



# BYRON SHIRE COUNCIL

## 2019/2020 Budget Review as at 31st December 2019

### CONTENTS

1	<b>CONSOLIDATED CASH RESULT</b>
2	<b>GENERAL FUND CASH RESULT</b>
3	<b>WATER FUND CASH RESULT</b>
4	<b>SEWER FUND CASH RESULT</b>
5 - 9	<b>RESTRICTED ASSETS SCHEDULE</b>
	<b>GENERAL FUND</b>
10	<b>General Manager</b>
11	General Managers Office
12	People & Culture
13	<b>Corporate &amp; Community Services</b>
14	Councillor Services
15	General Purpose Revenues
16	Financial Services
17	Information Services
18	Corporate Services
19	Community Development
20	Sandhills
21	Childrens Services
22	Library Services
23	<b>Infrastructure Services</b>
24	Supervision and Administration
25	Asset Management Planning
26	Projects & Commercial Development
27	Emergency Services
28	Depot Services
29	Local Roads & Drainage
30	Roads & Maritime Services
31	Open Spaces and Recreation
32	Quarries
33	Waste & Recycling Management
34	Cavanbah Sports Centre
35	First Sun Holiday Park
36	Suffolk Park Holiday Park
37	Facilities Management
38	<b>Sustainable Environment &amp; Economy</b>
39	Development & Certification
40	Planning Policy & Natural Environment
41	Environment & Compliance
42	Economic Development
	<b>WATER FUND</b>
43	<b>Water Fund</b>
44	Water Supply - Management
45	Water Supply - Capital Works
46	Water Supply - Capital Works
	<b>SEWER FUND</b>
47	<b>Sewer Fund</b>
48	Sewerage Services- Management
49	Sewerage Services - Capital Works
50	Sewerage Services - Capital Works
51	<b>CAPITAL WORKS</b>
52-62	<b>COMMENT PAGES</b>

**2019/2020 Budget Review as at 31st December 2019**  
**Consolidated Budget Cash Result**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19
Operating Revenue	87,128,100	0	(306,000)	0	214,000	87,036,100	65,210,280
<b>Total Division Operating Revenue</b>	<b>87,128,100</b>	<b>0</b>	<b>(306,000)</b>	<b>0</b>	<b>214,000</b>	<b>87,036,100</b>	<b>65,210,280</b>
Operating Expenditure	93,783,700	0	624,700	60,000	458,000	94,926,400	48,610,851
<b>Total Division Operating Expenditure</b>	<b>93,783,700</b>	<b>0</b>	<b>624,700</b>	<b>60,000</b>	<b>458,000</b>	<b>94,926,400</b>	<b>48,610,851</b>
<b>Operating Result before Capital Amounts</b>	<b>(6,655,600)</b>	<b>0</b>	<b>(930,700)</b>	<b>(60,000)</b>	<b>(244,000)</b>	<b>(7,890,300)</b>	<b>16,599,430</b>
<b>Add Capital Grants and Contributions</b>	<b>23,967,600</b>	<b>0</b>	<b>(107,600)</b>	<b>0</b>	<b>4,266,600</b>	<b>28,126,600</b>	<b>1,906,618</b>
Capital Grants and Contributions	23,967,600	0	(107,600)	0	4,266,600	28,126,600	1,906,618
Developer Contributions	4,200,000	0	0	0	(1,500,000)	2,700,000	1,050,951
<b>Change in Net Assets</b>	<b>21,512,000</b>	<b>0</b>	<b>(1,038,300)</b>	<b>(60,000)</b>	<b>2,522,600</b>	<b>22,936,300</b>	<b>19,556,999</b>
<b>AVAILABLE FUNDS RECONCILIATION</b>							
<b>Add: Non-Cash Expenses</b>							
Depreciation	14,657,200	0	0	0	0	14,657,200	7,328,600
<b>Add: Non-operating Funds Employed</b>							
Loan Funds Used	1,844,000	0	0	0	0	1,844,000	0
Proceeds from Disposal of Assets	0	0	0	0	0	0	0
<b>Subtract Funds Deployed for Non-Operating Purposes</b>							
Capital Works	(53,660,400)	0	(1,809,600)	(193,200)	(4,564,700)	(60,227,900)	(32,250,173)
Repayment of Principal on Loans	(2,906,900)	0	0	0	(174,900)	(3,081,800)	(1,470,545)
<b>Cash Surplus / (Deficit)</b>	<b>(18,554,100)</b>	<b>0</b>	<b>(2,847,900)</b>	<b>(253,200)</b>	<b>(2,217,000)</b>	<b>(23,872,200)</b>	<b>(6,835,119)</b>
<b>Equity Movements</b>							
Restricted Funds - Increase / (Decrease)	(18,421,700)	0	(2,980,300)	(253,200)	(2,067,000)	(23,722,200)	(814,568)
Transfer to Unexpended Grants							
Transfer to Unexpended Loans							
<b>Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result</b>	<b>(132,400)</b>	<b>0</b>	<b>132,400</b>	<b>0</b>	<b>(150,000)</b>	<b>(150,000)</b>	

**2019/2020 Budget Review as at 31st December 2019**  
**General Fund Budget Cash Result**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19
<b>Operating Revenue</b>							
General Manager	0	0	0	0	108,400	108,400	108,396
Corporate & Community Services	31,083,100	0	(617,200)	0	(205,200)	30,260,700	26,952,341
Infrastructure Services	25,312,300	0	249,200	0	226,200	25,787,700	16,490,736
Sustainable Environment and Economy	4,679,300	0	62,000	0	84,600	4,825,900	2,476,362
<b>Total Division Operating Revenue</b>	<b>61,074,700</b>	<b>0</b>	<b>(306,000)</b>	<b>0</b>	<b>214,000</b>	<b>60,982,700</b>	<b>46,027,836</b>
<b>Operating Expenditure</b>							
General Manager	333,400	0	0	0	310,600	644,000	93,326
Corporate & Community Services	8,055,000	0	99,900	0	(117,300)	8,037,600	4,441,420
Infrastructure Services	38,434,000	0	361,800	0	1,075,900	39,871,700	20,023,984
Sustainable Environment and Economy	11,933,900	0	163,000	60,000	(343,500)	11,813,400	5,810,546
Depreciation	10,204,000	0	0	0	0	10,204,000	5,102,000
<b>Total Division Operating Expenditure</b>	<b>68,960,300</b>	<b>0</b>	<b>624,700</b>	<b>60,000</b>	<b>925,700</b>	<b>70,570,700</b>	<b>35,471,276.93</b>
<b>Operating Result before Capital Amounts</b>	<b>(7,885,600)</b>	<b>0</b>	<b>(930,700)</b>	<b>(60,000)</b>	<b>(711,700)</b>	<b>(9,588,000)</b>	<b>10,556,559</b>
<b>Add Capital Grants and Contributions</b>							
Capital Grants and Contributions	23,967,600	0	(107,600)	0	4,266,600	28,126,600	1,906,618
Developer Contributions (Section 94)	2,200,000	0	0	0	(800,000)	1,400,000	468,286
<b>Change in Net Assets</b>	<b>18,282,000</b>	<b>0</b>	<b>(1,038,300)</b>	<b>(60,000)</b>	<b>2,754,900</b>	<b>19,938,600</b>	<b>12,931,463</b>
<b>AVAILABLE FUNDS RECONCILIATION</b>							
<b>Add: Non-Cash Expenses</b>							
Depreciation	10,204,000	0	0	0	0	10,204,000	5,102,000
<b>Add: Non-operating Funds Employed</b>							
Loan Funds Used	1,844,000	0	0	0	0	1,844,000	0
Proceeds from Disposal of Assets	0	0	0	0	0	0	0
<b>Subtract Funds Deployed for Non-Operating Purposes</b>							
Capital Works	(41,726,300)	0	(1,393,900)	(193,200)	(4,070,500)	(47,383,900)	(29,242,696)
Repayment of Principal on Loans	(985,600)	0	0	0	(11,100)	(996,700)	(522,913)
<b>Cash Surplus / (Deficit)</b>	<b>(12,381,900)</b>	<b>0</b>	<b>(2,432,200)</b>	<b>(253,200)</b>	<b>(1,326,700)</b>	<b>(16,394,000)</b>	<b>(11,732,146)</b>
<b>Equity Movements</b>							
Restricted Funds - Increase / (Decrease)	(12,249,500)	0	(2,564,600)	(253,200)	(1,176,700)	(16,244,000)	1,738,324
<b>Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result</b>	<b>(132,400)</b>	<b>0</b>	<b>132,400</b>	<b>0</b>	<b>(150,000)</b>	<b>(150,000)</b>	

## 2019/2020 Budget Review as at 31st December 2019 Water Fund Budget Cash Result

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19
<b>Operating Revenue</b>							
Water Supply Management	9,839,600	0	0	0	0	9,839,600	5,636,337
<b>Total Division Operating Revenue</b>	<b>9,839,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,839,600</b>	<b>5,636,337</b>
<b>Operating Expenditure</b>							
Water Supply Management	8,528,900	0	0	0	4,600	8,533,500	4,419,510
Depreciation	1,416,000	0	0	0	0	1,416,000	708,000
<b>Total Division Operating Expenditure</b>	<b>9,944,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,600</b>	<b>9,949,500</b>	<b>5,127,510</b>
<b>Operating Result before Capital Amounts</b>	<b>(105,300)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(4,600)</b>	<b>(109,900)</b>	<b>508,826</b>
<b>Add Capital Grants and Contributions</b>							
Capital Grants and Contributions	0	0	0	0	0	0	0
Developer Contributions (Section 64)	600,000	0	0	0	(300,000)	300,000	96,716
<b>Change in Net Assets</b>	<b>494,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(304,600)</b>	<b>190,100</b>	<b>605,543</b>
<b>AVAILABLE FUNDS RECONCILIATION</b>							
<b>Add: Non-Cash Expenses</b>							
Depreciation	1,416,000	0	0	0	0	1,416,000	708,000
<b>Add: Non-operating Funds Employed</b>							
Loan Funds Used	0	0	0	0	0	0	0
<b>Subtract Funds Deployed for Non-Operating Purposes</b>							
Capital Works	(3,787,400)	0	222,500	0	(365,000)	(3,929,900)	(813,555)
Repayment of Principal on Loans	0	0	0	0	0	0	0
<b>Cash Surplus / (Deficit)</b>	<b>(1,876,700)</b>	<b>0</b>	<b>222,500</b>	<b>0</b>	<b>(669,600)</b>	<b>(2,323,800)</b>	<b>499,988</b>
<b>Equity Movements</b>							
Restricted Funds - Increase / (Decrease)	(1,876,700)	0	222,500	0	(669,600)	(2,323,800)	(844,920)
<b>Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**2019/2020 Budget Review as at 31st December 2019**  
**Sewer Fund Budget Cash Result**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19
<b>Operating Revenue</b>							
Sewer Supply Management	16,213,800	0	0	0	0	16,213,800	13,546,108
<b>Total Division Operating Revenue</b>	<b>16,213,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,213,800</b>	<b>13,546,108</b>
<b>Operating Expenditure</b>							
Sewer Supply Management	11,841,300	0	0	0	(472,300)	11,369,000	6,493,464
Depreciation	3,037,200	0	0	0	0	3,037,200	1,518,600
<b>Total Division Operating Expenditure</b>	<b>14,878,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(472,300)</b>	<b>14,406,200</b>	<b>8,012,064</b>
<b>Operating Result before Capital Amounts</b>	<b>1,335,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>472,300</b>	<b>1,807,600</b>	<b>5,534,044</b>
<b>Add Capital Grants and Contributions</b>							
Capital Grants and Contributions	0	0	0	0	0	0	0
Developer Contributions (Section 64)	1,400,000	0	0	0	(400,000)	1,000,000	485,949
<b>Change in Net Assets</b>	<b>2,735,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>72,300</b>	<b>2,807,600</b>	<b>6,019,993</b>
<b>AVAILABLE FUNDS RECONCILIATION</b>							
<b>Add: Non-Cash Expenses</b>							
Depreciation	3,037,200	0	0	0	0	3,037,200	1,518,600
<b>Add: Non-operating Funds Employed</b>							
Loan Funds Used	0	0	0	0	0	0	0
<b>Subtract Funds Deployed for Non-Operating Purposes</b>							
Capital Works	(8,146,700)	0	(638,200)	0	(129,200)	(8,914,100)	(2,193,922)
Repayment of Principal on Loans	(1,921,300)	0	0	0	(163,800)	(2,085,100)	(947,633)
<b>Cash Surplus / (Deficit)</b>	<b>(4,295,500)</b>	<b>0</b>	<b>(638,200)</b>	<b>0</b>	<b>(220,700)</b>	<b>(5,154,400)</b>	<b>4,397,038</b>
<b>Equity Movements</b>							
Restricted Funds - Increase / (Decrease)	(4,295,500)	0	(638,200)	0	(220,700)	(5,154,400)	(1,707,973)
<b>Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**2019/2020 Budget Review as at 31st December 2019**  
**Restricted Assets Schedule**  
**All Funds**

Description	Opening Balance 1-Jul-19	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-20
<b>GENERAL FUND</b>				
<b>INTERNAL RESERVES</b>				
Information Technology	157,874	0	93,900	63,974
Caravan Park - Council	3,811,137	521,600	2,372,300	1,960,437
Employee Leave Entitlements	970,949	0	411,600	559,349
Waste Management Facility	4,316,354	5,816,800	6,204,700	3,928,454
Plant	1,982,469	746,300	1,321,100	1,407,669
Quarry	640,274	0	0	640,274
Risk Management	89,169	62,200	83,300	68,069
Property	683,998	0	622,800	61,198
Community Infrastructure Carryover	744,142	0	571,800	172,342
Land & Natural Environment	189,681	0	169,200	20,481
Footpath Dining	239,289	123,700	78,800	284,189
Byron Bay Library	312,461	0	13,100	299,361
Paid Parking Council	0	2,952,000	2,952,000	0
Human Resources	177,515	80,400	15,000	242,915
Legal Services	500,000	0	267,600	232,400
Community Development	272,049	69,500	226,700	114,849
Stormwater Drainage	36,139	296,500	251,800	80,839
Election Expense Reserve	126,854	60,000	56,800	130,054
Environmental Levy Reserve	92,852	382,800	461,900	13,752
Childrens Services	42,700	0	40,000	2,700
General Managers Office	44,083	0	42,500	1,583
DLG Financial Assistance Grant	1,642,600	0	1,642,600	0
Revolving Energy Fund	38,147	0	0	38,147
Tennis Court Reserve	1,600	3,400	5,000	0
Asset Re-Valuation Reserve	10,620	0	0	10,620
Mullumbimby Civic Hall	14,602	0	0	14,602
Brunswick Heads Memorial Hall	86,645	0	60,000	26,645
South Golden Beach Hall	23,572	0	0	23,572
Infrastructure Renewal Reserve	531,669	488,400	892,400	127,669
Mullumbimby Pioneer Centre	5,598	0	0	5,598
Byron Bay Library Exhibition Space S355 Committee	34,113	0	0	34,113
Brunswick Valley Community Centre	81	0	0	81
Suffolk Park Community Hall	8,195	0	0	8,195
On-Site Sewerage Mgmt	290,243	145,400	146,100	289,543
Special Events Response & Mitigation	164,006	50,500	2,000	212,506
Property Development Reserve	906,684	0	249,000	657,684
Suffolk Park Open Space Reserve	50,000	0	0	50,000
Bridge Replacement Fund	201,937	0	50,000	151,937
Ocean Shores Community Centre	28,236	0	0	28,236
Grant Management Reserve	44,748	0	44,500	248
Byron Bay Town Centre Masterplan	454,730	488,400	943,100	0
2017/18 Special Rate Carryover Reserve	33,900	3,474,700	3,193,500	315,100
Information & Technology Service Fee	14,686	100,900	96,500	19,086
Environment Enforcement Levy Expenditure	0	179,200	179,200	0
Byron Senior Citizens Centre	40,567	0	0	40,567
Infrastructure Renewal Res - Non Byron	330,083	976,800	1,289,800	17,083
Economic Development	88,001	10,300	11,400	86,901
Land Remediation Reserve	9,848	0	0	9,848
WHS Incentive	68,866	0	39,200	29,666
Community Building Maintenance	602,000	0	602,000	0
Public Toilets	218,300	0	0	218,300
Volunteer Visitor Fund	8,500	0	0	8,500
Section 94 interest	0	264,400	0	264,400
<b>Total Internal Reserves</b>	<b>21,382,764</b>	<b>17,294,200</b>	<b>25,703,200</b>	<b>12,973,734</b>
<b>EXTERNAL RESERVES</b>				
Crown Reserves	270,303	334,200	626,700	(22,197)
Domestic Waste Management	1,201,537	4,714,100	5,646,100	269,537
Paid Parking Crown	695,097	1,148,000	840,000	1,003,097
Bonds and Deposits	2,982,560	0	0	2,982,560
<b>Total External Reserves</b>	<b>5,149,497</b>	<b>6,196,300</b>	<b>7,112,800</b>	<b>4,232,997</b>

## 2019/2020 Budget Review as at 31st December 2019

### Restricted Assets Schedule

#### All Funds

Description	Opening Balance 1-Jul-19	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-20
<b>UNEXPENDED LOANS</b>				
Five Bridges Project	533,700			533,700
Eureka Bridge	136,200		136,200	0
Byron Creek Bridge		1,500,700		1,500,700
James Bridge Renewal	0			0
Main Arm Rd Causeway #7	404,800		404,800	0
Main Arm Rd Causeway #12	409,500		409,500	0
Main Arm Rd Causeway #14	411,700		411,700	0
Repentance Creek Road Causeway Replacement (1753)	500,000		500,000	0
Left Bank Road Rural Major Culvert Replacement (1731)	116,300		116,300	0
Causeways, Culvert and Bridge Renewal Investigations	82,700		82,700	0
Johnston Lane Causeway	84,400		84,400	0
Upper Wilsons Creek #10 Causeway Replacement (175)	433,500		433,500	0
Gittoes Lane Causeway Replacement (17502)	337,100		337,100	0
REPAIR Project - Ewingsdale Road	0		0	0
Blackbean Road Causeway Replacement (17484)	441,900		441,900	0
Tweed Valley Way Rural Major Culvert Replacement (1)	426,800		426,800	0
Bridge - Scarabolotti's	18,700		18,700	0
Settlement Rd Causeway (Durrumbul Rd #1)	300		300	0
Old Mullumbimby Hospital Site Demolition	1,327,500		1,327,500	0
<b>Total Unexpended Loans</b>	<b>5,665,100</b>	<b>1,500,700</b>	<b>5,131,400</b>	<b>2,034,400</b>
	5,665,100			
<b>NEW LOANS</b>				
Bridge - South Arm	0	143,300	143,300	0
Byron Creek Bridge	0	1,500,700	1,500,700	0
Extend SGB Flood Pump inlet screen (Res 18/650)	0	15,000	15,000	0
SGB Flood Pump variable speed drive and mods (Res	0	185,000	185,000	0
<b>Total New Loans</b>	<b>0</b>	<b>1,844,000</b>	<b>1,844,000</b>	<b>0</b>



**2019/2020 Budget Review as at 31st December 2019**  
**Restricted Assets Schedule**  
**All Funds**

Description	Opening Balance 1-Jul-19	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-20
<b>SECTION 94 CURRENT PLAN</b>				
Open Space	4,771,690	432,200	1,104,700	4,099,190
Open Space - Byron Bay	821,856	126,200	942,900	5,156
Open Space - Mullumbimby	552,999	39,300	47,000	545,299
Open Space - Bangalow	412,972	30,900	1,500	442,372
Open Space - Suffolk Park	984,021	47,700	0	1,031,721
Open Space - Brunswick Heads	74,658	3,900	71,300	7,258
Open Space - Ocean Shores	27,852	58,900	0	86,752
Open Space - Shire Wide	1,823,528	120,000	0	1,943,528
Open Space - Rural North	17,328	700	0	18,028
Open Space - Rural South	56,476	4,600	42,000	19,076
Community Facilities	1,387,277	146,500	442,000	1,091,777
Community Facilities - Byron Bay	(56,433)	34,200	0	(22,233)
Community Facilities - Mullumbimby	16,037	7,800	0	23,837
Community Facilities - Bangalow	196,714	11,500	0	208,214
Community Facilities - Brunswick Heads	11,984	2,800	0	14,784
Community Facilities - Ocean Shores	95,140	25,900	0	121,040
Community Facilities - Shire Wide	1,012,462	58,500	442,000	628,962
Community Facilities - Rural North	1,368	600	0	1,968
Community Facilities - Rural South	110,006	5,200	0	115,206
Car Parking	1,506,879	16,700	0	1,523,579
Carparking - Byron Bay	1,321,723	12,700	0	1,334,423
Carparking - Mullumbimby	5,925	4,000	0	9,925
Carparking - Bangalow	(33)	0	0	0
Carparking - Brunswick Heads	179,264	0	0	179,264
Bikeways	1,142,493	84,700	224,000	1,003,193
Bikeways - Byron Bay	227,295	38,300	64,200	201,395
Bikeways - Bangalow	275,497	5,000	0	280,497
Bikeways - Mullumbimby	318,153	27,600	0	345,753
Bikeways - Ocean Shores	150,122	3,600	99,700	54,022
Bikeways - Brunswick Heads	18,386	800	0	19,186
Bikeways - Shire Wide	41,669	3,800	60,100	(14,631)
Bikeways - Rural North	14,487	700	0	15,187
Bikeways - Rural South	96,883	4,900	0	101,783
Road Upgrading	3,849,953	313,100	440,000	3,723,053
Urban Roads - Byron Bay	1,835,064	182,300	341,400	1,675,964
Urban Roads - Bangalow	1,284,969	53,000	68,600	1,269,369
Urban Roads - Mullumbimby	497,645	43,300	0	540,945
Urban Roads - Ocean Shores	48,936	18,100	0	67,036
Urban Roads - Brunswick Heads	182,867	3,500	30,000	156,367
Urban Roads - Batsons Quarry	471	12,900	0	13,371
Rural Roads	1,484,292	163,600	295,600	1,352,292
Rural Roads - Mudges Quarry	17,525	300	0	17,825
Rural Roads - Leela Quarry	4,012	0	0	4,012
Rural Roads - Myocum Quarry (Council)	18,134	2,300	0	20,434
Rural Roads - Rural	1,441,217	161,000	295,600	1,306,617
Rural Roads - Shire Wide	3,404	0	0	3,404
Civic & Urban Improvements	790,931	47,100	279,100	558,931
Civic & Urban Improvements - Byron Bay	257,566	26,400	174,000	109,966
Civic & Urban Improvements - Bangalow	198,379	11,600	0	209,979
Civic & Urban Improvements - Mullumbimby	108,074	1,700	11,800	97,974
Civic & Urban Improvements - Ocean Shores	132,530	2,700	0	135,230
Civic & Urban Improvements - Brunswick Heads	13,970	200	13,300	870
Civic & Urban Improvements - Rural	76,605	4,500	80,000	1,105
Civic & Urban Improvements - Broken Head Bus Shelter	3,807	0	0	3,807
Council Administration	417,787	87,200	150,400	354,587
Shire Support Facilities	263,970	9,800	165,000	108,770
Section 94 A Levy	782,313	99,100	487,100	394,313
<b>Total Current Plan</b>	<b>16,397,586</b>	<b>1,400,000</b>	<b>3,587,900</b>	<b>14,209,719</b>

**2019/2020 Budget Review as at 31st December 2019**  
**Restricted Assets Schedule**  
**All Funds**

Description	Opening Balance 1-Jul-19	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-20
<b>SPECIFIC PURPOSE GRANTS &amp; CONTRIBUTIONS</b>				
<b>Sustainable Environment &amp; Economy</b>				
Local Heritage Advisory service	0	17,000	17,000	0
Byron Habitat Corridors	9,809	0	9,800	0
OEH Saving our Species Iconic Koala	6,146	0	6,100	0
Flying Fox Improvement Grant	15,900	0	15,900	0
2019 Flying Fox Grant Pgm, Paddys Ck Yr1	28,000	0	28,000	0
Small Farms, Small Grants	50,000	0	50,000	0
<b>Infrastructure Services</b>				
Old pacific Highway Maintenance	464,237	0	242,300	221,937
RTA Funding	0	17,988,800	17,988,800	0
Roads to Recovery	0	2,759,400	2,759,400	0
Open Tallow Creek Mouth	5,759	0	0	5,759
Natural Disaster Restricted Funding	16,520	0	0	16,520
Country Passenger Trans Infrastructure Gr	24,836	0	24,800	0
Stronger Country Communities - Waterlily Park	0	142,300	142,300	0
Fisheries Grant - Johnsons Lane	65,030	19,500	84,500	0
Waterlily Park	60,640	0	60,600	0
Crime Prevention Lighting Grant	75,000	0	75,000	0
2017-19 CPTIGS Bus Shelters	6,000	97,000	97,000	6,000
SCCF - Byron Shire Flood Warning Network	75,600	167,500	243,100	0
SCCF - Mullum War Widows Cottage Refurb	59,800	132,500	192,300	0
SCCF - Refurb of Mullum Museum Buildings	8,100	39,600	47,700	0
SCCF - Mullum Drill Hall Refurbishment	47,600	98,400	146,000	0
SCCF - Mullumbimby Gateway Rep & Renewal	3,900	57,200	61,100	0
SCCF - Connecting Suffolk Park Cyclists	165,000	0	165,000	0
SCCF - Amenities Building Eureka Rec Res	0	38,700	38,700	0
SCCF - Lone Goat Gallery Refurbishment	0	66,000	66,000	0
Byron Bay Bypass - Sydney Trains	44,200	0	0	44,200
Bangalow Rd at Tinterbox Rd Talofa	6,800	231,100	237,900	0
Cycleway - Bangalow Rd/Broken Head Rd	0	335,000	335,000	0
Bridge - South Arm	0	1,063,500	1,063,500	0
Byron Creek Bridge	0	200,000	200,000	0
Byron Bay High School Turnaround Arakawal Court	0	350,000	350,000	0
Safer Roads Program - Jonson Street	0	3,500	3,500	0
REPAIR Project - Ewingsdale Road	0	155,000	155,000	0
Brunswick Heads Boat Ramp	0	500,000	500,000	0
North Byron FRMS&P	0	11,900	11,900	0
2019 ECG Other Projects	0	595,000	595,000	0
2019 ECG Major Patching Program	0	600,000	600,000	0
2019 ECG Pavement Asphalt Overlay Program	0	1,000,000	1,000,000	0
2019 ECG Reseal Program	0	1,000,000	1,000,000	0
2019 ECG Open Space Projects	0	400,000	400,000	0
2019 ECG Mullumbimby School Bus Shelters	0	0	0	0
<b>Waste Management Services</b>				
Litter Prevention Grant	80,641	0	0	80,641
<b>Corporate &amp; Community Services</b>				
Library - Local priority grant	13,200	57,700	67,900	3,000
Aboriginal Cultural Heritage Study	25,000	0	0	25,000
Cook Pioneer Centre	115,400	0	115,400	0
<b>Total Restricted Grants &amp; Contributions</b>	<b>1,473,119</b>	<b>28,126,600</b>	<b>29,196,500</b>	<b>403,058</b>
<b>TOTAL GENERAL FUND</b>	<b>50,068,066</b>	<b>56,361,800</b>	<b>72,575,800</b>	<b>33,853,908</b>

**2019/2020 Budget Review as at 31st December 2019**  
**Restricted Assets Schedule**  
**All Funds**

Description	Opening Balance 1-Jul-19	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-20
<b>WATER FUND</b>				
<b>RESERVES</b>				
Capital Works	8,324,591	1,306,100	1,817,500	7,813,191
<b>SECTION 64 PLAN</b>				
S64 - Mullumbimby	594,745.64			594,746
S64 - Byron, Bang, Bruns, O/shrs	2,522,354.17	300,000	2,112,400	709,954
<b>TOTAL WATER FUND</b>	<b>11,441,691</b>	<b>1,606,100</b>	<b>3,929,900</b>	<b>9,117,891</b>
<b>SEWER FUND</b>				
<b>RESERVES</b>				
Capital Works	6,392,779	2,759,700	5,537,800	3,614,679
Plant Reserve	773,387	0	0	773,387
<b>SECTION 64 PLAN</b>				
S64 - Bangalow	2,257,124			2,257,124
S64 - Byron, Mullum, Bruns, O/shrs	6,428,048	1,000,000	3,376,300	4,051,748
<b>TOTAL SEWER FUND</b>	<b>15,851,338</b>	<b>3,759,700</b>	<b>8,914,100</b>	<b>10,696,938</b>
<b>TOTAL ALL FUNDS</b>	<b>77,361,095</b>	<b>61,727,600</b>	<b>85,419,800</b>	<b>53,668,737</b>

**2019/2020 Budget Review as at 31st December 2019  
General Manager's Directorate Summary**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
General Managers Program	0	0	0	0	28,000	28,000	28,000	
People & Culture	0	0	0	0	80,400	80,400	80,396	
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>108,400</b>	<b>108,400</b>	<b>108,396</b>	
<b>Operating Expenditure</b>								
General Managers Program	318,400	0	0	0	295,600	614,000	296,930	
People & Culture	15,000	0	0	0	15,000	30,000	(203,604)	
<b>Total Operating Expenditure</b>	<b>333,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>310,600</b>	<b>644,000</b>	<b>93,326</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(333,400)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(202,200)</b>	<b>(535,600)</b>	<b>15,070</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(333,400)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(202,200)</b>	<b>(535,600)</b>	<b>15,070</b>	
<b>Capital Movements</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves	99,400	0	0	0	282,600	382,000	16,373	
Transfer from Unexpended Grants	30,000	0	0	0	0	30,000	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	16,500	0	0	0	0	16,500	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments								
Transfer To Reserves	0	0	0	0	80,400	80,400	0	
Capital Purchases								
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>145,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>202,200</b>	<b>348,100</b>	<b>16,373</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(187,500)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(187,500)</b>	<b>31,443</b>	

## 2019/2020 Budget Review as at 31st December 2019

### Program: General Manager

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Legal Fees Recovered	0	0	0	0	28,000	28,000	28,000	1
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,000</b>	<b>28,000</b>	<b>28,000</b>	
<b>Operating Expenditure</b>								
Employee Costs - General Manager's Office	971,800	0	0	0	0	971,800	518,743	
Operational Costs	109,100	0	0	0	0	109,100	10,299	
Legal Services	489,800	0	0	0	0	489,800	231,901	
Legal Expenses	204,400	0	0	0	295,600	500,000	286,545	1
Media and Communications	56,400	0	0	0	30,000	86,400	5,994	1
Indirect Costs	(1,513,100)	0	0	0	(30,000)	(1,543,100)	(756,552)	1
<b>Total Operating Expenditure</b>	<b>318,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>295,600</b>	<b>614,000</b>	<b>296,930</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(318,400)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(267,600)</b>	<b>(586,000)</b>	<b>(268,930)</b>	
<b>Capital Movements</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves	84,400	0	0	0	267,600	352,000	2,500	1
Transfer from Reserves - Developer Contributions	16,500	0	0	0	0	16,500	0	
Transfer from Unexpended Grants	30,000	0	0	0	0	30,000	0	
<b>Less:- Capital Expenditure</b>								
Transfer To Reserves	0	0	0	0	0	0	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>130,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>267,600</b>	<b>398,500</b>	<b>2,500</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(187,500)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(187,500)</b>	<b>(266,430)</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: People & Culture**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Operating Grants - Human Resources	0	0	0	0	80,400	80,400	80,396	2
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80,400</b>	<b>80,400</b>	<b>80,396</b>	
<b>Operating Expenditure</b>								
People and Culture Salaries	740,000	0	0	0	0	740,000	384,525	
Training and Development	382,800	0	0	0	0	382,800	151,481	
Workers Compensation	700,000	0	0	0	0	700,000	243,459	
Occupational Health & Safety	53,700	0	0	0	15,000	68,700	39,500	2
Employee Leave Entitlements	4,090,700	0	0	0	0	4,090,700	2,052,723	
Superannuation	2,297,600	0	0	0	0	2,297,600	1,233,427	
Other Employee Costs	147,900	0	0	0	12,300	160,200	86,611	2
Indirect Costs	(8,397,700)	0	0	0	(12,300)	(8,410,000)	(4,395,331)	2
<b>Total Operating Expenditure</b>	<b>15,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>30,000</b>	<b>(203,604)</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(15,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>65,400</b>	<b>50,400</b>	<b>284,000</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(15,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>65,400</b>	<b>50,400</b>	<b>284,000</b>	
<b>Capital Movements</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves	15,000	0	0	0	15,000	30,000	13,873	2
<b>Less:- Capital Expenditure</b>								
Transfer To Reserves	0	0	0	0	80,400	80,400	0	2
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>15,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(65,400)</b>	<b>(50,400)</b>	<b>13,873</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>297,873</b>	

**2019/2020 Budget Review as at 31st December 2019**  
**Corporate & Community Services Directorate Summary**

Director: Vanessa Adams

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Councillor Services	0	0			0	0	0	
General Purpose Revenues	28,501,000	0	(617,200)	0	(282,900)	27,600,900	25,750,908	
Financial Services	135,600	0	0	0	5,000	140,600	68,493	
Information Services	28,400	0	0	0	0	28,400	18,384	
Governance Services	27,600	0	0	0	0	27,600	10,379	
Community Development	185,900	0	0	0	50,000	235,900	178,453	
Sandhills	1,682,000	0	0	0	0	1,682,000	750,059	
Other Childrens Services	460,600	0	0	0	0	460,600	175,665	
Public Libraries	62,000	0	0	0	22,700	84,700	0	
<b>Total Operating Revenue</b>	<b>31,083,100</b>	<b>0</b>	<b>(617,200)</b>	<b>0</b>	<b>(205,200)</b>	<b>30,260,700</b>	<b>26,952,341</b>	
<b>Operating Expenditure</b>								
Councillor Services	925,100	0	3,600	0	(1,700)	927,000	562,481.32	
General Purpose Revenues	0	0	0	0	0	0	0.00	
Financial Services	(967,900)	0	0	0	5,000	(962,900)	(427,692.22)	
Information Services	182,100	0	0	0	(33,000)	149,100	286,306.13	
Governance Services	197,000	0	(62,200)	0	0	134,800	315,412.03	
Community Development	3,310,200	0	165,000	0	(89,100)	3,386,100	1,597,169.84	
Sandhills	1,873,800	0	(6,500)	0	500	1,867,800	859,651.50	
Other Childrens Services	556,700	0	0	0	300	557,000	268,558.29	
Public Libraries	1,978,000	0	0	0	700	1,978,700	979,533.48	
<b>Total Operating Expenditure</b>	<b>8,055,000</b>	<b>0</b>	<b>99,900</b>	<b>0</b>	<b>(117,300)</b>	<b>8,037,600</b>	<b>4,441,420</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>23,028,100</b>	<b>0</b>	<b>(717,100)</b>	<b>0</b>	<b>(87,900)</b>	<b>22,223,100</b>	<b>22,510,921</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>23,028,100</b>	<b>0</b>	<b>(717,100)</b>	<b>0</b>	<b>(87,900)</b>	<b>22,223,100</b>	<b>22,510,921</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	2,663,200	0	849,100	0	(41,400)	3,470,900	485,325	
Transfer from Reserves - Developer Contributions	0	0	165,000	0	0	165,000	46,413	
Transfer from Reserves - Unexpended Grants	125,600	0	0	0	0	125,600	0	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	0	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	30,000	0	0	0	27,700	57,700	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	390,500	0	0	0	0	390,500	0	
Transfer To Reserves	4,374,000	0	62,200	0	(122,600)	4,313,600	3,474,700	
Transfer To Capital Grants and Contributions	0	0	0	0	0	0	0	
Transfer To Unexpended Loans	0	0	0	0	0	0	0	
Capital Purchases	52,400	0	7,000	0	27,700	87,100	23,330	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(1,998,100)</b>	<b>0</b>	<b>944,900</b>	<b>0</b>	<b>81,200</b>	<b>(972,000)</b>	<b>(2,966,293)</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>21,030,000</b>	<b>0</b>	<b>227,800</b>	<b>0</b>	<b>(6,700)</b>	<b>21,251,100</b>	<b>19,544,628</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Councillor Services**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Expenditure</b>								
Mayoral Expenses	52,200	0	0	0	0	52,200	24,383	
Councillor Expenses	311,200	0	0	0	0	311,200	142,048	
Other Civic Expenses	68,700	0	0	0	0	68,700	47,491	
Governance Contributions	213,600	0	3,600	0	(2,300)	214,900	209,711	3
Mayors Discretionary Allowance	3,900	0	0	0	0	3,900	1,100	
Indirect Costs	275,500	0	0	0	600	276,100	137,748	3
<b>Total Operating Expenditure</b>	<b>925,100</b>	<b>0</b>	<b>3,600</b>	<b>0</b>	<b>(1,700)</b>	<b>927,000</b>	<b>562,481</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(925,100)</b>	<b>0</b>	<b>(3,600)</b>	<b>0</b>	<b>1,700</b>	<b>(927,000)</b>	<b>(562,481)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(925,100)</b>	<b>0</b>	<b>(3,600)</b>	<b>0</b>	<b>1,700</b>	<b>(927,000)</b>	<b>(562,481)</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	5,000	0	0	0	0	5,000	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(920,100)</b>	<b>0</b>	<b>(3,600)</b>	<b>0</b>	<b>1,700</b>	<b>(922,000)</b>	<b>(562,481)</b>	



**2019/2020 Budget Review as at 31st December 2019**

**Program: General Purpose Revenues**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
General Rates	24,820,500	0	0	0	26,200	24,846,700	24,832,497	
Abandonments - Pensioners (S. 575)	(420,000)	0	0	0	8,000	(412,000)	(389,637)	
Extra Charges General Rates	62,300	0	0	0	25,000	87,300	51,811	
Postponed Rates	(15,700)	0	0	0	0	(15,700)	20,396	
General Purpose Grants	2,460,800	0	(617,200)	0	0	1,843,600	1,024,146	
Interest on Investments - Operating Funds	1,136,600	0	0	0	(150,000)	986,600	79,442	4
Interest on Investments - Section 94	456,500	0	0	0	(192,100)	264,400	132,252	4
<b>Total Operating Revenue</b>	<b>28,501,000</b>	<b>0</b>	<b>(617,200)</b>	<b>0</b>	<b>(282,900)</b>	<b>27,600,900</b>	<b>25,750,908</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>28,501,000</b>	<b>0</b>	<b>(617,200)</b>	<b>0</b>	<b>(282,900)</b>	<b>27,600,900</b>	<b>25,750,908</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>28,501,000</b>	<b>0</b>	<b>(617,200)</b>	<b>0</b>	<b>(282,900)</b>	<b>27,600,900</b>	<b>25,750,908</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	792,000	0	850,600	0	0	1,642,600	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	46,413	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments						0		
Transfer To Reserves	4,314,000	0	0	0	(192,100)	4,121,900	3,474,700	4
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(3,522,000)</b>	<b>0</b>	<b>850,600</b>	<b>0</b>	<b>192,100</b>	<b>(2,479,300)</b>	<b>(3,474,700)</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>24,979,000</b>	<b>0</b>	<b>233,400</b>	<b>0</b>	<b>(90,800)</b>	<b>25,121,600</b>	<b>22,276,208</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Financial Services**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Fees and Charges - Financial Services	135,600	0	0	0	5,000	140,600	68,493	
Grants & Contributions	0	0	0	0	0	0	0	
<b>Total Operating Revenue</b>	<b>135,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>140,600</b>	<b>68,493</b>	
<b>Operating Expenditure</b>								
Expenditure Control and Statutory Reporting	846,800	0	0	0	0	846,800	434,869	5
Rates Control and Debt Recovery	318,400	0	0	0	0	318,400	200,586	5
Debt Servicing Costs	78,000	0	0	0	0	78,000	42,455	
Indirect Costs	(2,211,100)	0	0	0	5,000	(2,206,100)	(1,105,602)	5
<b>Total Operating Expenditure</b>	<b>(967,900)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>(962,900)</b>	<b>(427,692)</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>1,103,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,103,500</b>	<b>496,185</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>1,103,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,103,500</b>	<b>496,185</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	528,600	0	0	0	0	528,600	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	226,400	0	0	0	0	226,400	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>302,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>302,200</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>1,405,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,405,700</b>	<b>496,185</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Information Services**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Information Technology - Other Income	0	0	0	0	0	0	3,000	
Information Technology - Fees and Charges	28,400	0	0	0	0	28,400	15,384	
<b>Total Operating Revenue</b>	<b>28,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,400</b>	<b>18,384</b>	
<b>Operating Expenditure</b>								
Salaries and Oncosts	854,600	0	0	0	0	854,600	484,880	
Software Maintenance Other	657,900	0	0	0	(1,700)	656,200	542,245	6
Software Maintenance EDMS	102,000	0	0	0	0	102,000	53,219	
Hardware Maintenance	348,200	0	0	0	30,000	378,200	185,793	6
Operating Expenses - IT and GIS	26,600	0	0	0	0	26,600	13,976	
Administration/Customer Service	194,000	0	0	0	0	194,000	161,520	
Records Management	344,000	0	0	0	0	344,000	113,683	
Non-Core Services	122,500	0	0	0	0	122,500	50,565	
IT Strategic Plan Actions	520,100	0	0	0	(63,000)	457,100	174,791	6
Debt Servicing	5,600	0	0	0	0	5,600	2,334	
Indirect Costs	(2,993,400)	0	0	0	1,700	(2,991,700)	(1,496,700)	6
<b>Total Operating Expenditure</b>	<b>182,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(33,000)</b>	<b>149,100</b>	<b>286,306</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(153,700)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,000</b>	<b>(120,700)</b>	<b>(267,922)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(153,700)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,000</b>	<b>(120,700)</b>	<b>(267,922)</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	148,100	0	0	0	(33,000)	115,100	43,750	6
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	59,300	0	0	0	0	59,300	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>88,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(33,000)</b>	<b>55,800</b>	<b>43,750</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(64,900)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(64,900)</b>	<b>(224,172)</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Corporate Services**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Fees and Charges - Administration	17,100	0	0	0	0	17,100	10,379	
Other - User Fees and Charges	10,500	0	0	0	0	10,500	0	
<b>Total Operating Revenue</b>	<b>27,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,600</b>	<b>10,379</b>	
<b>Operating Expenditure</b>								
Customer Service	549,500				0	549,500	256,963	
Corporate Governance	718,100	0	0	0	22,000	740,100	305,360	7
Leasing Services	0	0	0	0	0	0	0	
Strategic Procurement	128,500	0	0	0	0	128,500	93,474	
Directorate - Corporate and Community Services	312,800	0	0	0	0	312,800	177,282	
Governance	155,800	0	0	0	0	155,800	56,304	
Insurance Premiums	682,000	0	(62,200)	0	0	619,800	636,597	
Risk Management - Operating Expenses	133,600	0	0	0	0	133,600	31,079	
Indirect Costs	(2,483,300)	0	0	0	(22,000)	(2,505,300)	(1,241,646)	7
<b>Total Operating Expenditure</b>	<b>197,000</b>	<b>0</b>	<b>(62,200)</b>	<b>0</b>	<b>0</b>	<b>134,800</b>	<b>315,412</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(169,400)</b>	<b>0</b>	<b>62,200</b>	<b>0</b>	<b>0</b>	<b>(107,200)</b>	<b>(305,033)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(169,400)</b>	<b>0</b>	<b>62,200</b>	<b>0</b>	<b>0</b>	<b>(107,200)</b>	<b>(305,033)</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	169,400	0	0	0	0	169,400	28,883	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Transfer To Reserves	60,000	0	62,200	0	0	122,200	0	
Capital Purchases	0	0	0	0	0	0	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>109,400</b>	<b>0</b>	<b>(62,200)</b>	<b>0</b>	<b>0</b>	<b>47,200</b>	<b>28,883</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(60,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(60,000)</b>	<b>(276,150)</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Community Development**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Operating Grants - Community Development	1,300	0	0	0	0	1,300	0	
Fees and Charges - Community Development	0	0	0	0	0	0	861	
Byron Bay Senior Citizens Hall	9,100	0	0	0	0	9,100	12,101	
Mullum Civic Hall	37,700	0	0	0	0	37,700	21,795	
B'wick Mem. Hall	13,000	0	0	0	0	13,000	13,992	
B'wick Valley Com Centre	40,600	0	0	0	0	40,600	31,630	
Suffolk Park Comm. Hall	15,200	0	0	0	0	15,200	10,425	
South Golden Beach Community Centre	11,200	0	0	0	0	11,200	14,514	
Ocean Shores Community Centre GST Contribution	42,400	0	0	0	0	42,400	4,232	
Byron Bay Library Exhibition Space S355 Committee	11,100	0	0	0	50,000	61,100	68,577	
Mullumbimby Pioneer Centre	3,200	0	0	0	0	3,200	0	
Bangalow Heritage House S355 Committee	1,100	0	0	0	0	1,100	326	
<b>Total Operating Revenue</b>	<b>185,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>235,900</b>	<b>178,453</b>	
<b>Operating Expenditure</b>								
Community Development and Assistance	906,200	0	0	0	(19,500)	886,700	287,583	8
Community Buildings Maint - Special Rate Program	1,141,900	0	165,000	0	(111,400)	1,195,500	669,613	8
Bangalow Heritage House S355 Committee	1,100	0	0	0	0	1,100	305	
Ocean Shores Community Centre	42,400	0	0	0	0	42,400	4,488	
Community Wellbeing Projects	315,800	0	0	0	33,000	348,800	128,344	8
S355 Administration	5,000	0	0	0	0	5,000	332	
Byron Bay Senior Citizens Hall	9,100	0	0	0	0	9,100	5,448	
Mullumbimby Pioneer Centre	3,200	0	0	0	0	3,200	177	
Byron Bay Library Exhibition Space S355 Committee	68,200	0	0	0	0	68,200	49,282	
Mullumbimby Civic Hall	37,700	0	0	0	0	37,700	40,050	
Brunswick Memorial Hall	13,000	0	0	0	0	13,000	6,648	
Brunswick Valley Community Centre	40,600	0	0	0	0	40,600	18,674	
Suffolk Park Community Hall	15,200	0	0	0	0	15,200	15,748	
South Golden Beach	11,200	0	0	0	0	11,200	5,730	
Section 356 Donations and Activities	437,700	0	0	0	7,800	445,500	235,838	8
Governance Contributions	14,600	0	0	0	0	14,600	5,262	
Indirect Costs	247,300	0	0	0	1,000	248,300	123,648	8
<b>Total Operating Expenditure</b>	<b>3,310,200</b>	<b>0</b>	<b>165,000</b>	<b>0</b>	<b>(89,100)</b>	<b>3,386,100</b>	<b>1,597,170</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(3,124,300)</b>	<b>0</b>	<b>(165,000)</b>	<b>0</b>	<b>139,100</b>	<b>(3,150,200)</b>	<b>(1,418,717)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(3,124,300)</b>	<b>0</b>	<b>(165,000)</b>	<b>0</b>	<b>139,100</b>	<b>(3,150,200)</b>	<b>(1,418,717)</b>	
<b>Capital Movements</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	962,600	0	0	0	(8,400)	954,200	389,361	8
Transfer from Reserves - Developer Contributions	0	0	165,000	0	0	165,000	0	
Transfer from Reserves - Unexpended Grants	115,400	0	0	0	0	115,400	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer to Reserves	0	0	0	0	69,500	69,500	0	8
Transfer To Capital Grants and Contributions	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>1,078,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(77,900)</b>	<b>1,165,100</b>	<b>389,361</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(2,046,300)</b>	<b>0</b>	<b>(165,000)</b>	<b>0</b>	<b>61,200</b>	<b>(1,985,100)</b>	<b>(1,029,356)</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Sandhills**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Sandhills Operating Grants	795,800	0	0	0	0	795,800	464,034	
Fees and Charges - Sandhills	886,200	0	0	0	0	886,200	286,025	
<b>Total Operating Revenue</b>	<b>1,682,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,682,000</b>	<b>750,059</b>	
<b>Operating Expenditure</b>								
Sandhills - Salaries & Overheads	2,000	0	0	0	0	2,000	229	
Sandhills - Operating Expenses	1,708,300	0	(6,500)	0	0	1,701,800	777,673	
Indirect Costs	163,500	0	0	0	500	164,000	81,750	9
<b>Total Operating Expenditure</b>	<b>1,873,800</b>	<b>0</b>	<b>(6,500)</b>	<b>0</b>	<b>500</b>	<b>1,867,800</b>	<b>859,651.50</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(191,800)</b>	<b>0</b>	<b>6,500</b>	<b>0</b>	<b>(500)</b>	<b>(185,800)</b>	<b>(109,592)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(191,800)</b>	<b>0</b>	<b>6,500</b>	<b>0</b>	<b>(500)</b>	<b>(185,800)</b>	<b>(109,592)</b>	
<b>Capital Movements</b>								
Add:- Capital Income								
Transfer from Reserves - Internal Reserves	34,700	0	(1,500)	0	0	33,200	12,335	
Capital Grants and Contributions	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer to Reserves	0	0	0	0	0	0	0	
Capital Purchases	6,400	0	7,000	0	0	13,400	12,335	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>28,300</b>	<b>0</b>	<b>(8,500)</b>	<b>0</b>	<b>0</b>	<b>19,800</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(163,500)</b>	<b>0</b>	<b>(2,000)</b>	<b>0</b>	<b>(500)</b>	<b>(166,000)</b>	<b>(109,592)</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Other Childrens Services**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Grant Income - Byron Bay Services	129,000	0	0	0	0	129,000	47,689	
Grant Income - Brunswick Heads Services	92,200	0	0	0	0	92,200	41,593	
Grant Income - Mullumbimby	54,800	0	0	0	0	54,800	22,258	
After School Care Operating Grants - Brunswick	184,600	0	0	0	0	184,600	64,125	
<b>Total Operating Revenue</b>	<b>460,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>460,600</b>	<b>175,665</b>	
<b>Operating Expenditure</b>								
Byron Bay OSHC	154,900	0	0	0	0	154,900	81,098	
Brunswick Heads OSHC	168,600	0	0	0	0	168,600	60,186	
Outside of School Hours Care	38,700	0	0	0	0	38,700	22,213	
Mullumbimby OSHC	105,200	0	0	0	0	105,200	60,409	
Support Services Costs Allocated	89,300	0	0	0	300	89,600	44,652	10
<b>Total Operating Expenditure</b>	<b>556,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>557,000</b>	<b>268,558</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(96,100)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(300)</b>	<b>(96,400)</b>	<b>(92,893)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(96,100)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(300)</b>	<b>(96,400)</b>	<b>(92,893)</b>	
<b>Capital Movements</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	6,800	0	0	0	0	6,800	0	
<b>Less:- Capital Expenditure</b>								
Transfer to Reserves	0	0	0	0	0	0	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>6,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,800</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(89,300)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(300)</b>	<b>(89,600)</b>	<b>(92,893)</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Library Services**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Operating Grants - Libraries	62,000	0	0	0	22,700	84,700	0	11
<b>Total Operating Revenue</b>	<b>62,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,700</b>	<b>84,700</b>	<b>0</b>	
<b>Operating Expenditure</b>								
Administration Expenses - Libraries	1,383,200	0	0	0	0	1,383,200	687,850	
Library Maintenance and Overheads	200,300	0	0	0	0	200,300	93,935	
Debt Servicing	296,100	0	0	0	0	296,100	148,549	
Indirect Costs	98,400	0	0	0	700	99,100	49,200	11
Support Services Costs								
<b>Total Operating Expenditure</b>	<b>1,978,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>	<b>1,978,700</b>	<b>979,533</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(1,916,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,000</b>	<b>(1,894,000)</b>	<b>(979,533)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(1,916,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,000</b>	<b>(1,894,000)</b>	<b>(979,533)</b>	
<b>Capital Movements</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	16,000	0	0	0	0	16,000	10,995	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	10,200	0	0	0	0	10,200	0	
Capital Grants and Contributions	30,000	0	0	0	27,700	57,700	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	104,800	0	0	0	0	104,800	0	
Transfer to Reserves			0		0	0	0	
Transfer to Capital Grants and Contributions					0	0	0	
Capital Purchases	46,000	0	0	0	27,700	73,700	10,995	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(94,600)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(94,600)</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(2,010,600)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,000</b>	<b>(1,988,600)</b>	<b>(979,533)</b>	



## 2019/2020 Budget Review as at 31st December 2019

### Infrastructure Services Directorate Summary

Director: Phil Holloway

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19
<b>Operating Revenue</b>							
Supervision & Administration	0	0	0	0	0	0	0
Asset Management Planning	0	0	0	0	0	0	0
Projects & Commercial Development	0	0	0	0	0	0	0
Emergency Services	150,000	0	44,200	0	0	194,200	168,132.99
Depot Services and Fleet Management	3,346,600	0	0	0	0	3,346,600	1,772,157.57
Local Roads and Drainage	4,489,900	0	0	0	92,100	4,582,000	2,369,644.03
Roads and Traffic Authority	662,400	0	198,600	0	0	861,000	430,500.09
Open Spaces and Recreation	889,700	0	0	0	13,700	903,400	533,304.03
Quarries	0	0	0	0	0	0	0.00
Waste & Recycling Services	10,530,900	0	6,400	0	80,000	10,617,300	8,656,020.84
Cavanbah Centre	322,100	0	0	0	4,000	326,100	168,878.65
First Sun Holiday Park	3,060,500	0	0	0	0	3,060,500	1,550,631.02
Suffolk Park Holiday Park	946,500	0	0	0	0	946,500	429,684.01
Facilities Management	913,700	0	0	0	36,400	950,100	411,783.02
<b>Total Operating Revenue</b>	<b>25,312,300</b>		<b>249,200</b>	<b>0</b>	<b>226,200</b>	<b>25,787,700</b>	<b>16,490,736</b>
<b>Operating Expenditure</b>							
Supervision & Administration	109,700	0	0	0	0	109,700	(97,985)
Asset Management Planning	165,100	0	0	0	0	165,100	60,767
Projects & Commercial Development	354,100	0	0	0	200	354,300	168,236
Emergency Services	794,800	0	44,200	0	500	839,500	695,950
Depot Services and Fleet Management	2,688,000	0	0	0	1,100	2,689,100	1,516,250
Local Roads and Drainage	9,083,500	0	72,100	0	195,700	9,351,300	4,585,480
Roads and Traffic Authority	1,067,200	0	198,600	0	600	1,266,400	578,609
Open Spaces and Recreation	5,833,300	0	9,500	0	4,400	5,847,200	3,458,647
Quarries	0	0	0	0	0	0	15,499
Waste & Recycling Services	9,646,000	0	37,400	0	672,100	10,355,500	4,546,420
Cavanbah Centre	859,400	0	0	0	800	860,200	573,335
First Sun Holiday Park	2,545,900	0	0	0	900	2,546,800	1,235,717
Suffolk Park Holiday Park	938,300	0	0	0	300	938,600	391,523
Facilities Management	4,348,700	0	0	0	199,300	4,548,000	2,295,536
<b>Total Operating Expenditure</b>	<b>38,434,000</b>	<b>0</b>	<b>361,800</b>	<b>0</b>	<b>1,075,900</b>	<b>39,871,700</b>	<b>20,023,984</b>
<b>Operating Result - Surplus/(Deficit)</b>	<b>(13,121,700)</b>	<b>0</b>	<b>(112,600)</b>	<b>0</b>	<b>(849,700)</b>	<b>(14,084,000)</b>	<b>(3,533,248)</b>
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(13,121,700)</b>	<b>0</b>	<b>(112,600)</b>	<b>0</b>	<b>(849,700)</b>	<b>(14,084,000)</b>	<b>(3,533,248)</b>
<b>CAPITAL MOVEMENTS</b>							
<b>Add:- Capital Income</b>							
Transfer from Reserves - Internal Reserves	25,913,700	0	682,300	151,200	747,100	27,494,300	3,275,886
Transfer from Reserves - Developer Contributions	3,283,400	0	429,700	42,000	(363,600)	3,391,500	7,921
Transfer from Reserves - Unexpended Grants	273,900	0	485,600	0	75,000	834,500	212,757
Transfer from Reserves - Unexpended Loans	5,113,300	0	0	0	18,100	5,131,400	0
Loan Income	1,844,000	0	0	0	0	1,844,000	0
Capital Grants and Contributions	23,920,600	0	(107,600)	0	4,238,900	28,051,900	1,906,618
Developer Contributions							
Sale of Assets	0	0	0	0	0	0	0
<b>Less:- Capital Expenditure</b>							
Loan Principal Repayments	595,100	0	0	0	11,100	606,200	0
Transfer To Reserves	18,525,600	0	0	0	(23,500)	18,502,100	1,746,343
Transfer to Unexpended Grants	0	0	0	0	0	0	387,668
Transfer to Unexpended Loans	1,500,700	0	0	0	0	1,500,700	0
Capital Purchases	41,673,900	0	1,386,900	193,200	4,042,800	47,296,800	29,219,366
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(1,946,400)</b>	<b>0</b>	<b>103,100</b>	<b>0</b>	<b>685,100</b>	<b>(1,158,200)</b>	<b>(25,950,194)</b>
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(15,068,100)</b>	<b>0</b>	<b>(9,500)</b>	<b>0</b>	<b>(164,600)</b>	<b>(15,242,200)</b>	<b>(29,483,442)</b>

**2019/2020 Budget Review as at 31st December 2019**

**Program: Supervision & Administration**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Expenditure</b>								
Directorate - Construction and Maintenance	581,500	0	0	0	0	581,500	351,980	
Asset Management	192,000	0	0	0	0	192,000	56,024	
Open Space & Recreation - Salaries & Oncosts	583,000	0	0	0	0	583,000	247,574	
Depot Services and Management	271,300	0	0	0	0	271,300	53,192	
Design and Survey	478,700	0	0	0	0	478,700	190,768	
Other Operating Expenses	136,300	0	0	0	0	136,300	68,927	
Indirect Costs	(2,133,100)	0	0	0	0	(2,133,100)	(1,066,452)	12
<b>Total Operating Expenditure</b>	<b>109,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>109,700</b>	<b>(97,985)</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(109,700)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(109,700)</b>	<b>97,985</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(109,700)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(109,700)</b>	<b>97,985</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	109,700	0	0	0	0	109,700	0	
Transfer from Reserves - Developer Contributions								
Capital Grants and Contributions	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>109,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>109,700</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>97,985</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Asset Management Planning**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Expenditure</b>								
Section 94 Expenses	133,900	0	0	0	0	133,900	53,650	13
Other Asset Management Planning Costs	123,500	0	0	0	0	123,500	51,114	
Asset Management Planning	493,300	0	0	0	0	493,300	223,529	
Asset Management Software	57,600	0	0	0	0	57,600	54,062	
Indirect Costs	(643,200)	0	0	0	0	(643,200)	(321,588)	
<b>Total Operating Expenditure</b>	<b>165,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>165,100</b>	<b>60,767</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(165,100)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(165,100)</b>	<b>(60,767)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(165,100)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(165,100)</b>	<b>(60,767)</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	31,200	0	0	0	0	31,200	1,200	
Transfer from Reserves - Developer Contributions	133,900	0	0	0	0	133,900	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Sale of Assets	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>165,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>165,100</b>	<b>1,200</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(59,567)</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Projects & Commercial Development**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Expenditure</b>								
Projects & Commercial Development	235,800	0	0	0	0	235,800	117,805	
Other Projects & Commercial Development Expenses	39,800	0	0	0	0	39,800	11,180	
Indirect Costs	78,500	0	0	0	200	78,700	39,252	14
<b>Total Operating Expenditure</b>	<b>354,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>354,300</b>	<b>168,236</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(354,100)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(200)</b>	<b>(354,300)</b>	<b>(168,236)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(354,100)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(200)</b>	<b>(354,300)</b>	<b>(168,236)</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	236,400	0	0	0	(202,400)	34,000	10,962	14
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Sale of Assets	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	197,900	
Capital Purchases	236,400	0	0	0	(202,400)	34,000	0	14
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(186,938)</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(354,100)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(200)</b>	<b>(354,300)</b>	<b>(355,175)</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Emergency Services**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Operating Grants	150,000	0	0	0	0	150,000	143,995	
Other Income	0	0	0	0	0	0	24,138	
Operating Grants	0	0	44,200	0	0	44,200	0	
<b>Total Operating Revenue</b>	<b>150,000</b>	<b>0</b>	<b>44,200</b>	<b>0</b>	<b>0</b>	<b>194,200</b>	<b>168,133</b>	
<b>Operating Expenditure</b>								
Contributions	374,400	0	0	0	0	374,400	374,453	
Telephone Calls	19,200	0	0	0	0	19,200	2,053	
Telephone Rental	5,100	0	0	0	0	5,100	5,237	
Vehicle Petrol and Oil	33,100	0	0	0	0	33,100	11,466	
Vehicle Maintenance and Repairs	21,700	0	0	0	0	21,700	11,926	
Operating Expenses	89,800	0	0	0	0	89,800	89,279	
Combined Local Emergency Management Committee (LEM)	31,900	0	0	0	0	31,900	0	
State Emergency Services	0	0	0	0	0	0	0	
Flood Mitigation	63,400	0	44,200	0	0	107,600	123,434	15
Indirect Costs	156,200	0	0	0	500	156,700	78,102	15
<b>Total Operating Expenditure</b>	<b>794,800</b>	<b>0</b>	<b>44,200</b>	<b>0</b>	<b>500</b>	<b>839,500</b>	<b>695,950</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(644,800)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(500)</b>	<b>(645,300)</b>	<b>(527,817)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(644,800)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(500)</b>	<b>(645,300)</b>	<b>(527,817)</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	48,900	0	0	0	0	48,900	28,900	
Transfer from Reserves - Developer Contributions	0	0	75,600	0	0	75,600	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	0	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	261,900	0	(82,500)	0	0	179,400	0	
<b>Less:- Capital Expenditure</b>								
Capital Purchases	250,000	0	(6,900)	0	0	243,100	240,929	15
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>60,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60,800</b>	<b>(212,029)</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(584,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(500)</b>	<b>(584,500)</b>	<b>(739,845)</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Depot & Fleet Management**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Depot Services - Fees and Charges - External	5,600	0	0	0	0	5,600	1,271	
Fleet Management - Contributions	261,000	0	0	0	0	261,000	117,372	
Depot Services - Fees and Charges - Internal	302,100	0	0	0	0	302,100	151,044	
Fleet Management - Fees and Charges	2,777,900	0	0	0	0	2,777,900	1,502,470	
<b>Total Operating Revenue</b>	<b>3,346,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,346,600</b>	<b>1,772,158</b>	
<b>Operating Expenditure</b>								
Depot Operating Expenses	468,000	0	0	0	0	468,000	308,370	
Fleet Management Operating Expenses	77,200	0	0	0	0	77,200	18,600	
Plant Running Expense (Ausfleet)	0	0	0	0	0	0	78,335	
Plant Running Expense Control	1,723,400	0	0	0	0	1,723,400	871,195	
Indirect Costs - Fleet Management	419,400	0	0	0	1,100	420,500	209,700	16
<b>Total Operating Expenditure</b>	<b>2,688,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,100</b>	<b>2,689,100</b>	<b>1,516,250</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>658,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,100)</b>	<b>657,500</b>	<b>255,907</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>658,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,100)</b>	<b>657,500</b>	<b>255,907</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	820,000	0	0	0	501,100	1,321,100	0	16
<b>Less:- Capital Expenditure</b>								
Transfer To Reserves	658,600	0	0	0	0	658,600	0	
Capital Purchases	820,000	0	0	0	500,000	1,320,000	0	16
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(658,600)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,100</b>	<b>(657,500)</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>255,907</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Local Roads & Drainage**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Operating Grants	54,400	0	0	0	0	54,400	0	
Paid Parking Income	3,600,000	0	0	0	0	3,600,000	1,703,537	
Stormwater Management Service Charge	296,500	0	0	0	0	296,500	301,891	
Coupon Parking Resident Stickers	500,000	0	0	0	0	500,000	262,478	
Fees and Charges	9,000	0	0	0	0	9,000	4,439	
Private Works Income	30,000	0	0	0	92,100	122,100	97,300	
<b>Total Operating Revenue</b>	<b>4,489,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>92,100</b>	<b>4,582,000</b>	<b>2,369,644</b>	
<b>Operating Expenditure</b>								
Urban Drainage Maintenance - Planned	484,000	0	0	0	0	484,000	219,706	
Urban Drainage Maintenance - Unplanned	0	0	0	0	0	0	88,165	
Rural Drainage Maintenance - Planned	310,300	0	0	0	0	310,300	68,420	
Urban Roads Maintenance - Planned	518,900	0	0	0	0	518,900	489,833	
Urban Roads Cleaning - Planned	296,400	0	0	0	0	296,400	151,555	
Lighting - Planned	361,700	0	0	0	75,000	436,700	369,888	17
CCTV	51,700	0	0	0	0	51,700	8,937	
Sealed Rural Roads - Planned	1,631,100	0	0	0	0	1,631,100	489,377	
Unsealed Rural Roads - Planned	514,200	0	0	0	0	514,200	281,852	
Bridge Maintenance - Planned	102,900	0	0	0	0	102,900	21,299	
Footpaths - Planned	57,900	0	0	0	0	57,900	14,839	
Sign Maintenance - Planned	210,300	0	0	0	0	210,300	119,715	
Private Works	30,000	0	0	0	92,100	122,100	26,690	
Paid Parking Expenses	1,228,800	0	0	0	0	1,228,800	423,965	
Other Expenses - Planned	283,400	0	12,100	0	52,100	347,600	410,064	17
Debt Servicing Costs	401,000	0	0	0	(32,500)	368,500	150,920	17
Indirect Costs	2,418,300	0	0	0	9,000	2,427,300	1,209,150	17
Byron Bay Stormwater Drainage Maintenance	182,600	0	0	0	0	182,600	5,544	
Brunswick Heads Paid Parking	0	0	60,000	0	0	60,000	35,562	
<b>Total Operating Expenditure</b>	<b>9,083,500</b>	<b>0</b>	<b>72,100</b>	<b>0</b>	<b>195,700</b>	<b>9,351,300</b>	<b>4,585,480</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(4,593,600)</b>	<b>0</b>	<b>(72,100)</b>	<b>0</b>	<b>(103,600)</b>	<b>(4,769,300)</b>	<b>(2,215,836)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(4,593,600)</b>	<b>0</b>	<b>(72,100)</b>	<b>0</b>	<b>(103,600)</b>	<b>(4,769,300)</b>	<b>(2,215,836)</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	9,099,900	0	68,800	(342,200)	(323,700)	8,502,800	1,649,261.56	17
Transfer from Reserves - Developer Contributions	1,372,000	0	469,700	0	(363,600)	1,478,100	7,921.00	17
Transfer from Reserves - Unexpended Grants	273,900	0	230,000	0	75,000	578,900	213,582.63	17
Transfer from Reserves - Unexpended Loans	3,803,900	0	0	0	0	3,803,900	0.00	
Loan income	1,844,000	0	0	0	0	1,844,000	0.00	
Capital Grants and Contributions	22,628,900	0	(225,000)	0	3,838,900	26,242,800	1,695,092.32	17
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	203,700	0	0	0	11,100	214,800	0	17
Transfer To Reserves	6,402,900	0	0	0	0	6,402,900	1,465,200	
Transfer to Unexpended Grants	0	0	0	0	0	0	387,668	
Transfer to Unexpended Loans	1,500,700	0	0	0	0	1,500,700	0	
Capital Purchases	33,574,500	0	399,400	(342,200)	3,275,200	36,906,900	25,694,099.60	17
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(2,659,200)</b>	<b>0</b>	<b>144,100</b>	<b>0</b>	<b>(59,700)</b>	<b>(2,574,800)</b>	<b>(23,981,110)</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(7,252,800)</b>	<b>0</b>	<b>72,000</b>	<b>0</b>	<b>(163,300)</b>	<b>(7,344,100)</b>	<b>(26,196,946)</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: RMS**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
External Contributions	662,400	0	198,600	0	0	861,000	430,500	
<b>Total Operating Revenue</b>	<b>662,400</b>	<b>0</b>	<b>198,600</b>	<b>0</b>	<b>0</b>	<b>861,000</b>	<b>430,500</b>	
<b>Operating Expenditure</b>								
Regional Road 306 - Planned	296,500	0	5,100	0	0	301,600	32,920	
Regional Roads 545 - Planned	293,600	0	193,500	0	0	487,100	199,598	
Regional Roads 679 - Planned	47,600	0	0	0	0	47,600	66,684	
Regional Roads 689 - Planned	24,700	0	0	0	0	24,700	77,008	
Indirect Costs	404,800	0	0	0	600	405,400	202,398	18
Natural Disaster Jan 2015	0	0	0	0	0	0	0	
Natural Disaster June 2016	0	0	0	0	0	0	0	
Natural Disaster 31 March 2017	0	0	0	0	0	0	0	
<b>Total Operating Expenditure</b>	<b>1,067,200</b>	<b>0</b>	<b>198,600</b>	<b>0</b>	<b>600</b>	<b>1,266,400</b>	<b>578,609</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(404,800)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(600)</b>	<b>(405,400)</b>	<b>(148,109)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(404,800)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(600)</b>	<b>(405,400)</b>	<b>(148,109)</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	155,000	0	0	0	0	155,000	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	0	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	155,000	0	0	0	0	155,000	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Transfer to Unexpended Grants	0	0	0	0	0	0	0	
Capital Purchases	310,000	0	0	0	0	310,000	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(404,800)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(600)</b>	<b>(405,400)</b>	<b>(148,109)</b>	



## 2019/2020 Budget Review as at 31st December 2019

### Program: Open Space and Recreation

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Community - Licence Fees - Temporary	2,200	0	0	0	0	2,200	0	
Operational - Licence Fees - Temporary	7,500	0	0	0	0	7,500	4,595	
Crown - Licence Fees Temporary Use	30,300	0	0	0	0	30,300	10,066	
Other - Licence Fees - Access	116,000	0	0	0	0	116,000	36,063	
Tyagarah Aerodrome	131,200	0	0	0	0	131,200	39,199	
Operating Grants	228,000	0	0	0	3,700	231,700	231,815	
User Charges - Sportsfield Income	10,600	0	0	0	0	10,600	6,878	
User Charges - Tennis Court Income	3,400	0	0	0	0	3,400	614	
Other User Charges	180,500	0	0	0	0	180,500	63,037	
Cemetery Fees and Charges	180,000	0	0	0	10,000	190,000	141,038	
<b>Total Operating Revenue</b>	<b>889,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,700</b>	<b>903,400</b>	<b>533,304</b>	
<b>Operating Expenditure</b>								
Bangalow Pool	0	0	0	0	0	0	0	
Operational Lease/Rental Contracts	13,700	0	0	0	0	13,700	13,462	
Streets and Parks - Planned	390,200	0	0	0	0	390,200	195,096	
Parks & Reserves Maintenance Council	1,787,300	0	0	0	0	1,787,300	1,092,213	
Parks & Reserves Maintenance Crown	227,400	0	0	0	0	227,400	138,078	
Tennis Court Maintenance	5,000	0	0	0	0	5,000	7,470	
Byron Bay Recreational Sports Fields	84,000	0	0	0	0	84,000	79,277	
New Brighton Sports Fields	23,100	0	0	0	0	23,100	21,815	
Suffolk Park Sports Fields	35,300	0	0	0	0	35,300	21,409	
Bangalow Sports Fields	96,300	0	0	0	0	96,300	57,433	
Mullumbimby Recreational Sports Fields	28,200	0	0	0	0	28,200	25,115	
Mullumbimby Pine Avenue Sports Fields	40,200	0	0	0	0	40,200	32,983	
Eureka - Soccer - Crown	1,100	0	0	0	0	1,100	0	
Brunswick Heads Sports Fields	68,600	0	0	0	0	68,600	30,312	
Open Space & Recreation Projects	245,700	0	9,500	0	0	255,200	38,401	
Shara Boulevard	70,600	0	0	0	0	70,600	60,623	
Parks - Other Expenses	319,300	0	0	0	0	319,300	184,597	
Bushfire Hazard Reduction	33,100	0	0	0	0	33,100	1,443	
Cont to Surf Life Saving - Non Inco Crown Res Plan	579,100	0	0	0	0	579,100	582,064	
Natural Disaster PW 4 June 2016	0	0	0	0	0	0	0	
Beach Maintenance	55,200	0	0	0	0	55,200	25,855	
Public Works – Natural Disaster – 31 Mar 2017	0	0	0	0	0	0	0	
OEM – Natural Disaster – 31 March 2017	0	0	0	0	0	0	0	
Byron Bay Cemetery	39,300	0	0	0	0	39,300	23,409	
Mullumbimby Cemetery	118,200	0	0	0	0	118,200	74,509	
Clunes Cemetery	22,700	0	0	0	0	22,700	10,873	
Bangalow Cemetery	43,400	0	0	0	0	43,400	39,243	
Debt Servicing Costs	48,800	0	0	0	0	48,800	23,372	
Indirect Costs	1,126,300	0	0	0	4,400	1,130,700	563,148	19
Aerodrome Costs	121,400	0	0	0	0	121,400	45,162	
BRSCC Legal's and Recovery Costs	0	0	0	0	0	0	0	
Bush Regeneration Team	209,800	0	0	0	0	209,800	71,286	
<b>Total Operating Expenditure</b>	<b>5,833,300</b>	<b>0</b>	<b>9,500</b>	<b>0</b>	<b>4,400</b>	<b>5,847,200</b>	<b>3,458,647</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(4,943,600)</b>	<b>0</b>	<b>(9,500)</b>	<b>0</b>	<b>9,300</b>	<b>(4,943,800)</b>	<b>(2,925,343)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(4,943,600)</b>	<b>0</b>	<b>(9,500)</b>	<b>0</b>	<b>9,300</b>	<b>(4,943,800)</b>	<b>(2,925,343)</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	2,099,000	0	157,000	493,400	0	2,749,400	831,343.81	
Transfer from Reserves - Developer Contributions	1,728,600	0	(40,000)	42,000	0	1,730,600	0	
Transfer from Reserves - Unexpended Grants	0	0	64,500	0	0	64,500	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	364,200	0	374,000	0	400,000	1,138,200	63,744	19
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	86,000	0	0	0	0	86,000	0	
Transfer To Reserves	200,200	0	0	0	0	200,200	46,743	
Transfer to Unexpended Grants	0	0	0	0	0	0	0	
Capital Purchases	3,341,900	0	627,500	605,400	400,000	4,974,800	2,011,611	19
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>563,700</b>	<b>0</b>	<b>(72,000)</b>	<b>(70,000)</b>	<b>0</b>	<b>421,700</b>	<b>(1,163,266)</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(4,379,900)</b>	<b>0</b>	<b>(81,500)</b>	<b>(70,000)</b>	<b>9,300</b>	<b>(4,522,100)</b>	<b>(4,088,609)</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Quarry**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Quarry Income	0	0	0	0	0	0	0	
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Operating Expenditure</b>								
Myocum Quarry Operating Expenses	0	0	0	0	0	0	15,499	
Indirect Costs	0	0	0	0	0	0	0	
<b>Total Operating Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,499</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(15,499)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(15,499)</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	0	0	0	0	0	0	0	
Transfer from Reserves - Developer Contributions								
Capital Grants and Contributions	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(15,499)</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Waste & Recycling**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 43,830	Note
<b>Operating Revenue</b>								
Operating Grants	96,100	0	0	0	0	96,100	58,726	
Fees and Charges - Domestic	4,618,000	0	0	0	0	4,618,000	4,737,511	
Collection & Disposal Charges - External Users	2,271,800	0	6,400	0	0	2,278,200	2,253,061	
Collection & Disposal Charges - Internal Users	390,200	0	0	0	0	390,200	195,825	
Other Income	46,300	0	0	0	0	46,300	23,400	
Waste Disposal Charges - External Customers	3,108,500	0	0	0	80,000	3,188,500	1,387,498	20
<b>Total Operating Revenue</b>	<b>10,530,900</b>	<b>0</b>	<b>6,400</b>	<b>0</b>	<b>80,000</b>	<b>10,617,300</b>	<b>8,656,021</b>	
<b>Operating Expenditure</b>								
Domestic Waste Management	0	0	0	0	0	0	0	
Indirect Costs - Internal Charge	419,800	0	0	0	2,800	422,600	209,898	20
Myocum Landfill	492,800	0	0	0	0	492,800	160,652	
Myocum Transfer Station	4,116,300	0	0	0	0	4,116,300	1,653,071	
Kerbside Collection	3,473,900	0	37,400	0	488,800	4,000,100	1,992,063	20
Other Expenditure	720,600	0	0	0	180,000	900,600	330,858	20
Indirect Costs	300,400	0	0	0	500	300,900	150,198	20
Debt Servicing Costs	122,200	0	0	0	0	122,200	49,680	
<b>Total Operating Expenditure</b>	<b>9,646,000</b>	<b>0</b>	<b>37,400</b>	<b>0</b>	<b>672,100</b>	<b>10,355,500</b>	<b>4,546,420</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>884,900</b>	<b>0</b>	<b>(31,000)</b>	<b>0</b>	<b>(592,100)</b>	<b>261,800</b>	<b>4,109,601</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>884,900</b>	<b>0</b>	<b>(31,000)</b>	<b>0</b>	<b>(592,100)</b>	<b>261,800</b>	<b>4,109,601</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	11,058,700	0	200,000	0	592,100	11,850,800	0	20
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	132,400	0	0	0	0	132,400	0	
Transfer To Reserves	10,530,900	0	0	0	0	10,530,900	0	
Transfer to Unexpended Grants						0	0	
Transfer to Unexpended Loans								
Capital Purchases	1,280,300	0	169,000	0	0	1,449,300	516,227	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(884,900)</b>	<b>0</b>	<b>31,000</b>	<b>0</b>	<b>592,100</b>	<b>(261,800)</b>	<b>(516,227)</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,593,374</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Cavanbah Centre**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Multipurpose Centre Room Hire Charges	99,000	0	0	0	0	99,000	55,967	
Multipurpose Centre Court 1 Hire Charges	80,700	0	0	0	0	80,700	30,580	
Multipurpose Centre Court 2 Hire Charges	49,400	0	0	0	0	49,400	24,032	
Multipurpose Centre Other Charges	83,600	0	0	0	0	83,600	45,939	
Multipurpose Centre Other Income	0	0	0	0	0	0	0	
Sportsfields User Charges	9,400	0	0	0	4,000	13,400	12,361	21
<b>Total Operating Revenue</b>	<b>322,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>326,100</b>	<b>168,879</b>	
<b>Operating Expenditure</b>								
Multipurpose Centre Management Costs	292,900	0	0	0	0	292,900	175,741	
Multipurpose Centre Building Maintenance	28,900	0	0	0	0	28,900	23,415	
Multipurpose Centre Operational Costs	137,200	0	0	0	0	137,200	130,629	
Various Grounds Maintenance	170,500	0	0	0	0	170,500	132,099	
Debt Servicing	64,800	0	0	0	0	64,800	28,903	
Indirect Costs	165,100	0	0	0	800	165,900	82,548	21
<b>Total Operating Expenditure</b>	<b>859,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800</b>	<b>860,200</b>	<b>573,335</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(537,300)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,200</b>	<b>(534,100)</b>	<b>(404,456)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(537,300)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,200</b>	<b>(534,100)</b>	<b>(404,456)</b>	
<b>Capital Movements</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	7,200	0	0	0	0	7,200	35,469	
Transfer from Reserves - Developer Contributions	48,900	0	0	0	0	48,900	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	0	0	
Loan income						0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Less:- Capital Expenditure								
Loan Principal Repayments	49,000	0	0	0	0	49,000	0	
Transfer to Reserves						0	0	
Capital Purchases	56,100	0	0	0	0	56,100	35,469	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(49,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(49,000)</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(586,300)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,200</b>	<b>(583,100)</b>	<b>(404,456)</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: First Sun Holiday Park**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
First Sun Accommodation Income	3,039,400	0	0	0	0	3,039,400	1,527,368	
First Sun Sundry Income	21,100	0	0	0	0	21,100	23,263	
<b>Total Operating Revenue</b>	<b>3,060,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,060,500</b>	<b>1,550,631</b>	
<b>Operating Expenditure</b>								
Operating Expenses - First Sun Caravan Park	1,479,000	0	0	0	0	1,479,000	702,185	
Debt Servicing Costs	0	0	0	0	0	0	0	
Indirect Costs	1,066,900	0	0	0	900	1,067,800	533,531	22
<b>Total Operating Expenditure</b>	<b>2,545,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900</b>	<b>2,546,800</b>	<b>1,235,717</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>514,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(900)</b>	<b>513,700</b>	<b>314,914</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>514,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(900)</b>	<b>513,700</b>	<b>314,914</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	442,000	0	0	0	0	442,000	16,667	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	514,600	0	0	0	(900)	513,700	0	22
Capital Purchases	442,000	0	0	0	0	442,000	16,667	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(514,600)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900</b>	<b>(513,700)</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>314,914</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Suffolk Park Holiday Park**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Suffolk Park Accommodation Income	917,100	0	0	0	0	917,100	412,485	
Suffolk Park Sundry Income	29,400	0	0	0	0	29,400	17,199	
<b>Total Operating Revenue</b>	<b>946,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>946,500</b>	<b>429,684</b>	
<b>Operating Expenditure</b>								
Operating Expenses - Suffolk Park	785,500	0	0	0	0	785,500	315,119	
Debt Servicing Costs	0	0	0	0	0	0	0	
Indirect Costs	152,800	0	0	0	300	153,100	76,404	23
<b>Total Operating Expenditure</b>	<b>938,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>938,600</b>	<b>391,523</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>8,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(300)</b>	<b>7,900</b>	<b>38,161</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>8,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(300)</b>	<b>7,900</b>	<b>38,161</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	292,000	0	250,000	0	0	542,000	4,834	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	8,200	0	0	0	(300)	7,900	0	23
Capital Purchases	292,000	0	250,000	0	0	542,000	156,319	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(8,200)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>(7,900)</b>	<b>(151,485)</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(113,324)</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Facilities Management**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Community - Lease/ Rental Agreements	190,600	0	0	0	0	190,600	98,542	
Community - User Fees and Charges	147,800	0	0	0	58,700	206,500	125,481	24
Operational - Lease/ Rental Agreements	205,400	0	0	0	0	205,400	113,456	
Crown - Lease/ Rental Agreements	190,100	0	0	0	0	190,100	7,735	
Crown - User Fees and Charges	137,300	0	0	0	0	137,300	52,417	
Other - Lease/ Rental Agreements	42,500	0	0	0	(22,300)	20,200	14,151	24
Insurance Claim income	0	0	0	0	0	0	0	
<b>Total Operating Revenue</b>	<b>913,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,400</b>	<b>950,100</b>	<b>411,783</b>	
<b>Operating Expenditure</b>								
Property Management	132,600	0	0	0	0	132,600	66,522	
Council Administration Centre Operations	509,800	0	0	0	0	509,800	253,281	
Byron Pool	365,100	0	0	0	0	365,100	97,179	
Mullumbimby Pool	394,600	0	0	0	0	394,600	199,872	
Other Property Expenses	16,600	0	0	0	0	16,600	2,065	
Countrylink Building, Byron Bay	0	0	0	0	0	0	5,753	
Council Administration Building Mntnce Projects	0	0	0	0	180,000	180,000	0	24
Debt Servicing	257,200	0	0	0	0	257,200	76,512	
Indirect Costs	(286,100)	0	0	0	1,200	(284,900)	(143,052)	24
Community - Maintenance - Preventative	58,500	0	0	0	0	58,500	30,714	
Community - Maintenance - Unplanned	111,100	0	0	0	0	111,100	98,788	
Community - Services	25,000	0	0	0	0	25,000	5,655	
Community - Fees and Charges	212,700	0	0	0	0	212,700	203,080	
Operational - Maintenance - Preventative	2,500	0	0	0	0	2,500	0	
Operational - Maintenance - Unplanned	6,000	0	0	0	0	6,000	0	
Operational - Services	0	0	0	0	0	0	0	
Crown - Maintenance - Unplanned	32,200	0	0	0	0	32,200	22,128	
Other Lease/Rental Contracts	26,600	0	0	0	0	26,600	21,202	
Administration Costs	3,400	0	0	0	0	3,400	0	
Former Mullumbimby Hospital	1,409,400	0	0	0	18,100	1,427,500	852,918	24
Former Byron Hospital	640,500	0	0	0	0	640,500	247,780	
Public Toilets Council	210,200	0	0	0	0	210,200	146,718	
Public Toilets Crown	220,800	0	0	0	0	220,800	108,423	
<b>Total Operating Expenditure</b>	<b>4,348,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>199,300</b>	<b>4,548,000</b>	<b>2,295,536</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(3,435,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(162,900)</b>	<b>(3,597,900)</b>	<b>(1,883,753)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(3,435,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(162,900)</b>	<b>(3,597,900)</b>	<b>(1,883,753)</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	1,513,700	0	6,500	0	180,000	1,700,200	697,249	24
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	115,500	0	0	115,500	(825)	
Transfer from Reserves - Unexpended Loans	1,309,400	0	0	0	18,100	1,327,500	0	24
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	510,600	0	(174,100)	0	0	336,500	147,782	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	124,000	0	0	0	0	124,000	0	
Transfer To Reserves	210,200	0	0	0	(22,300)	187,900	36,500	
Capital Purchases	1,070,700	0	(52,100)	(70,000)	70,000	1,018,600	548,045	24
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>1,928,800</b>	<b>0</b>	<b>0</b>	<b>70,000</b>	<b>150,400</b>	<b>2,149,200</b>	<b>259,661</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(1,506,200)</b>	<b>0</b>	<b>0</b>	<b>70,000</b>	<b>(12,500)</b>	<b>(1,448,700)</b>	<b>(1,624,093)</b>	

**2019/2020 Budget Review as at 31st December 2019**  
**Sustainable Environment & Economy Directorate Summary**  
 Director: Shannon Burt

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Development & Certification	2,169,200	0	0	0	10,000	2,179,200	1,099,638	
Land & Natural Environment	232,100	0	62,000	0	54,600	348,700	210,744	
Environmental Health Services	2,267,200	0	0	0	20,000	2,287,200	1,162,327	
Economic Development	10,800	0	0	0	0	10,800	3,653	
<b>Total Operating Revenue</b>	<b>4,679,300</b>	<b>0</b>	<b>62,000</b>	<b>0</b>	<b>84,600</b>	<b>4,825,900</b>	<b>2,476,362</b>	
<b>Operating Expenditure</b>								
Development & Certification	4,968,500	0	0	0	4,400	4,972,900	2,440,121	
Land & Natural Environment	3,321,900	0	107,000	60,000	(303,800)	3,185,100	1,427,494	
Environmental Health Services	2,719,200	0	0	0	2,100	2,721,300	1,486,346	
Economic Development	924,300	0	56,000	0	(46,200)	934,100	456,585	
<b>Total Operating Expenditure</b>	<b>11,933,900</b>	<b>0</b>	<b>163,000</b>	<b>60,000</b>	<b>(343,500)</b>	<b>11,813,400</b>	<b>5,810,546</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(7,254,600)</b>	<b>0</b>	<b>(101,000)</b>	<b>(60,000)</b>	<b>428,100</b>	<b>(6,987,500)</b>	<b>(3,334,184)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(7,254,600)</b>	<b>0</b>	<b>(101,000)</b>	<b>(60,000)</b>	<b>428,100</b>	<b>(6,987,500)</b>	<b>(3,334,184)</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	1,805,300	0	0	60,000	(396,500)	1,468,800	491,939	
Transfer from Reserves - Developer Contributions	14,900	0	0	0	0	14,900	0	
Transfer from Reserves - Unexpended Grants	59,800	0	50,000	0	0	109,800	56,945	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	0	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	2,217,000	0	0	0	(800,000)	1,417,000	468,286	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	2,749,200	0	34,900	0	(789,700)	1,994,400	723,172	
Transfer To Capital Grants and Contributions	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>1,347,800</b>	<b>0</b>	<b>15,100</b>	<b>60,000</b>	<b>(406,800)</b>	<b>1,016,100</b>	<b>293,998</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(5,906,800)</b>	<b>0</b>	<b>(85,900)</b>	<b>0</b>	<b>21,300</b>	<b>(5,971,400)</b>	<b>(3,040,186)</b>	



**2019/2020 Budget Review as at 31st December 2019**

**Program: Development & Certification**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Fees and Charges - Commercial Property	123,700	0	0	0	0	123,700	73,389	
Fees and Charges - Regulatory	720,000	0	0	0	0	720,000	406,430	
Fees and Charges - Discretionary	121,300	0	0	0	10,000	131,300	84,993	
Fees and Charges - Discretionary	1,181,400	0	0	0	0	1,181,400	534,114	
	14,800	0	0	0	0	14,800	0	
Customer Service	8,000	0	0	0	0	8,000	712	
<b>Total Operating Revenue</b>	<b>2,169,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>2,179,200</b>	<b>1,099,638</b>	
<b>Operating Expenditure</b>								
Directorate & Managers-Planning,Development & Env't	655,600	0	0	0	0	655,600	338,286	
Development Assessment - Fast Track Team	786,400	0	0	0	0	786,400	436,713	
Salaries - Planning	100,900	0	0	0	0	100,900	16,007	
Other Assessment Expenses	164,900	0	0	0	0	164,900	64,621	
Indirect Costs	1,296,300	0	0	0	4,400	1,300,700	648,150	25
Building Certification Unit Employee Costs	1,060,600	0	0	0	0	1,060,600	525,453	
Footpath Dining	16,400	0	0	0	0	16,400	0	
Development Support & Administration	887,400	0	0	0	0	887,400	410,891	
Office Expenses	0	0	0	0	0	0	0	
<b>Total Operating Expenditure</b>	<b>4,968,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,400</b>	<b>4,972,900</b>	<b>2,440,121</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(2,799,300)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,600</b>	<b>(2,793,700)</b>	<b>(1,340,483)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(2,799,300)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,600</b>	<b>(2,793,700)</b>	<b>(1,340,483)</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	72,900	0	0	0	0	72,900	48,800	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	0	0	
Capital Grants and Contributions	2,217,000	0	0	0	(800,000)	1,417,000	468,286	25
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	2,424,600	0	0	0	(800,000)	1,624,600	541,675	25
Transfer To Capital Grants and Contributions	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(134,700)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(134,700)</b>	<b>(24,589)</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(2,934,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,600</b>	<b>(2,928,400)</b>	<b>(1,365,072)</b>	

**2019/2020 Budget Review as at 31st December 2019**  
**Program: Planning Policy and Natural Environment**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Operating Grants - Environmental Planning	60,000	0	62,000	0	54,600	176,600	107,641	26
Applicant Funded DCP's/LEP's	0	0	0	0	0	0	29,982	
Community Planning - Contributions	0	0	0	0	0	0	0	
Fees and Charges	172,100	0	0	0	0	172,100	73,121	
Applicant Funded Proposal for Byron Shire LES	0	0	0	0	0	0	0	
<b>Total Operating Revenue</b>	<b>232,100</b>	<b>0</b>	<b>62,000</b>	<b>0</b>	<b>54,600</b>	<b>348,700</b>	<b>210,744</b>	
<b>Operating Expenditure</b>								
Employee and Office Expenses	1,178,900	0	0	0	0	1,178,900	589,962	
Get a Grip on Cane Toads	0	0	0	0	0	0	0	
Environmental Strategic Studies/Plans	1,532,500	0	107,000	60,000	(295,400)	1,404,100	553,603	26
Environmental Levy Works and Services Program	138,200	0	0	0	(10,000)	128,200	34,720	26
Other Projects	0	0	0	0	0	0	0	
Tweed Byron Bush Futures Project	0	0	0	0	0	0	0	
Council Funded Local Environment Plans	0	0	0	0	0	0	0	
Koala Connections	0	0	0	0	0	0	0	
Applicant Funded Local Environment Plans	0	0	0	0	0	0	13,061	
Applicant Funded Proposal for Byron Shire LES	0	0	0	0	0	0	0	
Indirect Costs	472,300	0	0	0	1,600	473,900	236,148	26
<b>Total Operating Expenditure</b>	<b>3,321,900</b>	<b>0</b>	<b>107,000</b>	<b>60,000</b>	<b>(303,800)</b>	<b>3,185,100</b>	<b>1,427,494</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(3,089,800)</b>	<b>0</b>	<b>(45,000)</b>	<b>(60,000)</b>	<b>358,400</b>	<b>(2,836,400)</b>	<b>(1,216,751)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(3,089,800)</b>	<b>0</b>	<b>(45,000)</b>	<b>(60,000)</b>	<b>358,400</b>	<b>(2,836,400)</b>	<b>(1,216,751)</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	1,089,600	0	0	60,000	(360,000)	789,600	222,603	26
Transfer from Reserves - Developer Contributions	14,900	0	0	0	0	14,900	0	
Transfer from Reserves - Unexpended Grants	59,800	0	0	0	0	59,800	56,945	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	0	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Transfer To Capital Grants and Contributions	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>1,164,300</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>(360,000)</b>	<b>864,300</b>	<b>279,548</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(1,925,500)</b>	<b>0</b>	<b>(45,000)</b>	<b>0</b>	<b>(1,600)</b>	<b>(1,972,100)</b>	<b>(937,202)</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Environment & Compliance**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Fees and Charges - Discretionary	420,800	0	0	0	20,000	440,800	472,292	
Miscellaneous Revenues	5,000	0	0	0	0	5,000	660	
Compliance Fees & Charges	30,500	0	0	0	0	30,500	13,707	
Compliance Miscellaneous Revenues	15,100	0	0	0	0	15,100	6,565	
Fees and Charges - Regulated	12,500	0	0	0	0	12,500	12,916	
Fees and Charges - Discretionary	44,300	0	0	0	0	44,300	21,462	
Fines and Other Revenues	1,739,000	0	0	0	0	1,739,000	634,725	
<b>Total Operating Revenue</b>	<b>2,267,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>2,287,200</b>	<b>1,162,327</b>	
<b>Operating Expenditure</b>								
Health Employee Costs	479,600	0	0	0	0	479,600	282,288	
Compliance Employee Costs	594,200	0	0	0	0	594,200	296,549	
Operating Expenses	381,600	0	0	0	0	381,600	165,551	
Indirect Costs	591,900	0	0	0	2,100	594,000	295,950	27
Ranger Employee Costs	375,400	0	0	0	0	375,400	255,300	
Operating Expenses	223,700	0	0	0	0	223,700	124,453	
Public Order and Safety Operating Expenses	72,800	0	0	0	0	72,800	66,256	
<b>Total Operating Expenditure</b>	<b>2,719,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,100</b>	<b>2,721,300</b>	<b>1,486,346</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(452,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,900</b>	<b>(434,100)</b>	<b>(324,019)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(452,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,900</b>	<b>(434,100)</b>	<b>(324,019)</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	325,300	0	0	0	0	325,300	151,886	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	324,600	0	34,900	0	0	359,500	181,497	
Capital Purchases	0	0	0	0	0	0	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>700</b>	<b>0</b>	<b>(34,900)</b>	<b>0</b>	<b>0</b>	<b>(34,200)</b>	<b>(29,611)</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(451,300)</b>	<b>0</b>	<b>(34,900)</b>	<b>0</b>	<b>17,900</b>	<b>(468,300)</b>	<b>(353,630)</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Economic Development**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Sponsorship / Contributions	0	0	0	0	0	0	0	
Other Income	10,800	0	0	0	0	10,800	3,653	
Operating Grants	0	0	0	0	0	0	0	
<b>Total Operating Revenue</b>	<b>10,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,800</b>	<b>3,653</b>	
<b>Operating Expenditure</b>								
Tourism	162,900	0	0	0	0	162,900	124,735	
Support Services	192,400	0	0	0	600	193,000	96,198	28
Economic Development and Tourism Coordinator	301,800	0	50,000	0	(36,500)	315,300	114,532	28
Events	235,000	0	0	0	0	235,000	91,645	
Economic Development	32,200	0	6,000	0	(10,300)	27,900	29,475	28
<b>Total Operating Expenditure</b>	<b>924,300</b>	<b>0</b>	<b>56,000</b>	<b>0</b>	<b>(46,200)</b>	<b>934,100</b>	<b>456,585</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>(913,500)</b>	<b>0</b>	<b>(56,000)</b>	<b>0</b>	<b>46,200</b>	<b>(923,300)</b>	<b>(452,932)</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(913,500)</b>	<b>0</b>	<b>(56,000)</b>	<b>0</b>	<b>46,200</b>	<b>(923,300)</b>	<b>(452,932)</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	317,500	0	0	0	(36,500)	281,000	68,649	28
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	50,000	0	0	50,000	0	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	0	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	10,300	10,300	0	28
Capital Purchases	0	0	0	0	0	0	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>317,500</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>(46,800)</b>	<b>320,700</b>	<b>68,649</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(596,000)</b>	<b>0</b>	<b>(6,000)</b>	<b>0</b>	<b>(600)</b>	<b>(602,600)</b>	<b>(384,282)</b>	

**2019/2020 Budget Review as at 31st December 2019  
Infrastructure Services Directorate Summary - Water**

Director: Phil Holloway

**Program: Water Services**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Water Supply Management	9,839,600	0	0	0	0	9,839,600	5,636,337	
Water Supply Operations	0	0	0	0	0	0	0	
<b>Total Operating Revenue</b>	<b>9,839,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,839,600</b>	<b>5,636,337</b>	
<b>Operating Expenditure</b>								
Water Supply Management	8,528,900	0	0	0	4,600	8,533,500	4,419,510	
<b>Total Operating Expenditure</b>	<b>8,528,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,600</b>	<b>8,533,500</b>	<b>4,419,510</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>1,310,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(4,600)</b>	<b>1,306,100</b>	<b>1,216,826</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>1,310,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(4,600)</b>	<b>1,306,100</b>	<b>1,216,826</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	1,717,500	0	100,000	0	0	1,817,500	188,171	
Transfer from Reserves - Developer Contributions	2,069,900	0	(322,500)	0	365,000	2,112,400	6,850	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	600,000	0	0	0	(300,000)	300,000	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	1,910,700	0	0	0	(304,600)	1,606,100	0	
Capital Purchases	3,787,400	0	(222,500)	0	365,000	3,929,900	813,555	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(1,310,700)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,600</b>	<b>(1,306,100)</b>	<b>(618,534)</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>598,293</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Water Supply Management**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Operating Grants	88,000	0	0	0	0	88,000	75,762	
Rates and Service Availability Charges	2,448,100	0	0	0	0	2,448,100	2,470,793	
Water Consumption Charges	6,978,800	0	0	0	0	6,978,800	2,823,720	
Contributions	0	0	0	0	0	0	2,500	
Fees	193,700	0	0	0	0	193,700	195,389	
Private Works Income	0	0	0	0	0	0	0	
Extra Charges	17,300	0	0	0	0	17,300	11,323	
Interest on Investments	113,700	0	0	0	0	113,700	56,850	
<b>Total Operating Revenue</b>	<b>9,839,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,839,600</b>	<b>5,636,337</b>	
<b>Management Expenditure</b>								
Management & Administration	0	0	0	0	0	0	367	
Engineering & Supervision	120,300	0	0	0	0	120,300	75,520	
S64 Engineering	0	0	0	0	0	0	32,971	
Employee Costs - Compliance	101,100	0	0	0	0	101,100	1,934	
Employee Costs - Administration and Education	141,200	0	0	0	0	141,200	88,482	
Meter Reading Contract	37,500	0	0	0	0	37,500	17,983	
Training and Recruitment	10,300	0	0	0	0	10,300	1,455	
Administration Expenses	350,300	0	0	0	0	350,300	132,333	
Abandonments	10,600	0	0	0	0	10,600	5,409	
Indirect Costs	1,299,400	0	0	0	4,600	1,304,000	649,698	29
General Maintenance	6,130,800	0	0	0	0	6,130,800	3,209,412	
Mullumbimby	327,400	0	0	0	0	327,400	203,946	
<b>Total Operating Expenditure</b>	<b>8,528,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,600</b>	<b>8,533,500</b>	<b>4,419,510</b>	
<b>Management Result - Surplus/(Deficit)</b>	<b>1,310,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(4,600)</b>	<b>1,306,100</b>	<b>1,216,826</b>	
<b>Management Result - Surplus/(Deficit)</b>	<b>1,310,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(4,600)</b>	<b>1,306,100</b>	<b>1,216,826</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	459,700	0	100,000	0	0	559,700	14,515	
Transfer from Reserves - Developer Contributions	1,259,900	0	0	0	0	1,259,900	0	29
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	600,000	0	0	0	(300,000)	300,000	0	29
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	1,910,700	0	0	0	(304,600)	1,606,100	0	29
Capital Purchases	1,719,600	0	100,000	0	0	1,819,600	532,767	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(1,310,700)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,600</b>	<b>(1,306,100)</b>	<b>(518,252)</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>698,574</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Water Supply - Capital Works Bangalow**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	0	0	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Water Supply - Capital Works Brunswick Heads**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	0	0	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	0	0	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	0	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Water Supply - Capital Works Byron Bay**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	480,300	0	0	0	0	480,300	31,365	
Transfer from Reserves - Developer Contributions	260,000	0	0	0	365,000	625,000	0	29
<b>Less:- Capital Expenditure</b>								
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	740,300	0	0	0	365,000	1,105,300	0	29
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,365</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,365</b>	

**2019/2020 Budget Review as at 31st December 2019**  
**Program: Water Supply - Capital Works Mullumbimby**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	422,500	0	0	0	0	422,500	0	
Transfer from Reserves - Developer Contributions	500,000	0	(422,500)	0	0	77,500	0	
<b>Less:- Capital Expenditure</b>								
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	922,500	0	(422,500)	0	0	500,000	131,646	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(131,646)</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(131,646)</b>	

**2019/2020 Budget Review as at 31st December 2019**  
**Program: Water Supply - Capital Works Ocean Shores**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	355,000	0	0	0	0	355,000	142,291	
Transfer from Reserves - Developer Contributions	50,000	0	100,000	0	0	150,000	6,850	
<b>Less:- Capital Expenditure</b>								
Transfer To Reserves	0	0	0	0	0	0	0	
Capital Purchases	405,000	0	100,000	0	0	505,000	149,141	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	



**2019/2020 Budget Review as at 31st December 2019**  
**Infrastructure Services Directorate Summary - Sewerage**  
 Director: Phil Holloway  
**Program: Sewerage Services**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>Operating Revenue</b>								
Sewer Supply Management	16,213,800	0	0	0	0	16,213,800	13,546,107.69	
Sewer Supply Operations	0	0	0	0	0	0	0	
<b>Total Operating Revenue</b>	<b>16,213,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,213,800</b>	<b>13,546,108</b>	
<b>Operating Expenditure</b>								
Sewer Supply Management	11,841,300	0	0	0	(472,300)	11,369,000	6,493,463.56	
<b>Total Operating Expenditure</b>	<b>11,841,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(472,300)</b>	<b>11,369,000</b>	<b>6,493,464</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>4,372,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>472,300</b>	<b>4,844,800</b>	<b>7,052,644</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>4,372,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>472,300</b>	<b>4,844,800</b>	<b>7,052,644</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves	4,911,900	0	618,200	0	7,700	5,537,800	1,033,412	
Transfer from Reserves - Developer Contributions	3,234,800	0	20,000	0	121,500	3,376,300	1,160,510	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	0	0	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	1,400,000	0	0	0	(400,000)	1,000,000	485,949	
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	1,921,300	0	0	0	163,800	2,085,100	314,777	
Transfer To Reserves	3,851,200	0	0	0	(91,500)	3,759,700	485,949	
Transfer To Unexpended Loans	0	0	0	0	0	0	0	
Capital Purchases	8,146,700	0	638,200	0	129,200	8,914,100	2,193,922	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(4,372,500)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(472,300)</b>	<b>(4,844,800)</b>	<b>(314,777)</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,737,867</b>	

**2019/2020 Budget Review as at 31st December 2019**

**Program: Sewerage Services - Management**

<b>Description</b>	<b>Original Est 1-Jul-19</b>	<b>Resolutions Jul - Sep Qtr</b>	<b>September Review</b>	<b>Resolutions Oct - Dec Qtr</b>	<b>Revote</b>	<b>Revised Est 30-Jun-20</b>	<b>Actual 31-Dec-19</b>	<b>Note</b>
<b>Operating Grants</b>	74,300	0	0	0	0	74,300	75,520	
Rates and Service Availability Charges.	10,533,600	0	0	0	0	10,533,600	11,064,602	
User Charges	5,186,100	0	0	0	0	5,186,100	2,175,872	
Contributions	0	0	0	0	0	0	2,500	
Fees	214,900	0	0	0	0	214,900	102,838	
Private Works Income	0	0	0	0	0	0	0	
Extra Charges	42,700	0	0	0	0	42,700	24,072	
Interest on Investments	162,200	0	0	0	0	162,200	100,704	
<b>Total Operating Revenue</b>	<b>16,213,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,213,800</b>	<b>13,546,108</b>	
<b>Management Expenditure</b>								
Management & Administration	0	0	0	0	0	0	5,031	
Engineering & Supervision	120,300	0	0	0	0	120,300	85,154	
Engineering S64 Assessment	0	0	0	0	0	0	39,615	
Employee Costs - Compliance	101,100	0	0	0	0	101,100	3,273	
Employee Costs - Administration and Education	162,300	0	0	0	0	162,300	89,400	
Meter Reading Contract	34,500	0	0	0	0	34,500	16,327	
Training and Recruitment	22,300	0	0	0	0	22,300	0	
Administration Expenses	283,500	0	0	0	0	283,500	152,340	
Abandonments	52,900	0	0	0	0	52,900	54,315	
Other Expenses	2,200	0	0	0	0	2,200	24,977	
Debt Servicing	3,143,400	0	0	0	(478,900)	2,664,500	1,386,293	30
Indirect Costs	1,673,000	0	0	0	6,600	1,679,600	836,496	30
General Operation	0	0	0	0	0	0	0	
Plant Running Expenses	67,400	0	0	0	0	67,400	10,574	
General Maintenance	6,178,400	0	0	0	0	6,178,400	3,789,349	
Private Works Expenses	0	0	0	0	0	0	0	
Byron Bay System	0	0	0	0	0	0	320	
<b>Total Operating Expenditure</b>	<b>11,841,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(472,300)</b>	<b>11,369,000</b>	<b>6,493,464</b>	
<b>Operating Result - Surplus/(Deficit)</b>	<b>4,372,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>472,300</b>	<b>4,844,800</b>	<b>7,052,644</b>	
<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>4,372,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>472,300</b>	<b>4,844,800</b>	<b>7,052,644</b>	
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	115,200	0	100,000	0	5,000	220,200	120,666	30
Transfer from Reserves - Developer Contributions	1,270,400	0	0	0	0	1,270,400	371,659	
Loan income	0	0	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	0	0	
Developer Contributions	1,400,000	0	0	0	(400,000)	1,000,000	485,949	30
<b>Less:- Capital Expenditure</b>								
Loan Principal Repayments	1,921,300	0	0	0	163,800	2,085,100	314,777	30
Transfer To Reserves	3,851,200	0	0	0	(91,500)	3,759,700	485,949	30
Capital Purchases	1,385,600	0	100,000	0	5,000	1,490,600	492,325	30
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(4,372,500)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(472,300)</b>	<b>(4,844,800)</b>	<b>(314,777)</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,737,867</b>	

**2019/2020 Budget Review as at 31st December 2019**  
**Program: Sewerage Supply - Capital Works Bangalow**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves - Internal Reserves	81,300	0	145,200	0	2,700	229,200	69,763	<b>30</b>
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Capital Purchases	81,300	0	145,200	0	2,700	229,200	69,763	<b>30</b>
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**2019/2020 Budget Review as at 31st December 2019**  
**Program: Sewerage Supply - Capital Works Brunswick Heads**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves	429,900	0	0	0	0	429,900	110,958	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Capital Purchases	429,900	0	0	0	0	429,900	110,958	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**2019/2020 Budget Review as at 31st December 2019**  
**Program: Sewerage Supply - Capital Works Byron Bay**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves	2,021,300	0	234,000	0	0	2,255,300	599,963	
Transfer from Reserves - Developer Contributions	1,067,100	0	0	0	121,500	1,188,600	358,649	<b>30</b>
<b>Less:- Capital Expenditure</b>								
Capital Purchases	3,088,400	0	234,000	0	121,500	3,443,900	958,612	<b>30</b>
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**2019/2020 Budget Review as at 31st December 2019**  
**Program: Sewerage Supply - Capital Works Mullumbimby**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves	2,264,200	0	139,000	0	0	2,403,200	132,062	
Transfer from Reserves - Developer Contributions	897,300	0	20,000	0	0	917,300	430,202	
<b>Less:- Capital Expenditure</b>								
Capital Purchases	3,161,500	0	159,000	0	0	3,320,500	562,263	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**2019/2020 Budget Review as at 31st December 2019**  
**Program: Sewerage Supply - Capital Works Ocean Shores**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19	Note
<b>CAPITAL MOVEMENTS</b>								
<b>Add:- Capital Income</b>								
Transfer from Reserves	0	0	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	0	0	
<b>Less:- Capital Expenditure</b>								
Capital Purchases	0	0	0	0	0	0	0	
<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**2019/2020 Budget Review as at 31st December 2019**  
**Capital Expenditure Summary**

Description	Original Est 1-Jul-19	Resolutions Jul - Sep Qtr	September Review	Resolutions Oct - Dec Qtr	Revote	Revised Est 30-Jun-20	Actual 31-Dec-19
<b>GENERAL FUND</b>							
<b>Corporate &amp; Community Services Capital Expenditure</b>							
Governance Services	0	0	0	0	0	0	0
Information Services	0	0	0	0	0	0	0
Sandhills	6,400	0	7,000	0	0	13,400	12,335
Public Libraries	46,000	0	0	0	27,700	73,700	10,995
<b>TOTAL CORPORATE &amp; COMMUNITY SERVICES CAPITAL EXPENDITURE</b>	<b>52,400</b>	<b>0</b>	<b>7,000</b>	<b>0</b>	<b>27,700</b>	<b>87,100</b>	<b>23,330</b>
<b>Infrastructure Services Capital Expenditure</b>							
Asset Management Planning	0	0	0	0	0	0	0
Projects & commercial Development	236,400	0	0	0	(202,400)	34,000	0
Emergency Services	250,000	0	(6,900)	0	0	243,100	240,929
Depot Services & Fleet Management	820,000	0	0	0	500,000	1,320,000	0
Local Roads & Drainage	33,574,500	0	399,400	(342,200)	3,275,200	36,906,900	25,694,100
RMS	310,000	0	0	0	0	310,000	0
Open Space and Recreation	3,341,900	0	627,500	605,400	400,000	4,974,800	2,011,611
Waste Disposal Facility	1,280,300	0	169,000	0	0	1,449,300	516,227
Cavanabah Centre	56,100	0	0	0	0	56,100	35,469
First Sun Holiday Park	442,000	0	0	0	0	442,000	16,667
Suffolk Park Holiday Park	292,000	0	250,000	0	0	542,000	156,319
Facilities Management	1,070,700	0	(52,100)	(70,000)	70,000	1,018,600	548,045
<b>TOTAL INFRASTRUCTURE SERVICES CAPITAL EXPENDITURE</b>	<b>41,673,900</b>	<b>0</b>	<b>1,386,900</b>	<b>193,200</b>	<b>4,042,800</b>	<b>47,296,800</b>	<b>29,219,366</b>
<b>Sustainable Environment &amp; Economy</b>							
Environment & Compliance	0	0	0	0	0	0	0
<b>TOTAL SUSTAINABLE ENVIRONMENT &amp; ECONOMY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL GENERAL FUND CAPITAL EXPENDITURE</b>	<b>41,726,300</b>	<b>0</b>	<b>1,393,900</b>	<b>193,200</b>	<b>4,070,500</b>	<b>47,383,900</b>	<b>29,242,696</b>
<b>Water Capital Expenditure</b>							
Miscellaneous	1,719,600	0	100,000	0	0	1,819,600	532,767.46
Bangalow	0	0	0	0	0	0	0.00
Brunswick Heads	0	0	0	0	0	0	0.00
Byron Bay	740,300	0	0	0	365,000	1,105,300	0.00
Mullumbimby	922,500	0	(422,500)	0	0	500,000	131,646.47
Ocean Shores	405,000	0	100,000	0	0	505,000	149,141
<b>TOTAL WATER CAPITAL EXPENDITURE</b>	<b>3,787,400</b>	<b>0</b>	<b>(222,500)</b>	<b>0</b>	<b>365,000</b>	<b>3,929,900</b>	<b>813,555</b>
<b>Sewer Capital Expenditure</b>							
Miscellaneous	1,385,600	0	100,000	0	5,000	1,490,600	492,325.42
Bangalow	81,300	0	145,200	0	2,700	229,200	69,762.99
Brunswick Heads	429,900	0	0	0	0	429,900	110,958.16
Byron Bay	3,088,400	0	234,000	0	121,500	3,443,900	958,612.00
Mullumbimby	3,161,500	0	159,000	0	0	3,320,500	562,263.47
Ocean Shores	0	0	0	0	0	0	0
<b>TOTAL SEWER CAPITAL EXPENDITURE</b>	<b>8,146,700</b>	<b>0</b>	<b>638,200</b>	<b>0</b>	<b>129,200</b>	<b>8,914,100</b>	<b>2,193,922</b>
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>53,660,400</b>	<b>0</b>	<b>1,809,600</b>	<b>193,200</b>	<b>4,564,700</b>	<b>60,227,900</b>	<b>32,250,173</b>

**BYRON SHIRE COUNCIL**  
**BUDGET 2019/20**  
**Review as at 31 December 2019**

---

---

**BUDGET VARIATION EXPLANATIONS**

The following notes detail the material budget variations from the 2019/20 Original Budget to the Revised Budget Estimates as at 31 December 2019.

**Note Reference:** 1  
**Program:** **General Managers Program**  
**Budget Variance:** Operating Income \$28,000  
Operating Expenditure \$295,600  
Transfer from Reserves \$267,600  
**Reason for Variance:** It is proposed to increase operating income due to legal fees recovered. It is proposed to increase operating expenditure to reflect the actual and committed legal expenditure known by Council with a small buffer. This increase can be offset by the income received for the legal fees recovered and a transfer from the legal services reserve of \$267,600. It is also proposed to include a budget of \$30,000 for a community satisfaction survey that is to be brought forward from the 2020/21 financial year. This can be offset through support service costs.

**Note Reference:** 2  
**Program:** **People & Culture**  
**Budget Variance:** Operating Income \$80,400  
Operating Expenditure \$15,000  
Transfer to Reserves \$65,400  
**Reason for Variance:** It is proposed to increase operating expenditure by \$12,300 to assist with the cost of urgent recruiting the Children's Services Co-Ordinator. This can be funded through an increase against oncosts recovered. It is also proposed to increase the budget for health and wellbeing initiatives (\$5,000) and the employee assistance program (\$10,000). These can be funded from a Statecover performance rebate of \$80,400 with the remaining \$65,400 being transferred to the People & Culture reserve for use on work place health and safety projects in the future.

**Note Reference:** 3  
**Program:** **Councillor Services**  
**Budget Variance:** Operating Expenditure (\$1,700)  
**Reason for Variance:** It is proposed to increase operating expenditure by \$2,800 for the contribution to the Rous County Council for weed control to bring the budget into line with actual expenditure. It is proposed to decrease the contribution to the Byron Writers Festival by \$5,100 as this contribution is budgeted for in the festival funding support budget within the Economic Development program (account 2017.4). There is also a support service cost increase of \$600.

**Note Reference:** 4  
**Program:** **General Purpose Revenues**  
**Budget Variance:** Operating Income (\$282,900)  
Transfer to Reserves (\$192,100)  
**Reason for Variance:** It is proposed to decrease operating income by \$342,100 due to the estimated amount of interest to be earned on investments being less than anticipated \$150,000 for general interest and \$192,100 for

**BYRON SHIRE COUNCIL**  
**BUDGET 2019/20**  
**Review as at 31 December 2019**

---

developer contribution interest. Interest rates are at an all time low and it is likely Council will not earn what is currently in the budget. \$192,100 of this is related to developer contribution interest that would normally be transferred to reserves.  
It is also proposed to increase rate income (\$26,200) due to additional income expected from growth in assessments, an increase for extra charges on overdue rates (\$25,000) and a decrease in pensioner abandonments (\$8,000)..

<b>Note Reference:</b>	<b>5</b>
<b>Program:</b>	<b>Financial Services</b>
<b>Budget Variance:</b>	Operating Income \$5,000 Operating Expenditure \$5,000
<b>Reason for Variance:</b>	It is proposed to increase operating income due an expected increase in 603 certificates issued. This can be offset through support service costs.
<b>Note Reference:</b>	<b>6</b>
<b>Program:</b>	<b>Information Services</b>
<b>Budget Variance:</b>	Operating Expenditure (\$33,000) Transfer from Reserves (\$33,000)
<b>Reason for Variance:</b>	It is proposed to decrease operating expenditure by \$33,000 due to the need to fund a Community Resilience Network in the Community Development program. This \$33,000 is a decrease to the Information Technology Strategic Plan actions due to estimated works coming in under budget. This can be returned to the Information Services reserve and fund the Community Resilience Network in the Community Development program. It is also proposed to decrease the Information Technology Strategic Plan actions by a further \$30,000 and redirect this to lease payments as additional equipment is being acquired to build a more resilient network to satisfy Business Continuity and Disaster Recovery requirements. It is proposed to decrease operating expenditure by \$1,700 to reflect the actual expenditure for the Nearmap subscription. This can be offset through support service costs.
<b>Note Reference:</b>	<b>7</b>
<b>Program:</b>	<b>Corporate Services</b>
<b>Budget Variance:</b>	Operating Expenditure \$0
<b>Reason for Variance:</b>	Council resolved through Resolution 19-498 to allocate \$22,000 in the second Quarter Budget Review of the 2019/20 budget to support the implementation of the Byron Model recommendations. This can be offset through support service costs. It is also proposed to move \$13,000 from grants management to Integrated planning.
<b>Note Reference:</b>	<b>8</b>
<b>Program:</b>	<b>Community Development</b>
<b>Budget Variance:</b>	Operating Expenditure (\$89,100) Transfer from Reserves \$41,600 Transfer to Reserves \$69,500
<b>Reason for Variance:</b>	It is proposed to increase operating expenditure due to an additional budget being allocated for the Community Resilience Network (\$33,000) and the staff Christmas party (\$7,800). It is also proposed

**BYRON SHIRE COUNCIL**  
**BUDGET 2019/20**  
**Review as at 31 December 2019**

---

to decrease the roof works at Brunswick Valley Community Centre by \$70,000 as the works will not occur this financial year. It is proposed this funding be used for the foyer ergonomics and security project in the facilities management program.

There are also estimated salary savings of \$69,500 due to vacant positions that can be transferred to the Community Development Reserve for use on future projects.

It is proposed to decrease operating expenditure for the community pre school maintenance (\$19,700) and the condition assessment of buildings (\$21,700) as these budgets will not be expended in 2019/20. These can be returned to the Community Building Maintenance reserve.

It is proposed to create a \$50,000 budget for homelessness projects funded from donations to the Lone Goat Gallery. The funding for the Lone Goat Gallery provided by Council will then be used for the homelessness projects.

**Note Reference:** 9  
**Program:** Sandhills  
**Budget Variance:** Operating Expenditure \$500  
**Reason for Variance:** Support service cost increase.

**Note Reference:** 10  
**Program:** Other Childrens Services  
**Budget Variance:** Operating Expenditure \$300  
**Reason for Variance:** Support service cost increase.

**Note Reference:** 11  
**Program:** Public Libraries  
**Budget Variance:** Operating Income \$22,700  
 Operating Expenditure \$700  
 Capital Income \$27,700  
 Capital Expenditure \$27,700

**Reason for Variance:** It is proposed to increase operating income by \$22,700 as the actual per capita grant received is higher than the current budget. The Local Priority Grant received is also higher than the current budget which is offset with an increase of the budget against the works. A support service cost increase of \$700.

**Note Reference:** 12  
**Program:** Supervision & Administration  
**Budget Variance:** Operating Expenditure \$0  
**Reason for Variance:** Support service cost adjustments.

**Note Reference:** 13  
**Program:** Asset Management Planning  
**Budget Variance:** Operating Expenditure \$0  
**Reason for Variance:** Support service cost adjustments.

**Note Reference:** 14  
**Program:** Projects & Commercial Development  
**Budget Variance:** Operating Expenditure \$200  
 Capital Expenditure (\$202,400)  
 Transfer from Reserves (\$202,400)



**BYRON SHIRE COUNCIL**  
**BUDGET 2019/20**  
**Review as at 31 December 2019**

---

---

**Reason for Variance:** It is proposed to decrease the budgets for the Tyagarah Airfield sub-division works (\$50,000), Lot 22 Mullumbimby (\$101,400), Lot 102 Depot Relocation (\$21,000) and Lot 12 Bayshore Drive Remediation (\$30,000) as not all of the budgets will be expended in the 2019/20 financial year.

**Note Reference:** 15  
**Program:** **Emergency Services**  
**Budget Variance:** Operating Expenditure \$500  
**Reason for Variance:** Support service cost adjustments.

**Note Reference:** 16  
**Program:** **Depot Management**  
**Budget Variance:** Operating Expenditure \$1,100  
Capital Expenditure \$500,000  
Transfer from Reserves \$501,100

**Reason for Variance:** It is proposed to increase capital expenditure by \$500,000 to allow for the purchase of fleet that did not occur in 2018/19. This can be funded through the plant reserve. A support service cost adjustment of \$1,100 is also required.

**Note Reference:** 17  
**Program:** **Local Roads & Drainage**  
**Budget Variance:** Operating Income \$92,100  
Operating Expenditure \$194,500  
Transfer from Reserves (\$612,300)  
Capital Income \$3,838,900  
Capital Expenditure \$3,286,300

**Reason for Variance:** It is proposed to increase operating expenditure due to \$75,000 being required for street lighting, funded from an unexpended NSW Crime Prevention Grant and moving \$52,100 from capital to operating for the Integrated Transport Management Strategy. It is also proposed to include an income and expenditure budget of \$92,100 for bus shelters at Mullumbimby High School. These will not be Council assets so have been classified under private works.

During December 2019, Council refinanced a loan with a more favorable interest rate. This has created interest savings to the General Fund of \$32,500 for the final six months of the financial year. In addition to this, loan principal repayments increased by approximately \$11,100 due to the refinancing, creating a net saving of \$21,400.

It is proposed to increase **Capital Expenditure** by \$3,286,300 due to the following:-

Loan principal repayments increased by approximately \$11,100 due to the loan refinancing.

As part of the 2019 election commitment, the NSW Government has granted Council \$25 million spread over 3 years for Tourism Impacts Infrastructure Projects. As part of the funding agreement, Council is expected to expend \$3,595,000 this financial year of which \$3,195,000 is within the Local Roads and Drainage program. A

**BYRON SHIRE COUNCIL**  
**BUDGET 2019/20**  
**Review as at 31 December 2019**

summary of these projects are listed below with a further breakdown in attachment 3.

\$600,000	44288 – Major Patch program.
\$1,000,000	44289 – Pavement Asphalt Overlay program.
\$1,000,000	44290 – Reseal program. This is in addition to the existing budget of \$1,518,200.
\$400,000	44283.059 - Bangalow Road.
\$100,000	44283.061 - The Pocket Road Stage 2.
\$45,000	44284.004 - Brunswick Heads - South Arm Carpark.
\$50,000	44281.012 - Suffolk Park - Bangalow Road Onroad Cycle Path.

**Other Capital works:-**

(\$52,100)	44286.007 Integrated Shire-wide Transport Strategy – Duplicated ledger number - moved to operating expenditure.
\$456,000	44026.015 - Bridge - South Arm – The tender was higher than the budget. This adjustment will bring the budget up to the tender amount. This can be funded from a Roads to Recovery (RTR) grant.
(\$1,100,000)	44283.059 - Bangalow Road – Although this is showing as a decrease, there is still be a budget of \$400,000 that has been added in the above table funded by the election commitment grant funds over three years. This \$1,100,000 is funded from the Infrastructure Renewal Reserve (\$636,300) and the 2017/18 Special Rate reserve (\$463,700) which can be removed and directed to other projects shown below.
\$210,000	44281.007 Cycleway - Bangalow Rd/Broken Head Rd – A minor redesign is required to resolve conflicts with private driveways and productivity has been slower than estimated at the design stage. This can be funded from the Infrastructure Renewal reserve.
\$100,000	44281.009 E'dale Road Shared path from Quarry – \$72,000 of this project was removed from the budget at the September QBR to fund the additional costs for the Multi Use of the Rail Corridor project in the Open Space program as additional investigation works were required. This project can now be returned to the budget and funded from the Infrastructure Renewal reserve.
\$40,000	44282.017 Approaches to Tallow Creek footbridge - \$2,800 of this project was removed from the budget at the September QBR as additional funding was required for investigation works. This project can now be returned to the budget and funded from the Infrastructure Renewal reserve.
\$300,000	44282.029 I&I Project Mullumbimby - Stormwater Upgrade - Stormwater network camera inspections have highlighted stormwater pipes that are in a very poor condition. Various renewals are required to

**BYRON SHIRE COUNCIL**  
**BUDGET 2019/20**  
**Review as at 31 December 2019**

\$126,500	stop stormwater getting into sewer pipes. This can be funded from the Infrastructure Renewal reserve. 44283.032 The Pocket Road Segment 568.10 - Geo Tech investigation during the design stage did not pick up poor soil conditions with one retaining wall. The redesign has resulted in additional costs to the project. This can be funded from savings in Settlement Road (below) and the Infrastructure Renewal reserve.
(\$90,200)	44283.069 Settlement Road – reconstruction. This project came in under budget. It is proposed to redirect funds to the Pocket Road project, above.
\$40,000	44283.076 Brunswick Heads Scout Hall Road Safety Improvements – It is proposed to add a budget for these works as a road safety issue exists at this location. This can be funded from the 2017/18 Special Rate Variation reserve.
\$50,000	44284.003 - Gordon Street Parking Improvements – It is proposed to add a budget for this projects as there are ongoing parking issues with the RFS at this location. This can be funded from the 2017/18 Special Rate Variation reserve.

**Transfer from Reserves** decreased by **\$612,300** due to the following:-

**Internal Reserves (\$323,700)**

(\$1,100,000)	44283.059 - Bangalow Road
\$210,000	44281.007 Cycleway - Bangalow Rd/Broken Head Rd
\$100,000	44281.009 E'dale Road Shared path from
\$40,000	44282.017 Approaches to Tallow Creek
\$300,000	44282.029 I&I Project Mullumbimby - Stormwater
\$126,500	44283.032 The Pocket Road Segment 568.
(\$90,200)	44283.069 Settlement Road – reconstruction
\$40,000	44283.076 Brunswick Heads Scout Hall Road Safety
\$50,000	44284.003 - Gordon Street Parking Improvements

**Developer Contributions (\$363,600).** It is proposed to remove the below developer contributions funding as they are not linked to any works;

\$123,600	Lismore Road Off-Road Shared Path Investigations.
\$200,000	The Pocket Road Segment 568.10 (CH1.79-2.81km).

**Unexpended Grant \$75,000**

\$75,000	3121.005 Lighting - NSW Crime Prevention Grant.
----------	---

**Capital income** increased by **\$3,838,900** due to:-

\$3,195,000	Various - Tourism Impacts Infrastructure Projects. A breakdown of these can be seen in attachment 3.
\$456,000	Bridge - South Arm.
\$187,900	Byron Bypass income form 2018/19.

**BYRON SHIRE COUNCIL**  
**BUDGET 2019/20**  
**Review as at 31 December 2019**

---

**Note Reference:** 18  
**Program:** RMS  
**Budget Variance:** Operating Expenditure \$600  
**Reason for Variance:** Support service cost adjustment.

**Note Reference:** 19  
**Program:** **Open Spaces and Recreation**  
**Budget Variance:** Operating Income \$13,700  
 Operating Expenditure \$4,400  
 Capital Income \$400,000  
 Capital Expenditure \$400,000

**Reason for Variance:** It is proposed to increase operating income due to actual income for the contribution for the Crown land maintenance being higher than the budget (\$3,700) and an increase in actual cemetery income received (\$10,000).  
 As mentioned in the Local Roads and Drainage program above, the NSW Government has granted Council \$25 million spread over 3 years for Tourism Impacts Infrastructure Projects. As part of the funding agreement, Council is expected to expend \$3,595,000 this financial year of which \$400,000 is within the Open Space and Recreation program;

\$400,000 4838.001 - Sandhills Estate Activation & Pedestrian Linkages – This project was identified in the funding application for the Tourism Impacts Infrastructure Projects grant.

**Note Reference:** 20  
**Program:** **Waste & Recycling**  
**Budget Variance:** Operating Income \$80,000  
 Operating Expenditure \$672,100  
 Transfer from Reserves \$592,100

**Reason for Variance:** It is proposed to increase operating income and expenditure due to approved grants for the Own It and Act grant (\$25,000) and the Butt Free Byron Shire phase 2 project (\$55,000).  
 It is proposed to add a budget of \$50,000 for preliminary investigations into material found in Simpsons Creek and \$50,000 for the progression of Myocum quarry as a resource recovery facility.  
 It is proposed to increase the budget for organics disposal by \$488,800 due to the Lismore waste facility closing mid August due to fire, and the increased gate fee and transport costs associated with taking the organics to Phoenix recyclers at Yatala.  
 It is also proposed to adjust the support service costs by \$3,300.  
 This program has no net effect on the budget result. All the movements above have no impact as they are covered through the Domestic Waste Management Reserve and the Other Waste Management Reserve.

**Note Reference:** 21  
**Program:** **Cavanbah Centre**  
**Budget Variance:** Operating Income \$4,000  
 Operating Expenditure \$800

**BYRON SHIRE COUNCIL**  
**BUDGET 2019/20**  
**Review as at 31 December 2019**

---

**Reason for Variance:** It is proposed to increase the budget for sportsfield user charges as they are currently trending higher than the budget. A support service cost adjustment of \$800 is also required.

**Note Reference:** 22

**Program:** First Sun Holiday Park

**Budget Variance:** Operating Expenditure \$0

**Reason for Variance:** Support service cost adjustment. This program has no net effect on the budget result. All the movements have no impact as they are covered by the Holiday Park Reserve.

**Note Reference:** 23

**Program:** Suffolk Park Holiday Park

**Budget Variance:** Operating Expenditure \$0

**Reason for Variance:** Support service cost adjustment. This program has no net effect on the budget result. All the movements have no impact as they are covered by the Holiday Park Reserve.

**Note Reference:** 24

**Program:** Facilities Management

**Budget Variance:** Operating Income \$36,400

Operating Expenditure \$199,300

Transfer from Reserves \$198,100

Transfer to Reserves (\$22,300)

Capital Expenditure \$70,000

**Reason for Variance:** It is proposed to increase operating income due to income from 2018/19 for the Byron Bay pool being receipted this financial year (\$58,700) and a decrease in income for the Clarkes Beach café which council no longer receives rent for (\$22,300). This is offset by a decrease in the transfer to the Crown reserve.

It is proposed to increase operating expenditure due to the following;

\$18,100	Former Mullumbimby Hospital – There are unexpended loan funds that need to be allocated to this project.
\$80,000	Foyer Ergonomics and Security – The Executive Team have endorsed further changes to the front counter area related to ergonomics and security. This can be funded with \$10,000 from the WHS Incentive reserve and a \$70,000 decrease in the budget against the Brunswick Heads Community Centre in the Community Development program.
\$20,000	Admin Building, Walkway Awning at Chambers – Previous maintenance on rusted areas has been ineffective. Replacement costs using different materials are being investigated.
\$20,000	Admin Building, Repairs to Chambers Chiller Water Line. This is currently leaking and in need of repair.
\$15,000	Admin Building, Removal of Rusted Steel Supports for Old Auto Blind System – Council has previously incurred costs to maintain these supports. It is therefore proposed to remove these to eliminate future maintenance costs.

**BYRON SHIRE COUNCIL**  
**BUDGET 2019/20**  
**Review as at 31 December 2019**

\$15,000	Admin Building, Replace Back Doors in Chambers – These doors are an emergency exit and open the incorrect way. The internal mechanisms in the doors have failed and are irreparable.
\$20,000	Admin Building, Emergency Exit Gates for Rear Fence – Additional gates required to comply with current Australian standards.
\$10,000	Admin Building, Shade Structure for Community Infrastructure Courtyard – This is required due to limited shade being available.

**Note Reference:** 25  
**Program:** Development & Certification  
**Budget Variance:** Operating Income \$10,000

Operating Expenditure \$4,400  
 Capital Income (\$800,000)  
 Transfer to Reserves (\$800,000)

**Reason for Variance:** It is proposed to increase operating income by \$10,000 due to actual income for advertising being higher than the budget.  
 It is proposed to decrease capital income and the transfer to reserves by \$800,000 due to developer contribution income being lower than originally estimated. This does not have an impact on the budget bottom line as all income is transferred to the respective developer contribution reserves.  
 This lower income does however have a flow on effect by reducing the estimated developer contribution reserve balances at 30 June 2020 which in turn reduces the interest earned on the reserve. An adjustment of \$192,100 has been made against developer contribution interest in the General Purpose Revenue program as outlined in Note 4 above.  
 Support service cost adjustment of \$4,400.

**Note Reference:** 26  
**Program:** Planning Policy & Natural Environment  
**Budget Variance:** Operating Income \$54,600

Operating Expenditure (\$303,800)  
 Transfer from Reserves (\$360,000)

**Reason for Variance:** It is proposed to increase operating income and expenditure due the following grants being approved;

\$19,100	Integrated Flood Study
\$26,500	Flying Fox Improvements
\$9,000	CMP Scoping Studies

In addition to the above, it is proposed to decrease operating expenditure for the 2019/20 budget line items listed below as they are not going to be expended this financial year. These can be returned to reserves and utilised in the draft 2020/21 budget to fund the same line items;

(\$80,000)	Jonson Street Protection Works Stage 1:D
(\$60,000)	Byron Hospital LEP Amendment
(\$60,000)	Mullum Hospital LEP Amendment
(\$125,000)	Lot 22 Masterplan
(\$25,000)	Lot 12 and Lot 107 Bayshore Drive

**BYRON SHIRE COUNCIL  
BUDGET 2019/20  
Review as at 31 December 2019**

---

(\$10,000) CZMP for Byron Bay Embayment

Support service cost adjustment of \$1,600.

**Note Reference:** 27

**Program:** Environment & Compliance

**Budget Variance:** Operating Income \$20,000  
Operating Expenditure \$2,100

**Reason for Variance:** It is proposed to increase operating income by \$20,000 due to actual income for On-Site Sewage-Operation and Installation Applications being higher than the budget.  
Support service cost adjustment of \$2,100.

**Note Reference:** 28

**Program:** Economic Development

**Budget Variance:** Operating Expenditure (\$46,200)  
Transfer from Reserves (\$36,500)  
Transfer to Reserves \$10,300

**Reason for Variance:** It is proposed to decrease operating expenditure by \$46,200 for the 2019/20 budget line items listed below as they are not going to be expended this financial year. These can be returned to reserves and utilised in the draft 2020/21 budget to fund the same line items;

(\$28,700) Bay Lane Enhancement Project  
(\$6,700) Byron Trails Visitor Map  
(\$1,100) Small Business Week  
(\$10,300) Annual Business Survey

It is also proposed to move funding for the Byron Writers Festival from the general funding support ledger number (2017.4) to a more specific number (2017.7) for clarity.

Support service cost adjustment of \$600.

**Note Reference:** 29

**Program:** Water Supply Operating and Capital

**Budget Variance:** Operating Expenditure \$4,600  
Transfer to Reserves (\$304,600)  
Capital Income (\$300,000)  
Transfer from Reserves \$365,000  
Capital Expenditure \$365,000

**Reason for Variance:** It is proposed to increase Capital Expenditure by \$365,000 due to an increase in the estimated cost of the water upgrade relating to the Byron Bay Bypass.

It is also proposed to decrease capital income and transfer to reserves by \$300,000 due to developer contribution income being lower than originally estimated. This does not have an impact on the budget bottom line as all income is transferred to the developer contribution reserves.

This program has no net effect on the budget result. All the movements above have no impact as they are covered by the Water Capital Works reserve and Section 64 Developer Contributions reserve (Water).

**BYRON SHIRE COUNCIL**  
**BUDGET 2019/20**  
**Review as at 31 December 2019**

---

---

<b>Note Reference:</b>	30
<b>Program:</b>	<b>Sewerage Supply Operating and Capital</b>
<b>Budget Variance:</b>	Operating Expenditure (\$472,300) Transfer to Reserves (\$91,500) Capital Expenditure \$293,000 Transfer from Reserves (\$270,800)
<b>Reason for Variance:</b>	<p>During December 2019, Council refinanced a loan with a more favorable interest rate. This has created interest savings to the sewer fund of \$478,900 for the final six months of the financial year. In addition to this, loan principal repayments increased by approximately \$163,800 due to the refinancing, creating a net saving of \$315,100.</p> <p>It is proposed to increase Capital Expenditure by \$293,000 due to an increase in the estimated cost of the sewer upgrade relating to the Byron Bay Bypass (\$121,500), an increase in asset management costs (\$5,000), a small increase against SPS 1003 capacity upgrade that was not finalised in 2018/19 (\$2,700) and the loan principal adjustment of \$163,800 mentioned above.</p> <p>It is also proposed to decrease capital income and the transfer to reserves by \$400,000 due to developer contribution income being lower than originally estimated. This does not have an impact on the budget bottom line as all income is transferred to the developer contribution reserves.</p> <p>This program has no net effect on the budget result. All the movements above have no impact as they are covered by the Sewerage Capital Works reserve and Section 64 Developer Contributions reserve (Sewerage).</p>