - Administration and Education	177,800	(2,800)	45,100	220,100	220,115	30
Meter Reading Contract	34,500	0	(1,200)	33,300	33,344	30
Training and Recruitment	22,300	0	(21,000)	1,300	1,285	30
Administration Expenses	295,500	0	(59,100)	236,400	236,372	30
Abandonments	55,000	0	212,000	267,000	266,983	30
Other Expenses	2,200	0	(2,200)	0	0	30
Debt Servicing	2,075,300	0	(21,100)	2,054,200	2,054,215	30
Indirect Costs	1,778,400	(2,500)	2,200	1,778,100	1,778,000	30
General Operation	0	294,000	(229,900)	64,100	64,125	30
Plant Running Expenses	70,000	0	(47,800)	22,200	22,124	30
General Maintenance	6,734,000	0	479,900	7,213,900	7,213,562	30
Byron Bay System	0	0	300	300	265	30
Sewer System Support Services	0	0	2,900	2,900	2,923	30
Total Operating Expenditure	11,576,700	309,200	350,300	12,236,200	12,235,657	
Operating Result - Surplus/(Deficit)	6,355,000	(445,800)	242,700	6,151,900	6,152,420	
Operating Cash Result - Surplus/(Deficit)	6,355,000	(445,800)	242,700	6,151,900	6,152,420	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	99,300	25,000	(22,600)	101,700	101,578	30
Transfer from Reserves - Developer Contributions	1,102,600	0	(240,900)	861,700	861,569	30
Developer Contributions	750,000	0	1,437,200	2,187,200	2,187,197	30
Less:- Capital Expenditure						
Loan Principal Repayments	2,363,900	0	8,200	2,372,100	2,372,082	30
Transfer To Reserves	4,741,100	(445,800)	1,263,100	5,558,400	5,558,953	30
Capital Purchases	1,201,900	25,000	(263,500)	963,400	963,147	30
Capital Cash Result - Surplus/(Deficit)	(6,355,000)	445,800	165,900	(5,743,300)	(5,743,839)	
Program Cash Result - Surplus/(Deficit)	0	0	408,600	408,600	408,582	

2020/2021 Budget Review as at 30 June 2021
Program: Sewerage Supply - Capital Works Bangalow

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	20,000	30,000	5,000	55,000	55,070	30
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	20,000	30,000	5,000	55,000	55,070	30
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 June 2021
Program: Sewerage Supply - Capital Works Brunswick Heads

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	140,000	(45,300)	(18,400)	76,300	76,277	30
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	140,000	(45,300)	(18,400)	76,300	76,277	30
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 June 2021
Program: Sewerage Supply - Capital Works Byron Bay

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	4,538,500	131,400	(208,800)	4,461,100	4,461,128	30
Transfer from Reserves - Developer Contributions	1,184,300	(183,300)	(827,300)	173,700	173,725	30
Loan income	15,000,000	(15,000,000)	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	20,722,800	(15,051,900)	(1,036,100)	4,634,800	4,634,853	30
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 June 2021
Program: Sewerage Supply - Capital Works Mullumbimby

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	1,666,700	(256,000)	(100,800)	1,309,900	1,309,884	30
Transfer from Reserves - Developer Contributions	665,700	2,000	(191,300)	476,400	476,366	30
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	2,332,400	(254,000)	(292,100)	1,786,300	1,786,250	30
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 June 2021
Program: Sewerage Supply - Capital Works Ocean Shores

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	485,000	0	136,400	621,400	621,413	30
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	485,000	0	136,400	621,400	621,413	30
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 30 June 2021
Capital Expenditure Summary

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 30-Jun-21
GENERAL FUND					
Corporate & Community Services Capital Expenditure					
Governance Services	0	0	0	0	0
Information Services	0	0	0	0	0
Community Development	0	0	25,000	25,000	22,756
Sandhills	80,000	0	(77,500)	2,500	2,540
Public Libraries	30,000	0	(30,000)	0	0
TOTAL CORPORATE & COMMUNITY SERVICES CAPITAL EXPENDITURE	110,000	0	(82,500)	27,500	25,296
Infrastructure Services Capital Expenditure					
Projects & Commercial Development	110,900	4,600	(47,000)	68,500	68,528
Emergency Services	79,100	0	(3,200)	85,900	85,938
Depot Services & Fleet Management	1,204,000	121,000	(696,400)	628,600	628,618
Local Roads & Drainage	35,493,200	(1,755,900)	(4,313,000)	29,424,300	29,526,226
RMS	155,000	57,900	0	212,900	212,925
Open Space and Recreation	4,944,800	(1,564,000)	(1,315,900)	2,064,900	2,092,761
Waste Disposal Facility	4,462,500	(3,552,400)	(545,200)	364,900	364,886
Cavanabah Centre	169,900	23,300	(12,800)	180,400	186,457
First Sun Holiday Park	314,000	30,900	(39,000)	305,900	306,003
Suffolk Park Holiday Park	109,000	0	(33,600)	75,400	75,349
Facilities Management	16,610,600	(15,293,400)	(404,400)	912,800	919,954
TOTAL INFRASTRUCTURE SERVICES CAPITAL EXPENDITURE	63,653,000	(21,928,000)	(7,410,500)	34,324,500	34,467,645
TOTAL GENERAL FUND CAPITAL EXPENDITURE	63,763,000	(21,928,000)	(7,493,000)	34,352,000	34,492,942
Water Capital Expenditure					
Miscellaneous	673,800	173,800	(506,300)	341,300	341,362
Bangalow	0	0	0	0	0.00
Brunswick Heads	0	0	0	0	0.00
Byron Bay	1,060,300	(695,000)	(219,100)	146,200	146,126
Mullumbimby	873,200	(463,100)	(262,900)	147,200	147,251.82
Ocean Shores	1,243,100	(23,600)	(90,300)	1,129,200	1,129,244
TOTAL WATER CAPITAL EXPENDITURE	3,850,400	(1,007,900)	(1,078,600)	1,763,900	1,763,984
Sewer Capital Expenditure					
Miscellaneous	1,201,900	25,000	(263,500)	963,400	963,147.14
Bangalow	20,000	30,000	5,000	55,000	55,070.28
Brunswick Heads	140,000	(45,300)	(18,400)	76,300	76,276.82
Byron Bay	20,722,800	(16,181,200)	(1,036,100)	4,634,800	4,634,853
Mullumbimby	2,332,400	(254,000)	(292,100)	1,786,300	1,786,250.17
Ocean Shores	485,000	0	136,400	621,400	621,413
TOTAL SEWER CAPITAL EXPENDITURE	24,902,100	(16,425,500)	(1,468,700)	8,137,200	8,137,011
TOTAL CAPITAL EXPENDITURE	92,515,500	(39,361,400)	(10,040,300)	44,253,100	44,393,937

BYRON SHIRE COUNCIL

BUDGET 2020/21

Review as at 30 June 2021

BUDGET VARIATION EXPLANATIONS

The following notes detail the material budget variations from the 2020/21 Original Budget to the Revised Budget Estimates as at 30 June 2021.

- Note Reference:** 1
Program: **General Managers Program**
Budget Variance: Operating Expenditure (\$57,400)
Transfer from Reserves (\$31,500)
Transfer to Reserves \$25,900
- Reason for Variance:** It is proposed to decrease operating expenditure due to the actual costs being less than the budget for the Implementation of the Crowns Lands Act (\$30,000), the Development of the Plans of Management for the Crown reserves (\$90,000), the administration costs for commercial activities (\$12,500), media costs (\$11,200) and additional legal service costs (\$86,300). These are funded from various reserves.
It is proposed to carry over the budgets for the media costs, the Crown Lands Act and Plans of Management for expenditure in 2022. These are included in the carryover report presented to the Council Meeting of 26 August 2021.
- Note Reference:** 2
Program: **People & Culture**
Budget Variance: Operating Expenditure (\$22,000)
Transfer from Reserves (\$22,000)
- Reason for Variance:** It is proposed to decrease operating expenditure due to the set-up costs for drug and alcohol testing not being expended. This is funded from the People & Culture Reserve and is proposed to be carried over to 2022.
- Note Reference:** 3
Program: **Councillor Services**
Budget Variance: Operating Expenditure (\$5,000)
Transfer from Reserves (\$5,000)
- Reason for Variance:** It is proposed to decrease operating expenditure by \$5,000 as the budget for the Councillors equipment was not fully expended. This was originally funded from reserves. This is included in the carryover report going to the Council meeting of 26 August 2021.
- Note Reference:** 4
Program: **General Purpose Revenues**
Budget Variance: Operating Income \$1,735,600
Transfer to Reserves \$1,735,600
- Reason for Variance:** Operating income increased due to the prepayment of 6 months worth of the Financial Assistance Grant (FAG) for 2021/22 (\$1,715,600). This has been transferred to a reserve and will be reallocated at the September 2021 budget review. An additional \$20,000 can be recognised for developer contribution interest.

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BUDGET 2020/21
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Note Reference: 5
Program: Information Services
Budget Variance: Operating Expenditure (\$69,200)
 Transfer from Reserves (\$69,200)
Reason for Variance: It is proposed to decrease operating expenditure due to the Information Services Strategic Plan (\$69,200) budget not being fully expended. This is proposed to be restricted in the Information Services reserve for use in 2021/22 and is included in the carry over report.

Note Reference: 6
Program: Corporate Services
Budget Variance: Operating Expenditure (\$39,100)
 Transfer from Reserves (\$22,000)
 Transfer to Reserves \$14,100
Reason for Variance: It is proposed to decrease operating expenditure due to the Byron Model (\$22,000), Integrated Planning & Reporting (IP&R) (\$14,100) and the procurement for the electricity contract (\$3,000) not being fully expended in 2020/21. It is proposed to carryover the budgets for the Byron Model and the IP&R.

Note Reference: 7
Program: Community Development
Budget Variance: Operating Income \$58,800
 Operating Expenditure (\$1,240,600)
 Transfer from Reserves (\$1,213,200)
 Transfer to Reserves \$95,400
Reason for Variance: It is proposed to increase operating income due to a grant received for the Festival of Place (\$10,000) and various adjustments to S355 committee income.
 Operating Expenditure decreased due to actual expenditure being lower than the budget for various items across the program. A breakdown of these can be seen in attachment 2. The main adjustment is a decrease of \$1,022,000 for the community resilience program that remained unexpended in 2020/21 and will be carried over to 2021/22.

The below Section 355 committee halls provided a surplus at 30 June 2021 and a transfer to the hall specific reserve can be made:

Byron Senior Citizens Hall	Transfer to Reserve \$15,900
Mullumbimby Civic Hall	Transfer to Reserve \$15,700
Suffolk Park Community Hall	Transfer to Reserve \$6,500

The below Section 355 committee halls provided a deficit at 30 June 2021 and a transfer from the hall reserve can be made:

Byron Library Exhibition Space	Transfer from Reserve \$900
Ocean Shores Community Ctr	Transfer from Reserve \$12,800
South Golden Beach Hall	Transfer to Reserve \$8,500
Brunswick Memorial Hall	Transfer from Reserve \$4,400

BYRON SHIRE COUNCIL
BUDGET 2020/21
Review as at 30 June 2021

Note Reference: 8
Program: Sandhills
Budget Variance: Operating Income \$117,600
Operating Expenditure (\$16,900)
Transfer from Reserves (\$212,000)
Capital Expenditure (\$77,500)
Reason for Variance It is proposed to adjust the operating budgets to reflect the actual income received for income and expenditure. It is also proposed to decrease the capital works as this will not be completed until 2021/22 and is included in the carryover report.

Note Reference: 9
Program: Other Childrens Services
Budget Variance: Operating Income (\$62,500)
Operating Expenditure \$36,400
Transfer from Reserves \$97,800
Reason for Variance It is proposed to adjust the operating budgets to reflect the actual income received for income and expenditure. This variance can be funded from the Childrens services reserve.

Note Reference: 10
Program: Public Libraries
Budget Variance: Operating Expenditure (\$43,700)
Transfer to Reserves \$43,700
Reason for Variance It is proposed to decrease operating expenditure for the local priority grant as it remained unexpended, and restrict the funds for use in 2021/2022. This is included in the carryover report.

Note Reference: 11
Program: Supervision & Administration
Budget Variance: Operating Expenditure (\$29,700)
Transfer from Reserves (\$29,700)
Reason for Variance: It is proposed to transfer the unspent salary from the open space coordinator position back to the holiday park reserve.

Note Reference: 12
Program: Asset Management Planning
Budget Variance: Operating Expenditure (\$41,000)
Transfer from Reserves (\$1,000)
Transfer to Reserves \$88,700
Capital Income \$48,700
Reason for Variance: It is proposed to adjust the budgets for developer contribution expenses to reflect actual expenditure (\$1,000). These are funded through the developer contribution reserves. Capital income and the transfer to reserves is due to income relating to road closures being received (\$48,700) and a decrease in asset revaluation services (\$40,000). These can be restricted in the Infrastructure Services Carry Over reserve.

Note Reference: 13
Program: Projects & Commercial Development
Budget Variance: Capital Expenditure (\$47,000)
Transfer from Reserves (\$47,000)

BYRON SHIRE COUNCIL

BUDGET 2020/21

Review as at 30 June 2021

Reason for Variance: It is proposed to decrease the budgets for Lot 22 Mullumbimby (\$5,100), Lot 12 Bayshore Drive (\$36,900), Lot 102 Depot Relocation (\$4,500) and the road closure at Deacon Street (\$500) as not all of the budgets will be expended in the 2020/21 financial year. These are funded through the Property Development reserve, and are included in the carryover report.

Note Reference: 14

Program: Emergency Services

Budget Variance: Operating Expenditure (\$18,100)
Transfer from Reserves (\$19,000)
Transfer to Reserves (\$2,300)
Capital Expenditure (\$3,200)

Reason for Variance: It is proposed to decrease operating expenditure as North Byron FRMS&P has not been fully expended (\$18,100). It is proposed to decrease capital expenditure by \$3,200 for the Flood Warning Network that was not fully expended in 2020/21 (\$2,300) and house raising (\$900).

Note Reference: 15

Program: Depot Management

Budget Variance: Operating Income (\$430,700)
Operating Expenditure (\$278,600)
Transfer from Reserves (\$696,900)
Transfer to Reserves (\$849,000)

Reason for Variance: This program has no net effect on the budget result. All movements above have no impact as they are funded by the Plant Reserve and reflect actual results.

Note Reference: 16

Program: Local Roads & Drainage

Budget Variance: Operating Income \$24,200
Operating Expenditure (\$322,000)
Transfer to Reserves \$5,087,100
Transfer from Reserves (\$1,967,300)
Capital Income \$2,395,200
Capital Expenditure (\$4,313,000)

Reason for Variance: Operating Expenditure decreased due to actual expenditure being lower than the budget for various items across the program. A breakdown of these can be seen in attachment 2.
Transfer from Reserves decreased as various capital works were not completed in 2020/21.
Transfer to Reserves increased largely due to an increase in paid parking income, reduced expenditure and unexpended grants that Council received.
Capital Expenditure decreased as Capital works of \$4,313,000 were not fully expended. The majority of these works are to be carried over into the 2021/22 year.

Note Reference: 17

Program: RMS

Budget Variance: Operating Income \$1,460,700
Operating Expenditure \$1,460,700

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BUDGET 2020/21

Review as at 30 June 2021

Reason for Variance: Operating income and expenditure increased due to adjustments in expected Natural Disaster funding and reflecting expenditure incurred in restoration works.

Note Reference: 18

Program: Open Spaces and Recreation

Budget Variance: Operating Income \$103,900
Operating Expenditure (\$190,600)
Transfer from Reserves (\$1,315,500)
Transfer to Reserves \$708,600
Capital Income \$421,200
Capital Expenditure (\$1,315,900)

Reason for Variance: Operating income and expenditure increased and decreased due to actual expenditure being slightly higher or lower than the budget for various items across the program. A breakdown of these can be seen on attachment 2.

Capital Expenditure decreased as capital works of \$1,315,900 were not completed or fully expended. The majority of these works are to be carried over into the 2021/22 year.

Note Reference: 19

Program: Quarry

Budget Variance: Operating Income (\$4,100)
Operating Expenditure (\$16,400)
Transfer to Reserves \$12,300

Reason for Variance: Adjustments are reflective of actual results and are funded through the quarry reserve.

Note Reference: 20

Program: Waste & Recycling

Budget Variance: Operating Income \$584,100
Operating Expenditure (\$348,700)
Transfer from Reserves (\$713,100)
Transfer to Reserves \$764,900
Capital Expenditure (\$545,200)

Reason for Variance: This program has no net effect on the budget result. All the movements above have no impact as they are covered through the Domestic Waste Management Reserve and the Other Waste Management Reserve. Adjustments are reflective of actual results.

Note Reference: 21

Program: Cavanbah Centre

Budget Variance: Operating Expenditure (\$1,200)
Capital Expenditure (\$12,800)
Transfer from Reserves (\$14,000)

Reason for Variance: It is proposed to decrease operating expenditure due to the new booking system expenditure being less than the budget. It is proposed to decrease capital expenditure due to the Cavanbah Centre building renewals not being completed in 2020/21. The capital works adjustment is included in the carry over report going to council on 26 August 2020.

Note Reference: 22

Program: First Sun Holiday Park

BYRON SHIRE COUNCIL

BUDGET 2020/21

Review as at 30 June 2021

Budget Variance:	Operating Income \$64,300 Operating Expenditure (\$75,200) Capital Expenditure (\$39,000) Transfer from Reserves (\$39,000) Transfer to Reserves \$139,500
Reason for Variance:	This program has no net effect on the budget result. All the movements have no impact as they are funded by the Holiday Park Reserve and reflect actual results.
Note Reference:	23
Program:	Suffolk Park Holiday Park
Budget Variance:	Operating Income \$41,800 Operating Expenditure (\$60,100) Capital Expenditure (\$33,600) Transfer from Reserves (\$33,600) Transfer to Reserves (\$101,900)
Reason for Variance:	This program has no net effect on the budget result. All the movements have no impact as they are funded by the Holiday Park Reserve and reflect actual results.
Note Reference:	24
Program:	Facilities Management
Budget Variance:	Operating Income (\$12,900) Operating Expenditure (\$398,600) Transfer from Reserves (\$696,700) Transfer to Reserves (\$143,200) Capital Expenditure (\$404,400) Capital Income \$49,800
Reason for Variance:	It is proposed to decrease operating income due to the actual rent received for the Byron pool café being less than the budget (\$28,800), and an increase in income received from Crown reserves (\$15,900). It is proposed to decrease operating expenditure due to a decrease in various works programmed for the Administration Centre that are not completed (\$60,100). It is also proposed to decrease the budget by \$246,300 for the former Mullumbimby hospital site, and \$80,300 for the former Byron hospital. It is proposed to decrease capital expenditure by \$404,400 due to the following: - (\$18,600) 4191.74 Sporting Infrastructure Renewal (Shire wide) – Budget not fully expended, carried over to 2021/22 (\$54,400) 4191.68 Public Toilets Special Rate Variation – Budget not fully expended, carried over to 2021/22. (\$86,600) 4191.79 SCCF - Mullum War Widows Cottage Refurb – Budget not fully expended, carried over to 2021/22. (\$39,800) 4181.84 Infrastructure Planning Office Expansion – Budget not fully expended, carried over to 2021/22. (\$50,000) 4191.87 Mullumbimby Pool Balance Tanks Renewals – Budget not fully expended, carried over to 2021/22. (\$109,400) 4191.89 Works Building Renewals– Budget not fully expended, carried over to 2021/22. (\$18,100) 4191.101 Swimming Pool Building Renewals – Budget not fully expended, carried over to 2021/22.

BYRON SHIRE COUNCIL

BUDGET 2020/21

Review as at 30 June 2021

(\$7,600)	4191.102 Airfield Building Renewals – Budget not fully expended, carried over to 2021/22.
(\$200)	4191.107 Exeloo Toilets Roof Replacement - Apex Park
(\$21,400)	4191.108 New Public Toilets Middleton St Byron Bay – Budget not fully expended, carried over to 2021/22.
\$1,700	4191.114 Clarkes Beach Public Amenities

Note Reference: 25

Program: Development & Certification

Budget Variance: Operating Income \$119,000

Operating Expenditure \$43,500

Transfer from Reserves \$1,137,300

Transfer to Reserves \$1,212,800

Reason for Variance: Operating income increased by \$119,000 due to an increase in footpath dining income versus the budget (\$25,200), and income received for the Information Technology Service Fee (ITSF - \$93,800).

Operating expenditure increased due to expenditure against the ITSF (\$5,600) and footpath dining costs (\$37,900) being more than the budget. The transfer to and from reserves increased due to additional income received for developer contributions that can be transferred to the various developer contribution reserves (\$1,212,800).

Note Reference: 26

Program: Planning Policy & Natural Environment

Budget Variance: Operating Income \$75,800

Operating Expenditure (\$1,098,500)

Transfer from Reserves (\$496,600)

Transfer to Reserves \$677,700

Reason for Variance: Operating income increased and expenditure decreased due to various adjustments across the program. These can be seen in attachment 2. Where necessary, where projects have not been completed and are still ongoing, these are proposed to be carried forward to the 2021/2022 budget and are subject to a separate report to the 26 August 2021 Council Meeting.

Note Reference: 27

Program: Environment & Compliance

Budget Variance: Operating Income \$64,700

Operating Expenditure (\$120,100)

Transfer from Reserves (\$120,100)

Transfer to Reserves \$64,700

Reason for Variance: Operating income increased due to actuals for the Environmental Enforcement Levy (EEL) being more than the budget (\$57,800), and an increase in income received for on-site sewerage management fees (\$6,900).

Operating expenditure decreased due to expenditure for on-site sewerage management (\$78,100) and the EEL (\$42,000) being less than the budgets. The on-site sewerage management and EEL adjustments can go to and from their respective reserves

BYRON SHIRE COUNCIL
BUDGET 2020/21
Review as at 30 June 2021

Note Reference: 28
Program: Economic Development
Budget Variance: Operating Expenditure (\$79,600)
Transfer from Reserves (\$79,600)
Reason for Variance: It is proposed to decrease operating expenditure due to the following projects not being completed in 2020/21:-
(\$15,800) Billinudgel is Back in Business
(\$1,500) BBEB EO & Trademarking
(\$600) Small Business Week
(\$4,900) Sustainable Visitation Strategy
(\$13,500) Events Plan
(\$12,600) Festival Funding Support
(\$1,000) Mullum Music Festival
(\$5,000) Byron Writers Festival
(\$8,100) Senior Capacity Building
(\$16,600) Smart Farms, Small Grants

These are part of the carry over report included in agenda for the Council Meeting on 26 August 2021.

Note Reference: 29
Program: Water Supply Operating and Capital
Budget Variance: Operating Income (\$221,700)
Operating Expenditure (\$562,500)
Capital Expenditure (\$1,078,600)
Capital Income \$417,100
Transfer from Reserves (\$1,078,600)
Transfer to Reserves \$757,900
Reason for Variance: This program has no net effect on the budget result. All the movements above have no impact as they are covered by the Water Capital Works reserve and Section 64 Developer Contributions reserve (Water). The budget adjustments reflect actual outcomes.

Note Reference: 30
Program: Sewerage Supply Operating and Capital
Budget Variance: Operating Income \$593,000
Operating Expenditure \$350,300
Transfer to Reserves \$1,671,700
Transfer from Reserves (\$1,468,700)
Capital Expenditure (\$1,460,500)
Capital Income \$1,437,200
Reason for Variance: This program has no net effect on the budget result. All the movements above have no impact as they are covered by the Sewerage Capital Works reserve and Section 64 Developer Contributions reserve (Sewerage). The budget adjustments reflect actual outcomes.