



Draft 2021/22 Detailed Budget for Public Exhibition



Sales by Region

Region	January	February	March	April	May	June	July	August	September	October	15000	16000
Region 1	40385	41522	42574	43441	43943	43908	43132	42168	41111	40000	16037	17059
Region 2	41258	42044	42848	43665	44086	43068	41528	40132	38724	37168	15054	16037
Region 3	42328	43104	43912	44729	45170	44152	42608	41224	39824	38428	15918	16940
Region 4	43403	44179	44987	45804	46245	45227	43683	42287	40891	39495	16872	17894
Region 5	44478	45254	46062	46879	47320	46302	44758	43362	41966	40570	17826	18848
Region 6	45553	46329	47137	47954	48395	47377	45833	44437	43041	41645	18790	19812
Region 7	46628	47404	48212	49029	49470	48452	46908	45512	44116	42720	19742	20764
Region 8	47703	48479	49287	50104	50545	49527	47983	46587	45191	43795	20694	21716
Region 9	48778	49554	50362	51179	51620	50602	49058	47662	46266	44870	21646	22668
Region 10	49853	50629	51437	52254	52695	51677	50133	48737	47341	45945	22598	23620
Region 11	50928	51704	52512	53329	53770	52752	51208	49812	48416	47020	23550	24572
Region 12	52003	52779	53587	54404	54845	53827	52283	50887	49491	48095	24502	25524
Region 13	53078	53854	54662	55479	55920	54902	53358	51962	50566	49170	25454	26476
Region 14	54153	54929	55737	56554	57000	56000	54456	53060	51664	50268	26406	27428
Region 15	55228	56004	56812	57629	58070	57052	55508	54112	52716	51320	27358	28380
Region 16	56303	57079	57887	58704	59145	58127	56583	55187	53791	52395	28310	29332
Region 17	57378	58154	58962	59779	60220	59202	57658	56262	54866	53470	29262	30284
Region 18	58453	59229	60037	60854	61295	60277	58733	57337	55941	54545	30214	31236
Region 19	59528	60304	61112	61929	62370	61352	59808	58412	57016	55620	31166	32188
Region 20	60603	61379	62187	63004	63445	62427	60883	59487	58091	56695	32118	33140
Region 21	61678	62454	63262	64079	64520	63502	61958	60562	59166	57770	33070	34092
Region 22	62753	63529	64337	65154	65595	64577	63033	61637	60241	58845	34022	35114
Region 23	63828	64604	65412	66229	66670	65652	64108	62712	61316	59920	34974	35996
Region 24	64903	65679	66487	67304	67745	66727	65183	63787	62391	60995	35926	36940
Region 25	65978	66754	67562	68379	68820	67802	66258	64862	63466	62070	36878	37964
Region 26	67053	67829	68637	69454	69895	68877	67333	65937	64541	63145	37830	38988
Region 27	68128	68904	69712	70529	70970	69952	68408	67012	65616	64220	38782	39940
Region 28	69203	69979	70787	71604	72045	71027	69483	68087	66691	65295	39734	40988
Region 29	70278	71054	71862	72679	73120	72102	70558	69162	67766	66370	40686	41940
Region 30	71353	72129	72937	73754	74195	73177	71633	70237	68841	67445	41638	42988
Region 31	72428	73204	74012	74829	75270	74252	72708	71312	69916	68520	42590	43940
Region 32	73503	74279	75087	75904	76345	75327	73783	72387	70991	69595	43542	44988
Region 33	74578	75354	76162	76979	77420	76402	74858	73462	72066	70670	44494	45940
Region 34	75653	76429	77237	78054	78495	77477	75933	74537	73141	71745	45446	46988
Region 35	76728	77504	78312	79129	79570	78552	77008	75612	74216	72820	46398	47940
Region 36	77803	78579	79387	80204	80645	79627	78083	76687	75291	73895	47350	48988
Region 37	78878	79654	80462	81279	81720	80702	79158	77762	76366	74970	48302	49940
Region 38	79953	80729	81537	82354	82795	81777	80233	78837	77441	76045	49254	50988
Region 39	81028	81804	82612	83429	83870	82852	81308	79912	78516	77120	50206	51940
Region 40	82103	82879	83687	84504	84945	83927	82383	80987	79591	78195	51158	52988
Region 41	83178	83954	84762	85579	86020	85002	83458	82062	80666	79270	52110	53940
Region 42	84253	85029	85837	86654	87095	86077	84533	83137	81741	80345	53062	54988
Region 43	85328	86104	86912	87729	88170	87152	85608	84212	82816	81420	54014	55940
Region 44	86403	87179	87987	88804	89245	88227	86683	85287	83891	82495	54966	56988
Region 45	87478	88254	89062	89879	90320	89302	87758	86362	84966	83570	55918	57940
Region 46	88553	89329	90137	90954	91395	90377	88833	87437	86041	84645	56870	58988
Region 47	89628	90404	91212	92029	92470	91452	89908	88512	87116	85720	57822	59940
Region 48	90703	91479	92287	93104	93545	92527	90983	89587	88191	86795	58774	60988
Region 49	91778	92554	93362	94179	94620	93602	92058	90662	89266	87870	59726	61940
Region 50	92853	93629	94437	95254	95695	94677	93133	91737	90341	88945	60678	62988
Region 51	93928	94704	95512	96329	96770	95752	94208	92812	91416	90020	61630	63940
Region 52	95003	95779	96587	97404	97845	96827	95283	93887	92491	91095	62582	64988
Region 53	96078	96854	97662	98479	98920	97902	96358	94962	93566	92170	63534	65940
Region 54	97153	97929	98737	99554	100000	98982	97438	96042	94646	93250	64486	66988
Region 55	98228	99004	99812	100629	101070	100052	98508	97112	95716	94320	65438	67940
Region 56	99303	100079	100887	101704	102145	101127	99583	98187	96791	95395	66390	68988
Region 57	100378	101154	101962	102779	103220	102202	100658	99262	97866	96470	67342	70040
Region 58	101453	102229	103037	103854	104295	103277	101733	100337	98941	97545	68294	71040
Region 59	102528	103304	104112	104929	105370	104352	102808	101412	100016	98620	69246	72088
Region 60	103603	104379	105187	106004	106445	105427	103883	102487	101091	99695	70198	73040
Region 61	104678	105454	106262	107079	107520	106502	104958	103562	102166	100770	71150	74088
Region 62	105753	106529	107337	108154	108595	107577	106033	104637	103241	101845	72102	75040
Region 63	106828	107604	108412	109229	109670	108652	107108	105712	104316	102920	73054	76088
Region 64	107903	108679	109487	110304	110745	109727	108183	106787	105391	103995	74006	77040
Region 65	108978	109754	110562	111379	111820	110802	109258	107862	106466	105070	74958	78088
Region 66	110053	110829	111637	112454	112895	111877	110333	108937	107541	106145	75910	79040
Region 67	111128	111904	112712	113529	113970	112952	111408	110012	108616	107220	76862	80088
Region 68	112203	112979	113787	114604	115045	114027	112483	111087	109691	108295	77814	81040
Region 69	113278	114054	114862	115679	116120	115102	113558	112162	110766	109370	78766	82088
Region 70	114353	115129	115937	116754	117195	116177	114633	113237	111841	110445	79718	83040
Region 71	115428	116204	117012	117829	118270	117252	115708	114312	112916	111520	80670	84088
Region 72	116503	117279	118087	118904	119345	118327	116783	115387	113991	112595	81622	85040
Region 73	117578	118354	119162	120079	120520	119502	117958	116562	115166	113770	82574	86088
Region 74	118653	119429	120237	121054	121495	120477	118933	117537	116141	114775	83526	87040
Region 75	119728	120504	121312	122129	122570	121552	120008	118612	117216	115870	84478	88088
Region 76	120803	121579	122387	123204	123645	122627	121083	119687	118291	116895	85430	89040
Region 77	121878	122654	123462	124279	124720	123702	122158	120762	119366	117990	86382	90088
Region 78	122953	123729	124537	125354	125795	124777	123233	121837	120441	119045	87334	91040
Region 79	124028	124804	125612	126429	126870	125852	124308	122912	121516	120120	88286	92088
Region 80	125103	125879	126687	127504	127945	126927	125383	123987	122591	121195	89238	93040
Region 81	126178	126954	127762	128579	129020	128002	126458	125062	123666	122290	90190	94088
Region 82	127253	128029	128837	129654	130095	129077	127533	126137	124741	123395	91142	95040
Region 83	128328	129104	129912	130729	131170	130152	128608	127212	125816	124490	92094	96088
Region 84	129403	130179	130987	131804	132245	131227	129683	128287	126891	125495	93046	97040
Region 85	130478	131254	132062	132879	133320	132302	130758	129362	127966	126590	94000	98088
Region 86	131553	132329	133137	133954	134395	133377	131833	130437	129041	127695	94952	99040
Region 87	132628	133404	134212	135029	135470	134452	132908	131512	130116	128790	95904	100088
Region 88	133703	134479	135287	136104	136545	135527	133983	13258				

BYRON SHIRE COUNCIL

Draft 2021/2022 Budget

CONTENTS

1	CONSOLIDATED CASH RESULT
2	GENERAL FUND CASH RESULT
3	WATER FUND CASH RESULT
4	SEWER FUND CASH RESULT
5-7	ESTIMATED RESERVE BALANCES
	General Manager
8	General Managers Office
9-10	People & Culture
	Corporate & Community Services
11	Councillor Services
12	General Purpose Revenues
13	Financial Services
14-15	Information Services
16-17	Corporate Services
18-20	Community Development
21	Sandhills
22	Childrens Services
23	Library Services
	Infrastructure Services
24	Supervision and Administration
25	Asset Management Planning
26	Projects & Commercial Development
27	Emergency Services
28	Depot Services
29-31	Local Roads & Drainage
32	Roads & Maritime Services
33-35	Open Spaces and Recreation
36	Quarries
37-38	Waste & Recycling Management
39	First Sun Holiday Park
40	Suffolk Park Holiday Park
41-42	Cavanbah Sports Centre
43-46	Facilities Management
	Sustainable Environment & Economy
47-48	Development & Certification
49-50	Planning Policy & Natural Environment
51-52	Environment & Compliance
53	Economic Development
	WATER FUND
	Water Fund
54-56	Water Supply - Management
	SEWER FUND
	Sewer Fund
57-59	Sewerage Services- Management
	CAPITAL WORKS
60-63	General Fund Capital Works
64	Water Fund Capital Works
65-66	Sewer Fund Capital Works

CONSOLIDATED FUND FORECAST		
ESTIMATE 2020/21	BUDGET ITEMS	ESTIMATED 2021/22
	OPERATING RESULTS	
85,573,500	Operating Revenues	93,579,800
78,510,700	Less Operating Expenses	77,453,200
15,029,000	Less Depreciation	15,779,900
(7,966,200)	Operating Result before Capital Amounts	346,700
	Add Expenses Not Involving a Flow of Funds	
15,029,000	Depreciation	15,779,900
	Add Capital Grants and Contributions	
19,633,600	Capital Grants and Contributions	19,935,800
1,969,100	Section 94 Contributions (excluding interest)	1,969,100
	Add Non-operating Funds Employed	
23,750,000	Loan Funds Used	13,500,000
0	Sale of Assets	0
	Subtract Funds Deployed for Non-operating Purposes	
(74,916,300)	Capital Works	(61,863,900)
(3,513,500)	Repayment of Principal on Loans	(3,868,200)
(26,014,300)	Cash Surplus / (Deficit)	(14,200,600)
	Equity Movements	
(25,718,200)	Reserves - Increase / (Decrease)	(14,200,600)
(296,100)	Forecast result for the year - surplus / (deficit)	(0)
428,200	Accumulated Result - surplus / (deficit)	428,200

GENERAL FUND FORECAST		
ESTIMATE 2020/21	BUDGET ITEMS	ESTIMATED 2021/22
	OPERATING RESULTS	
	General Fund Activities	
56,776,100	Operating Revenues	63,769,700
57,605,400	Less Operating Expenses	54,383,100
10,533,000	Less Depreciation	11,132,400
(11,362,300)	Operating Result before Capital Amounts	(1,745,800)
	Add Expenses Not Involving a Flow of Funds	
10,533,000	Depreciation	11,132,400
	Add Capital Grants and Contributions	
19,633,600	Capital Grants and Contributions	19,935,800
969,100	Section 94 Contributions (excluding interest)	969,100
	Add Non-operating Funds Employed	
13,750,000	Loan Funds Used	1,500,000
0	Sale of Assets	0
	Subtract Funds Deployed for Non-operating Purposes	
(53,836,300)	Capital Works	(38,799,000)
(1,149,600)	Repayment of Principal on Loans	(1,375,800)
(21,462,500)	Cash Surplus / (Deficit)	(8,383,300)
	Equity Movements	
(21,166,400)	Reserves - Increase / (Decrease)	(8,383,300)
(296,100)	Forecast result for the year - surplus / (deficit)	(0)
428,200	Accumulated Result - surplus / (deficit)	428,200

WATER FUND FORECAST		
ESTIMATE 2020/21	BUDGET ITEMS	ESTIMATED 2021/22
	OPERATING RESULTS	
10,865,700	Operating Revenues	10,960,800
9,313,100	Less Operating Expenses	10,697,900
1,416,000	Less Depreciation	1,504,100
136,600	Operating Result before Capital Amounts	(1,241,200)
	Add Expenses Not Involving a Flow of Funds	
1,416,000	Depreciation	1,504,100
	Add Capital Grants and Contributions	
0	Capital Grants and Contributions	0
250,000	Section 64 Contributions (excluding interest)	250,000
	Add Non-operating Funds Employed	
0	Loan Funds Used	0
0	Sale of Assets	0
	Subtract Funds Deployed for Non-operating Purposes	
(2,528,200)	Acquisition of Assets	(4,014,500)
0	Repayment of Principal on Loans	0
(725,600)	Cash Surplus / (Deficit)	(3,501,600)
	Equity Movements	
(725,600)	Reserves - Increase / (Decrease)	(3,501,600)
0	Working Capital - Increase / (Decrease)	0

SEWER FUND FORECAST		
ESTIMATE 2020/21	BUDGET ITEMS	ESTIMATED 2021/22
	OPERATING RESULTS	
17,931,700	Operating Revenues	18,849,300
11,592,200	Less Operating Expenses	12,372,200
3,080,000	Less Depreciation	3,143,400
6,339,500	Operating Result before Capital Amounts	3,333,700
	Add Expenses Not Involving a Flow of Funds	
3,080,000	Depreciation	3,143,400
	Add Capital Grants and Contributions	
0	Capital Grants and Contributions	0
750,000	Section 64 Contributions (excluding interest)	750,000
	Add Non-operating Funds Employed	
10,000,000	Loan Funds Used	12,000,000
0	Sale of Assets	0
	Subtract Funds Deployed for Non-operating Purposes	
(18,551,800)	Acquisition of Assets	(19,050,400)
(2,363,900)	Repayment of Principal on Loans	(2,492,400)
(746,200)	Cash Surplus / (Deficit)	(2,315,700)
	Equity Movements	
(3,826,200)	Reserves - Increase / (Decrease)	(2,315,700)
0	Working Capital - Increase / (Decrease)	0

Estimated Reserve Balances All Funds

	Description	2020/21 Estimted Balance	Movement	2021/22 Estimted Balance
General Fund	Internal Reserves			
	Information Technology	(43)	0	(43)
	Council Holiday Parks	944,866	(550,100)	394,766
	Employee Leave Entitlements	563,088	0	563,088
	Waste Management Reserve	4,803,760	(2,890,500)	1,913,260
	Plant	1,648,301	(394,300)	1,254,001
	Quarry	566,841	(100,000)	466,841
	Risk Management Reserve	217,866	(4,200)	213,666
	Property Reserve	87,701	0	87,701
	Stormwater Levy Reserve	84,910	(84,900)	10
	IS Carryover	87,899	0	87,899
	Land & Natural Environment	18,784	0	18,784
	Footpath Dining	372,745	(147,100)	225,645
	Byron Bay Library	299,334	0	299,334
	Pay Parking - Council	0	0	0
	People & Culture	377,415	(175,000)	202,415
	Legal Services	300,000	0	300,000
	Community Development	242,373	0	242,373
	Childcare	336,593	110,800	447,393
	Investment Revaluation Reserve	0	0	0
	General Managers Program	83	0	83
	Election Reserve	190,059	(182,600)	7,459
	Environmental Levy	3,657	1,900	5,557
	Revolving Energy Fund	38,147	0	38,147
	Tennis Court Reserve	1,600	200	1,800
	Asset Revaluation Reserve	10,620	0	10,620
	2017/18 Special Rate Carryover Reserve	(42,189)	42,200	11
	Mullumbimby Civic Hall	0	0	0
	Brunswick Heads Memorial Hall	33,328	0	33,328
	South Golden Beach Hall	33,887	0	33,887
	Infrastructure Renewal Reserve - Byron Bay	143,224	(143,250)	(26)
	Infrastructure Renewal Res - Non Byron	271,114	(271,100)	14
	Byron Bay Town Centre Masterplan	63,669	471,150	534,819
	Mullumbimby Pioneer Centre	0	0	0
	Byron Library Exhibition Space	28,298	0	28,298
	Brunswick Valley Community Centre	368	0	368
	Suffolk park Community Hall	9,214	0	9,214
	Special Events and Response Mitigation	6	0	6
	On Site Sewerage Management (Rate Notice)	386,509	(273,800)	112,709
	Property Development Reserve	518,931	(55,400)	463,531
	Suffolk park open Space Reserve	50,000	0	50,000
	Bridge Replacement Fund	1,937	0	1,937
	Ocean Shores Community Centre	26,952	0	26,952
	Grant Management	48	0	48
	Environment Enforcement Levy	91,090	200	91,290
	Information & Technology Service Fee	108,017	(14,800)	93,217
	Byron Bay Senior Citizens Hall	51,524	0	51,524
	Economic Development	36,829	0	36,829
	Land Remediation	9,848	0	9,848
	WHS Incentive	27,516	0	27,516
	Community Building Maintenance	231,070	(100,000)	131,070
	Public Toilet Maintenance	48,300	0	48,300
	Volunteer Visitor Fund	17,408	0	17,408
	Byron Bay Construction Contingency	300,000	0	300,000
	Byron Bay Hospital Redevelopment	3,500,000	(3,500,000)	0
	Total Internal Reserves	17,143,496	(8,260,600)	8,882,896

Estimated Reserve Balances All Funds

	Description	2020/21 Estimted Balance	Movement	2021/22 Estimted Balance
	External Reserves			
	Crown Reserves	(64,339)	65,100	761
	Domestic Waste Management	339,272	463,200	802,472
	Pay Parking - Crown	124,648	197,600	322,248
	Unexpended Loans	529,142	(210,200)	318,942
	Unexpended Grants	322,400	(322,400)	0
	Total External Reserves	1,251,124	193,300	1,444,424
	Developer Contributions			
	OPEN SPACES			
	Byron Bay	86,306.39	(143,500)	(57,194)
	Suffolk Park	470,004.62	(97,000)	373,005
	Mullumbimby	698,044.32	80,000	778,044
	Bangalow	391,926.24	120,500	512,426
	Brunswick Heads	52,636.21	19,400	72,036
	Ocean Shores	92,470.84	25,000	117,471
	Shire Wide	1,975,033.05	43,400	2,018,433
	Rural North	22,700.28	2,100	24,800
	Rural South	15,120.03	100	15,220
	COMMUNITY FACILITIES		0	
	Byron Bay/Suffolk Park	(19,051.23)	16,500	(2,551)
	Mullumbimby	25,781.03	2,300	28,081
	Bangalow	213,161.86	4,800	217,962
	Brunswick Heads	17,683.71	2,200	19,884
	Ocean Shores	29,838.14	20,700	50,538
	Shire Wide	464,333.14	75,700	540,033
	Rural North	4,705.18	1,500	6,205
	Rural South	114,884.68	900	115,785
	CARPARKING		0	
	Byron Bay	63,098.93	15,500	78,599
	Mullumbimby	11,037.10	4,800	15,837
	Bangalow	(32.89)	0	(33)
	Brunswick Heads	187,252.48	1,500	188,752
	Broken Head Hall	3.91	0	4
	CYCLEWAYS		0	
	Byron Bay / Suffolk Park	212,830.18	19,200	232,030
	Mullumbimby	357,906.31	(180,100)	177,806
	Bangalow	735.33	6,100	6,835
	Brunswick Heads	24,381.35	2,100	26,481
	Ocean Shores	91,166.63	(73,200)	17,967
	Rural North	15,160.48	100	15,260
	Rural South	101,214.21	800	102,014
	Shire Wide	5,403.54	5,000	10,404
	URBAN ROADS		0	
	Byron Bay / Suffolk Park	(107,865.76)	45,200	(62,666)
	Mullumbimby	564,831.77	14,800	579,632
	Bangalow	1,311,894.69	19,800	1,331,695
	Brunswick Heads	198,627.12	5,800	204,427
	Ocean Shores	72,960.99	22,100	95,061
	Batson Quarry	16,080.33	15,500	31,580
	Shire Wide	-	0	0

Estimated Reserve Balances All Funds

	Description	2020/21 Estimted Balance	Movement	2021/22 Estimted Balance
	RURAL ROADS		0	
	Shire Rural	40,201.68	13,200	53,402
	Mudges Quarry	18,755.85	600	19,356
	Leela Quarry	4,188.18	0	4,188
	Myocum Quarry (Council)	21,776.88	2,900	24,677
	Rural	682,360.48	(417,200)	265,160
	CIVIC & URBAN IMPROVEMENTS		0	
	Byron Bay / Suffolk Park	(16,583.76)	(100)	(16,684)
	Mullumbimby	102,190.32	(94,200)	7,990
	Bangalow	108,014.82	900	108,915
	Brunswick Heads	2,604.47	0	2,604
	Ocean Shores	138,434.60	1,100	139,535
	Rural North	(54,852.40)	(400)	(55,252)
	Rural South	52,405.47	400	52,805
	Broken Head Bus Shelter	3,906.73	0	3,907
	ADMINISTRATION	349,488.43	(94,000)	255,488
	SHIRE SUPPORT SERVICES		0	
	Shire - Rural	44,518.92	400	44,919
	Byron Bay / Suffolk Park	21,833.82	800	22,634
	Mullumbimby	15,685.17	1,500	17,185
	Bangalow	4,537.90	300	4,838
	Ocean Shores	6,203.26	200	6,403
	Brunswick Heads	644.29	0	644
	Rural North	(1,378.59)	2,400	1,021
	Rural South	24,485.26	7,100	31,585
	SECTION 94A LEVY	(49,416.35)	(98,800)	(148,216)
	Total Section 94 Funds	9,302,270.62	(573,300.00)	8,728,970.62
	Total General Fund	27,696,890.74	(8,640,600.00)	19,056,290.74
Water Fund	External Reserves			
	Section 64 Developer Contributions	1,483,584.25	(787,000)	696,584.25
	Capital Works Reserve	9,261,561.74	(2,714,600)	6,546,961.74
	Total Water Fund	10,745,145.99	(3,501,600.00)	7,243,545.99
Sewer Fund	External Reserves			
	Section 64 Developer Contributions	8,117,261.83	(2,130,000)	5,987,261.83
	Capital Works Reserve	6,884,176.77	(185,700)	6,698,476.77
	Plant Reserve	896,178.76	0	896,178.76
	Total Sewer Fund	15,897,617.36	(2,315,700.00)	13,581,917.36
	TOTAL RESERVE FUNDING	54,339,654.10	(14,457,900.00)	39,881,754.10

GENERAL MANAGERS OFFICE					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Legal Services Income		
39,500	0	10000	Legal Fees Recovered	0	0.00
39,500	0		Total Operating Revenues	0	
			OPERATING EXPENSES		
			General Managers Expenses		
1,024,857	1,011,500	2001.1	Salaries and Oncosts	1,043,500	3.16
165	4,000	2001.2	Travel and Accommodation	4,000	0.00
4,419	7,500	2005.5	Sundry Office Expenses	7,500	0.00
8,695	7,700	2005.22	Regional Analysis and Comparative Tool	9,600	24.68
0	30,000	2005.23	Implementation of New Crown Lands Act	0	(100.00)
0	90,000	2005.24	Develop Plan of Management for Crown Reserves	0	(100.00)
18,696	28,000	2001.92	Motor Vehicles	28,000	0.00
			Legal Services		
443,724	415,500	2006.1	Salaries and Oncosts	424,800	2.24
984	3,100	2006.2	Administration Expenses	3,100	0.00
5,543	20,000	2006.5	Complaint Investigations	20,000	0.00
8,593	8,400	2006.6	Document Preparation Costs	8,400	0.00
3,604	12,500	2006.7	Administration Cost Commercial Activities	12,500	0.00
0	10,000	2006.8	Lease Documentation and Review	10,000	0.00
0	5,900	2006.9	Crown Lease and Land Matter Costs	5,900	0.00
12,000	8,500	2006.92	Motor Vehicle Running Expenses	8,500	0.00
595,708	400,000	20001	General Legal Expenses	200,000	(50.00)
			Media and Communications		
3,176	3,500	2008.2	Sundry Expenses	3,500	0.00
0	0	2008.4	Rates Insert Printing	0	0.00
2,909	2,500	2008.6	Advertising	2,500	0.00
2,323	3,000	2008.7	Photographic Library	3,000	0.00
0	1,500	2008.8	Branding	1,500	0.00
31,123	0	2008.11	Community Survey	35,000	New
26,200	28,000	2008.13	Digital Engagement	28,000	0.00
2,909	10,000	2008.14	Printing	10,000	0.00
0	13,000	2008.16	Community Newsletter (Something to Talk About & I	13,000	0.00
			Indirect Costs		
293,496	315,100	2015.91	Support Services Allocated	311,600	(1.11)
(1,806,600)	(1,902,700)	2015.910a	Support Services Reallocated	(1,981,400)	4.14
682,523	536,500		Total Operating Expenses	212,500	
(682,523)	(536,500)		Operating Result - Surplus / (Deficit)	(212,500)	
(682,523)	(536,500)		Cash Result - Surplus / (Deficit)	(212,500)	
			Capital Movements		
	0	4108.1	Less Principal Repayments	0	
	0	4115	Less Transfer to Reserves	0	
	336,100	4116.001	Add Transfer from Reserves	12,500	
	0	4092	Add Capital Income	0	
	0	4110	Less Capital Purchases	0	
	16,500	4117.101	Add Section 94 Levies Applied	0	
	(183,900)		Cash Result after Capital Movements	(200,000)	

PEOPLE AND CULTURE					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
148,023	93,300	1110.3	OPERATING REVENUES		
0	0	1110.4	Statecover Scheme Performance Rebate	0	(100.00)
			Hindsight Performance Payment	0	0.00
148,023	93,300		Total Operating Revenues	0	(100.00)
			OPERATING EXPENSES		
			People & Culture		
744,349	736,500	2007.1	Salaries	757,800	2.89
1,571	1,600	2007.3	Sundry Expenses	0	(100.00)
0	4,800	2007.4	Subscriptions	12,000	150.00
12,000	8,500	2007.92	Motor Vehicles	8,500	0.00
			Training and Development		
72,741	86,600	2105.5	Skills Development	86,600	0.00
81,133	76,200	2105.6	Conferences	76,200	0.00
52,583	67,300	2105.9	Organisation Development	67,300	0.00
16,935	35,600	2105.13	Education Assistance	35,600	0.00
68,983	68,500	2105.14	Compulsory Tickets and Licences	70,000	2.19
28,701	35,700	2105.15	Compliance	34,200	(4.20)
333	15,400	2105.16	Work Health & Safety	15,400	0.00
			Workers Compensation		
501,443	700,000	2111.1	Annual Premium	700,000	0.00
0	0	2111.4	Statecover Scheme Performance Rebate	0	0.00
			Health and Injury Management		
0	5,000	2114.5	Return to Work Consulting Costs	5,000	0.00
2,241	7,700	2114.6	Health Monitoring	7,700	0.00
0	0	2114.7	OHS Incentive Payment	0	0.00
24,820	36,000	2114.8	Health and Wellbeing Initiatives	36,000	0.00
5,896	5,000	2114.9	Health & Wellbeing Expo	5,000	0.00
21,609	0	2114.11	Additional EAP services	25,000	New
			Employee Entitlements		
747,176	977,800	2115.1	Public Holidays	1,072,400	9.67
1,970,066	1,955,600	2115.2	Annual Leave	2,144,800	9.67
1,013,883	840,100	2115.3	Sick Leave	921,000	9.63
1,015,910	458,200	2115.4	Long Service Leave	502,100	9.58
137,749	122,200	2115.5	Special Leave	134,000	9.66
(3,682)	0	2115.6	Equalisation	0	0.00
59,044	56,100	2115.7	Maternity Leave	61,700	9.98
0	0	2115.8	Gratuities	0	0.00
			Continued on Next Page		

PEOPLE AND CULTURE (con'td)

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	
2,099,746	2,246,600	2117.1	Superannuation Council Contribution - Superannuation Guarantee	2,579,600	14.82
81,381	0	2117.2	Children's Services	0	0.00
257,156	240,000	2117.6	Council Contribution - LGS Retirement Scheme	240,000	0.00
			Other Employee Costs		
3,993	7,900	2118.2	Uniform Issues (PPE)	7,900	0.00
2,567	0	2118.3	Staff Suggestion Scheme	0	0.00
41,668	50,000	2118.5	Recruitment - Advertising	50,000	0.00
11,394	6,700	2118.8	FBT	6,700	0.00
16,046	27,700	2118.9	Recruitment - Interview, Relocation & Induction	27,700	0.00
2,634	4,300	2118.11	Fitness For Work	4,300	0.00
66,838	0	2118.12	Redundancy payments	0	0.00
3,702	10,000	2118.13	General Managers Performance Review	10,000	0.00
7,233	10,000	2118.14	Staff Recognition & Reward Scheme	10,000	0.00
1,845	7,500	2118.17	Award Supply Service Subscription	0	(100.00)
2,334	1,500	2118.19	Sundry Expenses	3,100	106.67
12,587	3,500	2118.21	Job Evaluation System/Remuneration Reviews	3,500	0.00
4,972	7,700	2118.27	Recruitment E-Services	7,700	0.00
0	22,000	2118.33	Drug & Alcohol Testing	10,000	(54.55)
			Indirect Costs		
77,400	78,700	2121.91	Support Services Allocated	75,400	(4.19)
(817,404)	(830,100)	2121.910	Support Services Reallocated	(853,700)	2.84
(7,918,010)	(8,172,400)	2121.2	Oncosts Recovered	(8,935,500)	9.34
533,562	22,000		Total Operating Expenses	25,000	13.64
(385,539)	71,300		Operating Result - Surplus / (Deficit)	(25,000)	(135.06)
(385,539)	71,300		Cash Result - Surplus / (Deficit)	(25,000)	(135.06)
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	93,300	4317.001	Less Transfer to Reserves	0	
	22,000	4040.101	Add Transfer from Reserves	175,000	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	0		Cash Result after Capital Movements	150,000	

COUNCILLOR SERVICES

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING EXPENSES		
			Mayoral Expenses		
44,250	44,300	2141.1	Mayoral Allowance	45,400	2.48
7,896	14,000	2141.92	Motor Vehicles	13,200	(5.71)
			Councillor Expenses		
182,520	182,500	2145.1	Councillor Fees	187,100	2.52
14,769	17,700	2145.2	Councillors - Travel	17,700	0.00
10,251	12,000	2145.3	Councillors - Catering	12,000	0.00
9,950	31,500	2145.4	Councillors - Conferences	31,500	0.00
16,303	24,400	2145.5	Councillors - Telecommunications	22,000	(9.84)
(21)	6,100	2145.6	Councillors - Sundry Expenses	6,100	0.00
1,895	10,000	2145.7	Councillors - Professional Development	10,000	0.00
1,341	3,100	2145.11	Councillors - Carer's Expenses	3,100	0.00
245	2,000	2145.12	Councillors - IT Support Services	2,000	0.00
0	0	2145.13	Consumables - Information Technology	0	0.00
8,175	14,000	2145.14	Councillors - IT Equipment and Consumables	33,300	137.86
1,529	1,500	2145.15	Councillors - Assistance Program	1,500	0.00
			Other Civic Expenses		
44,443	45,000	2151.1	Subscription Local Government Association	45,000	0.00
0	0	2151.2	Election Expenses	232,600	New
4,136	4,000	2151.3	Civic Receptions / Functions	4,000	0.00
1,186	10,000	2151.7	Council Committees, Guidance Group and Panel Meeting Expenses	10,000	0.00
0	0	2151.8	New Councillor Induction 2021 - 2025	10,000	New
			Mayor - Discretionary Allowance		
2,240	3,900	2153.13	Unallocated	3,900	0.00
			Regional Contributions		
19,300	24,100	2152.1	Northern Rivers Joint Organisation Membership	26,500	9.96
112,600	115,500	2152.3	Contribution - Far North Coast County Council	117,800	1.99
4,346	5,000	2152.4	Contribution - Institute Public Works Engineers Australia	5,000	0.00
34,945	37,600	2152.5	Newlog Subscription	40,400	7.45
0	1,200	2152.6	Contribution - ANZAC Day	1,200	0.00
0	13,400	2152.7	Contribution - Australia Day	13,400	0.00
18,261	18,300	2152.8	Contribution - Arts Northern Rivers	18,500	1.09
5,100	5,200	2152.13	Contribution - Rescue Helicopter	5,200	0.00
4,636	5,200	2152.14	Contribution - Brunswick Valley Rescue	5,200	0.00
3,900	4,000	2152.15	Donation to North Coast Academy of Sport	4,000	0.00
5,100	5,200	2152.16	Brunswick Volunteer Marine Rescue	5,200	0.00
3,200	3,300	2152.17	Tweed/Byron Life Education	3,300	0.00
2,669	2,700	2152.19	Australian Coastal Councils Annual Fee	2,700	0.00
			Indirect Costs		
275,496	297,100	2159.91	Support Services Allocated	295,100	(0.67)
840,662	963,800		Total Operating Expenses	1,233,900	28.02
(840,662)	(963,800)		Operating Result - Surplus / (Deficit)	(1,233,900)	28.02
(840,662)	(963,800)		Cash Result - Surplus / (Deficit)	(1,233,900)	28.02
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	5,000	4007.101	Add Transfer from Reserves	242,600	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(958,800)		Cash Result after Capital Movements	(991,300)	

FINANCIAL SERVICES - General Purpose Revenues

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
OPERATING REVENUES					
Rates					
18,002,604	19,383,600	1111.1	Residential Rate	19,918,100	2.76
2,106,090	2,270,700	1111.4	Business Rate - Byron Bay Town Centre	2,323,600	2.33
3,105,789	3,338,900	1111.8	Business Rate - Other Business	3,418,200	2.38
1,230,409	1,335,300	1111.9	Farmland Rate	1,380,700	3.40
383,000	383,000	1111.1	Environmental Levy	390,700	2.01
(395,606)	(420,000)	1113.1	Abandonments - Pensioners (S. 575) Pensioner Abandonments	(420,000)	0.00
Extra Charges					
123,582	30,000	1115.1	Extra Charges - Interest on General Rates	60,300	101.00
3,011	80,400	1115.2	Extra Charges - Legal Fees Recovered	50,000	(37.81)
0	(80,400)	1115.3	Debt Recovery Costs	(50,000)	(37.81)
2,245	2,000	1115.4	Dishonour Fees	1,000	(50.00)
Postponed Rates					
33,492	(11,500)	1117.1	Rates Transfers to Postponed Rates Written Off	(11,500)	0.00
(2,773)	(4,200)	1117.2	Postponed Extra Charges Written Off	(4,200)	0.00
General Purpose Grants					
2,077,358	1,000,100	1119.1	Financial Assistance Grant - General Purpose Component	2,105,200	110.50
217,511	236,000	1119.2	Pensioners Assistance Subsidy - General Rates	220,000	(6.78)
1,234,585	608,600	1119.3	Financial Assistance Grant - Roads Component	1,269,500	108.59
Interest					
12,218	30,000	1121.1	Interest on Bank Accounts	10,000	(66.67)
935,492	800,000	1121.2	Interest on Investments	400,000	(50.00)
174,217	0	1121.5	Unrealised Gn/Loss on Investments	0	0.00
291,235	264,400	1123.1	Interest on Section 94 Levies	100,000	(62.18)
29,534,458	29,246,900		Operating Result - Surplus / (Deficit)	31,161,600	6.55
29,534,458	29,246,900		Cash Result - Surplus / (Deficit)	31,161,600	6.55
Capital Movements					
	0		Less Loan Principal Repayments	0	
	5,436,000	4149.001	Less Transfer to Reserves	5,375,100	
	1,704,300	4013.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	25,515,200		Cash Result after Capital Movements	25,786,500	

FINANCIAL SERVICES

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Fees and Charges		
70,553	80,000	1131.1	Section 603 Certificates	70,000	(12.50)
0	0	1131.4	Sundry User Charges	0	0.00
2,603	2,000	1131.5	Debt Recovery Costs Recouped	0	(100.00)
56,400	56,400	1131.7	Tax Equivalent Charges to Water and Sewer	56,400	0.00
25	0	1131.13	Dishonour Fees	0	0.00
658	0	1131.14	Sundry Income	0	0.00
130,239	138,400		Total Operating Revenues	126,400	(8.67)
			OPERATING EXPENSES		
			Expenditure Control and Statutory Reporting		
540,530	539,700	2201.1	Salaries and Oncosts - Financial Management	594,000	10.06
87,748	85,100	2201.2	Salaries and Oncosts - Creditors	86,900	2.12
0	0	2201.4	Advertising	0	0.00
85,900	100,000	2201.7	Audit Fees	100,000	0.00
36,883	35,000	2201.8	Sundry Expenses	35,000	0.00
116,041	90,000	2201.9	Bank Fees	120,000	33.33
11	0	2201.10	Rounding	0	0.00
2,470	0	2201.12	Debt Recovery Costs	0	0.00
0	4,000	2201.14	Interest on Security Deposits	1,000	(75.00)
9,996	14,000	2201.92	Motor Vehicles	14,000	0.00
			Rates Control and Debt Recovery		
117,771	118,300	2205.1	Salaries and Oncosts	124,100	4.90
69,126	75,000	2205.2	Postage	75,000	0.00
89,033	100,000	2205.3	Valuation Fees	100,000	0.00
3,943	3,000	2205.4	Bad Debts Abandoned	3,000	0.00
38,929	32,000	2205.5	Printing	33,000	3.13
0	5,000	2205.6	NAR Maintenance	2,000	(60.00)
2,700	8,500	2205.92	Motor Vehicles	8,500	0.00
			Debt Servicing		
76,288	62,600	2231.2	Interest on Loans	46,200	(26.20)
			Indirect Costs		
(1,125,204)	(1,425,100)	2010.90	NCP and Governance	(2,325,100)	63.15
251,904	277,700	2239.91	Support Services Allocated	276,200	(0.54)
(1,337,904)	(1,405,300)	2239.910a	Support Services Reallocated	(1,502,700)	6.93
			Total Operating Expenses		
(933,835)	(1,280,500)			(2,208,900)	72.50
1,064,074	1,418,900		Operating Result - Surplus / (Deficit)	2,335,300	64.59
1,064,074	1,418,900		Cash Result - Surplus / (Deficit)	2,335,300	64.59
			Capital Movements		
	241,900	4160.001	Less Loan Principal Repayments	258,300	
	0	4161.001	Less Transfer to Reserves	0	
	164,000	4016.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0	4018.101	Add Section 94 Levies Applied	0	
	1,341,000		Cash Result after Capital Movements	2,077,000	

INFORMATION SERVICES

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Other Income		
5,500	2,500	1143.5	DET Trainee Contribution	2,500	
			Fees and Charges - Records Management		
3,941	7,200	1145.1	GIPA Act Formal Applications Fees	7,200	0.00
22,118	30,000	1145.2	Document Enquiries	30,000	0.00
395	1,200	1145.3	Subpoena Fees	1,200	0.00
31,954	40,900		Total Operating Revenues	40,900	0.00
			OPERATING EXPENSES		
			Salaries and Oncosts - IT and GIS		
793,600	965,100	2251.1	Salaries and Oncosts	987,000	2.27
50,195	61,300	2251.3	Specialist I.T. Support	61,300	0.00
10,000	14,000	2251.92	Motor Vehicles	14,000	0.00
			Corporate Software		
4,365	4,600	2254.12	Infomix Database Licence and Maintenance	0	(100.00)
171,735	157,200	2254.13	Authority Property and Financial System Licence	165,000	4.96
23,740	10,000	2254.14	Authority Property and Financial System Maintenance	10,000	0.00
16,860	18,000	2254.15	Authority Asset Information Management System Licence	18,400	2.22
39,055	35,000	2254.17	TRIM Electronic Document Management System Licence	40,000	14.29
5,203	5,600	2254.18	TRIM Electronic Document Management Integration Licence	5,600	0.00
0	5,500	2254.19	TRIM Electronic Document Management System Maintenance	5,500	0.00
2,660	80,400	2254.23	ESRI Geographical Information Systems	80,400	0.00
205,225	250,000	2254.24	Microsoft Volume Licence Agreement	297,000	18.80
6,962	11,200	2254.25	Other Miscellaneous Software Licences	10,000	(10.71)
10,778	29,500	2254.26	Electronic Agendas and Minutes	29,500	0.00
7,699	8,500	2254.27	Client Server Tools 4J Maintenance	8,700	2.35
23,400	23,800	2254.28	Process Mapping and Documentation Software	23,800	0.00
30,000	33,000	2254.29	Profile.id, Atlas.id and Economy.id Base Fees	33,000	0.00
1,943	4,500	2254.30	Civica Business Intelligence System (BIS) Annual License Fees	4,600	2.22
3,750	0	2254.31	WHS Software Evaluation	0	0.00
40,000	0	2254.32	Hosting Fee Geocirrus Platform 3D Modelling	0	0.00
18,716	25,000	2254.33	NearMap	25,000	0.00
0	20,000	2254.35	GIS online portal for community consultations	20,000	0.00
0	30,300	2254.36	Facilities Booking System	24,700	(18.48)
0	0	2254.37	CIBIS service license (Planning)	4,400	
			Infrastructure Software		
17,925	25,500	2255.7	VMWare Virtulisation Licence and Maintenance	28,500	11.76
19,749	16,900	2255.8	Citrix Remote Access/ Virtualisation Licence and Maintenance	0	(100.00)
2,521	5,700	2255.9	Other Miscellaneous Infrastructure Licence and Maintenance	5,700	0.00
7,588	0	2255.11	CommVault Data Storage Systems Maintenance	15,000	New
978	1,000	2255.12	Linux Licence and Maintenance	0	(100.00)
1,808	2,000	2255.13	Infrastructure System Security Licences and Maintenance	2,000	0.00
0	14,100	2255.14	Service Desk Licence and Maintenance	14,100	0.00
32,087	24,000	2255.15	Email Filtering and Hosted Archiving	18,100	(24.58)
0	0	2255.16	Server security (Sophos AV)	50,000	New
0	0	2255.17	Trapeze PDF tool (SEE)	12,000	New
0	0	2255.18	Disaster Dashboard / Flood Warning Network Maintenance & Ops	36,000	New
			Hardware Replacement Maintenance		
23,291	15,400	2257.32	Other Miscellaneous Repair and Maintenance	15,400	0.00
4,121	0	2257.33	Connectivity Replacement and Upgrades	6,200	New
1,909	5,000	2257.34	Security Maintenance and Replacement	5,000	0.00
370,017	344,300	2257.35	Lease Payments Desktop and Server Hardware	417,000	21.12
682	15,300	2257.36	Server Hardware Maintenance	10,000	(34.64)
			Operating Expenses - IT and GIS		
(1,718)	0	2258.14	Call and Data Costs	0	0.00
3,296	0	2258.15	Off-site Secure Storage Service	0	0.00
10,031	6,600	2258.16	General Administration and Operations	6,600	0.00
15,730	14,000	2258.17	On-Call and Call out emergency arrangements	15,000	7.14
0	18,000	2258.18	Vendor Panel subscription	18,000	0.00
0	0	2258.19	LGSS Corporate Planning & Reporting	24,700	New
			CONTINUED ON NEXT PAGE		

INFORMATION SERVICES (con'td)

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			Telecommunications		
82,570	84,000	2259.7	Web Hosting Costs	94,000	11.90
8,107	10,000	2259.8	PABX Repairs, Maintenance and Handsets	10,000	0.00
147,380	134,000	2259.11	Corporate Data Links	96,000	(28.36)
0	0	2259.13	WAN data links - microwave	44,000	New
0	0	2259.14	Online Surveys (Comms)	5,000	New
0	0	2259.15	Online Newsletter (Comms)	5,000	New
0	0	2259.16	Open Forms E-Forms	35,000	New
			Non-Core Services		
70,098	80,000	2263.3	Admin - Multifunction Printers Rental and Maintenance	80,000	0.00
21,640	0	2263.4	Corporate Landlines - Mullum Admin Building Exchange	0	0.00
0	75,500	2263.5	CCTV for Main Beach Car Park	10,000	(86.75)
327,417	510,500	2264.1	IT Strategic Plan Actions	200,000	(60.82)
			Records Management		
295,865	288,300	2261.1	Salaries and Oncosts	305,700	6.04
649	1,700	2261.11	Stationery and Archival Costs	1,700	0.00
0	2,400	2261.12	Document Production Costs	2,400	0.00
5,673	0	2261.13	Document Storage and Retrieval Costs	0	0.00
32,921	30,000	2261.14	Postage	25,000	0.00
			Debt Servicing		
3,522	0	2267.1	Interest on Loans	0	0.00
			Indirect Costs		
29,334	38,500	2269.91	Support Services Allocated	30,900	(19.74)
(3,022,704)	(3,309,100)	2269.910a	Support Services Reallocated	(3,375,600)	2.01
915	246,100		Total Operating Expenses	136,300	(44.62)
31,038	(205,200)		Operating Result - Surplus / (Deficit) <i>Add Back Depreciation</i>	(95,400)	(53.51)
31,038	(205,200)		Cash Result - Surplus / (Deficit)	(95,400)	(53.51)
			Capital Movements		
	0	4172.001	Less Loan Principal Repayments	0	
	0	4173.001	Less Transfer to Reserves	0	
	269,200	4019.101	Add Transfer from Reserves	0	
	0	4020	Add Capital Income	0	
	0	4174/5	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	64,000		Cash Result after Capital Movements	(95,400)	

CORPORATE SERVICES

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Fees and Charges - Administration		
10,539	0	1101.2	Sundry User Charges	0	0.00
2,960	0	1101.6	Morning Tea Staff Contributions	0	0.00
0	15,100	1101.9	Scanning Fee for Development Applications	0	(100.00)
			Grants and Contributions		
0	1,000	1102.1	Australia Day Branding	0	(100.00)
0	20,000	1102.2	Australia Day - Covid Safe Grants Prgm	0	(100.00)
			Leasing Services		
0	10,500	1199.2	Document Preparation and Legal Fees	0	(100.00)
13,500	46,600		Total Operating Revenues	0	(100.00)
			OPERATING EXPENSES		
			Corporate & Community Services Directorate		
307,774	300,600	2171.1	Salaries and Oncosts	308,400	2.59
1,777	1,000	2171.5	Telecommunications	500	0.00
12,000	14,000	2171.92	Motor Vehicle	14,000	0.00
			Governance		
144,382	146,800	2176.1	Salaries and Oncosts	150,200	2.32
969	1,700	2176.2	Telephone	1,300	(23.53)
9,300	9,300	2176.92	Motor Vehicle Running Expenses	9,300	0.00
			Customer Services		
499,470	568,800	2016.1	Salaries and Oncosts	575,300	1.14
14,829	3,700	2016.5	Customer Service Initiatives	3,000	(18.92)
2,261	2,500	2016.6	Sundry Expenses	2,500	0.00
			Corporate Services		
486,055	684,500	2052.1	Salaries and Oncosts	688,100	0.53
663	4,100	2052.2	Salaries and Oncosts - Overtime for Meetings	3,000	(26.83)
12,368	19,200	2052.3	Sundry Expenses	10,000	(47.92)
37,573	15,000	2052.4	Integrated Planning, Reporting & Promos	50,000	233.33
12,157	17,000	2052.6	Internal Audit Committee	15,500	(8.82)
61,069	53,000	2052.7	Internal Audit Function	80,000	50.94
4,128	12,000	2052.8	Printing	9,000	(25.00)
9,692	16,200	2052.9	Stationery	15,000	(7.41)
8,515	18,000	2052.11	Paper	12,000	(33.33)
2,251	6,400	2052.12	Delegations Management	9,000	40.63
4,069	10,000	2052.13	Milk, Tea & Coffee Supplies	10,000	0.00
4,770	10,000	2052.14	Grants Management	5,000	(50.00)
0	10,000	2052.16	Youth Leadership Program	10,000	0.00
0	22,000	2052.17	Byron Model	0	(100.00)
0	1,000	2052.18	Australia Day Branding	0	(100.00)
0	20,000	2052.19	Australia Day - Covid Safe Grants Prgm	0	(100.00)
			CONTINUED ON NEXT PAGE		

CORPORATE SERVICES

CORPORATE SERVICES					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			Risk Management		
0	0	2221.1	Premium - Fidelity Guarantee	0	0.00
548,000	602,800	2221.2	Premium - Professional Indemnity/Public Liability	678,200	12.51
69,666	76,600	2221.3	Premium - Councillors / Staff Liability	86,200	12.53
4,820	4,700	2221.4	Premium - Personal Accident	5,200	10.64
6,698	7,400	2221.5	Premium - Casual Hirers Liability	8,300	12.16
0	0	2221.6	Premium - Property Community Groups (ISR)	0	0.00
0	900	2221.7	Premium - Marine	0	(100.00)
(37,932)	0	2221.9	Public Liability Audit Rebate	0	0.00
0	0	2221.11	Property (ISR) Rebate	0	0.00
0	(28,600)	2221.14	Risk Management Incentive Dividend	0	(100.00)
0	0	2221.15	Motor Vehicle Rebate	0	0.00
0	0	2221.16	Security & Privacy Protection	0	0.00
0	(10,300)	2221.17	Accumulated Equity Rebate	0	(100.00)
877	1,000	2221.18	Premium - Carriers Liability	1,100	10.00
23,102	22,100	2221.19	Premium - Environmental Impairment Liability	24,900	12.67
21,365	23,500	2221.21	Premium - Crime	25,900	10.21
0	2,200	2221.22	Premium - IT Hardware	0	(100.00)
7,882	25,000	2225.1	Risk Mitigation Projects	15,000	(40.00)
10,202	60,000	2225.3	Insurance Claims	60,000	0.00
0	0	2225.5	Sundry Expenses	0	0.00
0	0	2225.6	Admin fee for Claims Management	0	0.00
19,013	0	2225.7	Business Continuity Programs	0	0.00
			Strategic Procurement		
118,093	0	2054.1	Salaries and Oncosts	0	0.00
6,018	0	2054.2	Sundry Procurement Expenses	0	0.00
15,000	5,000	2054.3	Staff Procurement Training	5,000	0.00
440	15,000	2054.4	Strategic Procurement Roadmap	10,000	(33.33)
0	68,800	2054.7	Electricity Contract	40,000	(41.86)
			Indirect Costs		
356,004	399,400	2189.91	Support Services Allocated	400,500	0.28
(2,839,296)	(3,027,000)	2189.910a	Support Services Reallocated	(3,236,200)	6.91
(33,977)	215,300		Total Operating Expenses	105,200	(51.14)
47,477	(168,700)		Operating Result - Surplus / (Deficit)	(105,200)	(37.64)
			<i>Add Back Depreciation</i>		
47,477	(168,700)		Cash Result - Surplus / (Deficit)	(105,200)	(37.64)
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	125,700	4109.001	Less Transfer to Reserves	60,000	
	165,600	4095.101	Add Transfer from Reserves	65,200	
	0		Add Capital Income	0	
	0		Capital Works	0	
	0	4094.101	Add Section 94 Levies Applied	0	
	(128,800)		Cash Result after Capital Movements	(100,000)	

COMMUNITY SERVICES - Community Development

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Sec. 355 Committees - Fees and Charges		
32,545	9,100	1170.1	Marvell Hall	9,100	0.00
74,863	37,700	1171.1	Mullum Civic Hall	37,700	0.00
37,096	13,000	1173.1	Brunswick Memorial Hall	13,000	0.00
49,994	40,600	1175.1	Brunswick Valley Community Centre	40,600	0.00
13,309	15,200	1177.1	Suffolk Park Community Hall	15,200	0.00
29,219	11,200	1179.1	South Golden Beach Community Centre	11,200	0.00
19,744	42,400	1183.1	Ocean Shores Community Centre	42,400	0.00
27,842	11,100	1184.1	Lone Goat Gallery	11,100	0.00
0	3,200	1185.1	Mullumbimby Pioneer Centre	0	(100.00)
1,700	1,100	1187.1	Bangalow Heritage House	0	(100.00)
			Community Development - Contributions		
10,000	0	1161.62	Love Byron Halls	0	0.00
115,412	0	1161.63	FNC Fire Control Centre (Pioneer Centre)	0	0.00
0	141,000	1161.66	SCCF 3 - Ocean Shores Community Centre	0	(100.00)
0	70,000	1161.67	Tweed SC Portion of Resilience Position	0	(100.00)
411,724	395,600		Total Operating Revenues	180,300	(54.42)
			OPERATING EXPENSES		
			Community Development and Assistance		
474,771	841,500	2331.1	Salaries and Oncosts - Community Services	849,200	0.92
6,193	9,500	2331.8	Sundry Expenses	9,500	0.00
36	0	2331.52	Advertising	3,000	New
8,785	9,500	2331.53	Aboriginal/Torres Strait Islander Projects	9,500	0.00
1,582	18,400	2331.58	Aboriginal Committee Management	16,500	(10.33)
0	10,000	2331.59	Volunteering	0	(100.00)
6,194	6,200	2331.65	Reconciliation/NAIDOC Week	2,000	(67.74)
0	5,200	2331.80	Youth Week Expenses	3,000	(42.31)
2,647	79,600	2331.82	Community Development Projects	15,000	(81.16)
0	5,500	2331.83	Youth Small Change Grants	3,000	(45.45)
2,000	2,000	2331.84	Harmony Day	3,000	50.00
6,866	0	2331.87	Love Byron Halls	0	0.00
0	0	2331.88	Youth Leadership	0	0.00
0	9,100	2331.89	Aboriginal Consultative Committee	9,100	0.00
1,026	1,800	2331.101	Mullumbimby Autumn Club/Senior Citizens	1,800	0.00
0	15,000	2331.102	Community Stakeholder Consultation	0	(100.00)
0	51,700	2331.103	Public Space Liaison	0	(100.00)
0	61,100	2331.104	Homelessness Projects	30,000	(50.90)
0	0	2331.105	Bird Sales from Sculpture	0	0.00
0	3,000	2331.106	Arts and Cultural Projects	30,000	900.00
18,000	27,800	2331.92	Motor Vehicles	27,800	0.00
			CONTINUED ON NEXT PAGE		

COMMUNITY SERVICES - Community Development

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER	BUDGET ITEMS	ESTIMATED 2021/22	%
			Community Wellbeing Projects		
5,338	19,400	2323.1	Public Art	16,900	(12.89)
5,253	8,200	2323.2	Wellbeing Indicators	8,200	0.00
4,213	36,000	2323.3	Safety Projects	36,000	0.00
153,032	150,800	2323.4	New Years Eve	150,800	0.00
25,000	0	2323.5	Street Cruise Project	0	0.00
10,261	11,100	2323.6	Inclusion Projects	11,100	0.00
4,905	5,000	2323.7	Schoolies Approvals	5,000	0.00
500	1,000	2323.8	Seniors Week	1,000	0.00
2,799	0	2323.9	Community Conversations North Shire	0	0.00
150	2,500	2323.11	Community Resilience Network (Disaster Preparedness)	2,500	0.00
0	10,000	2323.12	Local Community Capacity Projects	0	(100.00)
230,496	0		Community - Maintenance - Planned	0	
0	9,000	2320.143	Community Building BCA Compliance/Maintenance inspections	0	(100.00)
0	24,500	2320.51	Urgent Unplanned Community Building Maintenance response	4,500	(81.63)
0	0	2320.146	Suffolk Park Community Centre	0	0.00
0	32,900	2320.151	Asbestos Removal Programme	0	(100.00)
0	526,000	2320.152	Ocean Shores Community Centre	0	(100.00)
0	0	2320.158	Bangalow A & I Hall Roof	0	0.00
0	0	2320.159	Brunswick Heads Memorial Hall	0	0.00
0	0	2320.161	Neighbourhood Centre	0	0.00
0	0	2320.162	Cook Pioneer Centre	0	0.00
0	0	2320.163	Marvell Hall	0	0.00
0	0	2320.165	Mullum Civic Hall & Neigh Ctr Courtyard	0	0.00
0	0	2320.166	Bangalow Heritage House	0	0.00
0	31,400	2320.167	Old RFS Area Refurbishment	0	(100.00)
0	50,000	2320.168	Repurposing of the Byron Countrylink Building	0	(100.00)
0	46,600	2320.169	Durrumbul Hall	0	(100.00)
0	0	2320.170	Fletcher Street Hub Ramp	0	0.00
0	0	2320.171	Marvell Hall Renovation of Kitchen	160,000	New
0	0	2320.172	Marvell Hall Design new front access ramp.	80,000	New
0	0	2320.173	Council Chambers Upgrade of Air Conditioning	60,000	New
			Sec. 355 Committees		
2,404	3,000	2324.1	S355 Administration	0	(100.00)
5,511	1,100	2321	Bangalow Heritage House	0	(100.00)
19,868	42,400	2322	Ocean Shores Community Centre	42,400	0.00
12,286	9,100	2329	Marvell Hall	9,100	0.00
1,422	3,200	2332	Mullumbimby Pioneer Centre	0	(100.00)
68,512	11,100	2333	Lone Goat Gallery	11,100	0.00
60,664	37,700	2335	Mullumbimby Civic Centre	37,700	0.00
15,059	13,000	2336	Brunswick Memorial Hall	13,000	0.00
50,369	40,600	2337	Brunswick Valley Community Centre	40,600	0.00
22,464	15,200	2338	Suffolk Park Community Hall	15,200	0.00
30,992	11,200	2339	South Golden Beach Community Centre	11,200	0.00
			CONTINUED ON NEXT PAGE		

COMMUNITY SERVICES - Community Development

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			Section 356 Donations and Activities		
133	3,000	2341.239	S356 Donation Administration	3,000	0.00
13,475	13,500	2341.2	Contribution - Staff Christmas Party	13,500	0.00
2,001	2,000	2341.9	Contribution - Community Facilities - Development Fees (Policy 5.2)	2,000	0.00
0	0	2341.16	Contribution - Community Events - Approval Expenses	0	0.00
1,000	0	2341.23	Contribution - NAIDOC Week	2,000	New
46,200	46,200	2341.42	Contribution - Ocean Shores Pre-School Lease (Contra)	46,200	0.00
14,900	14,900	2341.91	Contribution - Mullumbimby Neighbourhood Centre (Contra)	14,900	0.00
61,700	61,700	2341.92	Contribution - Old Country Energy Bldg (Contra)	61,700	0.00
90,900	90,900	2341.133	Bangalow Community Childrens Ctre Contra	90,900	0.00
71,500	71,500	2341.228	BVC BB Old Station Masters Cottage (Contra)	71,500	0.00
5,000	5,000	2341.230	BYS Mullum War Widows Cottage (Contra)	5,000	0.00
40,401	40,400	2341.231	Lilly Pilly Community Pre-School (Contra)	40,400	0.00
23,225	0	2341.233	Unallocated S356 Donations	0	0.00
29,900	29,900	2341.237	Mullumbimby District Cultural Centre (Contra)	29,900	0.00
0	59,500	2341.241	Community Initiatives Program	44,200	(25.71)
			Building Community Resilience		
0	80,000	2430.1	Upgrade to Disaster Dashboard	0	(100.00)
0	20,000	2430.2	IP for Climate Wise Community	0	(100.00)
0	240,000	2430.3	Community Development Officer	0	(100.00)
0	20,000	2430.4	Program Funds for Community Dev Officer	0	(100.00)
0	10,000	2430.5	Dev of Workshop Training Materials	0	(100.00)
0	40,000	2430.6	Stengthening Community Workshops	0	(100.00)
0	35,000	2430.7	Street Meets	0	(100.00)
0	20,000	2430.8	Extreme Weather Protocol	0	(100.00)
0	5,000	2430.9	Strengthening Business Cohesion Workshop	0	(100.00)
0	10,000	2430.10	Aboriginal Custodianship and C for C Dev	0	(100.00)
0	70,000	2430.11	Aboriginal Custodianship and C for C Wor	0	(100.00)
0	150,000	2430.12	Overall Program Manager	0	(100.00)
0	75,000	2430.13	Childrens Services Resilience Project	0	(100.00)
0	60,000	2430.14	Audit of Evacuation and Recovery Centres	0	(100.00)
0	100,000	2430.15	Feasibility Study Emergency Services Hub	0	(100.00)
0	100,000	2430.16	Develop an Asset Protection Zone	0	(100.00)
0	100,000	2430.17	Est a Local Emergency Ops Centre	0	(100.00)
0	115,000	2430.18	Flood Planning and Preparation	0	(100.00)
0	20,000	2430.19	Repairs to Upper Coopers Ck Rd	0	(100.00)
			Governance Contributions		
851	0	2368.1	Contribution - ANZAC Day	0	0.00
11,702	0	2368.2	Contribution - Australia Day	0	0.00
			Indirect Costs		
240,300	264,300	2369.91	Support Services Allocated	286,600	8.44
1,912,789	4,281,700		Total Operating Expenses	2,440,500	(43.00)
(1,501,065)	(3,886,100)		Operating Result - Surplus / (Deficit)	(2,260,200)	(41.84)
0			<i>Add Back Depreciation</i>		
(1,501,065)	(3,886,100)		Cash Result - Surplus / (Deficit)	(2,260,200)	(41.84)
			Capital Movements		
	0	4226.001	Less Loan Principal Repayments	0	
	304,500	4227.001	Less Transfer to Reserves	304,500	
	1,796,400	4025.101	Add Transfer from Reserves	304,500	
	0	4026	Add Capital Income	0	
	0	4228/29	Less Capital Purchases	0	
	151,400	4027.101	Add Section 94 Levies Applied	0	
	(2,242,800)		Cash Result after Capital Movements	(2,260,200)	

COMMUNITY SERVICES - Childrens Services - Sandhills					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Operating Grants		
			Sandhills Operating Grants		
42,849	62,000	1201.1	Sandhills - Early Childhood Centre (DOCs)	0	(100.00)
561,077	768,300	1201.2	Sandhills - Fee Relief Grants	768,400	100 0.01
1,880	0	1201.5	Special Needs Funding	0	0.00
1,500	0	1201.9	DEET - Training Subsidy	15,200	New
1,200	0	1201.23	Parents Committee Contribution	3,000	New
10,000	0	1201.24	Community Grants Program	20,000	New
9,293	0	1201.25	Quality Learning Environments Program	40,000	New
			Sandhills Fees and Charges		
765,868	939,000	1221.1	Sandhills - Early Childhood	939,200	200 0.02
741	3,000	1221.2	Sandhills - Staff Charges for Meals	3,000	0.00
740	1,000	1221.3	Enrolment Fees for New Families	23,000	2,200.00
182,443	0	1221.4	NSW Govt Jobkeeper Payment	0	0.00
1,577,591	1,773,300		Total Operating Revenues	1,811,800	2.17
			OPERATING EXPENSES		
1,262,962	1,463,700	2401	Employee Costs	1,518,600	3.75
62,127	60,300	2401.1	Cooks Wages	61,700	2.32
47,602	51,300	2401.2	Admin Assistant Salary	173,500	238.21
154,762	266,600	2401.4	Teachers Wages	264,900	(0.64)
487,884	676,200	2401.5	Assistant wages	723,400	6.98
191,387	190,800	2401.6	Workers Wages	195,100	2.25
198,006	100,000	2401.8	Casuals	100,000	0.00
121,194	118,500	2401.9	Directors Wages	0	(100.00)
229	0	2395.1	Sandhills Staff - Training	5,000	New
			Sandhills - Operating Expenses		
2,659	6,000	2401.11	Electricity	6,000	0.00
3,552	1,500	2401.12	Printing and Stationery	2,000	33.33
0	100	2401.14	Postage	100	0.00
15,350	22,000	2401.15	General and Craft Consumables	22,000	0.00
3,236	15,000	2401.16	Equipment Purchases	15,000	0.00
43,894	42,000	2401.17	Food Drink & Consumables	42,000	0.00
7,328	6,500	2401.19	Sanitary/Garbage	9,000	38.46
47,132	42,000	2401.21	Cleaning	48,000	14.29
5,150	4,600	2401.22	Security	5,000	8.70
5,254	2,500	2401.23	Sundry Expenses	5,000	100.00
0	4,000	2401.24	Grounds Maintenance	4,000	0.00
1,762	3,500	2401.26	Telephone	4,000	14.29
21,024	20,000	2401.27	Building and Equipment Maintenance	20,000	0.00
0	0	2401.29	Computer/Fax/Copier	0	0.00
2,849	3,000	2401.33	Insurance	3,000	0.00
4,051	10,000	2401.37	Prof Development	10,000	0.00
18	0	2401.41	Bank Fees	0	0.00
1,430	0	2401.42	Software and Licencing Fees	1,600	New
145	0	2401.43	First Aid Training/Supplies	1,000	New
30,140	19,900	2401.45	Childrens Services Review	19,900	0.00
2,719	0	2401.46	Excursions	0	0.00
2,723	0	2401.48	Quality Learning Environments Program	0	0.00
6,243	7,800	2401.95	Rates and Charges	7,800	0.00
118,437	90,800	2999.33	Depreciation	118,400	30.40
			Indirect Costs		
163,500	171,800	2459.91	Support Services Allocated	175,500	2.15
1,751,785	1,936,700		Total Operating Expenses	2,042,900	5.48
(174,194)	(163,400)		Operating Result - Surplus / (Deficit)	(231,100)	41.43
118,437	90,800		Add Back Depreciation	118,400	
(55,757)	(72,600)		Cash Result - Surplus / (Deficit)	(112,700)	55.23
			Capital Movements		
	0	4238.001	Less Loan Principal Repayments	0	
	99,200	4239.001	Less Transfer to Reserves	62,800	
	80,000	4028.101	Add Transfer from Reserves	0	
	0	4029	Add Capital Income	0	
	80,000	4240	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(171,800)		Cash Result after Capital Movements	(175,500)	

COMMUNITY SERVICES - Childrens Services - Other Childrens Services					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Operating Grants		
			Grant Income - Byron Bay Services		
5,637	17,000	1209.1	Dep Education Subsidy	17,000	0.00
5,361	4,500	1209.2	Special Needs Grant	4,500	0.00
51,909	107,500	1209.3	Fee Relief Grant	107,500	0.00
28,649	0	1209.4	NSW Govt Jobkeeper Payment	0	0.00
			Grant Income - Brunswick Heads Services		
11,422	19,800	1210.1	Dep Education Subsidy	19,800	0.00
3,616	6,000	1210.2	Special Needs Grant	6,000	0.00
60,553	66,400	1210.3	Fee Relief Grant	66,400	0.00
28,649	0	1210.4	NSW Govt Jobkeeper Payment	0	0.00
			Grant Income - Mullumbimby		
0	10,000	1211.1	Dep Education Subsidy	10,000	0.00
2,231	2,000	1211.2	Special Needs Grant	2,000	0.00
28,156	42,800	1211.3	Fee Relief Grant	42,800	0.00
19,102	0	1211.18	NSW Govt Jobkeeper Payment	0	0.00
			Fee Income		
106,722	103,100	1227.1	Byron Bay	103,100	0.00
56,353	49,500	1227.2	Brunswick Heads	49,500	0.00
42,498	32,000	1227.3	Mullumbimby	32,000	0.00
450,857	460,600		Total Operating Revenues	460,600	0.00
			OPERATING EXPENSES		
			Outside of School Hours Care		
43,965	40,700	2383.1	Administration Salaries	43,200	6.14
			Byron Bay OSHC		
130,248	125,300	2380.1	Employee Costs	125,300	0.00
5,009	10,000	2380.3	General/Craft/Consumables	6,000	(40.00)
3,643	4,500	2380.4	Food/Drink	4,500	0.00
11,407	10,900	2380.5	Excursions	12,000	10.09
6,742	5,500	2380.6	Rent	7,500	36.36
			Brunswick Heads OSHC		
100,822	90,000	2382.1	Employee Costs	90,000	0.00
3,263	7,900	2382.3	General/Craft/Consumables	5,500	(30.38)
2,722	3,000	2382.4	Food/Drink	3,000	0.00
5,805	5,500	2382.5	Excursions	5,500	0.00
2,661	5,300	2382.6	Rent	6,300	18.87
			Mullumbimby OSHC		
101,226	90,000	2384.1	Employee Costs	90,000	0.00
4,634	7,900	2384.3	General/Craft/Consumables	5,000	(36.71)
3,472	3,300	2384.4	Food/Drink	3,300	0.00
5,852	5,500	2384.5	Excursions	5,500	0.00
0	0	2384.6	Rent	0	0.00
			Indirect Costs		
89,304	87,000	2460.91	Support Services	94,800	8.97
520,776	502,300		Total Operating Expenses	507,400	1.02
(69,919)	(41,700)		Operating Result - Surplus / (Deficit)	(46,800)	12.23
(69,919)	(41,700)		Cash Result - Surplus / (Deficit)	(46,800)	12.23
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	45,300	4103.001	Less Transfer to Reserves	48,000	
	0	4104.101	Add Transfer from Reserves	0	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(87,000)		Cash Result after Capital Movements	(94,800)	

COMMUNITY SERVICES - Public Libraries					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Operating Grants		
61,677	89,500	1251.1	Library Per Capita	84,000	(6.15)
0	27,700	1251.12	Local Priority Grant	30,000	
61,677	117,200		Total Operating Revenues	114,000	(2.73)
			OPERATING EXPENSES		
			Administration Expenses		
1,309,500	1,463,000	2471.1	Contribution to Richmond Tweed Library	1,464,700	0.12
0	0	2471.3	RTRL Staffing Review	0	0.00
4,333	0	2471.4	Share of interest in JV RTRL	0	0.00
			Expenses of Providing Assets		
56,659	51,500	2475.1	Library Buildings Maint and Repair	60,000	16.50
30,298	30,000	2475.2	Library Lighting Power and Heating	30,000	0.00
66,890	70,000	2475.3	Library Cleaning Expenses	100,000	42.86
10,688	10,800	2475.5	Security	10,800	0.00
1,273	2,900	2475.6	Library Sundry Expenses	1,500	(48.28)
0	27,700	2475.18	Local Priorities Grants	30,000	8.30
65,102	65,100	2999.71	Depreciation	79,000	21.35
26,242	26,500	2475.95	Library Buildings Rates and Charges	26,500	0.00
			Debt Servicing		
303,021	286,400	2478.1	Interest on Loans	277,000	(3.28)
			Indirect Costs		
87,700	105,600	2479.91	Support Services Allocated	110,300	4.45
1,961,705	2,139,500		Total Operating Expenses	2,189,800	2.35
(1,900,028)	(2,022,300)		Operating Result - Surplus / (Deficit)	(2,075,800)	2.65
65,102	65,100		Add Back Depreciation	79,000	
(1,834,926)	(1,957,200)		Cash Result - Surplus / (Deficit)	(1,996,800)	2.02
			Capital Movements		
	112,200	4250	Less Loan Principal Repayments	121,600	
	0		Less Transfer to Reserves	0	
	0	4031.101	Add Transfer from Reserves	0	
	30,000	4032	Add Capital Income	0	
	30,000	4252	Less Capital Purchases	0	
	0	4033	Add Section 94 Levies Applied	0	
	(2,069,400)		Cash Result after Capital Movements	(2,118,400)	

INFRASTRUCTURE SERVICES - SUPERVISION AND ADMINISTRATION					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING EXPENSES		
			Directorate - Infrastructure Services		
678,474	578,100	3001.1	Salaries and Oncosts	592,200	2.44
15,270	14,000	3001.92	Motor Vehicles	14,000	0.00
			Asset Management		
0	0	3005.1	Salaries and Oncosts	0	0.00
81,060	273,800	3005.5	Salaries and Oncosts	284,200	3.80
0	0	3005.92	Motor Vehicles	10,000	New
			Open Space and Recreational Management		
485,444	523,100	3006.1	Salaries and Oncosts	646,500	23.59
0	118,500	3006.1	Salaries and Oncosts	121,100	2.19
0	0	3006.1	Salaries and Oncosts	112,500	New
14,496	22,500	3006.92	Motor Vehicles	22,500	0.00
			Depot Services		
96,560	319,900	3008.1	Salaries and Oncosts	399,600	24.91
12,000	8,500	3008.92	Motor Vehicles	8,500	0.00
			Design and Survey		
432,791	470,300	3015.1	Salaries and Oncosts	513,500	9.19
24,410	10,000	3015.2	Survey and Resumption	25,000	150.00
17,004	17,000	3015.92	Motor Vehicles	34,000	100.00
			Other Operating Expenses		
29,641	22,000	3021.1	Mobile Telephones	25,000	13.64
7,345	4,000	3021.4	Sundry Office Expenses	6,000	50.00
24,522	30,000	3021.5	Software Maintenance Agreements	32,000	6.67
6,102	4,000	3021.7	Engineering Instruments	6,000	50.00
3,034	2,500	3021.8	General Operating Expenses	3,000	20.00
38,991	35,000	3021.12	O/door Training Wages	40,000	14.29
3,810	15,500	3021.15	Work Health Safety Management	16,000	3.23
59,339	45,000	3021.16	Uniform Issues (PPE)	50,000	11.11
0	0	3021.18	Meetings	5,000	New
			Indirect Costs		
894,000	975,600	3029.91	Support Services Allocated	986,200	1.09
(3,026,900)	(3,252,300)	3029.910a	Support Services Reallocated	(3,485,600)	7.17
(102,608)	118,500		Total Operating Expenses	233,600	
102,608	(118,500)		Operating Result - Surplus / (Deficit)	(233,600)	
102,608	(118,500)		Cash Result - Surplus / (Deficit)	(233,600)	
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0	4329.101	Less Transfer to Reserves	0	
	118,500	4043.101	Add Transfer from Reserves	233,600	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	0		Cash Result after Capital Movements	0	

ASSET MANAGEMENT PLANNING

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING EXPENSES		
			Asset Management Planning		
430,105	511,300	3032.1	Salaries and Oncosts	519,600	1.62
1,289	0	3032.2	Sundry Expenses	0	0.00
1,824	3,000	3032.3	Asset Management Equipment Purchase and Hire	3,000	0.00
15,681	14,400	3032.92	Motor Vehicles	14,200	(1.39)
			Section 94 Expenses		
120,667	118,300	2208.1	Salaries and Oncosts	151,700	28.23
852	5,200	2208.2	Section 94 - Administration Expenses	3,000	(42.31)
596	2,000	2208.4	Section 94 - Consultants	4,200	110.00
8,496	8,500	2208.92	Motor Vehicles	8,500	0.00
			Other Asset Management Planning Costs		
18,000	15,000	3031.1	Asset Management Consultancy Services	15,000	0.00
62,518	40,000	3031.2	Asset Revaluation Services	10,000	(75.00)
30,387	23,500	3031.3	Specialist Condition Assessment Services	40,600	72.77
18,084	10,000	3031.6	Asset Management Plans	20,000	100.00
			Asset Management Software		
26,394	27,700	3033.1	Software - Assetic Predictor	30,500	10.11
4,278	4,400	3033.2	Software - Assetic Reflect Asset Support	5,800	31.82
17,112	15,500	3033.3	Software - Assetic Reflect Road Asset Management	18,400	18.71
4,278	5,000	3033.4	Software - Assetic Reflect Parks Asset Management	5,800	16.00
2,000	2,500	3033.5	Software - Assetedge Recover Annual Fee	0	(100.00)
			Indirect Costs		
224,304	236,500	3039.91	Support Services Allocated	242,200	2.41
(867,480)	(908,800)	3039.910a	Support Services Reallocated	(925,100)	1.79
119,386	134,000		Total Operating Expenses	167,400	
(119,386)	(134,000)		Operating Result - Surplus / (Deficit)	(167,400)	24.93
0	0		<i>Add Back Depreciation</i>	0	
(119,386)	(134,000)		Cash Result - Surplus / (Deficit)	(167,400)	24.93
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0	4641.001	Less Transfer to Reserves	0	
	0	4642.001	Add Transfer from Reserves	0	
	0	4643.001	Add Capital Income	0	
	0	4644	Less Capital Purchases	0	
	134,000	4645.001	Add Section 94 Levies Applied	167,400	
	0		Cash Result after Capital Movements	0	

PROJECTS & COMMERCIAL DEVELOPMENT					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING EXPENSES		
			Projects & Commercial Development		
225,988	239,500	3009.1	Salaries & Oncosts	271,600	13.40
8,400	9,600	3009.92	Motor Vehicles	18,300	90.63
			Other Expenses		
16,296	10,000	3012.1	Property Consultancy Services	10,000	0.00
8,000	8,000	3012.2	Survey Services	8,000	0.00
2,875	10,000	3012.3	Property Maintenance Services	10,000	0.00
0	0	3012.4	Sundry Expenses	0	0.00
			Indirect Costs		
78,504	84,500	3019.91	Support Services	87,500	3.55
340,063	361,600		Total Operating Expenses	405,400	12.11
(340,063)	(361,600)		Operating Result - Surplus / (Deficit)	(405,400)	12.11
0	0		Add Back Depreciation	0	
(340,063)	(361,600)		Cash Result - Surplus / (Deficit)	(405,400)	12.11
			Capital Movements		
	0	4740.001	Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	115,500	4646.101	Add Transfer from Reserves	55,400	
	0	4047	Add Capital Income	0	
	115,500	4680	Less Capital Purchases	55,400	
	0		Add Section 94 Levies Applied	0	
	(361,600)		Cash Result after Capital Movements	(405,400)	

EMERGENCY SERVICES AND FLOODS					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Operating Grants		
67,847	0	1771.17	North Byron FRMS&P	0	0.00
0	122,500	1771.18	Emergency Service Levy Subsidy	0	(100.00)
			Rural Fire Service Operating Grants		
144,078	150,000	1651.1	Bush Fire - Operations	150,000	0.00
			Rural Fire Service Other Income		
22,282	22,000	1652.1	Donations	22,000	0.00
23,047	23,000	1652.4	RFS - Ballina	23,000	0.00
16,950	17,000	1652.5	RFS - Tweed	17,000	0.00
274,204	334,500		Total Operating Revenues	212,000	(36.62)
			OPERATING EXPENSES		
			Emergency Services		
1,446	10,800	2999.13	Depreciation	10,800	0.00
			Rural Fire Service Contributions		
181,678	326,200	2831.1	Contrib to Bush Fire Fighting Fund	330,000	1.16
84,847	103,900	2831.2	Contrib to NSW Fire Brigades	105,000	1.06
44,488	66,800	2831.3	Contrib to SES	70,000	4.79
			Rural Fire Service Operating Expenses		
5,280	6,000	2837.1	Phone Calls Duty Officer	6,000	0.00
0	6,000	2837.9	Telephone Calls	6,000	0.00
9,931	10,000	2838.22	Immediate Reception/Despatch	10,000	0.00
23,098	30,000	2839	Petrol and Oil	30,000	0.00
45,560	45,000	2840	Bush Fire Vehicles Maint and Repair	45,000	0.00
13,925	14,000	2841.1	Electricity	14,000	0.00
0	500	2841.3	Freight	500	0.00
15,335	16,000	2841.5	Insurance	16,000	0.00
0	1,000	2841.9	Pumps Maint and Repair	1,000	0.00
0	6,000	2841.11	Bush Fire Radios Maint and Repair	6,000	0.00
4,490	20,500	2841.13	Stations/Sheds Maint and Repair	20,500	0.00
27,572	25,000	2841.14	Sundry Expenses Bushfire	25,000	0.00
4,160	5,000	2841.19	Office Maintenance	5,000	0.00
25,395	23,000	2841.21	RFS - Ballina	23,000	0.00
16,879	17,000	2841.22	RFS - Tweed	17,000	0.00
22,147	22,000	2841.23	Donations Dispersed to Various Brigades	22,000	0.00
9,382	2,900	2999.10	Depreciation	10,100	248.28
			Other Emergency Service Expenses		
30,359	32,000	2842.1	Combined Local Emergency Management Committee (LEMC)	32,000	0.00
			Flood Management		
1,591	1,800	3045.1	Floodplain Management Authority Membership	2,000	11.11
15,837	16,000	3045.3	Brunswick Rvier Flood Warning Telemetry	20,000	25.00
1,923	5,200	3045.4	Marshall's Creek Investigation	0	(100.00)
0	0	3045.13	Belongil Creek Floodplain Management Study	30,000	New
101,771	33,100	3045.22	North Byron FRMS&P	0	(100.00)
0	30,000	3045.23	Disaster Dashboard / Flood Warning Network Maintenance & C	0	(100.00)
0	0	3045.24	Disaster Dashboard Improvements and Training	40,000	New
0	0	3045.25	Flood Warning Network Gauge Improvements	30,000	New
			Indirect Costs		
154,700	169,200	3059.91	Support Services Allocated	177,900	5.14
845,540	1,044,900		Total Operating Expenses	1,104,800	5.73
(571,335)	(710,400)		Operating Result - Surplus / (Deficit)	(892,800)	25.68
9,382	13,700		Add Back Depreciation	20,900	
(561,954)	(696,700)		Cash Result - Surplus / (Deficit)	(871,900)	25.15
			Capital Movements		
	0	4740.001	Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	18,100	4046.101	Add Transfer from Reserves	0	
	79,100	4047	Add Capital Income	0	
	79,100	4742	Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	(678,600)		Cash Result after Capital Movements	(871,900)	

DEPOT AND FLEET MANAGEMENT					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Depot Services - Fees and Charges		
4,500	4,500	1701.2	Photocopy Income	4,500	0.00
2,139	1,100	1701.3	Sundry Sale of Material	1,100	0.00
			Depot Services - Fees and Charges - Internal		
197,496	199,000	1703.2	Stores Handling Charges	210,000	5.53
52,296	54,000	1703.3	Contribution to Depot from Water	60,000	11.11
52,296	54,000	1703.4	Contribution to Depot from Sewer	60,000	11.11
			Contributions		
276,347	270,000	1715.1	Staff - Contributions to Vehicles	280,000	3.70
585,075	582,600		Total Operating Revenues	615,600	5.66
			OPERATING EXPENSES		
			Depot Operating Expenses		
317,238	340,000	3071.1	Depot and Fleet Management - Wages and Oncosts	390,000	14.71
16,399	0	3071.2	Training Room Expenses	5,000	New
7,255	5,000	3071.3	Stores - Plant	6,000	20.00
17,781	25,000	3071.4	Store Operating Expenses	27,000	8.00
9,344	9,000	3071.5	Stores and Materials - Freight	10,000	11.11
756	2,000	3071.6	Two Way Radio Expenses	5,000	150.00
154,930	120,000	3071.7	Depot Sundry Expenses	170,000	41.67
10,885	40,000	3071.8	Depot Maintenance	60,000	50.00
26,489	0	3071.11	Workshop Operating Expenses	30,000	New
3,205	0	3071.12	Obsolete Stock Writeoff	5,000	New
9,335	0	3071.13	Stocktake Adjustment	5,000	New
			Workshop Operating Expenses		
51,041	50,000	3071.11	Workshop Operating Expenses	50,000	0.00
16,915	17,000	2999.5	Depreciation	18,700	10.00
			Plant Operations		
1,549,432	1,750,000	3083.1	Plant Running Expenses	1,750,000	0.00
(3,009,681)	(3,262,000)	1705.1	Internal Hire Charges	(3,200,000)	(1.90)
941,892	1,015,000	2999.152	Depreciation	941,900	(7.20)
			Other Expenses		
8,627	15,000	3081.3	Fleet Management Costs	25,000	66.67
36,862	55,000	3081.4	Fringe Benefits Tax - Fleet	55,000	0.00
16,686	22,600	3081.7	CI - AusFleet	24,000	6.19
0	0	3081.8	Depot Operations Review	10,000	New
			Indirect Costs - Fleet and Depot		
419,400	498,200	3089.91	Support Services Allocated	576,300	15.68
604,791	701,800		Total Operating Expenses	963,900	37.35
(19,716)	(119,200)		Operating Result - Surplus / (Deficit)	(348,300)	192.20
958,807	1,032,000		Add Back Depreciation	960,600	
135,214	912,800		Cash Result - Surplus / (Deficit)	612,300	(32.92)
			Capital Movements		
	0	4752.001	Less Loan Principal Repayments	0	
	912,800	4753.001	Less Transfer to Reserves	612,300	
	1,325,000	4049.101	Add Transfer from Reserves	1,014,000	
	0		Add Capital Income	0	
	1,325,000	4754.001	Less Capital Purchases	1,014,000	
	0		Add Section 94 Levies Applied	0	
	0		Cash Result after Capital Movements	0	

LOCAL ROADS AND DRAINAGE

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Operating Grants		
55,000	54,400	1721.3	Street Lighting Subsidy	55,000	1.10
0	18,100	1721.19	OEH Bypass Biobanking	0	(100.00)
			Annual Charges		
302,417	303,000	1723.1	Stormwater Management Service Charge	306,000	0.99
			Fees and Charges		
3,007,405	1,251,400	1722.13	Income Pay Parking - Off Street (Existing Meters)	3,150,000	151.72
545,943	164,200	1724.1	Income Coupon Pay Parking Resident Stickers	560,000	241.05
2,575	1,200	1725.1	Road Closures	1,200	0.00
1,497	6,700	1725.2	Sundry Income	2,000	(70.15)
3,047	1,100	1725.9	Hire of Banner Poles	500	(54.55)
249,948	30,000	1726.1	Private Works	30,000	0.00
0	0	1728.1	Pay Parking - Council/TfNSW	65,000	New
4,167,831	1,830,100		Total Operating Revenues	4,169,700	127.84
			OPERATING EXPENSES		
			Urban Drainage Maintenance		
122,037	357,600	3101.1	North - Urban Drainage Maintenance	375,000	4.87
154,375	277,500	3101.2	South - Urban Drainage Maintenance	300,000	8.11
56,178	10,800	3101.4	Belongil Mouth Cleaning	50,000	362.96
0	1,900	3101.5	Clarkes Beach Cleaning	2,000	5.26
4,288	0	3101.11	SGB Flood Pump Maintenance 4.5 Planned	2,000	New
732,848	719,600	2999.57	Depreciation - Urban Stormwater Drainage	732,900	1.85
			Rural Drainage Maintenance		
285,199	314,200	3105.1	Rural Drainage Maintenance	320,000	1.85
			Urban Roads Maintenance		
465,641	375,100	3111.1	Patching Planned	385,000	2.64
59,466	53,400	3111.3	Heavy Patching Planned	55,000	3.00
90,405	0	3111.5	Shoulder Grading	25,000	New
11,463	0	3111.7	Urban Roads - Mowing With Slas Plan 24	0	0.00
0	10,800	3111.14	Guardrail Repairs Plan	12,000	11.11
31,091	15,000	3111.19	Road Markings Planned	18,000	20.00
108,961	20,000	3111.27	Other Road Items	20,000	0.00
24,491	6,600	3111.28	Kerb and Gutter Maintenance	7,000	6.06
1,430	21,400	3111.29	Roadside Waste Removal	22,000	2.80
54,480	0	3111.31	Urban Roads - Cycleways Maint 36 Plan	10,000	New
0	23,200	3111.32	Lane Grading Planned	24,000	3.45
2,083,571	1,928,000	2999.111	Depreciation - Urban Roads Local	2,083,600	8.07
			Urban Roads Cleaning		
308,412	260,000	3115.1	Streetsweeper - Early Morning Planned	265,000	1.92
13,351	60,000	3115.2	Streetsweeper - Normal Hours Planned	65,000	8.33
			CONTINUED ON NEXT PAGE		

LOCAL ROADS AND DRAINAGE (Cont'd)

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			Lighting		
330,267	355,000	3121.1	Street Lighting Electricity Charges	375,000	5.63
41,594	33,400	3121.5	NSW Crime Prevention Grant 2018/19	0	(100.00)
			CCTV		
25,052	26,000	3122.1	CCTV Monitoring and Maintenance	28,000	7.69
			Sealed Rural Roads Maintenance		
		3125			
575,131	591,000	3125.1	Patching	610,000	3.21
161,048	20,000	3125.3	Heavy Patching	22,000	10.00
40,252	100,000	3125.5	Shoulder Grading Planned	105,000	5.00
167,112	220,000	3125.7	Mowing with Slasher Planned	220,000	0.00
2,517	5,400	3125.8	Vegetation Control by Hand Planned	2,500	(53.70)
825	5,000	3125.9	Vegetation Control by Chemical Planned	2,500	(50.00)
107,374	161,000	3125.12	Roadside Tree Maintenance Planned	165,000	2.48
6,564	4,000	3125.13	Guidepost Repairs Plan 38	4,000	0.00
15,348	20,400	3125.14	Sealed Rural - Guardrail Repairs Plan 38	20,800	1.96
(1,003)	8,000	3125.19	Sealed Rural - Road Markings Plan	8,200	2.50
34,921	15,100	3125.27	Sealed Rural - Other Road Items Plan 38	16,000	5.96
1,711	2,200	3125.29	Roadside Waste Removal	2,000	(9.09)
1,430,973	1,380,300	2999.113	Depreciation - Sealed Rural Roads	1,431,000	3.67
			Unsealed Rural Roads Maintenance		
		3131			
468,620	373,500	3131.5	Unsealed Roads Maintenance	400,000	7.10
19,145	10,800	3131.7	Mowing with Slasher	20,000	85.19
237	2,900	3131.9	Vegetation Control by Chemical	1,500	(48.28)
14,336	14,400	3131.12	Roadside Tree Maintenance	15,000	4.17
9,082	6,600	3131.13	Guidepost Repairs	5,000	(24.24)
0	14,900	3131.14	Guardrail Repairs	12,000	(19.46)
1,623	900	3131.15	Unsealed Rural - Dead Animal Rem 41 Plan	900	0.00
6,857	5,400	3131.27	Other Road Items	2,500	(53.70)
942	17,400	3131.29	Unsealed Rural-R/side Waste Rem 43 Plan	12,000	(31.03)
101,882	112,300	2999.115	Depreciation - Unsealed Rural Roads	101,900	(9.26)
			Bridge Maintenance		
19,486	43,400	3135.25	Timber Bridge Maintenance	35,000	(19.35)
9,224	6,200	3135.26	Concrete Bridges	15,000	141.94
1,015	5,300	3135.28	Helen Street Footbridge Annual Maintenance	5,400	1.89
565,815	553,100	2999.117	Depreciation - Bridges	565,800	2.30
			Footpath Maintenance		
39,639	77,900	3141.1	Paved Footpath Maintenance	80,000	2.70
169,323	149,800	2999.123	Depreciation - Footpaths/Cycleways	169,300	13.02
			Sign Maintenance		
127,342	181,100	3145.17	R & W Sign Maintenance	185,000	2.15
6,056	29,200	3145.18	General Sign Maintenance	30,000	2.74
			Private Works		
2,336,982	30,000	3155.1	Various Jobs	30,000	0.00
			Pay Parking		
0	0	3160.1	Paid Parking Expenditure	480,000	New
541,264	1,150,000	3160.25	Lease of Paid Parking Meters	0	(100.00)
627	0	3160.26	Implementation of Additional Pay Parking	0	0.00
7,024	0	3160.27	Pay Parking - Other Expenses	8,000	New
17,082	0	3160.28	Pay Parking - Maintenance	20,000	New
127,975	0	3160.32	Merchant Fees	130,000	New
79,072	0	3160.33	Transaction Fees	80,000	New
103,379	0	3160.35	Pay Parking - Cash Collection Expenses	105,000	New
51,310	85,600	3160.36	Pay Parking Employee Costs	87,400	2.10
14,303	30,000	3160.37	Pay Parking - Signs	45,000	50.00
1,634	30,000	3160.38	Line Marking	45,000	50.00
0	20,000	3160.45	Byron Bay Pay Parking Time Limit Review	20,000	0.00

CONTINUED ON NEXT PAGE

LOCAL ROADS AND DRAINAGE (Cont'd)

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
42,448	2,600	3176.1	Brunswick Heads Pay Parking Brunswick Heads Paid Parking Strategy	5,000	0.00 92.31
0	0	3178.1	Pay Parking - Council/TfNSW Administration Cost	65,000	
4,312	0	3161.1	Other Expenses Bus Shelters	3,000	New
23,288	30,000	3161.2	Traffic Counts	25,000	(16.67)
1,276	1,500	3161.3	Traffic Accidents	0	(100.00)
942	0	3161.12	Flood & Storm Damage 47.5 Plan	3,000	New
10,603	10,000	3161.13	Community Bus & Life Education Van	5,000	(50.00)
17,639	12,000	3161.36	Survey Investigation	15,000	25.00
236	500	3161.37	Banner Installations	500	0.00
4,568	0	3161.49	Maintenance Town Clock	1,500	New
11,050	14,000	3161.54	Small Plant Annual Charge	14,000	0.00
0	60,000	3161.69	New Years Eve Traffic Control	65,000	8.33
704	1,000	3161.70	New Years Eve Brunswick Clean up	1,000	0.00
4,762	0	3161.79	Depot Comm Infrast. Store Issues 54.896	1,500	New
209,239	175,000	3161.80	Local Rd - Side Arm Hire 24.5	195,000	11.43
5,997	0	3161.108	Bangalow Wetland Maintenance	1,500	New
0	0	3161.109	Byron Graffiti Removal	1,000	New
0	0	3161.112	Traffic Study, Construction Priorities	5,000	New
2,650	5,100	3161.113	Drains Software Annual Maintenance	4,000	(21.57)
116,569	50,000	3161.116	Salaries not allocated to Projects	80,000	60.00
1,054	0	3161.118	Burns Street Open Drain Maintenance	0	0.00
1,037	0	3161.119	Lilly Pilly Drain Maintenance	0	0.00
125	0	3161.124	Blackbean Road Causeway	0	0.00
1,619	0	3161.128	Rural Co-Op Society Drought Relief	0	0.00
12,545	5,000	3161.129	Blackspot and Safer Roads Grant Applications	5,000	0.00
2,392	0	3161.131	Child Pedestrian Road Safety Signage Cam	0	0.00
129,262	47,900	3161.132	Integrated Transport Management Strategy	5,000	(89.56)
0	50,000	3161.133	Progression of Myocum Quarry as a RRC	10,000	(80.00)
0	25,000	3161.134	Byron Bay Drainage Upgrade Concept Study	10,000	(60.00)
90,523	94,300	2999.125	Depreciation - Parking Areas	90,500	(4.03)
0	4,000	2999.126	Depreciation - Bus Shelters & Services	4,000	0.00
15,153	0	3173.1	Byron Bay Stormwater Drainage Maintenance Tree Trimming, for street sweeper access	10,000	New
0	0	3173.2	Clearing Inlet Pits and Outlets	10,000	New
0	0	3173.3	Cleaning and Weed Spraying K & G	5,000	New
0	0	3173.4	Jet Cleaning Pipe Network	10,000	New
0	26,000	3173.11	Belongil Ck & Broken Hd to Cape ByronCMP	15,000	(42.31)
0	1,650,500	2999.130	Depreciation Depreciation	1,811,300	9.74
284,825	287,400	3168.1	Debt Servicing Interest on Loans	309,100	7.55
2,418,300	2,493,800	3169.91	Indirect Costs Support Services Allocated	2,630,700	5.49
15,814,608	15,398,200		Total Operating Expenses	15,908,800	3.32
(11,646,777)	(13,568,100)		Operating Result - Surplus / (Deficit)	(11,739,100)	(13.48)
5,174,936	6,591,900		Add Back Depreciation	6,990,300	
(6,471,841)	(6,976,200)		Cash Result - Surplus / (Deficit)	(4,748,800)	(31.93)
			Capital Movements		
	380,600	4764.001	Less Loan Principal Repayments	552,900	
	4,048,600	4765.001	Less Transfer to Reserves	5,973,000	
	9,908,000	4052.101	Add Transfer from Reserves	8,575,600	
	20,268,800	4053	Add Capital Income	18,625,800	
	33,114,200	Misc	Less Capital Purchases	24,542,000	
	7,279,100	4054.101	Add Section 94 Levies Applied	1,035,000	
	(7,063,700)		Cash Result after Capital Movements	(7,580,300)	

ROADS AND MARITIME SERVICES					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
861,000	737,200	1745.1	External Contributions	861,000	16.79
962,797	0	1745.24	Regional Roads Block Grant	0	0.00
			Natural Disaster Feb 2020 à TNSW		
1,823,797	737,200		Total Operating Revenues	861,000	16.79
			OPERATING EXPENSES		
160,873	237,500	3211	Planned Regional Roads 306	241,600	1.73
84,155	25,000	3211.1	REG - Patching	25,000	0.00
5,930	67,200	3211.3	REG - Heavy Patching	73,000	8.63
17,124	15,000	3211.5	REG - Shoulder Grading	20,000	33.33
14,166	37,000	3211.7	REG - Roadside Slashing	37,000	0.00
250	13,300	3211.8	REG - Veg Control by Hand	13,300	0.00
3,224	30,100	3211.11	REG - Other Road Drainage Maintenance	30,100	0.00
2,653	21,000	3211.12	REG - Roadside Tree Maintenance	21,000	0.00
1,060	0	3211.13	Reg - 463 Guidepost Maint. Plan	0	0.00
0	100	3211.14	Reg - 306 Guardrail Rep & Install Plan	100	0.00
5,375	0	3211.17	REG - Regularly and Warning Sign Maintenance	5,000	New
766	0	3211.19	REG - Road Markings	1,000	New
783	13,900	3211.22	REG - Traffic Facilities	1,000	(92.81)
1,300	800	3211.26	REG - Concrete Bridge	1,000	25.00
24,087	14,100	3211.43	Regional Road 463 - Other Road Items	14,100	0.00
305,449	411,300	3213	Planned Regional Roads 545	443,400	
12,624	24,400	3213.1	REG 545 - Patching	24,400	0.00
2,655	13,900	3213.3	REG 545 - Heavy Patching	87,900	532.37
1,754	43,800	3213.5	REG 545 - Shoulder Grading	43,800	0.00
95,305	84,000	3213.7	REG 545 - Roadside Slashing	95,000	13.10
90,939	82,500	3213.8	REG 545 - Veg Control by Hand	82,500	0.00
1,717	0	3213.9	REG 545 - Veg Control by Chemical	0	0.00
5,091	3,300	3213.11	REG 545 - Other Road Drainage Maintenanc	3,300	0.00
12,525	18,700	3213.12	REG 545 - Roadside Tree Maintenance	18,700	0.00
1,060	1,000	3213.13	REG 545 - Guidepost Maintenance	1,000	0.00
1,346	7,400	3213.14	REG 545 - Guiderepairs	7,400	0.00
10,734	67,900	3213.17	REG 545 - R & W Sign Maintenance	15,000	(77.91)
2,143	4,100	3213.19	REG 545 - Road Markings	4,100	0.00
194	2,700	3213.22	REG 545 - Traffic Facilities	2,700	0.00
2,151	0	3213.24	REG 545 - Bitumen Reseal	0	0.00
14,824	13,600	3213.26	REG 545 - Concrete Bridge Plan	13,600	0.00
50,387	44,000	3213.43	Regional Road 545 - Other Road Items	44,000	0.00
103,378	61,300	3214	Planned Regional Roads 679	122,700	100.16
0	2,300	3214.1	REG 679 - Patching	2,300	0.00
4,017	0	3214.5	REG 679 - Shoulder Grading Plan	5,000	New
37,822	12,500	3214.7	REG 679 - Roadside Slashing	40,000	220.00
8,198	17,900	3214.8	REG 679 - Veg Control by Hand	10,000	(44.13)
0	5,500	3214.9	REG 679 - Veg Control by Chemical	5,500	0.00
5,851	0	3214.11	REG 679 - Other Road Drainage maintenance	5,000	New
2,084	1,800	3214.12	REG 679 - Roadside Tree Maint Plan	2,000	11.11
750	5,000	3214.13	REG 679 - Guidepost Maintenance Plan	5,000	0.00
0	600	3214.14	REG 679 - G/rail Rep & Installati Plan	600	0.00
3,291	1,000	3214.17	REG 679 - R & W Sign Maintenance	4,000	300.00
309	1,900	3214.19	REG 679 - Road Markings	1,900	0.00
1,245	1,400	3214.22	REG 679 - Traffic Facilities Plan	1,400	0.00
39,812	11,400	3214.43	Regional Road 679 - Other Road Items	40,000	250.88
179,325	27,100	3216	Planned Regional Roads 689	53,300	96.68
1,117,238	166,800	Various	Flood Damage/Maintenance	0	(100.00)
404,796	506,200	3219.91	Indirect Costs		
			Support Services Allocated	529,900	4.68
2,271,060	1,410,200		Total Operating Expenses	1,390,900	(1.37)
(447,263)	(673,000)		Operating Result - Surplus / (Deficit)	(529,900)	(21.26)
(447,263)	(673,000)		Cash Result - Surplus / (Deficit)	(529,900)	(21.26)
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0		Less Transfer to Reserves	0	
	0	4055	Add Transfer from Reserves	0	
	212,900	4056	Add Capital Income	360,000	
	212,900	Misc	Less Capital Purchases	360,000	
	0	4057.101	Add Section 94 Levies Applied	0	
	(673,000)		Cash Result after Capital Movements	(529,900)	

OPEN SPACE AND RECREATION					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Operating Grants		
204,182	206,500	1755.8	Department of Lands - cont to Crown Lands maintenance	206,500	0.00
27,633	28,300	1755.9	Department of Lands - cont to foreshores maintenance	28,300	0.00
20,000	0	1755.40	CRIF - Control of High Priority Weeds	0	0.00
19,662	0	1755.41	Natural Disaster Feb 2020 - PW	0	0.00
			User Charges - Sportsfield Income		
7,460	5,400	1758	Sportsfield User Income	10,900	101.85
			User Charges - Tennis Court Income		
614	3,400	1759.1	Suffolk Park Tennis Courts	2,000	(41.18)
			Other Income		
122,149	130,000	1760.4	Surf Life Saving	130,000	0.00
			Fees and Charges		
233,829	240,000	1761.1	Public Cemeteries Income	245,000	2.08
			Community - Licence Fees - Temporary		
0	2,200	1190.1	Other Community	0	(100.00)
			Operational - Licence Fees - Temporary		
8,684	7,500	1193.1	Use of Council Land - Events	10,000	33.33
			Crown - Licence Fees Temporary Use		
16,177	30,300	1197.1	Use of Crown Reserve	15,000	(50.50)
			Other - Licence Fees - Access		
51,747	116,000	1200.1	Commercial Activities	58,000	(50.00)
			Tyagarah Aerodrome		
33,017	27,400	1204.1	Operational Leases	33,000	0.00
3,101	8,000	1204.2	User Charges	8,000	0.00
20,378	20,000	1204.4	Landing Fees	30,000	50.00
14,392	6,000	1204.5	Parking Fees	12,000	100.00
783,026	831,000		Total Operating Revenues	788,700	(5.09)
			OPERATING EXPENSES		
			Operational Lease/Rental Contracts		
13,462	13,700	2370.1	Aerodrome Crown Lease	13,700	0.00
			Planned Parks		
433,596	397,000	3231.1	Streets and Parks - Waste Collection and Disposal - Council	397,000	0.00
0	36,600	3231.1	Streets and Parks - Waste Collection and Disposal - Crown	36,600	0.00
(43,404)	(43,400)	3231.3	Subsidy from Waste Management	(43,400)	0.00
23,954	21,300	3235.1	Parks and Reserves Maint - Rural	21,300	0.00
445,951	426,000	3235.2	Parks and Reserves Maint - Byron Bay	445,000	4.46
271,423	310,200	3235.3	Parks and Reserves Maint - Mullumbimby	310,200	0.00
195,249	163,400	3235.5	Parks and Reserves Maint - Ocean Shores	163,400	0.00
708	1,500	3235.6	Parks and Reserves Maint - Suffolk Park	0	(100.00)
140,058	130,200	3235.7	Parks and Reserves Maint - Bangalow	140,000	7.53
122,366	64,100	3235.8	Parks and Reserves Maint - Brunswick Hd	100,000	56.01
4,180	65,600	3235.9	Parks and Reserves Maint - Illegal Waste Removal	18,000	(72.56)
15,210	7,400	3235.17	Small Plant Annual Charge	11,000	48.65
38,151	35,300	3235.22	School Leavers Clean Up	35,300	0.00
258,484	260,000	3235.28	Apex Park Maintenance	260,000	0.00
52	0	3235.45	Open Space - Notify Spraying	0	0.00
127,970	70,500	3235.47	Urban Roadside Veg Control by Hand	100,000	41.84
16,216	20,200	3235.48	Urban Roadside Veg Control by Chem	16,000	(20.79)
138,937	203,500	3235.50	Urban Roadside Tree Maintenance	203,500	0.00
226,853	0	3236	Parks and Reserves Maint - Crown	0	0.00
6,949	7,500	3236.1	Parks and Reserves Maint - Rural - Crown	5,000	(33.33)
126,626	111,000	3236.2	Parks and Reserves Maint - Byron Bay - Crown	62,500	(43.69)
27,755	39,000	3236.3	Parks and Reserves Maint - Mullumbimby - Crown	30,000	(23.08)
9,275	10,500	3236.5	Parks and Reserves Maint - Ocean Shores - Crown	9,000	(14.29)
37,700	50,000	3236.8	Parks and Reserves Maint - Brunswick Heads- Crown	50,000	0.00
8,879	0	3236.9	Parks-Illegal Waste Remo-Crown Plan 22	30,000	New
9,669	1,800	3238.1	Tennis Court Maintenance	1,800	0.00

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OPEN SPACE AND RECREATION (Cont'd)					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			Sportsfields Maintenance		
64,036	75,000	3248.1	Byron Bay Recreational Sports Fields - Council - Rev	85,000	13.33
35,174	45,000	3248.6	B/Bay - Rec Maint Upgrade - Council - Special Rate and Rev	25,000	(44.44)
16,041	15,000	3250.1	New Brighton Sports Fields - Council - Rev	15,000	0.00
10,094	15,000	3250.3	New Brighton - Maint Upgrade - Council - Special Rate	7,500	(50.00)
34,272	25,200	3251.1	Suffolk Park - Oval - Council	40,000	58.73
1,150	10,100	3251.3	Suffolk Park - Maint Upgrade Cncil	6,000	(40.59)
73,991	60,000	3252.1	Bangalow - Schultz - Council	100,000	66.67
15,344	30,000	3252.6	Bangalow - Maint Upgrade - Council	15,000	(50.00)
26,790	30,000	3253.1	Mullumbimby - Rec Barry Lom - Crown	30,000	0.00
7,386	8,500	3253.4	Mullum - Rec Maint Upgde - Crown	7,000	(17.65)
24,094	27,000	3254.1	Mullumbimby - Pine Soccer - Crown	27,000	0.00
13,978	15,000	3254.3	Mullum -Pine Maint Upgrade - Crown	15,000	0.00
0	500	3255.1	Eureka Sports Fields - Crown - Rev	0	(100.00)
53,484	50,000	3256.1	Brunswick Heads Sports Fields - Crown - Rev	60,000	20.00
19,919	24,000	3256.6	B/Heads Maint Upgrade - Crown - Special Rate	20,000	(16.67)
58,098	60,000	3259	Shara Boulevard Sportsfields	45,000	(25.00)
190,339	145,300	3262.1	Community Field Cavanbah	49,200	(66.14)
0	0	3262.2	Southwest Field Cavanbah	32,800	New
0	0	3262.3	Cornell Field Cavanbah	32,800	New
0	0	3262.4	Athletics Field Cavanbah	49,200	New
			Open Space & Recreation Projects		
6,410	0	3258.1	Recreational Needs Assessment	0	0.00
7,273	0	3258.6	Ironbark Ave Reserve Rock Deterrant	0	0.00
0	44,600	3258.14	Plan of Management Bangalow Rec Grounds	0	(100.00)
0	50,000	3258.17	Concept plans for upgrade of Byron Bay Main Beach Foreshore	0	(100.00)
0	30,000	3258.18	Develop Concept Plans for Butler Street Reserve	0	(100.00)
0	30,000	3258.21	Landscaping works in the Byron Rail Corridor	0	(100.00)
9,191	10,800	3258.22	Byron Community Market Temp Relocation	0	(100.00)
0	9,500	3258.23	Integrated Weed & Pest Management Policy Implementation	0	(100.00)
			Above and Beyond Program		
0	0	3260.1	Butler Street	10,400	New
0	0	3260.2	Sunrise Boulevard	8,800	New
0	0	3260.3	Midgen Park	5,600	New
			Planned Miscellaneous		
80,926	135,500	3263.1	Continual Town/Reserves Cleaning	135,500	0.00
36,657	60,500	3263.3	Urban Tree Management	65,000	7.44
114,385	100,900	3263.5	Steam Weeding & Grafitti Removal Team	110,000	9.02
0	0	3263.7	NSW EPA Clean Up & Prevention	0	New
24,295	25,500	3263.8	Insurance	31,000	21.57
11,615	32,800	3263.11	Bush Regeneration Bio Banking	0	(100.00)
7,999	0	3263.12	Bangalow Historical Trail	0	New
591	13,400	3263.14	Crown Lease Costs	0	(100.00)
29,505	2,300	3263.17	Brunswick Heads Skate Park Renewal	0	(100.00)
139,128	27,000	3263.18	Mullumbimby Skate Park Renewal	0	(100.00)
0	0	3263.19	Public Art Maintenance	10,000	New
15,679	33,000	3264.1	Bushfire Hazard Reduction - Council Land	33,000	0.00
583,930	580,000	3267.1	Cont to Surf Life Saving - Non Income Crown Reserves	600,000	3.45
538,569	548,900	2999.78	Depreciation - Sporting Grounds	538,600	(1.88)
472,182	434,900	2999.79	Depreciation - Parks gardens & Lakes	472,200	8.58
			CONTINUED ON NEXT PAGE		

OPEN SPACE AND RECREATION (Cont'd)					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			Planned Beaches/Crown Reserves		
693	20,000	3285.1	Foreshores Maintenance	20,000	0.00
42,089	35,200	3285.2	Beach Walkways Maintenance	45,000	27.84
70,513	71,800	2999.12	Depreciation - Beaches	70,500	(1.81)
			Planned Cemeteries		
8,793	16,100	3301.1	Byron Bay Cemetery Interments	16,100	0.00
14,485	30,300	3301.2	Byron Bay Cemetery Maintenance	30,300	0.00
1,910	2,800	3301.3	Small Plant Annual Charge	2,800	0.00
2,817	0	3301.4	Payroll Tax 95.1	0	0.00
29,542	37,000	3305.1	Mullumbimby Cemetery Interments	37,000	0.00
113,415	109,000	3305.2	Mullumbimby Cemetery Maintenance	115,000	5.50
4,220	1,900	3311.1	Clunes Cemetery Interments	2,000	5.26
15,686	26,800	3311.2	Clunes Cemetery Maintenance	20,000	(25.37)
14,269	13,900	3315.1	Bangalow Cemetery Interments	13,900	0.00
56,304	40,400	3315.2	Bangalow Cemetery Maintenance	45,000	11.39
			Aerodrome Costs		
17,770	15,800	3321.1	Mowing	15,800	0.00
0	1,100	3321.4	Insurance	1,100	0.00
0	5,500	3321.8	Remedial Drainage Works	5,500	0.00
9,137	9,100	3321.9	Airstrip Levelling	9,100	0.00
49,975	67,000	3321.11	Airfield Inspections	67,000	0.00
11,080	5,000	3321.95	Rates & Water Charges	5,000	0.00
6,430	2,800	2999.124	Depreciation Aerodrome	6,400	128.57
			Bush Regeneration Team		
185,903	195,700	3323.1	Bush Regeneration Team	208,200	6.39
11,703	10,000	3323.2	Op Costs - Bush Regeneration Team	10,000	0.00
10,649	34,400	3323.3	Bush Regeneration - Blindmouth	0	(100.00)
1,132	23,800	3323.4	Bush Regeneration à 5 Bridge Replaceme	0	(100.00)
10,649	12,000	3323.5	CRIF - Control of High Priority Weeds	0	(100.00)
0	81,700	3323.6	Bush Regeneration Sunrise Boulevard & Butler Street Reserve Bu	0	(100.00)
1,132	10,000	3323.92	Motor Vehicle	10,000	0.00
			Debt Servicing		
48,628	43,000	3318.1	Interest on Loans	36,900	(14.19)
			Indirect Costs		
1,126,296	1,159,000	3319.91	Support Services Allocated	1,172,200	1.14
7,338,405	7,289,200		Total Operating Expenses	7,062,300	(3.11)
(6,555,379)	(6,458,200)		Operating Result - Surplus / (Deficit)	(6,273,600)	(2.86)
1,087,693	1,058,400		Add Back Depreciation	1,087,700	
(5,946,297)	(5,399,800)		Cash Result - Surplus / (Deficit)	(5,185,900)	(3.96)
			Capital Movements		
	91,700	4833.001	Less Loan Principal Repayments	97,800	
	149,700	4834.001	Less Transfer to Reserves	75,000	
	2,869,800	4058.101	Add Transfer from Reserves	1,588,500	
	663,900	4059	Add Capital Income	950,000	
	3,678,800	4835/4841	Less Capital Purchases	1,880,200	
	1,480,000	4060.101	Add Section 94 Levies Applied	390,000	
	(4,306,300)		Cash Result after Capital Movements	(4,310,400)	

QUARRIES					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Fees and Charges		
3,364	0	1781.2	Quarries and Gravel Pits	0	0.00
3,364	0		Total Operating Revenues	0	0.00
			OPERATING EXPENSES		
			Operating Expenses		
1,720	0	3341.1	Extraction and Crushing	0	0.00
15,123	0	3341.2	Sundry Expenses	0	0.00
32,012	0	3341.5	Unwinding costs for quarry remediation	0	0.00
9,802	0	3341.9	Quarry Crushing	0	0.00
151	0	3341.11	Restoration of Lot 12 Bayshore Drive	0	0.00
0	0	3341.12	Ops, Mgmt, Rehab and Plan Reviews	100,000	New
302,771	271,300	2999.103	Depreciation	302,800	11.61
361,580	271,300		Total Operating Expenses	402,800	48.47
(358,216)	(271,300)		Operating Result - Surplus / (Deficit)	(402,800)	48.47
302,771	271,300		Add Back Depreciation	302,800	
(55,445)	0		Cash Result - Surplus / (Deficit)	(100,000)	New
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0	4846.001	Less Transfer to Reserves	0	
	0	4061.101	Add Transfer from Reserves	100,000	
	0		Add Capital Income	0	
	0		Less Capital Purchases	0	
	0		Add Section 94 Levies Applied	0	
	0		Cash Result after Capital Movements	0	

WASTE AND RECYCLING SERVICES					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Collection & Disposal Charges - External Users		
911,859	1,056,200	1801.1	Commercial - Annual Charges	1,205,400	14.13
1,376,821	1,433,200	1801.3	Annual Waste Operations Charge	1,634,700	14.06
20,582	24,800	1801.4	National Parks Public Bins	24,800	0.00
6,422	7,000	1801.5	Crown Bins Brunswick Hds Boat harbour	3,900	(44.29)
			Collection & Disposal Charges - Internal Users		
395,927	390,200	1805.2	Streets and Parks (Bins) - Parks - Internal Charge	390,200	0.00
			Other Income		
19,996	21,000	1807.1	Lease - 1 Dingo Lane East	21,000	0.00
2,924	3,300	1807.2	Myocum Land Agistment	3,300	0.00
33,315	26,400	1807.3	Manse Road Property	26,400	0.00
			Waste Disposal Charges - External Customers		
2,619,572	2,776,100	1811.1	Waste Disposal Fees - Self haul	3,651,300	31.53
12,568	0	1811.2	Mulch Fees	0	0.00
131,240	150,000	1811.3	Sale of Scrap Metal	150,000	0.00
141,391	160,000	1811.13	Byron Shire Second Hand Shop	160,000	0.00
25,813	7,500	1811.15	Sale of Australian Carbon Credit Units	7,500	0.00
74,586	75,000	1811.17	Better Waste & Recycling Fund 2013-15	75,000	0.00
140,261	150,000	1811.24	CDS Kerbside Refund Revenue	180,000	20.00
3,708	1,000	1811.25	Rebate and Removal of EWaste	1,000	0.00
1,254	2,500	1811.26	Rebate & Removal of Bulk Cardboard	2,500	0.00
12,500	0	1811.27	Own It & Act Grant	0	0.00
27,500	0	1811.28	Butt Free Byron Shire Phase 2 Grant	0	0.00
			Operating Grants		
58,066	58,700	1641.1	Pensioner Subsidy	55,500	(5.45)
			Fees and Charges - Domestic		
4,855,121	5,024,900	1645.1	Domestic Waste Management Charges	5,720,700	13.85
(105,573)	(104,800)	1645.2	Pensioner Abandonements	(102,100)	(2.58)
131	0	1645.8	Kitchen Caddie & Compost Bin Subsidy	0	0.00
10,765,983	11,263,000		Total Operating Revenues	13,211,100	17.30
			OPERATING EXPENSES		
			Myocum Landfill		
416,138	498,000	3413.1	Management Costs	450,000	(9.64)
			Myocum Transfer Station		
1,214,281	1,372,000	3414.4	Transfer Station Operations	1,272,000	(7.29)
7,921	15,000	3414.7	Waste Tyre Collection	10,000	(33.33)
(14,100)	0	3414.14	Green Waste Operations	0	0.00
96,983	135,000	3414.17	Second Hand Shop Operations	140,000	3.70
2,712,688	2,929,600	3414.19	Mixed Waste Transport & Disposal	3,357,800	14.62
32,984	44,500	3414.22	Recycling Transport and Disposal	48,500	8.99
			CONTINUED ON NEXT PAGE		

WASTE AND RECYCLING SERVICES (Cont'd)					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER	BUDGET ITEMS	ESTIMATED 2021/22	%
			Kerbside Collection		
300,550	319,900	3415.1	Management Costs	363,000	13.47
460,365	490,000	3415.2	Domestic Residual Collection	475,100	(3.04)
452,271	480,000	3415.3	Domestic Recycling Collection	465,000	(3.13)
626,040	687,500	3415.4	Recycling Transport and Disposal	689,000	0.22
492,738	505,500	3415.5	Domestic Organics Collection	506,000	0.10
721,974	525,000	3415.6	Organics Disposal	585,100	11.45
159,657	165,000	3415.7	Commerical Collection	165,000	0.00
460,982	452,000	3415.8	Council Street and Park Bins	452,000	0.00
6,260	10,000	3415.11	Special Event Recycling and Waste Collection	10,000	0.00
11,865	0	3415.12	Public Place Recycling Trial	0	0.00
162,644	160,000	3415.21	Public Place Bin Maintenance & Cleaning	165,000	3.13
8,101	50,000	3415.22	Dog Waste Bags and Dispensers	60,000	20.00
14,072	18,500	3415.23	Public Cigarette Bins	18,500	0.00
0	180,500	3415.24	Organics Transport	216,000	
			Other Expenditure		
364	1,000	3416.1	Clean Up Australia Day	1,000	0.00
114,921	145,000	3416.2	Education and Promotion	125,000	(13.79)
79,235	103,000	3416.3	Waste Management Strategy (Implementation)	140,000	35.92
31,836	32,000	3416.4	Contribution to NEWF	32,000	0.00
0	6,000	3416.5	Dingo Lane East Property Maintenance/fee	6,000	0.00
30,504	17,400	3416.7	3 & 29 Manse Road, Myocum Maintenance	120,000	589.66
2,766	2,900	3416.14	Insurance	0	(100.00)
0	2,600	3416.17	Waste Compliance Program	0	(100.00)
78,321	10,000	3416.19	Butler St Landfill Contamination Assessment	20,000	100.00
56,147	93,300	3416.20	Plastic Reduction Project	0	(100.00)
120	0	3416.22	Public Drinking Water Fountain	0	0.00
26,820	0	3416.23	Renewal of Weighbridge Software	11,500	New
196,261	167,000	3416.24	Illegal dumping and litter Education and Enforcement Program	122,600	(26.59)
6,165	23,500	3416.26	Own It & Act Grant	0	(100.00)
0	55,000	3416.27	Butt Free Byron Shire Phase 2 Grant	0	(100.00)
3,186	0	3416.28	Preliminary Investigations, Simpsons Ck	20,000	New
10,000	0	3416.31	Positive Change for Marine Life	0	0.00
0	0	3416.92	Motor Vehicles	37,400	New
529,873	500,300	2999.54	Depreciation - Other Waste Management	529,900	5.92
			Debt Servicing		
152,613	116,000	3418.1	Interest on loans	106,200	(8.45)
			Indirect Costs		
419,796	447,800	3419.91	Support Services Allocated	482,700	7.79
300,396	355,500	2809.91	DWM Support Services Allocated	382,600	7.62
10,531,461	11,116,300		Total Operating Expenses	11,584,900	4.22
234,522	146,700		Operating Result - Surplus / (Deficit)	1,626,200	1,008.52
0	500,300		Add Back Depreciation	529,900	
234,522	647,000		Cash Result - Surplus / (Deficit)	2,156,100	233.25
			Capital Movements		
	138,600	4961.101	Less Loan Principal Repayments	148,400	
	87,500	4962.101	Less Transfer to Domestic Waste Reserves	463,200	
	0	4962.101	Less Transfer to Waste Management Reserve	0	
	(323,900)	4963.101	Add Transfer from Domestic Waste Reserve	0	
	978,900	4963.101	Add Transfer from Waste Management Reserve	2,890,500	
	0	4964.101	Add Capital Income	0	
	1,275,900	4859	Less Capital Purchases	4,435,000	
	200,000	4965.101	Add Section 94 Levies Applied	0	
	0		Less Section 94 Works	0	
	0		Cash Result after Capital Movements	0	

FIRST SUN HOLIDAY PARK

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Fees and Charges		
887,161	718,200	1261.1	Cabin Accommodation	1,133,300	57.80
1,295,080	852,400	1261.3	Tourist - Sites	1,339,400	57.13
13,411	0	1261.4	Income Adjustment for Fees in Advance	0	0.00
282,836	241,800	1261.5	Lodgings	412,100	70.43
187,766	93,900	1261.6	Safari Tent Income	154,600	64.64
15,160	11,600	1269.1	Washing Machine	21,100	81.90
2,137	0	1269.2	Other Income	0	0.00
(1)	0	1269.4	Other Non-Commissionable Income	0	0.00
6,303	0	1269.8	Beautify Byron Contribution	0	0.00
952	0	1269.9	WI-FI Sales	0	0.00
9,187	0	1269.11	Merchant Fees Collected	0	0.00
2,699,992	1,917,900		Total Operating Revenues	3,060,500	59.58
			OPERATING EXPENSES		
1,115	6,000	2511.1	Advertising / Marketing / Sponsorships	11,200	86.67
306	1,200	2511.3	Conference & Seminar Cost	2,400	100.00
748,431	621,300	2511.4	Management Contract	783,100	26.04
45,422	55,000	2511.5	Electricity	55,000	0.00
6,792	12,000	2511.6	Gas	12,000	0.00
5,140	5,600	2511.7	Print, Photocopy & Publish	9,400	67.86
7,234	4,000	2511.8	License Fee	4,000	0.00
50,302	58,600	2511.9	General Maintenance	59,600	1.71
60,003	63,700	2511.10	Cabin and Lodging Maintenance	63,700	0.00
1,895	2,500	2511.11	Manager's Residence - Mtce.	2,500	0.00
21,277	17,800	2511.12	Maintenace Contractors	17,800	0.00
11,459	10,400	2511.13	Telephones	10,400	0.00
30,557	34,500	2511.14	Chemicals and Cleaning	51,600	49.57
33,683	35,000	2511.15	Rubbish Removal	45,000	28.57
48,200	26,700	2511.16	Sundry Expenses	30,900	15.73
120,760	122,400	2511.17	Lease payments - ARTC	130,000	6.21
9,611	9,100	2511.21	Computer system maintenance	9,100	0.00
3,607	35,000	2511.22	Council Administration wages	1,000	(97.14)
125	0	2511.25	RMS Computer System Licence	0	0.00
163	0	2511.26	Park Surveys	10,000	New
0	15,000	2511.28	Compliance Audit Report	10,000	(33.33)
0	10,000	2511.29	Business Plan	10,000	0.00
103,316	92,700	2511.95	Rates & Charges	92,700	0.00
46,733	30,200	2511.96	Water Charges	57,200	89.40
			Depreciation		
150,770	133,500	2999.142	First Sun - Depreciation	150,800	12.96
			Indirect Costs		
862,777	1,162,700	2529.9	NCP, Governance and Dividend	1,162,700	0.00
204,204	229,100	2529.91	Support Services Allocated	239,000	4.32
2,573,882	2,794,000		Total Operating Expenses	3,031,100	8.49
126,110	(876,100)		Operating Result - Surplus / (Deficit)	29,400	(103.36)
264,900	133,500		Add Back Depreciation	150,800	
391,010	(742,600)		Cash Result - Surplus / (Deficit)	180,200	(124.27)
			Capital Movements		
	0	4262.001	Less Loan Principal Repayments	0	
	0	4263.001	Less Transfer to Reserves	180,200	
	1,056,600	4034.101	Add Transfer from Reserves	286,000	
	0	4035	Add Capital Income	1,500,000	
	314,000	4264-4270	Less Capital Purchases	1,786,000	
	0	4036.101	Add Section 94 Levies Applied	0	
0			Cash Result after Capital Movements	0	

SUFFOLK BEACHFRONT HOLIDAY PARK

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Fees and Charges - Council Owned Parks		
102,043	107,900	1271.1	Cabin Accommodation	150,000	39.02
102,470	103,000	1271.2	Permanent Income	103,000	-
457,475	302,300	1271.3	Tourist - Sites	448,200	48.26
22	0	1271.4	Income Adjustment for Fees in Advance	0	-
17,193	15,700	1271.5	On-site Van	25,700	63.69
127,108	104,900	1271.6	Safari Tents	164,900	57.20
12,303	8,300	1279.1	Washing Machine	11,600	39.76
9,646	3,600	1279.2	Other Income	6,100	69.44
7,602	11,700	1279.3	Electricity	11,700	-
2,031	0	1279.4	Public liability Insurance Contribution	0	-
2,605	0	1279.6	Beautify Byron Contribution	0	-
23	0	1279.7	WiFi - Permanents	0	-
451	0	1279.8	WiFi - Guests	0	-
840,972	657,400		Total Operating Revenues	921,200	40.13
			OPERATING EXPENSES		
2,451	6,800	2521.1	Advertising / Marketing / Sponsorships	10,000	47.06
339,145	312,300	2521.4	Management Contract	406,000	30.00
1,937	2,600	2521.7	Print, Photocopy & Publish	4,600	76.92
0	0	2521.8	License Fee	1,000	New
9,335	10,700	2521.9	General Maintenance	10,700	0.00
5,683	8,300	2521.11	Manager's Residence - Mtce.	8,300	0.00
3,098	13,400	2521.13	Telephone / Fax / Internet / Computers	13,400	0.00
0	5,000	2521.14	Chemicals and Cleaning	5,000	0.00
13,850	10,000	2521.15	Rubbish Removal	16,900	69.00
35,861	18,400	2521.16	Sundry Expenses	18,400	0.00
31,066	47,800	2521.19	Electricity and Gas	47,800	0.00
11,385	18,500	2521.21	Power / Water / Sewer / Stormwater Maintenance	18,500	0.00
28,877	21,300	2521.22	Amenities Maintenance - Laundry/BBQ's/Camp Kitchen/toilets	21,300	0.00
13,878	21,300	2521.23	Grounds Maintenance - Sites/roads/fencing/landscaping	21,300	0.00
863	10,400	2521.24	Security	10,400	0.00
3,689	5,000	2521.25	Computer system maintenance	5,000	0.00
958	20,000	2521.26	Council Administration Wages	1,000	(95.00)
30,186	30,900	2521.27	Cabin Maintenance	30,900	0.00
4,303	0	2521.28	RMS Computer System Licence	0	0.00
590	3,600	2521.29	On Site Van Maintenance	3,600	0.00
18,834	10,000	2521.33	Reclassification Planning	10,000	0.00
357	15,000	2521.34	Compliance Audit Report	10,000	(33.33)
0	35,000	2521.35	Business Plan	20,000	(42.86)
130,000	0	2521.36	Permanent Site Purchase	0	0.00
39,072	34,100	2521.95	Rates & Charges	34,100	0.00
28,965	18,200	2521.96	Water Charges	34,100	87.36
			Depreciation		
5,759	7,700	2999.143	Suffolk Park - Depreciation	5,800	(24.68)
			Indirect Costs		
43,700	43,700	2530.90	NCP, Governance and Dividend	43,700	0.00
109,104	117,800	2530.91	Support Services Allocated	122,900	4.33
912,944	847,800		Total Operating Expenses	934,700	10.25
(71,972)	(190,400)		Operating Result - Surplus / (Deficit)	(13,500)	(92.91)
55,200	7,700		Add Back Depreciation	5,800	
(16,772)	(182,700)		Cash Result - Surplus / (Deficit)	(7,700)	(95.79)
			Capital Movements		
	0		Less Loan Principal Repayments	0	
	0	4271.001	Less Transfer to Reserves	0	
	291,700	4272.101	Add Transfer from Reserves	148,700	
	0	4273	Add Capital Income	0	
	109,000	4264-4270	Less Capital Purchases	141,000	
	0	4036.101	Add Section 94 Levies Applied	0	
	0		Cash Result after Capital Movements	0	

CAVANBAH CENTRE					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Multipurpose Centre Room Hire Charges		
10,801	11,200	1281.1	Meeting Room - M1a	15,000	33.93
8,408	11,200	1281.3	Meeting Room - M2	11,000	(1.79)
28,548	19,000	1281.4	Multi-Function Room - MF1	36,400	91.58
31,600	22,700	1281.5	Multi-Function Room - MF2	41,500	82.82
37,081	45,200	1282	Multipurpose Centre Court 1 Hire Charges	46,400	2.65
31,143	28,800	1283	Multipurpose Centre Court 2 Hire Charges	39,700	37.85
			Multipurpose Centre Other Income		
8,455	5,100	1284.1	Food and Beverage Sales	10,500	105.88
18,533	16,300	1284.2	Kitchen	26,000	59.51
187	100	1284.3	Canteen	200	100.00
327	300	1284.4	External Netball Courts	5,000	1,566.67
26,593	11,100	1284.8	Total Complex Hire	38,500	246.85
2,626	1,900	1284.9	Storage Area - Large	3,800	100.00
47	200	1284.13	Photocopying	200	0.00
8,115	8,100	1284.15	AFL Lease	14,700	81.48
10	100	1284.16	EFT Fees Collected	100	0.00
84	100	1284.17	Internet Usage	100	0.00
471	500	1284.18	Table Tennis	900	80.00
1,663	1,200	1284.19	Memberships	2,600	116.67
800	9,000	1284.21	Car Park Hire	9,000	0.00
1,211	0	1284.22	Equipment Hire	0	0.00
10,327	6,000	1284.24	Social Sports	9,500	58.33
5,143	3,000	1284.25	Casual Use - Senior	4,300	43.33
2,273	1,700	1284.26	Casual Use - Junior	2,000	17.65
55	100	1284.27	Concession casuals	100	0.00
819	0	1284.28	Event Equipment/Staff Hire Income	0	0.00
0	0	1284.29	Mobile coffee/food cart rent	40,000	New
0	0	1284.31	Primitive Camping	10,000	New
0	0	1284.32	LED Signage	4,000	New
235,318	202,900		Total Multipurpose Centre Income	371,500	83.10
19,707	9,400	1762	Total Sportsfields User Charges Income	0	(100.00)
255,025	212,300		Total Operating Revenues	371,500	74.99
			OPERATING EXPENSES		
			Multipurpose Centre Management Costs		
325,316	233,500	2431.1	Salaries and Oncosts (Council & Temporary)	364,800	56.23
0	0	2431.1	Salaries and Oncosts (Council & Temporary) - BID	0	0.00
			Multipurpose Centre Building Maintenance		
1,958	1,000	2432.1	Air Conditioning Maintenance	1,000	0.00
2,531	11,100	2432.2	Building Maintenance	5,000	(54.95)
8,944	3,500	2432.3	Furniture & Fittings Maintenance	5,000	42.86
4,594	1,300	2432.4	Electrical Maintenance	1,300	0.00
1,615	600	2432.5	Plumbing Maintenance	1,000	66.67
9,305	4,000	2432.6	Pest & Fire Inspections	5,000	25.00
1,741	800	2432.7	Sanitary Services	3,000	275.00
960	1,000	2432.8	Sport Equipment Maintenance	1,000	0.00
			Multipurpose Centre Operational Costs		
2,982	4,000	2433.1	Advertising and Marketing	2,000	(50.00)
21,352	18,500	2433.2	Electricity	18,500	0.00
11,688	13,900	2433.3	Insurance	13,900	0.00
28,345	22,000	2433.4	Rates & Charges	27,600	25.45
2,878	2,700	2433.5	Telephone	1,400	(48.15)
8,254	10,100	2433.6	Security	6,100	(39.60)

CAVANBAH CENTRE					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
0	1,400	2433.7	IT	500	(64.29)
40,586	30,000	2433.8	Cleaning	32,000	6.67
613	600	2433.9	Food and Beverage Supplies	200	(66.67)
4,930	3,000	2433.11	Approvals and Licences	3,000	0.00
5,290	4,400	2433.12	Sundry Expenses	1,500	(65.91)
553	500	2433.16	Bank Fees	500	0.00
0	10,000	2433.18	Marketing	2,000	(80.00)
3,700	3,000	2433.19	DA Activation	0	(100.00)
89	0	2433.20	Event Equipment Hire Expense	0	0.00
6,816	0	2433.21	Farmers Market Relocation Manager Costs	0	0.00
26,574	0	2433.22	Priava Booking System	0	0.00
2,300	0	2433.23	Cycle Club Grnt - Track Construction REF	0	0.00
5,038	26,000	2433.24	New Booking System	0	(100.00)
0	60,300	2999.81	Depreciation	60,300	0.00
			Debt Servicing		
58,449	61,500	2438.1	Interest on Loans	58,000	(5.69)
			Indirect Costs		
165,096	164,600	2439.91	Support Services Allocated	179,700	9.17
752,499	693,300		Total Multipurpose Centre Expenditure	794,300	14.57
	0		Cavanbah Sports Centre		
164,000	0	3249.1	Sports Fields - Council - Rev	0	0.00
260	0	3249.4	General Purpose - Council	0	0.00
26,079	0	3249.6	Sports Fields Maintenance - Special Rate	0	0.00
0	5,000	3249.7	Outbuilding Maintenance	5,000	0.00
2,288	1,500	3249.8	Carpark Maintenance	1,500	0.00
2,000	2,500	3249.9	Lighting Maintenance	2,500	0.00
194,628	9,000		Total Sportsfield Maintenance Expenditure	9,000	0.00
947,127	702,300		Total Operating Expenses	803,300	14.38
			Multipurpose Centre		
(517,180)	(490,400)		Operating Result - Surplus / (Deficit)	(422,800)	
0	60,300		Add Back Depreciation	60,300	
(517,180)	(430,100)		Cash Result - Surplus / (Deficit)	(362,500)	
			Sportsfield Maintenance		
(174,921)	400		Operating Result - Surplus / (Deficit)	(9,000)	
0	0		Add Back Depreciation	0	
(174,921)	400		Cash Result - Surplus / (Deficit)	(9,000)	
			Overall		
(692,101)	(490,000)		Operating Result - Surplus / (Deficit)	(431,800)	(11.88)
0	60,300		Add Back Depreciation	60,300	
(692,101)	(429,700)		Cash Result - Surplus / (Deficit)	(371,500)	(13.54)
			Capital Movements		
	52,300	4120	Less Loan Principal Repayments	55,800	
	0	4121.001	Less Transfer to Reserves	0	
	126,000	4127.101	Add Transfer from Reserves	255,500	
	0	4128	Add Capital Income	0	
	194,700	4122	Less Capital Purchases	305,600	
	94,700	4129.101	Add Section 94 Levies Applied	50,100	
	(456,000)		Cash Result after Capital Movements	(427,300)	

FACILITIES MANAGEMENT					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Community - Lease/ Rental Agreements		
20,606	19,800	1188.1	Byron Bay Tennis Courts	19,800	0.00
71,500	71,500	1188.2	Old Station Masters Cottage Byron Bay (Contra)	71,500	0.00
5,438	8,400	1188.3	Other Community	8,400	0.00
90,900	90,900	1188.4	Bangalow Community Childrens Ctre Contra	90,900	0.00
			Community - User Fees and Charges		
188,914	120,000	1189.1	Byron Bay Swimming Pool	121,200	1.00
			Operational - Lease/ Rental Agreements		
11,910	11,000	1191.2	Admininstration Building Ballina Shire RFS	11,000	0.00
61,700	61,700	1191.4	Old Country Energy Building (Contra)	61,700	0.00
46,634	46,200	1191.5	Ocean Shores (Billinudgel) Pre-School (Contra)	46,200	0.00
20,652	16,200	1191.7	Other Operational	16,200	0.00
40,891	40,400	1191.9	Lilly Pilly Community Pre-School	40,400	0.00
29,900	29,900	1191.11	Mullum District Cultural Ctre (Drill Hal	29,900	0.00
			Crown - Lease/ Rental Agreements		
142,556	187,900	1195.1	Byron Bay Pool Café	201,000	6.97
15,866	2,200	1195.2	Other Crown Reserves	2,200	0.00
			Crown - User Fees and Charges		
108,678	120,000	1196.1	Mullumbimby Swimming Pool	121,200	1.00
			Other - Lease/ Rental Agreements		
18,298	14,900	1198.2	Mullumbimby Neighbourhood Centre (Contra)	14,900	0.00
0	300	1198.4	Other Crown Tenure	0	(100.00)
5,000	5,000	1198.5	Crown Lease Mullum War Widows Cottage	5,000	0.00
4,091	0	1198.6	Other Leases	0	0.00
10,000	0	1198.7	Catholic Healthcare Lease - Mullumbimby	0	0.00
893,534	846,300		Total Operating Revenues	861,500	1.80
			CONTINUED ON NEXT PAGE		

FACILITIES MANAGEMENT					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING EXPENSES		
			Employee Costs		
14,849	30,000	2281.2	Projects Officer/Coordinator	30,000	0.00
95,303	0	2281.4	Property Maintenance Co-Ordinator	0	0.00
897	0	2281.5	Telecommunications	0	0.00
8,496	0	2281.92	Motor Vehicles	0	0.00
			Council Administration Centre		
			Maintenance - Preventative		
88,191	111,000	2291.1	Cleaning Contract	111,000	0.00
7,521	16,400	2291.4	Security Services	16,400	0.00
6,362	10,100	2291.6	Lift Maintenance	10,100	0.00
19,378	13,700	2291.12	Cleaning Consumables	13,700	0.00
8,336	13,100	2291.18	Pest Control	13,100	0.00
			Maintenance - Unplanned		
39,388	32,800	2291.5	Air-conditioning repairs	32,800	0.00
39,979	40,400	2291.7	Building Maintenance	40,400	0.00
23,263	14,100	2291.15	Electrical Repairs	14,100	0.00
10,473	11,700	2291.17	Plumbing	11,700	0.00
5,760	9,400	2291.19	Ground Works	9,400	0.00
			Maintenance - Planned		
0	23,200	2291.16	Air-conditioning Replacement	23,200	0.00
			Services		
93,701	116,100	2291.2	Electricity Supply	116,100	0.00
20,789	16,400	2291.13	Waste and Sanitation	16,400	0.00
13,604	12,100	2291.21	Indoor Plant Hire	12,100	0.00
			Fees and Charges		
27,659	38,100	2291.22	Insurance	38,100	0.00
29,724	19,800	2291.95	Rates and Council Charges	19,800	0.00
			Other		
8,530	11,400	2291.3	Furniture and Fittings	11,400	0.00
276,312	353,800	2999.2	Depreciation	276,300	(21.91)
			Operational - Byron Bay Swimming Pool		
23,733	78,100	2301.1	Byron Bay Pool - Maintenance	68,100	(12.80)
114,547	60,000	2301.2	Byron Bay Pool - Council Rates and Charges	60,000	0.00
21,819	18,900	2301.3	Byron Bay Pool - Cleaning and Hygiene	18,900	0.00
22,832	27,500	2301.4	Byron Bay Pool - Electricity	27,500	0.00
229,292	211,300	2301.5	Byron Bay Pool - Contract	238,000	12.64
14,017	7,800	2301.6	Byron Bay Pool - Services	7,800	0.00
3,150	0	2301.7	Consulting/Approvals	0	0.00
4,126	5,000	2301.8	Byron Bay Pool - Insurance	5,000	0.00
			Crown - Mullumbimby Swimming Pool		
31,311	76,200	2305.1	Mullumbimby Pool - Maintenance	76,200	0.00
66,042	70,000	2305.2	Mullumbimby Pool - Council Rates and Charges	70,000	0.00
193	5,000	2305.3	Mullumbimby Pool - Cleaning and Hygiene	5,000	0.00
26,043	40,000	2305.4	Mullumbimby Pool - Electricity	40,000	0.00
221,223	212,600	2305.5	Mullumbimby Pool - Contract	232,000	9.13
5,264	6,200	2305.6	Mullumbimby Pool - Services	6,200	0.00
5,594	4,600	2305.8	Mullumbimby Pool - Insurance	4,600	0.00
0	50,000	2305.9	Feasibility Study - Conv to Year Round	0	(100.00)
			Other Property Expenses		
10,764	6,300	2306.28	Country Link Building Project Plan	0	(100.00)
0	0	2306.33	Countrylink Building Fit Out and EOI Process	30,000	New

FACILITIES MANAGEMENT					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
5,745	0	2308 2308.95	Countrylink Building, Byron Bay Rates & Charges - Property	0	0.00
			2309 Council Administration Building Mntnce Projects		
0	20,000	2309.1	Rust Treatment for Walkway Awning at Chambers	0	(100.00)
0	20,000	2309.2	Repairs to Chambers Chiller Water Line	0	(100.00)
67,399	12,600	2309.3	Foyer Ergonomics & Security	0	(100.00)
0	15,000	2309.4	Removal of Rusted Steel Supports for Old Auto Blind System	0	(100.00)
0	15,000	2309.5	Replace Back Doors in Chambers	0	(100.00)
8,080	0	2309.6	Emergency Exit Gates for Rear Fence	0	0.00
4,774	5,200	2309.7	Shade Structure for CI Courtyard	0	(100.00)
			Community - Maintenance - Preventative		
6,780	9,100	2353.1	Building Condition Assessments	9,100	0.00
13,410	18,100	2353.2	Pest Control	18,100	0.00
9,244	23,200	2353.3	Security	23,200	0.00
14,726	8,100	2353.4	Fire Safety	8,100	0.00
10,451	0	2353.5	Cleaning	0	0.00
			Community - Maintenance - Reactive		
4,628	6,100	2354.1	Electrical Repairs	6,100	0.00
15,577	23,200	2354.2	Safety Works	23,200	0.00
11,815	6,100	2354.3	Plumbing	6,100	0.00
13,479	24,000	2354.4	General	24,000	0.00
6,401	18,900	2354.5	Vandal Damage	18,900	0.00
70,455	32,800	2354.6	Public Toilets	32,800	0.00
12,365	0	2354.7	Old Countrylink Building	0	0.00
			Community - Services		
9,264	22,900	2355.1	Electricity Supply	22,900	0.00
1,682	2,100	2355.2	Hygiene Services	2,100	0.00
			Community - Fees and Charges		
0	5,800	2356.1	Approvals	5,800	0.00
18,845	150,000	2356.2	s356 General Rates (Property Management)	150,000	0.00
0	1,400	2356.3	Rural Land Board Rates	1,400	0.00
48,532	55,500	2356.4	Insurance	55,500	0.00
			Operational - Maintenance - Preventative		
1,500	2,500	2371.1	Building Condition Assessments	2,500	0.00
			Operational - Maintenance - Unplanned		
0	6,000	2372.2	Other Operational	6,000	0.00
			Crown - Maintenance - Unplanned		
21,974	32,200	2375.2	Public Toilet Crown	32,200	0.00

FACILITIES MANAGEMENT					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			Other Tenure Lease/Rental Contracts		
4,208	3,500	2376.1	Lease - ARTC	3,500	0.00
0	2,500	2376.2	Licence Agreement - Suffolk Park Public School Site	2,500	0.00
16,567	16,300	2376.4	Crown Lease - Mullum Neighbourhood Centre	16,300	0.00
4,821	4,300	2376.5	Crown Lease - Mullum War Widows Cottage	4,300	0.00
3,270	0	2376.6	Crown Lease - Sandhills Reserve	0	0.00
1,905	0	2376.7	South Golden Beach Community Centre	0	0.00
			Administration Costs		
0	3,400	2377.3	Storage Sheds	3,400	0.00
			Former Mullumbimby Hospital		
1,073,230	254,300	2379.3	Demolition Costs	0	(100.00)
5,441	0	2379.6	Independent Peer Review	0	0.00
700	190,300	2379.8	Maintenance	100,000	(47.45)
3,585	0	2379.95	Rates & Charges - Property	0	0.00
			Former Byron Hospital		
239,496	0	2390.1	Assessment	0	0.00
46,803	0	2390.3	Administrative Establishment	0	0.00
4,015	330,000	2390.4	Maintenance	0	(100.00)
67,651	0	2390.5	Site Planning	0	0.00
			Planned Public Toilets		
404,242		3283	Council Land - Maintenance & Cleaning		
0	21,400	3283.1	Public Toilets Council - Rural	4,000	(81.31)
0	96,000	3283.2	Public Toilets Council - Byron Bay	56,300	(41.35)
0	45,000	3283.3	Public Toilets Council - Mullumbimby	73,400	63.11
0	46,000	3283.4	Public Toilets Council - Ocean Shores	64,900	41.09
0	22,000	3283.5	Public Toilets Council - Suffolk Park	21,500	(2.27)
0	57,000	3283.6	Public Toilets Council - Bangalow	84,600	48.42
0	14,500	3283.7	Public Toilets Council - Brunswick Heads	0	(100.00)
290,273		3284	Crown Land - Maintenance & Cleaning		
0	155,000	3284.2	Public Toilets Crown - Byron Bay	83,100	(46.39)
0	14,200	3284.3	Public Toilets Crown - Mullumbimby	0	(100.00)
0	78,000	3284.7	Public Toilets Crown - Brunswick Heads	155,100	98.85
			Debt Servicing		
155,971	160,900	2318.1	Interest on Loans	152,200	(5.41)
			Indirect Costs		
334,296	360,800	2319.91	Support Services	377,500	4.63
(620,400)	(789,600)	2319.97	Admin Centre Recharged	(712,100)	(9.82)
			Depreciation		
429,983	350,800	2999.151	Depreciation	543,900	0.00
4,481,653	3,745,500		Total Operating Expenses	3,187,800	(14.89)
(3,588,119)	(2,899,200)		Operating Result - Surplus / (Deficit)	(2,326,300)	(19.76)
977,555	704,600		Add Back Depreciation	820,200	
(3,311,807)	(2,194,600)		Cash Result - Surplus / (Deficit)	(1,506,100)	(31.37)
			Capital Movements		
	132,300	4184.001	Less Loan Principal Repayments	141,000	
	187,900	4185.001	Less Transfer to Reserves	201,000	
	2,150,400	4022.101	Add Transfer from Reserves	4,521,300	
	12,128,900	4023	Add Capital Income	0	
	13,307,200	4186	Less Capital Purchases	4,279,800	
	0	4024.101	Add Section 94 Levies Applied	0	
	(1,542,700)		Cash Result after Capital Movements	(1,606,600)	

DEVELOPMENT AND CERTIFICATION

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Development Assessment - Fees and Charges		
112,578	100,000	1603.1	Advertising Income	100,000	0.00
29,665	41,900	1603.2	Development Panel Advice	40,000	(4.53)
0	2,000	1603.4	Engineering Assessment Fees	0	(100.00)
21,601	16,100	1603.8	Eng. Plan Assessment Fees (Const. Cert)	16,100	0.00
0	0	1603.13	Development Application Inspection Fees	0	0.00
0	5,000	1603.17	Structures Over or Within Council Road Reserves	0	(100.00)
796	12,000	1603.18	Flood Information Certificate	12,000	0.00
765,464	770,000	1601.1	Development Application Fees	800,000	3.90
			Operating Grants		
0	17,000	1604.1	Heritage Advisor	17,000	0.00
			Certification - Fees and Charges - Regulated		
171,249	190,000	1611.2	Certification Inspections	150,000	(21.05)
16,871	15,100	1611.3	Complying Development Certificate	12,000	(20.53)
234,674	260,000	1611.4	Construction Certificates	180,000	(30.77)
76	0	1611.11	Fire/Compliance Reports	0	0.00
16,750	17,700	1611.16	Building Certificates - 149D	18,000	1.69
255,989	350,000	1611.17	Section 68 Approvals and Inspection - Part B	350,000	0.00
1,500	8,000	1611.24	DEEWR Traineeship Incentives	4,000	(50.00)
955	0	1611.26	Pool Resuscitation Signs	0	0.00
211,443	100,900	1611.28	Information and Technology Service Fee	110,000	9.02
455	0	1611.29	Hoarding Fees	0	0.00
			Certification - Fees and Charges - Non-Regulated		
8,243	15,000	1611.1	Certificate Registration Fee (Compliance Certificates)	15,000	0.00
99,346	92,600	1611.18	Applicaton and Inspection Fees Roads Act	122,600	32.40
3,309	130,000	1611.23	Income Activities over Road Reserve	130,000	0.00
			Certification - Commercial Property - Fees and Charges		
108,985		1152	Lease - Footpath Usage		0.00
0	5,800	1152	Lease - Footpath Usage - Bangalow	5,800	0.00
0	100	1152	Lease - Footpath Usage - Billinudgel	100	0.00
0	13,700	1152	Lease - Footpath Usage - Brunswick Head	13,700	0.00
0	10,700	1152	Lease - Footpath Usage - Byron Bay	10,700	0.00
0	24,300	1152	Lease - Footpath Usage - Mullumbimby	24,300	0.00
0	7,400	1152	Lease - Footpath Usage - Other	7,400	0.00
			Certification - Miscellaneous Revenue		
2,217	2,300	1611.13	Sundry Building Control Income	2,300	0.00
			Operating Grants		
6,000	6,500	1612.2	Heritage Advisor	6,500	0.00
5,500	6,500	1612.3	Local Places	6,500	0.00
			Customer Service		
88	1,000	1613.1	Sundry Administrative Sales	1,000	0.00
1,537	2,000	1613.2	Commission on Long Service Levy	2,000	0.00
2,075,292	2,223,600		Total Operating Revenues	2,157,000	(3.00)

DEVELOPMENT AND CERTIFICATION

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING EXPENSES		
			Directorate & Managers - SEE		
641,109	751,900	2701.1	Salaries and Oncosts	765,900	1.86
3,904	5,000	2701.5	Sundry Expenses	5,000	0.00
36,689	42,000	2701.92	Motor Vehicles	50,500	20.24
			Planning Services		
871,068	784,600	2705.1	Salaries and Oncosts	917,300	16.91
8,633	9,300	2705.92	Motor Vehicles	9,300	0.00
			Development Assessment - Planning Team		
34,421	100,000	2711.3	Temporary Resourcing / Overtime / Expert Advice	100,000	0.00
			Certification Services		
964,765	999,400	2751.1	Salaries and Oncosts	1,049,300	4.99
3,744	31,000	2751.4	Overtime	31,000	0.00
23,268	17,000	2751.5	Heritage Advisor	17,000	0.00
20	17,000	2751.6	Local Places Grant	17,000	0.00
83,101	68,800	2751.92	Motor Vehicles	68,800	0.00
			Development Support & Administration		
791,822	799,800	2754.1	Salaries and Oncosts	858,600	7.35
			Other Expenses		
11,685	25,000	2715.1	Advertising	25,000	0.00
10,365	13,000	2715.2	Telecommunications	13,000	0.00
13,848	20,000	2715.4	Sundry Office Expenses	20,000	0.00
0	46,000	2715.11	Online Applications	46,000	0.00
87,212	76,300	2715.13	Information and Technology Service Fee Expenditure	78,000	2.23
1,546	2,000	2715.14	National Seachange Taskforce	2,000	0.00
			Commercial Property		
3,129	16,000	2753.1	Footpath Dining	57,600	260.00
			Indirect Costs		
1,296,300	1,385,300	2729.91	Support Services Allocated	1,406,100	1.50
4,886,631	5,209,400		Total Operating Expenses	5,537,400	6.30
(2,811,339)	(2,985,800)		Operating Result - Surplus / (Deficit)	(3,380,400)	13.22
(2,811,339)	(2,985,800)		Cash Result - Surplus / (Deficit)	(3,380,400)	13.22
			Capital Movements		
	0		Less Principal Repayments	0	
	1,132,000	4870.001	Less Transfer to Reserves	1,141,100	
	92,300	4067.101	Add Transfer from Reserves	501,400	
	969,100	4068.301	Add Capital Income	969,100	
	0		Less Capital Purchases	0	
	0	4069.101	Add Section 94 Levies Applied	0	
	0	4876.1	Less Section 94 Works	0	
	(3,056,400)		Cash Result after Capital Movements	(3,051,000)	

PLANNING POLICY & NATURAL ENVIRONMENT					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Operating Grants		
9,566	0	1501.59	OEH New Brighton Beach Scraping	0	0.00
34,150	0	1501.66	OEH Flying Foxes Program	0	0.00
17,025	0	1501.68	Byron Habitat Corridors	0	0.00
11,008	0	1501.72	CMP Scoping Studies	0	0.00
26,525	18,400	1501.73	Flying Fox Improvement Grant	0	(100.00)
20,000	32,700	1501.74	Develop Governance Models for the Facilitation of Housing	0	(100.00)
7,000	0	1501.75	2019 Flying Fox Grant Pgm, Paddys Ck Yr1	0	0.00
45,000	0	1501.76	NE Hinterland Koala Conservation Project	0	0.00
19,091	0	1501.77	Integrated Flood Study Landowner Contrib	0	0.00
15,932	0	1501.78	Habitat Actions Grants 2019	0	0.00
18,750	0	1501.79	Byron Shire Koala Habitat Planting	0	0.00
0	51,500	1501.81	Coastline & Belongil Est Scoping Study	51,500	0.00
44,877	44,900	1501.82	SCCF3 - Byron A & I Estate Pocket Park	0	(100.00)
39,890	0	1501.83	Leash-Up Pilot Communication Project	0	0.00
0	299,700	1501.84	Communities Combating Pests and Weeds		
0	125,000	1501.85	Streets as Shared Spaces Grant		
51,304	0		Applicant Funded DCP's/LEP's	0	0.00
			Fees and Charges		
103,692	111,600	1505.43	Section 149 Certificates	116,600	4.48
41,600	40,800	1505.46	Sewer Location Plan Fees	48,800	19.61
0	19,700	1505.52	Revolving Energy Fund	19,700	0.00
505,410	744,300		Total Operating Revenues	236,600	(68.21)
			OPERATING EXPENSES		
			Employee Expenses		
1,140,386	1,153,200	2601.1	Salaries and Oncosts	1,409,800	22.25
25,500	17,800	2601.92	Motor Vehicles	31,800	78.65
			Office Expenses		
4,696	7,500	2601.3	Advertising	7,500	0.00
1,356	1,500	2601.4	Printing and Stationery	1,700	13.33
14,751	13,000	2601.6	Sundry Office Expenses	13,000	0.00
0	10,800	2601.14	Azility Subscription	12,000	11.11
			Environmental Strategic Studies/Plans		
44,120	66,200	2605.4	Rural Land Strategy	50,000	(24.47)
10,954	10,200	2605.32	Studies and Plans	10,200	0.00
8,543	9,400	2605.42	Planning Studies	9,400	0.00
16,469	27,400	2605.63	Sustainability Program	20,000	(27.01)
0	22,400	2605.65	Revolving Energy Fund	22,400	0.00
18,400	14,100	2605.74	Comprehensive Koala Plan of Management	18,400	30.50
0	70,000	2605.83	CZMP for Byron Bay Embayment	0	(100.00)
7,690	5,300	2605.101	Coastal Hazard Monitoring	5,000	(5.66)
17,488	4,000	2605.104	CZMP for New Brighton and SGB Embayments	0	(100.00)
22,729	2,700	2605.106	Employment Land Strategy	0	(100.00)
34,313	2,300	2605.107	Residential Land Strategy	0	(100.00)
2,534	47,500	2605.108	LEP and DCP Review	0	(100.00)
4,428	45,000	2605.112	Mullumbimby Masterplan Project Plan	0	(100.00)
2,201	33,900	2605.113	Bangalow Village Plan	0	(100.00)
30,308	49,700	2605.114	Shirewide Flying Fox Management Plan	20,800	(58.15)
9,920	16,900	2605.115	Byron Habitat Corridors	0	(100.00)
11,259	0	2605.116	Integrated Weed Management Strategy	0	0.00
8,834	0	2605.117	OEH Saving our Species Iconic Koala	0	0.00
45,000	0	2605.119	E-Zones Planning Proposals	0	0.00
53,683	0	2605.121	Planning Reforms	0	0.00
72,302	80,000	2605.122	Jonson Street Protection Works Stage 1:Design & CBA	0	100.00
18	0	2605.124	Affordable Housing	0	0.00

PLANNING POLICY & NATURAL ENVIRONMENT					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
15,500	22,500	2605.127	Brunswick Valley Landcare Land for Wildlife Program	20,000	(11.11)
23,224	37,600	2605.131	Flying Fox Improvement Grant	0	(100.00)
2,199	0	2605.132	Byron Hospital LEP Amendment	0	0.00
0	60,000	2605.133	Mullum Hospital LEP Amendment	0	(100.00)
54,611	65,400	2605.134	Develop Governance Models for the Facilitation of Housing	0	(100.00)
56,119	0	2605.135	Integrated Flood Study - Sth Mullum Accessible Housing Precinct	0	0.00
9,220	60,000	2605.136	Lot 22 Masterplan	0	(100.00)
41,854	50,000	2605.137	Lot 12 and Lot 107 Bayshore Dr	0	(100.00)
5,000	40,000	2605.138	NE Hinterland Koala Conservation Project	0	(100.00)
35,000	0	2605.140	2019 Flying Fox Grant Pgm, Paddys Ck Yr1	0	0.00
84	24,000	2605.143	DCP Character Design Guidelines for Low Rise Medium Density Coc	0	(100.00)
18,111	15,100	2605.145	Affordable Housing Contribution Scheme	6,000	(60.26)
41,735	0	2605.146	Local Strategic Planning Statements	0	0.00
29,381	0	2605.147	Community Participation Plan	0	0.00
9,595	0	2605.148	Climate Change Emergency Action Plan	0	0.00
1,640	7,000	2605.151	Lot 22 Mullumbimby - Policy, PoM, Update	0	(100.00)
7,707	33,800	2605.152	Centennial Circuit One-Way Trial	0	(100.00)
26,494	44,500	2605.153	Action Tank Workshop & Climate Change Adaptation	0	(100.00)
0	15,900	2605.154	Habitat Actions Grant 2019	0	(100.00)
0	18,800	2605.155	Byron Shire Koala Habitat Planting	0	(100.00)
0	145,500	2605.156	Coastline & Belongil Est Scoping Study	78,000	(46.39)
556	39,300	2605.157	Leash-Up Pilot Communication Project	0	(100.00)
0	299,700	2605.158	Communities Combating Pests and Weeds	0	(100.00)
0	25,000	2605.159	Biodiversity DCP	0	(100.00)
0	60,000	2605.160	Biodiversity Conservation Strategy	40,400	(32.67)
0	125,000	2605.161	Streets as Shared Spaces Grant	0	(100.00)
0	15,500	2605.164	Federal Community Led Masterplan	0	(100.00)
63,992	60,300	2605.166	Sustainable Agriculture & Agribusiness Project	0	(100.00)
			Environmental Levy		
	4,000	2606.18	Unallocated	0	(100.00)
0	10,000	2606.24	CZMP for Byron Bay Embayment (Council Share)	0	(100.00)
16,388	28,600	2606.25	Wild Dog, Fox and Feral control Program	10,400	(63.64)
29,529	700	2606.27	Biodiversity Conservation Strategy	0	(100.00)
13,599	20,100	2606.34	Emissions Reduction Strategy	10,000	(50.25)
5,019	13,000	2606.36	NE Hinterland Koala Project	13,000	0.00
0	30,400	2606.37	Wildlife Corridor Mapping	0	(100.00)
			Other Projects		
0	44,900	2608.5	SCCF3 - Byron A & I Estate Pocket Park		
31,327	0	2615	Applicant Funded Local Environment Plans	0	
			Indirect Costs		
472,296	503,600	2619.91	Support Services Allocated	552,800	9.77
2,618,066	3,631,000		Total Operating Expenses	2,362,600	(34.93)
(2,112,656)	(2,886,700)		Operating Result - Surplus / (Deficit)	(2,126,000)	(26.35)
(2,112,656)	(2,886,700)		Cash Result - Surplus / (Deficit)	(2,126,000)	(26.35)
			Capital Movements		
	0		Less Principal Repayments	0	
	0	4113.001	Less Transfer to Reserves	0	
	1,004,500	4004.101	Add Transfer from Reserves	160,600	
	0	4005	Add Capital Income	0	
	0		Less Capital Purchases	0	
	14,900	4006.101	Add Section 94 Levies Applied	0	
	0		Less Section 94 Works	0	
	(1,867,300)		Cash Result after Capital Movements	(1,965,400)	

ENVIRONMENT & COMPLIANCE SERVICES					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Environment - Fees and Charges		
10,927	20,200	1625.1	Caravan Parks Inspection Fees	20,200	0.00
38,003	52,500	1625.3	Itinerant Vendors / Market Stall Permits	52,500	0.00
180	2,800	1625.4	Market Inspection Fees	2,800	0.00
69,162	77,800	1625.7	Food/Health Inspection Fees	77,800	0.00
360	500	1625.8	Other Local Government Act Approvals	500	0.00
120,905	116,600	1625.19	Food Administration Fee	116,600	0.00
			Environment - Miscellaneous Revenues		
2,200	5,000	1629.3	Administration Fees	5,000	0.00
4,000	0	1629.8	Animal Pound Grant	0	0.00
			Environment - On-Site Sewage Fees and Charges		
106,878	68,300	1625.5	On-Site Sewage - Operation and Installation Applications	30,000	(56.08)
182,802	194,800	1625.23	On Site Sewerage Management	209,700	7.65
			Compliance - Fees & Charges		
24,627	30,500	1631.2	Section 735A Certificates	30,500	0.00
2,165	0	1675.1	Animal Impounding Fees	0	0.00
575	0	1675.2	Sale Of Animals	0	0.00
(584)	200	1675.3	Permits - Beaches	200	0.00
4,810	4,500	1675.4	Permits - Buskers	4,500	0.00
1,155	500	1675.6	Release and Maintenance Fees - Dogs/Cats	500	0.00
0	500	1675.9	Land Clearing Inspection Fees (Overgrown)	500	0.00
16,105	8,500	1675.13	Compliance Inspections	8,500	0.00
17,500	20,500	1675.16	Swimming Pool Inspections	20,500	0.00
			Fees and Charges - Animals		
19,307	12,500	1671.3	Dog Registrations	12,500	0.00
720	0	1671.4	Microchip Implant Fees - Dogs and Cats	0	0.00
			Fines and Other Revenues		
1,300,156	1,459,800	1681.1	Infringement Revenue - Parking and Other	1,609,800	10.28
22,981	0	1681.3	Companion Animals Rebate	0	0.00
230,722	179,200	1681.7	Environmental Enforcement Levy	179,200	0.00
			Miscellaneous Revenues		
11,415	15,100	1633.1	Administrative Fees - Notice & Orders	15,100	0.00
2,187,070	2,270,300		Total Operating Revenues	2,396,900	5.58

ENVIRONMENT & COMPLIANCE SERVICES					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING EXPENSES		
			Environmental Health		
525,480	478,700	2781.1	Salaries and Oncosts	559,600	16.90
7,349	12,000	2781.2	Overtime	12,000	0.00
17,796	24,000	2781.92	Motor Vehicles	33,300	38.75
			Compliance		
589,605	649,400	2783.1	Salaries and Oncosts	610,500	(5.99)
10,635	52,000	2783.2	Overtime	52,000	0.00
18,600	24,000	2783.92	Motor Vehicles	24,000	0.00
			Infringement Processing		
409,690	345,000	2861.1	Salaries and Oncosts	359,200	4.12
39,639	52,000	2861.3	Overtime	52,000	0.00
36,300	35,500	2861.92	Motor Vehicles	36,300	2.25
			Miscellaneous Expenses		
173,164	162,200	2871.1	Collection Fees on Fine Income	162,200	0.00
60,895	27,000	2871.2	Hand held Infringement Devices Support & Maintenance	27,000	0.00
0	24,000	2871.3	Licence Plate Recognition Support & Maintenance	24,000	0.00
2,200	10,000	2871.5	Sundry Expenses	10,000	0.00
15,890	29,000	2785.1	Environmental Monitoring	29,000	0.00
0	2,000	2785.2	Advertising	2,000	0.00
17,839	15,000	2785.5	Telecommunications	15,000	0.00
2,164	3,000	2785.11	Minor Equipment	3,000	0.00
7,497	10,000	2785.12	Sundry Expenses	10,000	0.00
115,335	166,000	2785.29	On Site Sewerage Management	166,000	0.00
139,831	179,000	2785.31	Environment Enforcement Levy Expenditure	179,000	0.00
0	4,000	2785.33	Animal Pound Grant	0	(100.00)
			Public Order and Safety Expenses		
5,128	6,000	2865.1	Abandoned Vehicle Disposal	6,000	0.00
10,046	15,000	2865.2	Advertising / Postage /Printing / Uniforms	15,000	0.00
0	5,000	2865.4	Impounding Expenses	5,000	0.00
13,998	8,000	2865.9	Signage	8,000	0.00
1,452	2,000	2865.11	Vet Fees	2,000	0.00
5,294	10,000	2865.12	Sundry Expenses	10,000	0.00
20,545	0	2865.16	Companion Animal Fees	0	0.00
2,035	10,000	2865.19	Local Court Prosecution Costs	10,000	0.00
4,645	4,000	2865.20	Public Education (Including Pet Awareness Expenses)	4,000	0.00
4,584	10,000	2865.28	Investigation Consultants	10,000	0.00
24,534	0	2865.29	Management Program, Cavanbah Street Reserve	0	0.00
3,866	0	2865.31	Impounding Expenses	0	0.00
3,588	1,300	2999.11	Depreciation - Animal Control	3,600	176.92
2,148	2,100	2999.14	Depreciation - Ranger Services	2,100	0.00
			Indirect Costs		
591,900	647,700	2799.91	Support Services Allocated	665,300	2.72
2,883,671	3,024,900		Total Operating Expenses	3,107,100	2.72
(696,601)	(754,600)		Operating Result - Surplus / (Deficit)	(710,200)	(5.88)
	3,400		Add Back Depreciation	5,700	
(696,601)	(751,200)		Cash Result - Surplus / (Deficit)	(704,500)	(6.22)
			Capital Movements		
	0		Less Principal Repayments	0	
	374,000	4894.1	Less Transfer to Reserves	388,900	
	349,000	4073.101	Add Transfer from Reserves	495,000	
	0		Add Capital Income	0	
	0	4895	Less Capital Purchases	0	
	0		Less Section 94 Works	0	
	(776,200)		Cash Result after Capital Movements	(598,400)	

ECONOMIC DEVELOPMENT					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Other Revenue		
100	0	1004.1	Locker Income Byron Surf Club	0	0.00
3,335	2,500	1004.2	Film Applications	2,500	0.00
267	2,500	1004.3	Event Applications	2,500	0.00
1,394	3,300	1004.4	Temp Lic – Activities on Council Land	3,300	0.00
4	2,500	1004.5	Temp Lic – Activities on Crown Land	2,500	0.00
			Operating Grants		
0	2,000	1006.4	Small Business Month	0	(100.00)
5,101	12,800		Total Operating Revenues	10,800	(15.63)
			OPERATING EXPENSES		
			Economic Development		
3,088	3,000	2343.1	Sundry Expenses	3,000	0.00
10,028	15,000	2343.13	Industry Plans	0	(100.00)
1,299	19,000	2343.14	Sector Capacity Building	10,000	(47.37)
708	0	2343.22	Annual Business Survey	0	0.00
14,100	0	2343.26	Smart Farms, Small Grants	0	0.00
			Tourism		
102,195	95,400	2011.1	Salaries and on-costs	94,100	(1.36)
46,609	20,300	2011.2	Tourism Management Plan	0	(100.00)
543	700	2011.19	Telecommunications	700	0.00
15,775	17,000	2011.27	Tourism Memberships and Projects	11,600	(31.76)
672	0	2011.29	Voluntary Visitor Fund	0	0.00
			Economic Development and Tourism		
78,676	118,300	2014.1	Salaries and on-costs	105,600	(10.74)
3,179	0	2014.3	Bay Lane Enhancement Project	0	0.00
12,000	15,800	2014.17	Billinudgel is Back in Business	0	(100.00)
4,697	2,600	2014.25	BBEB EO & Trademarking	0	(100.00)
0	1,000	2014.26	Small Business Week	0	(100.00)
633	35,900	2014.28	Small Farms, Small Grants	0	(100.00)
0	2,000	2014.29	Small Business Month	0	(100.00)
8,500	14,000	2014.92	Motor Vehicle Running Expenses	14,000	0.00
			Events		
164,234	165,700	2017.1	Events Officers	176,300	6.40
4,085	16,000	2017.2	Events Plan	10,000	(37.50)
708	10,000	2017.3	Events communications and application	10,000	0.00
7,637	22,000	2017.4	Festival Funding Support	10,000	(54.55)
0	2,000	2017.6	Mullum Music Festival	1,000	(50.00)
0	10,000	2017.7	Byron Writers Festival	5,000	(50.00)
			Indirect Costs		
192,396	188,400	2013.91	Support Services Allocated	190,800	1.27
671,763	774,100		Total Operating Expenses	642,100	(17.05)
(666,662)	(761,300)		Operating Result - Surplus / (Deficit)	(631,300)	(17.08)
(666,662)	(761,300)		Cash Result - Surplus / (Deficit)	(631,300)	(17.08)
			Capital Movements		
	0		Less Principal Repayments	0	
	10,000	4935.001	Less Transfer to Reserves	0	
	179,300	4096.101	Add Transfer from Reserves	0	
	0	4097	Add Capital Income	0	
	0		Less Capital Purchases	0	
	0	4098	Add Section 94 Levies Applied	0	
	(592,000)		Cash Result after Capital Movements	(631,300)	

WATER SUPPLIES					
ACTUAL	ESTIMATED	LEDGER	BUDGET ITEMS	ESTIMATED	
2019/20	2020/21	ACCOUNT		2021/22	%
			OPERATING REVENUES		
			Rates and Service Availability Charges		
2,083,083	2,113,900	6011.1	Residential	2,214,700	4.77
526,974	524,200	6011.2	Non-Residential	546,200	4.20
(135,975)	(161,200)	6011.3	Pensioner Adandonments	(161,200)	0.00
			Water Consumption Charges		
4,911,373	5,391,600	6021.1	Water Consumption Charges - Residential	5,531,000	2.59
2,013,009	2,471,500	6021.2	Water Consumption Charges - Non-Residential	2,295,000	(7.14)
			Grants		
74,746	88,000	6001.1	Pensioners Subsidy	88,000	0.00
			Fees		
-1,209	1,700	6031.1	Lighthouse Road Tower Site	1,800	5.88
29,514	30,000	6031.2	Rental of 18 Fletcher St	30,900	3.00
51,389	60,000	6031.3	Byron Library Rental from Water Fund	61,800	3.00
115,720	110,000	6031.4	Connection / Tapping Fees	113,300	3.00
14,329	12,000	6031.5	Sales of Water - Standpipes	12,400	3.33
13,518	11,500	6031.6	Sundry Income (Includes Meter Test)	11,800	2.61
12,635	12,000	6031.13	Lease - Patterson St Water Reservoir	12,400	3.33
0	5,000	6031.14	Rainwater Tank Rebate from Rous	5,200	4.00
17,364	15,000	6031.15	Wategoes Water Reservoir - Lease Optus	15,500	3.33
2,068	4,500	6031.18	Optus Lease - Tongarra Rd Reservoir	4,600	2.22
48,846	45,000	6031.19	Peterson St Water Res - Telstra	46,400	3.11
			Other Revenues		
8,803	6,100	6041.1	Extra Charges	6,100	0.00
21,078	11,200	6041.3	Interest on Consumption Charges	11,200	0.00
27,520	113,700	6051.1	Interest on Investments	113,700	0.00
9,834,786	10,865,700		Total Operating Revenues	10,960,800	0.88

WATER SUPPLIES					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING EXPENSES		
			Water & Waste - Management & Admin		
367	0	6101.1	Salaries and Oncosts	0	0.00
			Employee Costs - Engineering & Supervision		
154,871	126,900	6105.1	Salaries and Oncosts	241,700	90.46
5,300	14,000	6105.92	Motor Vehicle Running Expenses	23,400	67.14
			Employee Costs - Engineering S64 Assessment		
104,088	46,000	6107	Salaries and Oncosts	47,100	2.39
			Employee Costs - Compliance		
5,083	165,300	6111.1	Salaries and Oncosts	225,000	36.12
2,700	0	6111.92	Motor Vehicle Running Expenses	0	0.00
			Employee Costs - Administration and Education		
183,835	156,000	6115.1	Salaries and Oncosts	151,800	(2.69)
			Meter Reading Contract		
38,009	37,500	6121.2	Payment to AMRS	39,500	5.33
			Training and Recruitment		
0	10,000	6125.3	Technical Skills	20,000	100.00
			Administration Expenses		
450	1,500	6141.1	Printing & Stationery	2,000	33.33
8,241	22,000	6141.2	Communication Systems	15,000	(31.82)
18,152	22,000	6141.6	Misc Equip/Expenses	23,000	4.55
9,952	10,000	6141.9	s356 Water Supplies Management (Community Bu	10,500	5.00
0	20,000	6141.11	Fletcher St Property Expenses	21,000	5.00
1,364	6,500	6141.12	Books/Journals	5,000	(23.08)
60,310	93,300	6141.14	Payroll Tax	95,000	1.82
17,682	6,500	6141.25	Rainwater Tank Rebate	6,600	1.54
28,200	28,700	6141.27	Tax Equivalent Payments to General Fund	28,700	0.00
1,898	10,000	6141.32	Audit of Best Practice Management Compliance	25,000	150.00
0	3,100	6141.33	Telecommunications Lease Expenses	0	(100.00)
10,669	50,000	6141.38	Water Directorate	75,000	50.00
0	2,200	6141.39	Rent Donation -18 Fletcher Street	2,300	4.55
13,555	25,000	6141.45	Asset Mgmt Technology, Resources and Equip	70,000	180.00
39,814	40,000	6141.47	Building and Property Insurance	45,000	12.50
0	10,000	6141.48	Procurement Consultant	40,000	300.00
			Abandonments		
7,201	5,300	6145.2	Rates Abandoned	5,300	0.00
0	5,300	6145.3	Bad Debts Abandoned - Water	5,300	0.00

WATER SUPPLIES					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			General Operation & Maintenance		
544,008	525,000	6205.6	Water Mains Maintenance	550,000	4.76
700,310	870,000	6205.7	Water Mains Operation	910,000	4.60
229,876	250,000	6205.11	Reservoir Operation	300,000	20.00
43,314	55,000	6205.12	Reservoir Maintenance	50,000	(9.09)
298,467	350,000	6205.15	Other Operation	370,000	5.71
6,449	10,000	6205.16	Other Maintenance	12,000	20.00
4,278,517	4,479,300	6205.22	Purchase of Water	4,861,500	8.53
1,504,108	1,416,000	6211.93	Depreciation	1,504,100	6.22
			Mullumbimby		
28,440	50,000	6235.1	WTW Planned Maintenance	55,000	10.00
68,072	70,000	6235.6	WTW Chemicals	90,000	28.57
324,116	320,000	6235.7	WTW Operation	340,000	6.25
			Indirect Costs		
52,296	54,000	6159.1	Contribution to Depot - General Fund	60,000	11.11
109,404	1,253,300	6159.91	Support Services	1,316,800	5.07
1,137,696	109,400	6159.90	NCP/Governance	559,400	411.33
10,036,811	10,729,100		Total Operating Expenses	12,202,000	13.73
(202,025)	136,600		Operating Result - Surplus / (Deficit)	(1,241,200)	(1,008.64)
	1,416,000		<i>Add Back Depreciation</i>	1,504,100	
(202,025)	1,552,600		Cash Result - Surplus / (Deficit)	262,900	(83.07)
			Capital Movements		
	0	6,424	Less Loan Principal Repayments	0	
	1,802,600	6437.001	Less Transfer to Reserves	512,900	
	1,657,700		Add Transfer from Reserves	2,977,500	
	250,000	6404.301	Add Capital Income	250,000	
	2,528,200		Less Capital Purchases	4,014,500	
	870,500		Add Section 64 Levies Applied	1,037,000	
	0		Cash Result after Capital Movements	0	

SEWERAGE SERVICES

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING REVENUES		
			Rates and Service Availability Charges		
9,040,838	13,243,200	7011.1	Residential	13,906,600	5.01
2,099,382	2,112,600	7011.2	Non-Residential	2,208,600	4.54
74,512	75,300	7011.3	Trade Waste Fixed Charges	78,300	3.98
(131,384)	(135,000)	7011.4	Pensioner Adandonments	(135,000)	0.00
			User Charges		
3,115,151	0	7021.1	Residential	0	0.00
1,554,959	1,803,000	7021.2	Non-Residential	1,912,800	6.09
255,802	275,400	7021.3	Liquid Trade Waste Charges	292,200	6.10
			Grants		
72,199	74,300	7001.1	Pensioners Subsidy	74,300	0.00
			Fees		
150	0	7031.6	Property Rental Income	0	0.00
23,091	3,000	7031.9	Sundry Income	3,000	0.00
89,565	90,000	7031.14	Trade Waste Processing Fees	95,000	5.56
140,249	100,000	7031.15	Plant Income	103,000	3.00
22,298	30,000	7031.19	Lease - 125 Vallances Rd	30,000	0.00
3,733	0	7031.21	Agistment - Vallances Rd House	20,000	New
480	0	7031.24	Agistment - Pony Paddock	0	0.00
16,642	15,000	7031.25	Vallance Road STP Optus Tower	15,000	0.00
13,443	40,000	7031.26	Application - Dispose of Waste to Sewer	40,000	0.00
			Other Revenues		
40,254	27,400	7041.1	Extra Charges	28,000	2.19
16,536	13,000	7041.3	Interest on Res Consumption Charges	13,000	0.00
333	300	7041.5	Interest on Trade Waste Consumption	300	0.00
2,945	2,000	7041.7	Interest on Non-Res Consumption Charges	2,000	0.00
150,570	162,200	7051.1	Interest on Investments	162,200	0.00
16,601,749	17,931,700		Total Operating Revenues	18,849,300	5.12

SEWERAGE SERVICES

ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			OPERATING EXPENSES		
7,165	0	7101.1	Employee Costs - Management & Admin Salaries and Oncosts	0	0.00
163,637	126,900	7105.1	Employee Costs - Engineering & Supervision Salaries and Oncosts	241,700	90.46
5,304	14,000	7105.92	Motor Vehicle Running Expenses	23,400	67.14
106,212	46,000	7106.1	Employee Costs - Engineering S64 Assessment Salaries and Oncosts	47,100	0.00
6,932	165,300	7111.1	Employee Costs - Compliance Salaries and Oncosts	225,000	36.12
2,700	0	7111.92	Motor Vehicle Running Expenses	0	0.00
183,380	175,000	7115.1	Employee Costs - Administration and Education Salaries and Oncosts	171,500	(2.00)
2,796	0	7115.92	Motor Vehicles	0	0.00
34,774	34,500	7121.2	Meter Reading Contract Payment to AMRS	36,000	4.35
0	22,300	7125.3	Training and Recruitment Technical Skills	24,000	7.62
450	1,000	7141.1	Administration Expenses Printing & Stationery	1,100	10.00
18,919	36,500	7141.2	Communication Systems	38,000	4.11
18,500	36,500	7141.6	Misc Equip/Expenses	38,000	4.11
0	0	7141.8	Laundry	3,000	New
42,259	42,000	7141.9	Community Buildings - Sewer Charge	44,000	4.76
0	5,500	7141.12	Books/Journals	5,500	0.00
60,310	90,000	7141.14	Payroll Tax	90,000	0.00
28,200	30,000	7141.19	Taxation Equivalent Payments	30,000	0.00
24,253	10,000	7141.24	Maintenance Lease - Vallances Rd	10,000	0.00
44,119	44,000	7141.38	Property Insurance	45,000	2.27
131,123	50,000	7151.2	Abandonments Other Rates Abandoned	52,000	4.00
0	5,000	7151.3	Bad Debts Abandoned - Sewer	5,000	0.00

SEWERAGE SERVICES					
ACTUAL 2019/20	ESTIMATED 2020/21	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED 2021/22	%
			Other Expenses		
6,880	2,200	7155.1	Property Maintenance Costs	2,500	13.64
15,455	0	7155.3	Belongil Catchment Issues Study	0	0.00
			Plant Running Expenses		
3,445	70,000	7203.1	Fuel and Oil	72,000	2.86
949	0	7203.2	Parts and Materials	0	0.00
573	0	7203.3	Tyres	0	0.00
1,132	0	7203.4	Contract Repairs	0	0.00
8,215	0	7203.6	Labour	0	0.00
3,143	0	7203.7	Insurance and Registration	0	0.00
299,549	200,000	7205.5	Gravity Mains Operation	220,000	10.00
309,116	450,000	7205.6	Gravity Mains Maintenance	430,000	(4.44)
0	18,000	7205.8	LPPS Maintenance	20,000	11.11
703,485	410,000	7205.9	SPS Operation	460,000	12.20
460,877	500,000	7205.11	SPS Maintenance	460,000	(8.00)
307,942	350,000	7205.12	SPS Power	320,000	(8.57)
1,417,796	1,465,000	7205.21	Treatment Operations Expenses	1,550,000	5.80
474,294	480,000	7205.22	Chemical Costs	510,000	6.25
381,035	550,000	7205.23	Energy Costs	420,000	(23.64)
724,630	450,000	7205.24	Treatment Effluent Management	490,000	8.89
139,854	200,000	7205.25	Treatment Biosolids Management	240,000	20.00
650,033	700,000	7205.26	Treatment Maintenance	730,000	4.29
895,919	850,000	7205.27	Other Operations Expenses	895,000	5.29
272,638	100,000	7205.28	Other Maintenance	160,000	60.00
3,143,357	3,080,000	7209.93	Depreciation	3,143,400	2.06
			Indirect Costs		
1,511,400	1,612,900	7169.91	Support Services	1,696,400	5.18
109,300	109,300	7169.90	NCP/Governance	559,300	411.71
52,296	54,000	7169.2	Contribution to Depot Cost Sewer	60,000	11.11
			Debt Servicing		
2,591,089	2,075,300	7161.1	Interest on Loans	1,946,700	(6.20)
15,365,435	14,672,200		Total Operating Expenses	15,515,600	5.75
1,236,314	3,259,500		Operating Result - Surplus / (Deficit)	3,333,700	2.28
3,143,357	3,080,000		Add Back Depreciation	3,143,400	2.06
4,379,671	6,339,500		Cash Result - Surplus / (Deficit)	6,477,100	2.17
			Capital Movements		
	2,363,900	7430.1	Less Loan Principal Repayments	2,492,400	
	4,725,600	7437.1	Less Transfer to Reserves	4,734,700	
	5,648,200	7403.101	Add Transfer from Reserves	4,170,400	
	10,750,000	7401.301	Add Capital Income	12,750,000	
	18,551,800		Less Capital Purchases	19,050,400	
	2,903,600	7405.101	Add Section 64 Levies Applied	2,880,000	
	0		Cash Result after Capital Movements	0	

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Projects & Commercial Development									
Lot 22 Mullumbimby	40,500					40,500	Property Development		
Lot 102 Depot Relocation	5,000					5,000	Property Development		
Lot 12 Bayshore Drive Byron Bay Remediat	9,900					9,900	Property Development		
Projects & Commercial Development - Total	55,400	0	0			55,400		0	0
Depot Services & Fleet Management									
Scania R420 6x4 Tipper	200,000					200,000	Plant		
KX41-3 Excavator	50,000					50,000	Plant		
JCB 3CX4 4x4 BACKHOE LOADER	170,000					170,000	Plant		
Kubota F3690 Outfront Mower	30,000					30,000	Plant		
HOWARD SLASHER EHD180 - OFFSET	10,000					10,000	Plant		
Small Plant Replacements	54,000					54,000	Plant		
Motor Vehicle Replacements	500,000					500,000	Plant		
Depot Services & Fleet Management - Total	1,014,000	0	0			1,014,000		0	0
Local Roads & Drainage									
Bridges									
Bridge works subject to future bridge inspections	150,000							150,000	
Upper Main Arm Bridge - Main Arm Road	347,500	347,500							
Sherringtons Bridge - Sherringtons Lane	444,000	444,000							
Englishes Bridge - Englishes Road	600,200	600,200							
Johnston Lane Causeway - Private Works	139,900	19,500				120,400	\$55,400 Unexpended Loan \$65,000 Unexpended Grant		
Footpaths, Kerb & Gutter									
Access ramps and footpaths Works	62,000							18,000	44,000
Replacement of damaged Kerb and Gutter Shire Wide as per inspection Report	40,000							16,000	24,000
Replacement of damaged Footpaths Shire Wide as per inspection Report	107,500								107,500
Kolora Way Footpath and Bridge Upgrade - Design	100,000		80,000	OS Cycleway					20,000
Drainage									
Rajah Road Flood Flow Path - construction	60,000	60,000							
SGB Street Drainage Upgrade - Clifford Street - Construction	120,000	120,000							
SGB Street Drainage Upgrade - Gloria Street (east) - Design	25,000	15,000					Stormwater		
Kingsley Lane - Kerb and Gutter Improvements	150,000						Stormwater		
Lighthouse Rd / Reflections Stormwater Diversion Upgrade - Construction	1,200,000	1,200,000							
New Brighton Overland Flow and Drainage Upgrade Study	150,000	100,000					Stormwater		
To be determined (Stormwater Levy)	130,900						Stormwater		
Road Works									
Heavy Patching	500,000							500,000	
Reseals	1,192,600							1,192,600	
Gravel Resheeting	340,000							340,000	
Renewal of Roads Side Barriers Program - Shire Wide	200,000							200,000	
The Pocket Road Segment 568.10 (CH1.79-2)	50,000	50,000						200,000	
Balemo Drive Shared Path (Stage 2) (Balance from 2020/21)	867,700	867,700							
Broken Head Reserve Road Traffic Control Works	265,000	265,000							
Seven Mile Beach Road Traffic Control Works Stage 1	120,000	120,000							

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Middle Pocket Road Upgrade - Section 1	150,000	150,000							
Major Patching Program - Impacts of Tourism Fund	600,000	600,000							
Pavement Asphalt Overlay Program - Impacts of Tourism Fun	1,000,000	1,000,000							
Reseal Program - Impacts of Tourism Fund	1,000,000	1,000,000							
Stuart Street Renewal - Mullumbimby - Construction	1,260,000	1,060,000	200,000	\$95,000 MB - Civic \$62,000 MB - Cycle \$43,000 MB - Open					
Tincogan Street - Intersection Priority Change at Stuart Street - Mullumbimby - Construction	350,000	350,000							
Tincogan Street - Intersection Priority Change at Dalley Street - Mullumbimby - Construction	350,000	350,000							
Lawson Street Renewal - Jonson to Fletcher - Byron Bay - Design	50,000	50,000							
Kingsley Street Renewal - Byron Bay - Design	70,000	70,000							
Fern Street Renewal - Station to Dalley - Mullumbimb	600,000	600,000							
Carlyle Street Renewal - Section 1 - Byron Bay - Construction	600,000	600,000							
Main Arm Road Renewal - Construction Stage 1	600,000	600,000							
Bayshore Drive Renewal - Byron Arts and Industrial Estate - Byron Bay - Construction Stage 2	800,000	800,000							
Bangalow Road Onroad Cycleway - Suffolk Park to Byron Bay	720,000	720,000							
South Arm Car Park Upgrade - Brunswick Heads	870,400	870,400							
Byron Bay Town Centre Masterplan Projects	-								
Bus Stop Accessibility Upgrade Program	500,000	500,000				500,000	Infrastructure Renewal - Non Byron		
Federation Bridge Debris Deflectors - Mullumbimby - Design	300,000	300,000				100,000	Unexpended Loan		
National Parks Access Rd Sealing (Balance from 2020/21)	1,202,000	887,000	315,000	Rural Roads					
Rifle Range Rd Upgrade (Balance from 2020/21)	653,100	653,100							
Marshalls Creek Foreshore & Roadside Erosion Improvements - New Brighton - Design	40,000	40,000				40,000	Infrastructure Renewal Reserve - Byron Bay		
Mullumbimby to Brunswick Heads - On Road Cycleway	140,000	140,000	140,000	MB Cycleway				100,000	
Ewingsdale Road Shared Path Missing Link Upgrade - Byron Bay	160,000	160,000				160,000	Infrastructure Renewal Reserve - Byron Bay		
Main Arm Causeway No.2 Upgrade	706,200	402,700				303,500	Infrastructure Renewal - Non Byron		
Stormwater Capital Renewal Works Program	100,000								
The Pocket Road	1,200,000	1,200,000							
Safer Roads Program - Main Arm - Main Ar	750,000	750,000							
Fixing Country Roads - Myocum Rd Upgrade	1,244,700	944,700	300,000	Rural Roads					
Rifle Range Rd Upgrade	250,000	250,000							
Byron Bay Drainage Strategy	333,000	333,000				333,000	Infrastructure Renewal Reserve - Byron Bay		
Stuart Street Green Spine	200,000	200,000				200,000	Infrastructure Renewal - Non Byron		
Myocum Rd Design	309,000	309,000							
To be determined (SRV)									
To be determined (IRR Reserve - Byron)	51,400					51,400	Infrastructure Renewal Reserve - Byron Bay		
To be determined (IRR Reserve - Non-Byron)	19,900					19,900	Infrastructure Renewal - Non Byron		
Local Roads & Drainage - Total	24,542,000	18,625,800	1,035,000		0	2,169,100		2,516,600	195,500
RMS									
REPAIR Projects TBD	310,000	310,000	-						
Speed Radar Sign Trial as per Reso	50,000	50,000							
RMS - Total	360,000	360,000	0		0	0		0	0

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Open Space and Recreation									
Locality: Byron Bay									
Byron Skate Park	110,000		110,000	BB - Open Space					0
Suffolk Park Recreation Grounds POM activation	100,000		100,000	SP - Open Space					0
Heritage Park northern boat ramp construct	80,000					80,000	Infrastructure Renewal - Non Byron	-	
Park furniture renewal (Shire Wide)	50,000							50,000	
Renewal of playground equipment (Shire wide - emergent)	50,000							50,000	
Sandhills Estate Activation & Skate Park	550,000	550,000							
Main Beach Byron Bay - Amenities	400,000	400,000				100,000	Crown Pay Parking		
Beach Access Renewals - Main Beach to Clarkes Beach	100,000	-				70,000	Infrastructure Renewal Reserve - Byron Bay	40,200	
Bangalow Skate Park	40,200					70,000	Infrastructure Renewal - Non Byron	20,000	
Byron Bay Recreation Grounds Playground Renewal	90,000					60,000	Crown Pay Parking		
Pathway Bangalow Pool Park	70,000								
Butler Street Concept Plans	60,000								
Sandhills Wetlands Project	180,000		180,000	\$40,000 BB - Open Space \$140,000 S94A					
Open Space and Recreation - Total	1,880,200	950,000	390,000		0	380,000		160,200	0

Waste Disposal Facility									
Upgrade and renewal at the BRRC + MQRRC	200,000					200,000	Waste Management Facility		
Public Place Bin Sensor Trial	25,000					25,000	Waste Management Facility		
BRRC Masterplan Stage 3 - Closure of Southern Landfill	2,800,000					2,800,000	Waste Management Facility		
BRRC Materplan Stage 3 - Leachate Treatment System Upgrade	750,000					750,000	Waste Management Facility		
Rehabilitation of Myocum Landfill	200,000					200,000	Waste Management Facility		
On-Site Leachate Management Project	400,000					400,000	Waste Management Facility		
Development of Myocum Quarry Resource	60,000					60,000	Waste Management Facility		
Waste Disposal Facility - Total	4,435,000	0	0		0	4,435,000		0	0

Cavanbah Centre									
Installation of 4 x Grandstands 5 Tiers - 50-60 adult capacity for each - including concrete slabs and Shelter	50,100		50,100	BB - Open Space				255,500	
Cavanbah Centre Building Renewals	255,500								
Cavanbah Centre - Total	305,600	0	50,100		0	0		255,500	0

GENERAL FUND CAPITAL WORKS

Project Description	Budget	Grants / Contribs	Section 94 Plan	Catchment/ Purpose	Loans	Reserves	Reserve Description	2017/18 Special Rate Funding	Council Revenue
Holiday Parks									
First Sun									
Cabins	150,000					150,000			
Painting	20,000					20,000			
Lodgings	10,000					10,000			
Safari Tents	20,000					20,000			
Compliance Works Program	50,000					50,000			
Land Purchase - Rail Corridor	1,500,000				1,500,000				
Bbqs, Signs, Minor works	36,000					36,000			
Sub Total	1,786,000	0	0		1,500,000	286,000		0	0
Suffolk Park									
Painting	20,000					20,000			
Bbqs, Signs, Minor works	26,000					26,000			
Safari Tents	25,000					25,000			
Cabins	20,000					20,000			
Compliance Works	50,000					50,000			
Sub Total	141,000	0	0		0	141,000		0	0
Total Council Parks	1,927,000	0	0		1,500,000	427,000		0	0

Facilities Management									
Sporting Infrastructure Renewal (Shire wide)	50,000							50,000	
Public Toilets Special Rate Variation	132,000								132,000
Community Buildings Renewals	21,000							21,000	
Brunswick Valley Community Centre Roof replacement.	80,000							80,000	
Brunswick Memorial Hall Ramp upgrade.	80,000							80,000	
Neighbourhood Centre Spalling repairs to brickwork and parapet walls	125,000							125,000	
Swimming Pool Building Renewals	40,000							40,000	
Airfield Building Renewals	132,000							132,000	
Public Amenities	119,800							119,800	
Former Byron Bay Hospital	3,500,000					3,500,000	Byron Bay Hospital Development		
Facilities Management - Total	4,279,800	0	0		0	3,500,000		647,800	132,000

WATER FUND - CAPITAL WORKS PROGRAM AND FUNDING

Description	2021/22 Budget	Funding Source			
		Grants	S64	Loans	Reserves
BANGALOW					
Sub Total	0	0	0	0	0
BRUNSWICK HEADS					
Sub Total	0	0	0	0	0
MULLUMBIMBY					
Mullumbimby WTP - Renewals	360,000				360,000
New Tuckeroo supply main from Scott Woods Res	350,000		350,000		
Mullumbimby water reticulation analysis - Laurel Avenue	10,000		10,000		
Old Mullumbimby Site - relocation of water main	200,000				200,000
Cultural Heritage study of WTP and Race infrastructure	25,000		25,000		
Sub Total	945,000	0	385,000	0	560,000
OCEAN SHORES					
Yamble WPS - Renewal of pump and electrical.	6,500				6,500
Casons Lane, New Brighton (W-OSH-RMN-0624)	150,000				150,000
Yamble Reservoir - Roof Renewals	426,000				426,000
Sub Total	582,500	0	0	0	582,500
BYRON BAY					
Bangalow Road upgrade - 710m DN100 - DN200	417,000		417,000		
Carlyle Street Watermain Renewal - Tennyson to Massinger.	225,000				225,000
Coopers Shoot Reservoir - Roof & Valve R	430,000				430,000
Fletcher Street Watermain Renewal	160,000				160,000
Watego Roof Replacement	160,000				160,000
Paterson Street Reservoir Roof Replaceme	185,000				185,000
Sub Total	1,577,000	0	417,000	0	1,160,000
MISCELLANEOUS					
Meter Replacement Program	100,000				100,000
Misc Safety Upgrades	50,000		50,000		
Contingency Works	100,000				100,000
Energy Efficiency Improvements	20,000		20,000		
Fire Hydrant renewals	100,000				100,000
Telemetry System	80,000		40,000		40,000
Drinking Water Management Strategy Review	5,000				5,000
IWCM/SBP Review	50,000				50,000
Smart Metering Implementation	100,000		100,000		
Building Maintenance	30,000				30,000
Asset Management	100,000				100,000
SCADA Strategic Improvement Plan	50,000				50,000
Utilities sites fence replacement	100,000				100,000
Environmental Compliance / Management System	25,000		25,000		
Sub Total	910,000	0	235,000	0	675,000
TOTAL CAPITAL WORKS	4,014,500	0	1,037,000	0	2,977,500

SEWER FUND - CAPITAL WORKS PROGRAM AND FUNDING

Description	2021/22 Budget	Funding Source			
		Grants	S64	Loans	Reserves
BANGALOW					
Citric Acid Storage	60,000		60,000		7,500
Reuse Irrigation Line - Condition assessment	7,500				
Sub Total	67,500	0	60,000	0	7,500
BYRON BAY					
Gravity main - Byron Bay CBD upgrade 73m DN 150 to DN300 - Investigation	10,000		10,000		
Inflow/infiltration reduction	350,000		350,000		
SPS 3007	65,000				65,000
SPS 3012	80,000				80,000
SPS 3018	200,000				200,000
SPS 3020	100,000				100,000
SPS 3023	300,000				300,000
Chemical Dosing Pumps for Alum, Caustic, Ferric, Hypo, Magnesium, Polymer	62,200				62,200
Inlet works - Odour Control: Mechanical /GAC Filter	25,900				25,900
Vac Ex waste drying bay option assessment	10,000		10,000		
Renewal to Biosolids shed roof	60,000				60,000
Dewatering (Belt press/screw press) - options assessment	50,000		50,000		
Implement realtime (SCADA) monitoring of nutrient loads at both inlet/outlet	25,000		25,000		
Upgrade EPA 4 flow monitoring	60,000		60,000		
South Byron STP Remediation	35,300				35,300
South Byron STP Redevelopment	5,000				5,000
Alternative Flow Path Byron Bay STP	1,000,000		500,000		500,000
Bioenergy Facility	12,000,000			12,000,000	
Byron STP - Replacement Blowers	320,000				320,000
Sandhills Wetlands Project	40,000				40,000
Sub Total	14,798,400	0	1,005,000	12,000,000	1,793,400
BRUNSWICK HEADS					
SPS 2002	65,000				65,000
SPS 2003	250,000				250,000
SPS 2004	250,000				250,000
Odour control - replace biomedica and construct roof	50,000		25,000		25,000
Dewatering (Belt press/screw press) - options assessment	50,000		50,000		
Structural assessment of essential plant items	25,000		25,000		
Implement realtime (SCADA) monitoring of nutrient loads at both inlet/outlet	25,000		25,000		
STP - Detailed Site Contamination Study	75,300				75,300
Sub Total	790,300	0	100,000	0	690,300

SEWER FUND - CAPITAL WORKS PROGRAM AND FUNDING

Description	2021/22 Budget	Funding Source			
		Grants	S64	Loans	Reserves
MULLUMBIMBY					
Mullumbimby Inflow/Infiltration Reduction	575,000		575,000		
Mullumbimby Inflow/infiltration - Assessment of 6.9km of pipeline including man	140,000		140,000		180,000
Lot 4 Mullumbimby Access Upgrade	180,000				76,000
Mullumbimby STP Site Remediation	76,000				
Sub Total	971,000	0	715,000	0	256,000
OCEAN SHORES					
SPS5017 Rising Main	30,200				30,200
Inflow/infiltration reduction	150,000		150,000		
SPS 5009	120,000				120,000
SPS 5015	200,000				200,000
SPS 5018	250,000				250,000
SPS 5019	100,000				100,000
Ocean Shores to BVSTP transfer pump station and rising main - design	100,000		100,000		
Ocean Shores transfer to BVSTP Option 4 - design	250,000		250,000		
Essential plant item renewals	50,000				50,000
Sub Total	1,250,200	0	500,000	0	750,200
MISCELLANEOUS					
Misc Safety Upgrades	50,000		50,000		100,000
Contingency Works	100,000				
Energy Efficiency Improvements	25,000		25,000		
Telemetry System	153,000		75,000		78,000
Drinking Water Management Strategy Review	5,000				5,000
IWCM/SBP Review	50,000				50,000
Smart Metering Implementation	100,000		100,000		
Building Maintenance	90,000				90,000
Asset Management	100,000				100,000
SCADA Statigic Improvement Plan	50,000				50,000
Utilities sites fence/line replacement	200,000				200,000
Manage implementation of revised recycled water strategic direction	100,000		100,000		
Environmental Compliance / Management System	25,000		25,000		
Address findings from 2020 operational audit of BBURWS	25,000		25,000		
Wastewater and Effluent Management Plan	60,000		60,000		
Biosolids Management Plan	40,000		40,000		
Sub Total	1,173,000	0	500,000	0	673,000
TOTAL CAPITAL WORKS	19,050,400	0	2,880,000	12,000,000	4,170,400