



Quarterly Budget Review

31st March 2021



BYRON SHIRE COUNCIL

2020/2021 Budget Review as at 31 March 2021

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2020/2021 Budget Review as at 31 March 2021
Consolidated Budget Cash Result

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21
Operating Revenue	84,311,000	1,084,700	4,480,600	89,876,300	81,763,882
Total Division Operating Revenue	84,311,000	1,084,700	4,480,600	89,876,300	81,763,882
Operating Expenditure	91,880,000	1,964,300	2,222,200	96,066,500	74,951,754
Total Division Operating Expenditure	91,880,000	1,964,300	2,222,200	96,066,500	74,951,754
Operating Result before Capital Amounts	(7,569,000)	(879,600)	2,258,400	(6,190,200)	6,812,128
Add Capital Grants and Contributions					
Capital Grants and Contributions	25,480,500	(516,300)	(5,207,700)	19,756,500	13,889,772
Developer Contributions	1,969,100	0	0	1,969,100	3,326,940
Change in Net Assets	19,880,600	(1,395,900)	(2,949,300)	15,535,400	24,028,840
AVAILABLE FUNDS RECONCILIATION					
Add: Non-Cash Expenses					
Depreciation	14,986,200	0	0	14,986,200	11,238,800
Add: Non-operating Funds Employed					
Loan Funds Used	27,000,000	1,750,000	(27,000,000)	1,750,000	0
Proceeds from Disposal of Assets	0	0	0	0	47,233
Subtract Funds Deployed for Non-Operating Purposes					
Capital Works	(92,515,500)	1,629,900	36,592,200	(54,293,400)	(38,566,615)
Repayment of Principal on Loans	(3,513,500)	0	0	(3,513,500)	(2,170,827)
Cash Surplus / (Deficit)	(34,162,200)	1,984,000	6,642,900	(25,535,300)	(5,422,569)
Equity Movements					
Restricted Funds - Increase / (Decrease)	(33,805,400)	1,923,300	6,553,500	(25,328,600)	(12,414,856)
Transfer to Unexpended Grants					
Transfer to Unexpended Loans					
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	(356,800)	60,700	89,400	(206,700)	

2020/2021 Budget Review as at 31 March 2021
General Fund Budget Cash Result

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21
Operating Revenue					
General Manager	0	93,300	0	93,300	93,326
Corporate & Community Services	31,889,300	189,200	(492,800)	31,585,700	30,383,791
Infrastructure Services	19,040,600	171,700	5,035,100	24,247,400	21,042,473
Sustainable Environment and Economy	4,583,700	667,300	150,000	5,401,000	4,860,989
Total Division Operating Revenue	55,513,600	1,121,500	4,692,300	61,327,400	56,380,579
Operating Expenditure					
General Manager	336,500	222,000	165,000	723,500	517,844
Corporate & Community Services	8,137,700	711,300	(700)	8,848,300	6,438,558
Infrastructure Services	35,420,300	170,100	2,074,000	37,664,400	30,677,105
Sustainable Environment and Economy	12,129,900	506,100	(16,200)	12,619,800	9,236,998
Depreciation	10,533,000	0	0	10,533,000	7,898,900
Total Division Operating Expenditure	66,557,400	1,609,500	2,222,100	70,389,000	54,769,404.49
Operating Result before Capital Amounts	(11,043,800)	(488,000)	2,470,200	(9,061,600)	1,611,175
Add Capital Grants and Contributions					
Capital Grants and Contributions	25,480,500	(516,300)	(5,207,700)	19,756,500	13,889,772
Developer Contributions (Section 94)	969,100	0	0	969,100	1,436,637
Change in Net Assets	15,405,800	(1,004,300)	(2,737,500)	11,664,000	16,937,584
AVAILABLE FUNDS RECONCILIATION					
Add: Non-Cash Expenses					
Depreciation	10,533,000	0	0	10,533,000	7,898,900
Add: Non-operating Funds Employed					
Loan Funds Used	12,000,000	1,750,000	(12,000,000)	1,750,000	0
Proceeds from Disposal of Assets	0	0	0	0	47,233
Subtract Funds Deployed for Non-Operating Purposes					
Capital Works	(63,763,000)	2,856,400	19,061,600	(41,845,000)	(28,886,303)
Repayment of Principal on Loans	(1,149,600)	0	0	(1,149,600)	(683,216)
Cash Surplus / (Deficit)	(26,973,800)	3,602,100	4,324,100	(19,047,600)	(4,685,801)
Equity Movements					
Restricted Funds - Increase / (Decrease)	(26,617,000)	3,541,400	4,234,700	(18,840,900)	(1,885,180)
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	(356,800)	60,700	89,400	(206,700)	

2020/2021 Budget Review as at 31 March 2021
Water Fund Budget Cash Result

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21
Operating Revenue					
Water Supply Management	10,865,700	(8,600)	(103,300)	10,753,800	7,909,502
Total Division Operating Revenue	10,865,700	(8,600)	(103,300)	10,753,800	7,909,502
Operating Expenditure					
Water Supply Management	9,292,700	45,400	400	9,338,500	7,193,269
Depreciation	1,416,000	0	0	1,416,000	1,062,000
Total Division Operating Expenditure	10,708,700	45,400	400	10,754,500	8,255,269
Operating Result before Capital Amounts	157,000	(54,000)	(103,700)	(700)	(345,767)
Add Capital Grants and Contributions					
Capital Grants and Contributions	0	0	0	0	0
Developer Contributions (Section 64)	250,000	0	0	250,000	307,719
Change in Net Assets	407,000	(54,000)	(103,700)	249,300	(38,049)
AVAILABLE FUNDS RECONCILIATION					
Add: Non-Cash Expenses					
Depreciation	1,416,000	0	0	1,416,000	1,062,000
Add: Non-operating Funds Employed					
Loan Funds Used	0	0	0	0	0
Subtract Funds Deployed for Non-Operating Purposes					
Capital Works	(3,850,400)	(776,100)	1,784,000	(2,842,500)	(1,995,706)
Repayment of Principal on Loans	0	0	0	0	0
Cash Surplus / (Deficit)	(2,027,400)	(830,100)	1,680,300	(1,177,200)	(971,754)
Equity Movements					
Restricted Funds - Increase / (Decrease)	(2,027,400)	(830,100)	1,680,300	(1,177,200)	(3,180,672)
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	0	0	0	0	

2020/2021 Budget Review as at 31 March 2021
Sewer Fund Budget Cash Result

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21
Operating Revenue					
Sewer Supply Management	17,931,700	(28,200)	(108,400)	17,795,100	17,473,801
Total Division Operating Revenue	17,931,700	(28,200)	(108,400)	17,795,100	17,473,801
Operating Expenditure					
Sewer Supply Management	11,576,700	309,400	(300)	11,885,800	9,649,180
Depreciation	3,037,200	0	0	3,037,200	2,277,900
Total Division Operating Expenditure	14,613,900	309,400	(300)	14,923,000	11,927,080
Operating Result before Capital Amounts	3,317,800	(337,600)	(108,100)	2,872,100	5,546,720
Add Capital Grants and Contributions					
Capital Grants and Contributions	0	0	0	0	0
Developer Contributions (Section 64)	750,000	0	0	750,000	1,582,585
Change in Net Assets	4,067,800	(337,600)	(108,100)	3,622,100	7,129,305
AVAILABLE FUNDS RECONCILIATION					
Add: Non-Cash Expenses					
Depreciation	3,037,200	0	0	3,037,200	2,277,900
Add: Non-operating Funds Employed					
Loan Funds Used	15,000,000	0	(15,000,000)	0	0
Subtract Funds Deployed for Non-Operating Purposes					
Capital Works	(24,902,100)	(450,400)	15,746,600	(9,605,900)	(7,684,607)
Repayment of Principal on Loans	(2,363,900)	0	0	(2,363,900)	(1,487,612)
Cash Surplus / (Deficit)	(5,161,000)	(788,000)	638,500	(5,310,500)	234,986
Equity Movements					
Restricted Funds - Increase / (Decrease)	(5,161,000)	(788,000)	638,500	(5,310,500)	(7,349,003)
Forecast result for the year - surplus / (deficit) - Unrestricted Cash Result	0	0	0	0	

2020/2021 Budget Review as at 31 March 2021

Restricted Assets Schedule

All Funds

Description	Opening Balance 1-Jul-20	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-21
GENERAL FUND				
INTERNAL RESERVES				
Information Technology	193,657	0	193,700	0
Caravan Park - Council	3,089,066	204,100	1,249,900	2,043,266
Employee Leave Entitlements	633,088	0	70,000	563,088
Waste Management Facility	5,713,360	6,134,200	6,831,400	5,016,160
Plant	1,965,601	1,018,800	1,324,500	1,659,901
Quarry	616,841	65,000	50,000	631,841
Risk Management	156,366	90,700	4,200	242,866
Property	246,101	0	158,400	87,701
Community Infrastructure Carryover	404,799	0	267,900	136,899
Land & Natural Environment	308,884	0	290,100	18,784
Footpath Dining	326,745	62,000	16,000	372,745
Byron Bay Library	306,134	0	6,800	299,334
Paid Parking Council	0	2,786,800	2,786,800	0
Human Resources	352,315	93,300	68,200	377,415
Legal Services	500,000	0	400,000	100,000
Community Development	427,473	0	185,100	242,373
Stormwater Drainage	146,110	303,000	365,300	83,810
Election Expense Reserve	156,359	60,000	11,000	205,359
Environmental Levy Reserve	77,357	383,000	456,700	3,657
Childrens Services	192,093	0	110,500	81,593
General Managers Office	60,683	0	60,600	83
DLG Financial Assistance Grant	1,704,300	0	1,704,300	0
Revolving Energy Fund	38,147	0	0	38,147
Tennis Court Reserve	0	0	0	0
Asset Re-Valuation Reserve	10,620	0	0	10,620
Mullumbimby Civic Hall	0	0	0	0
Brunswick Heads Memorial Hall	33,328	0	0	33,328
South Golden Beach Hall	33,887	0	0	33,887
Infrastructure Renewal Reserve	306,174	235,150	174,700	366,624
Mullumbimby Pioneer Centre	0	0	0	0
Byron Bay Library Exhibition Space S355 Committee	28,298	0	0	28,298
Brunswick Valley Community Centre	368	0	0	368
Suffolk Park Community Hall	9,214	0	0	9,214
On-Site Sewerage Mgmt	357,709	194,800	166,000	386,509
Special Events Response & Mitigation	164,006	0	164,000	0
Property Development Reserve	777,131	0	258,200	518,931
Suffolk Park Open Space Reserve	50,000	0	0	50,000
Bridge Replacement Fund	151,937	0	150,000	1,937
Ocean Shores Community Centre	26,952	0	0	26,952
Grant Management Reserve	28,848	0	28,800	0
Byron Bay Town Centre Masterplan	859,319	235,150	801,300	293,169
2017/18 Special Rate Carryover Reserve	113,611	4,788,600	4,890,400	11,811
Information & Technology Service Fee	98,917	100,900	91,800	108,017
Environment Enforcement Levy Expenditure	90,890	179,200	179,000	91,090
Byron Senior Citizens Centre	51,524	0	0	51,524
Infrastructure Renewal Res - Non Byron	629,614	470,300	369,800	730,114
Economic Development	152,229	10,000	115,800	46,429
Land Remediation Reserve	9,848	0	0	9,848
WHS Incentive	40,116	0	12,600	27,516
Community Building Maintenance	371,970	354,500	549,400	177,070
Public Toilets	180,300	0	132,000	48,300
Volunteer Visitor Fund	17,408	0	0	17,408
Byron Bay Construction Contingency	300,000			300,000
Byron Bay Hospital Development	3,500,000		0	3,500,000
Pay Parking Meter Replacement Reserve	0	200,000	0	200,000
Total Internal Reserves	26,009,696	17,969,500	24,695,200	19,283,986
EXTERNAL RESERVES				
Crown Reserves	43,461	334,200	287,000	90,661
Domestic Waste Management	15,372	5,212,100	5,146,400	81,072
Paid Parking Crown	746,748	1,083,800	1,602,700	227,848
Bonds and Deposits	3,830,417	0	0	3,830,417
Total External Reserves	4,636,000	6,630,100	7,036,100	4,230,000

2020/2021 Budget Review as at 31 March 2021

Restricted Assets Schedule

All Funds

Description	Opening Balance 1-Jul-20	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-21
UNEXPENDED LOANS				
Five Bridges Project	533,700		60,000	473,700
Eureka Bridge	2,501			2,501
Main Arm Rd Causeway #7	343,700		403,700	(60,000)
Main Arm Rd Causeway #12	307,916		272,900	35,016
Main Arm Rd Causeway #14	311,800		286,800	25,000
Repentance Creek Road Causeway Replacement (1753)	528,422		532,900	(4,478)
Upper Wilsons Creek #10 Causeway Replacement (175)	11,446		11,400	0
Gittoes Lane Causeway Replacement (17502)	4,396			4,396
Blackbean Road Causeway Replacement (17484)	4,144		7,100	(2,956)
Tweed Valley Way Rural Major Culvert Replacement (17502)	34,257			34,257
Former Mullumbimby Hospital	254,270		254,300	0
Johnston Lane Causeway - Private Works	56,042		600	55,442
Causeways, Culvert and Bridge Renewal Investigations	71,000		63,500	7,500
Byron Creek Bridge	1,500,700		1,500,700	0
Extend SGB Flood Pump inlet screen (Res)	0		0	0
SGB Flood Pump variable speed drive and	169,995		170,000	0
Total Unexpended Loans	4,134,288	0	3,563,900	570,377
NEW LOANS				
Dingo Lane Solar Farm	0	0	0	0
Byron Bypass		1,750,000	1,750,000	0
Total New Loans	0	1,750,000	1,750,000	0
SECTION 94 CURRENT PLAN				
Open Space	4,378,142	399,800	1,066,800	3,711,142
Community Facilities	1,153,037	126,700	245,000	1,034,737
Car Parking	1,535,360	22,000	1,300,000	257,360
Bikeways	1,041,498	65,200	315,000	791,698
Road Upgrading	3,973,829	2,406,800	4,356,700	2,023,929
Rural Roads	1,573,583	212,000	1,027,400	758,183
Civic & Urban Improvements	527,020	5,300	205,000	327,320
Council Administration	421,588	74,000	150,500	345,088
Shire Support Facilities	133,230	12,800	31,400	114,630
Section 94 A Levy	401,784	44,600	501,300	(54,916)
Total Current Plan	15,139,070	3,369,200	9,199,100	9,309,203

2020/2021 Budget Review as at 31 March 2021

Restricted Assets Schedule

All Funds

Description	Opening Balance 1-Jul-20	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-21
SPECIFIC PURPOSE GRANTS & CONTRIBUTIONS				
Sustainable Environment & Economy				
Byron Habitat Corridors	16,889	0	16,900	0
Flying Fox Improvement Grant	19,176	0	19,200	0
Small Farms, Small Grants	35,900	0	35,900	0
Habitat Actions Grant 2019	15,900	0	15,900	0
Byron Shire Koala Habitat Planting	18,750	0	18,800	(50)
Leash-Up Pilot Communication Project	39,334	0	39,300	0
Animal Pound Grant	4,000	0	4,000	0
Infrastructure Services				
Old pacific Highway Maintenance	230,604	0	0	230,604
RTA Funding	0	6,626,800	6,626,800	0
Roads to Recovery	0	3,604,100	3,604,100	0
Open Tallow Creek Mouth	5,759	0	0	5,759
Natural Disaster Restricted Funding	16,520			16,520
Allan Kennedy Investments	20,000			20,000
Fisheries Grant - Johnsons Lane	99,030		0	99,030
Crime Prevention Lighting Grant	33,406	0	33,400	0
SCCF - Mullum War Widows Cottage Refurb	49,605	0	49,600	0
Byron Bay Bypass - Sydney Trains	44,200	0	44,200	0
Election Commitments Grant (4053.215)	668,776	0	668,700	76
Railway park development (4835.241 Sydne	30,000		30,000	0
Crown Reserve Improvement Grant (3323.5)	12,000	0	12,000	0
Bridge - South Arm	0	475,100	475,100	0
Byron Creek Bridge	0	106,800	106,800	0
Johnston Lane Causeway - Private Works	0	0	0	0
Bus Shelters	0	0	0	0
SCCF - Byron Shire Flood Warning Network	0	79,100	79,100	0
REPAIR Project - Ewingsdale Road	0	212,900	212,900	0
Infrastructure Election Commitment Grant	0	5,321,000	5,321,000	0
Byron Bypass - Restart NSW	0	1,458,900	1,458,900	0
N/Shire Sport. Fields - Stan Thompson Lighting	0	0	0	0
Brunswick Heads Boat Ramp	0	326,000	326,000	0
SCCF - Mullumbimby Gateway Rep & Renew	0	28,900	28,900	0
Brunswick Heads Memorial Hall	0	94,100	94,100	0
SCCF - Mullum War Widows Cottage Refurb	0	132,500	132,500	0
SCCF - Mullum Drill Hall Refurbishment	0	13,300	13,300	0
SCCF Round 3 - Ocean Shores Community Centre	0	141,000	141,000	0
Balemo Drive Shared Path (Stage 2)	0	60,000	60,000	0
Fixing Country Bridges	0	178,300	178,300	0
Balemo Drive Shared Path (Stage 2)	0	867,700	867,700	0
Waste Management Services				
Own It & Act Grant	6,335		0	6,335
Butt Free Byron Shire Phase 2 Grant	27,500	0	27,500	0
Better Waste & Recycling Grant 2020	18,439			18,439
Corporate & Community Services				
Library - Local priority grant	39,981	30,000	30,000	39,981
Aboriginal Cultural Heritage Study	25,000	0	0	25,000
NSW Govt Bushfire Resilience & Economic	100,000	0	100,000	0
FED Govt Bushfire Resilience & Economic	1,200,000	0	1,200,000	0
Total Restricted Grants & Contributions	2,777,105	19,756,500	22,071,900	461,695
TOTAL GENERAL FUND	52,696,159	49,475,300	68,316,200	33,855,260

2020/2021 Budget Review as at 31 March 2021
Restricted Assets Schedule
All Funds

Description	Opening Balance 1-Jul-20	Estimated Transfer to	Estimated Transfer from	Estimated Balance 30-Jun-21
WATER FUND				
RESERVES				
Capital Works	9,260,094	1,404,900	2,150,000	8,514,994
LOANS				
Mullumbimby Water Treatment Plant Refurbishment	0		0	0
SECTION 64 PLAN				
S64 - Mullumbimby	793,408.51			793,409
S64 - Byron, Bang, Bruns, O/shrs	690,175.73	260,400	692,500	258,076
TOTAL WATER FUND	10,743,678	1,665,300	2,842,500	9,566,478
SEWER FUND				
RESERVES				
Capital Works	6,884,705	3,491,600	6,834,600	3,541,705
Plant Reserve	896,179	0	0	896,179
LOAN FUNDING				
Bioenergy Facility	0	0	0	0
SECTION 64 PLAN				
S64 - Bangalow	2,451,258			2,451,258
S64 - Byron, Mullum, Bruns, O/shrs	5,666,004	803,800	2,771,300	3,698,504
TOTAL SEWER FUND	15,898,145	4,295,400	9,605,900	10,587,645
TOTAL ALL FUNDS	79,337,982	55,436,000	80,764,600	54,009,383

2020/2021 Budget Review as at 31 March 2021
General Manager's Directorate Summary

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
General Managers Program	0	0	0	0	0	
People & Culture	0	93,300	0	93,300	93,326	
Total Operating Revenue	0	93,300	0	93,300	93,326	
Operating Expenditure						
General Managers Program	336,500	200,000	200,000	736,500	630,049	
People & Culture	0	22,000	(35,000)	(13,000)	(112,205)	
Total Operating Expenditure	336,500	222,000	165,000	723,500	517,844	
Operating Result - Surplus/(Deficit)	(336,500)	(128,700)	(165,000)	(630,200)	(424,518)	
Operating Cash Result - Surplus/(Deficit)	(336,500)	(128,700)	(165,000)	(630,200)	(424,518)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves	136,100	222,000	200,000	558,100	400,000	
Transfer from Unexpended Grants	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	16,500	0	0	16,500	0	
Less:- Capital Expenditure						
Loan Principal Repayments						
Transfer To Reserves	0	93,300	0	93,300	93,300	
Capital Purchases						
Capital Cash Result - Surplus/(Deficit)	152,600	128,700	200,000	481,300	306,700	
Program Cash Result - Surplus/(Deficit)	(183,900)	0	35,000	(148,900)	(117,818)	

2020/2021 Budget Review as at 31 March 2021

Program: General Manager

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Legal Fees Recovered	0	0	0	0	0	
Total Operating Revenue	0	0	0	0	0	
Operating Expenditure						
Employee Costs - General Manager's Office	1,038,800	4,700	0	1,043,500	820,916	
Operational Costs	133,200	2,000	0	135,200	34,289	
Legal Services	487,400	(3,500)	0	483,900	365,769	
Legal Expenses	200,000	200,000	200,000	600,000	574,283	1
Media and Communications	61,500	0	0	61,500	22,569	
Indirect Costs	(1,584,400)	(3,200)	0	(1,587,600)	(1,187,777)	
Total Operating Expenditure	336,500	200,000	200,000	736,500	630,049	
Operating Result - Surplus/(Deficit)	(336,500)	(200,000)	(200,000)	(736,500)	(630,049)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves	136,100	200,000	200,000	536,100	400,000	1
Transfer from Reserves - Developer Contributions	16,500		0	16,500	0	
Less:- Capital Expenditure						
Transfer To Reserves	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	152,600	200,000	200,000	552,600	400,000	
Program Cash Result - Surplus/(Deficit)	(183,900)	0	0	(183,900)	(230,049)	

2020/2021 Budget Review as at 31 March 2021

Program: People & Culture

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Operating Grants - Human Resources	0	93,300	0	93,300	93,326	
Total Operating Revenue	0	93,300	0	93,300	93,326	
Operating Expenditure						
People and Culture Salaries	754,900	(3,500)	0	751,400	575,594	
Training and Development	385,300	0	(20,000)	365,300	298,097	2
Workers Compensation	700,000	0	0	700,000	398,460	
Occupational Health & Safety	53,700	0	0	53,700	32,317	
Employee Leave Entitlements	4,410,000	0	0	4,410,000	3,259,459	
Superannuation	2,486,600	0	0	2,486,600	2,059,741	
Other Employee Costs	136,800	22,000	(15,000)	143,800	344,025	2
Indirect Costs	(8,927,300)	3,500	0	(8,923,800)	(7,079,898)	
Total Operating Expenditure	0	22,000	(35,000)	(13,000)	(112,205)	
Operating Result - Surplus/(Deficit)	0	71,300	35,000	106,300	205,531	
Operating Cash Result - Surplus/(Deficit)	0	71,300	35,000	106,300	205,531	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves	0	22,000	0	22,000	0	
Less:- Capital Expenditure						
Transfer To Reserves	0	93,300	0	93,300	93,300	
Capital Cash Result - Surplus/(Deficit)	0	(71,300)	0	(71,300)	(93,300)	
Program Cash Result - Surplus/(Deficit)	0	0	35,000	35,000	112,231	

2020/2021 Budget Review as at 31 March 2021
Corporate & Community Services Directorate Summary
 Director: Vanessa Adams

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Councillor Services	0	0	0	0	0	
General Purpose Revenues	29,214,400	32,500	(288,500)	28,958,400	28,198,408	
Financial Services	118,400	20,000	12,200	150,600	147,896	
Information Services	28,400	12,500	4,400	45,300	39,561	
Governance Services	25,600	21,000	(25,600)	21,000	23,057	
Community Development	184,600	70,000	10,000	264,600	260,494	
Sandhills	1,773,300	0	(205,300)	1,568,000	1,285,997	
Other Childrens Services	460,600	0	0	460,600	281,253	
Public Libraries	84,000	33,200	0	117,200	147,126	
Total Operating Revenue	31,889,300	189,200	(492,800)	31,585,700	30,383,791	
Operating Expenditure						
Councillor Services	958,000	0	(5,600)	958,200	737,418.51	
General Purpose Revenues	0	0	0	0	0.00	
Financial Services	(1,300,500)	20,000	12,200	(1,268,300)	(941,859.74)	
Information Services	233,600	12,500	3,200	249,300	743,858.96	
Governance Services	56,200	159,100	(50,600)	164,700	285,898.20	
Community Development	3,796,000	485,700	(9,000)	4,272,700	2,296,485.14	
Sandhills	1,846,600	(700)	4,200	1,850,100	1,392,533.05	
Other Childrens Services	502,800	(500)	45,100	547,400	442,563.27	
Public Libraries	2,045,000	29,400	(200)	2,074,200	1,481,660.68	
Total Operating Expenditure	8,137,700	705,500	(700)	8,848,300	6,438,558	
Operating Result - Surplus/(Deficit)	23,751,600	(516,300)	(492,100)	22,737,400	23,945,233	
Operating Cash Result - Surplus/(Deficit)	23,751,600	(516,300)	(492,100)	22,737,400	23,945,233	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	2,781,600	272,800	89,400	3,143,800	554,650	
Transfer from Reserves - Developer Contributions	31,400	120,000	0	151,400	146,414	
Transfer from Reserves - Unexpended Grants	1,300,000	0	0	1,300,000	227,456	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	30,000	141,000	0	171,000	0	
Less:- Capital Expenditure						
Loan Principal Repayments	354,100	0	0	354,100	234,786	
Transfer To Reserves	6,030,600	50,000	(303,700)	5,776,900	5,231,600	
Transfer To Capital Grants and Contributions	0	0	0	0	0	
Transfer To Unexpended Loans	0	0	0	0	0	
Capital Purchases	110,000	0	0	110,000	27,296	
Capital Cash Result - Surplus/(Deficit)	(2,351,700)	483,800	393,100	(1,474,800)	(4,565,162)	
Program Cash Result - Surplus/(Deficit)	21,399,900	(32,500)	(99,000)	21,262,600	19,380,071	

2020/2021 Budget Review as at 31 March 2021

Program: Councillor Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Income						
Operating Grants	0	0	0	0	0	
Total Operating Income	0	0	0	0	0	
Operating Expenditure						
Mayoral Expenses	52,200	6,100	0	58,300	45,237	
Councillor Expenses	304,800	0	0	304,800	192,914	
Other Civic Expenses	59,000	0	0	59,000	46,436	3
Governance Contributions	241,100	(400)	(6,900)	233,800	229,282	3
Mayors Discretionary Allowance	3,900	0	0	3,900	800	
Indirect Costs	297,000	100	1,300	298,400	222,750	3
Total Operating Expenditure	958,000	0	(5,600)	958,200	737,419	
Operating Result - Surplus/(Deficit)	(958,000)	0	5,600	(958,200)	(737,419)	
Operating Cash Result - Surplus/(Deficit)	(958,000)	0	5,600	(958,200)	(737,419)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	5,000	0	0	5,000	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	5,000	0	0	5,000	0	
Program Cash Result - Surplus/(Deficit)	(953,000)	0	5,600	(953,200)	(737,419)	

2020/2021 Budget Review as at 31 March 2021

Program: General Purpose Revenues

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21 0-Jan-00	Actual 31-Mar-21	Note
Operating Revenue						
General Rates	26,711,500	0	175,800	26,887,300	26,887,366	
Abandonments - Pensioners (S. 575)	(420,000)	0	0	(420,000)	(396,282)	
Extra Charges General Rates	62,300	(30,300)	0	32,000	51,061	
Postponed Rates	(15,700)	0	0	(15,700)	(147,681)	
General Purpose Grants	1,781,900	62,800	0	1,844,700	1,418,640	
Interest on Investments - Operating Funds	830,000	0	(300,000)	530,000	310,229	4
Interest on Investments - Section 94	264,400	0	(164,300)	100,100	75,075	4
Total Operating Revenue	29,214,400	32,500	(288,500)	28,958,400	28,198,408	
Operating Result - Surplus/(Deficit)	29,214,400	32,500	(288,500)	28,958,400	28,198,408	
Operating Cash Result - Surplus/(Deficit)	29,214,400	32,500	(288,500)	28,958,400	28,198,408	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,704,300	0	0	1,704,300	0	
Less:- Capital Expenditure						
Transfer To Reserves	5,436,000	0	(164,300)	5,271,700	5,171,600	4
Capital Purchases				0		
Capital Cash Result - Surplus/(Deficit)	(3,731,700)	0	164,300	(3,567,400)	(5,171,600)	
Program Cash Result - Surplus/(Deficit)	25,482,700	32,500	(124,200)	25,391,000	23,026,808	

2020/2021 Budget Review as at 31 March 2021

Program: Financial Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Fees and Charges - Financial Services	118,400	20,000	12,200	150,600	147,896	5
Grants & Contributions	0	0	0	0	0	
Total Operating Revenue	118,400	20,000	12,200	150,600	147,896	
Operating Expenditure						
Expenditure Control and Statutory Reporting	865,800	2,000	0	867,800	692,420	
Rates Control and Debt Recovery	336,100	5,700	0	341,800	243,855	
Debt Servicing Costs	62,600	0	0	62,600	40,735	
Indirect Costs	(2,565,000)	12,300	12,200	(2,540,500)	(1,918,870)	5
Total Operating Expenditure	(1,300,500)	20,000	12,200	(1,268,300)	(941,860)	
Operating Result - Surplus/(Deficit)	1,418,900	0	0	1,418,900	1,089,756	
Operating Cash Result - Surplus/(Deficit)	1,418,900	0	0	1,418,900	1,089,756	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	164,000	0	0	164,000	0	
Less:- Capital Expenditure						
Loan Principal Repayments	241,900	0	0	241,900	179,853	
Capital Cash Result - Surplus/(Deficit)	(77,900)	0	0	(77,900)	(179,853)	
Program Cash Result - Surplus/(Deficit)	1,341,000	0	0	1,341,000	909,903	

2020/2021 Budget Review as at 31 March 2021

Program: Information Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Information Technology - Other Income	0	2,500	4,400	6,900	6,896	6
Information Technology - Fees and Charges	28,400	10,000	0	38,400	32,665	
Total Operating Revenue	28,400	12,500	4,400	45,300	39,561	
Operating Expenditure						
Salaries and Oncosts	1,038,400	0	0	1,038,400	824,975	6
Software Maintenance Other	752,100	0	15,100	767,200	738,781	
Software Maintenance EDMS	102,000	(12,800)	0	89,200	145,724	6
Hardware Maintenance	380,000	0	0	380,000	364,414	
Operating Expenses - IT and GIS	38,600	0	0	38,600	39,042	6
Administration/Customer Service	228,000	0	0	228,000	209,630	
Records Management	312,400	10,000	0	322,400	242,517	6
Non-Core Services	155,500	0	(1,200)	154,300	149,934	
IT Strategic Plan Actions	497,700	12,800	0	510,500	484,575	6
Debt Servicing	0	0	0	0	0	
Indirect Costs	(3,271,100)	2,500	(10,700)	(3,279,300)	(2,455,734)	
Total Operating Expenditure	233,600	12,500	3,200	249,300	743,859	
Operating Result - Surplus/(Deficit)	(205,200)	0	1,200	(204,000)	(704,298)	
Operating Cash Result - Surplus/(Deficit)	(205,200)	0	1,200	(204,000)	(704,298)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	269,200	0	(1,200)	268,000	204,024	6
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	269,200	0	(1,200)	268,000	204,024	
Program Cash Result - Surplus/(Deficit)	64,000	0	0	64,000	(500,274)	

2020/2021 Budget Review as at 31 March 2021

Program: Corporate Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Fees and Charges - Administration	15,100	0	(15,100)	0	587	
Grants and Contributions	0	21,000	0	21,000	21,000	
Other - User Fees and Charges	10,500	0	(10,500)	0	1,470	
Total Operating Revenue	25,600	21,000	(25,600)	21,000	23,057	
Operating Expenditure						
Customer Service	575,000	0	(3,500)	571,500	403,106	7
Corporate Governance	828,100	90,300	(7,500)	910,900	658,201	7
Leasing Services	0	0	0	0	0	
Strategic Procurement	20,000	68,800	(5,000)	83,800	75,820	7
Directorate - Corporate and Community Services	310,100	5,500	0	315,600	240,182	
Governance	157,800	0	0	157,800	131,318	
Insurance Premiums	702,300	0	0	702,300	740,181	
Risk Management - Operating Expenses	85,000	0	(20,000)	65,000	5,923	7
Indirect Costs	(2,622,100)	(5,500)	(14,600)	(2,642,200)	(1,968,832)	7
Total Operating Expenditure	56,200	159,100	(50,600)	164,700	285,898	
Operating Result - Surplus/(Deficit)	(30,600)	(138,100)	25,000	(143,700)	(262,842)	
Operating Cash Result - Surplus/(Deficit)	(30,600)	(138,100)	25,000	(143,700)	(262,842)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	96,300	69,300	0	165,600	5,700	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Transfer To Reserves	125,700	0	25,000	150,700	60,000	7
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	(29,400)	69,300	(25,000)	14,900	(54,300)	
Program Cash Result - Surplus/(Deficit)	(60,000)	(68,800)	0	(128,800)	(317,142)	

2020/2021 Budget Review as at 31 March 2021						
Program: Community Development						
Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Operating Grants - Community Development	0	70,000	10,000	80,000	108,260	8
Fees and Charges - Community Development	0	0	0	0	85	
Byron Bay Senior Citizens Hall	9,100	0	0	9,100	17,486	
Mullum Civic Hall	37,700	0	0	37,700	28,151	
B'wick Mem. Hall	13,000	0	0	13,000	23,712	
B'wick Valley Com Centre	40,600	0	0	40,600	35,806	
Suffolk Park Comm. Hall	15,200	0	0	15,200	16,346	
South Golden Beach Community Centre	11,200	0	0	11,200	13,538	
Ocean Shores Community Centre GST Contribution	42,400	0	0	42,400	11,626	
Byron Bay Library Exhibition Space S355 Committee	11,100	0	0	11,100	4,992	
Mullumbimby Pioneer Centre	3,200	0	0	3,200	0	
Bangalow Heritage House S355 Committee	1,100	0	0	1,100	490	
Total Operating Revenue	184,600	70,000	10,000	264,600	260,494	
Operating Expenditure						
Community Development and Assistance	1,158,100	(1,200)	(8,300)	1,148,600	658,422	8
Community Buildings Maint - Special Rate Program	205,900	514,500	0	720,400	576,307	
Bangalow Heritage House S355 Committee	1,100	0	0	1,100	517	
Ocean Shores Community Centre	42,400	0	0	42,400	21,103	
Community Wellbeing Projects	244,000	0	(1,400)	242,600	130,401	
S355 Administration	3,000	0	0	3,000	1,181	
Byron Bay Senior Citizens Hall	9,100	0	0	9,100	10,520	
Mullumbimby Pioneer Centre	3,200	0	0	3,200	0	
Byron Bay Library Exhibition Space S355 Committee	11,100	0	0	11,100	5,753	
Mullumbimby Civic Hall	37,700	0	0	37,700	29,496	
Brunswick Memorial Hall	13,000	0	0	13,000	32,350	
Brunswick Valley Community Centre	40,600	0	0	40,600	42,208	
Suffolk Park Community Hall	15,200	0	0	15,200	11,713	8
South Golden Beach	11,200	0	0	11,200	21,804	
Section 356 Donations and Activities	436,000	2,500	0	438,500	328,959	
Building Community Resilience	1,300,000	(30,000)	0	1,270,000	227,456	
Indirect Costs	264,400	(100)	700	265,000	198,297	
Total Operating Expenditure	3,796,000	485,700	(9,000)	4,272,700	2,296,485	
Operating Result - Surplus/(Deficit)	(3,611,400)	(415,700)	19,000	(4,008,100)	(2,035,991)	
Operating Cash Result - Surplus/(Deficit)	(3,611,400)	(415,700)	19,000	(4,008,100)	(2,035,991)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	442,900	203,500	0	646,400	340,386	
Transfer from Reserves - Developer Contributions	31,400	120,000	0	151,400	146,414	
Transfer from Reserves - Unexpended Grants	1,300,000	0	0	1,300,000	227,456	
Capital Grants and Contributions	0	141,000	0	141,000	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0		0	0	0	
Transfer to Reserves	304,500	50,000	0	354,500	0	
Transfer To Capital Grants and Contributions	0	0	0	0	0	
Capital Purchases	0	0	0	0	22,756	
Capital Cash Result - Surplus/(Deficit)	1,469,800	294,500	0	1,884,300	691,500	
Program Cash Result - Surplus/(Deficit)	(2,141,600)	(121,200)	19,000	(2,123,800)	(1,344,491)	

2020/2021 Budget Review as at 31 March 2021

Program: Sandhills

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Sandhills Operating Grants	830,300	0	(4,300)	826,000	649,787	9
Fees and Charges - Sandhills	943,000	0	(201,000)	742,000	636,210	9
Total Operating Revenue	1,773,300		(205,300)	1,568,000	1,285,997	
Operating Expenditure						
Sandhills - Salaries & Overheads	0	0	0	0	0	
Sandhills - Operating Expenses	1,674,100	0	4,400	1,678,500	1,263,438	9
Indirect Costs	172,500	(700)	(200)	171,600	129,095	9
Total Operating Expenditure	1,846,600	(700)	4,200	1,850,100	1,392,533	
Operating Result - Surplus/(Deficit)	(73,300)	700	(209,500)	(282,100)	(106,536)	
Operating Cash Result - Surplus/(Deficit)	(73,300)	700	(209,500)	(282,100)	(106,536)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	99,900	0	90,600	190,500	4,540	9
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer to Reserves	119,100	0	(119,100)	0	0	9
Capital Purchases	80,000	0	0	80,000	4,540	
Capital Cash Result - Surplus/(Deficit)	(99,200)	0	209,700	110,500	0	
Program Cash Result - Surplus/(Deficit)	(172,500)	700	200	(171,600)	(106,536)	

2020/2021 Budget Review as at 31 March 2021

Program: Other Childrens Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Grant Income - Byron Bay Services	129,000	0	0	129,000	78,552	
Grant Income - Brunswick Heads Services	92,200	0	0	92,200	65,525	
Grant Income - Mullumbimby	54,800	0	0	54,800	26,489	
After School Care Operating Grants - Brunswick	184,600	0	0	184,600	110,688	
Total Operating Revenue	460,600	0	0	460,600	281,253	
Operating Expenditure						
Byron Bay OSHC	156,200	0	0	156,200	131,282	
Brunswick Heads OSHC	111,700	0	40,000	151,700	125,731	10
Outside of School Hours Care	40,700	0	0	40,700	25,118	
Mullumbimby OSHC	106,700	0	5,300	112,000	94,057	10
Support Services Costs Allocated	87,500	(500)	(200)	86,800	66,376	10
Total Operating Expenditure	502,800	(500)	45,100	547,400	442,563	
Operating Result - Surplus/(Deficit)	(42,200)	500	(45,100)	(86,800)	(161,310)	
Operating Cash Result - Surplus/(Deficit)	(42,200)	500	(45,100)	(86,800)	(161,310)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Less:- Capital Expenditure						
Transfer to Reserves	45,300	0	(45,300)	0	0	10
Capital Cash Result - Surplus/(Deficit)	(45,300)	0	45,300	0	0	
Program Cash Result - Surplus/(Deficit)	(87,500)	500	200	(86,800)	(161,310)	

2020/2021 Budget Review as at 31 March 2021

Program: Library Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Operating Grants - Libraries	84,000	33,200	0	117,200	147,126	
Total Operating Revenue	84,000	33,200	0	117,200	147,126	
Operating Expenditure						
Administration Expenses - Libraries	1,463,000	0	0	1,463,000	1,097,211	
Library Maintenance and Overheads	190,200	29,200	0	219,400	161,106	
Debt Servicing	286,400	0	0	286,400	144,297	
Indirect Costs	105,400	200	(200)	105,400	79,047	11
Total Operating Expenditure	2,045,000	29,400	(200)	2,074,200	1,481,661	
Operating Result - Surplus/(Deficit)	(1,961,000)	3,800	200	(1,957,000)	(1,334,535)	
Operating Cash Result - Surplus/(Deficit)	(1,961,000)	3,800	200	(1,957,000)	(1,334,535)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	0	0	0	0	0	
Capital Grants and Contributions	30,000	0	0	30,000	0	
Less:- Capital Expenditure						
Loan Principal Repayments	112,200	0	0	112,200	54,933	
Transfer to Reserves			0	0	0	
Transfer to Capital Grants and Contributions			0	0	0	
Capital Purchases	30,000	0	0	30,000	0	
Capital Cash Result - Surplus/(Deficit)	(112,200)		0	(112,200)	(54,933)	
Program Cash Result - Surplus/(Deficit)	(2,073,200)		200	(2,069,200)	(1,389,468)	

2020/2021 Budget Review as at 31 March 2021
Infrastructure Services Directorate Summary
Director: Phil Holloway

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21
Operating Revenue					
Supervision & Administration	0	0	0	0	0
Asset Management Planning	0	0	0	0	0
Projects & Commercial Development	0	0	0	0	0
Emergency Services	334,500	0	0	334,500	323,009.96
Depot Services and Fleet Management	582,600	0	0	582,600	853,485.34
Local Roads and Drainage	1,812,000	18,100	2,455,000	4,285,100	3,560,478.01
Roads and Traffic Authority	861,000	(123,800)	900,000	1,637,200	735,316.93
Open Spaces and Recreation	831,000	0	(5,800)	825,200	660,939.46
Quarries	0	0	125,000	125,000	120,936.50
Waste & Recycling Services	10,985,600	277,400	83,300	11,346,300	10,529,945.19
Cavanbah Centre	212,300	0	104,400	316,700	235,255.01
First Sun Holiday Park	1,917,900	0	1,115,200	3,033,100	2,565,274.58
Suffolk Park Holiday Park	657,400	0	258,000	915,400	775,285.30
Facilities Management	846,300	0	0	846,300	682,546.34
Total Operating Revenue	19,040,600	171,700	5,035,100	24,247,400	21,042,473
Operating Expenditure					
Supervision & Administration	118,500	0	0	118,500	27,765
Asset Management Planning	134,000	0	0	134,000	72,317
Projects & Commercial Development	360,200	1,400	0	361,600	249,369
Emergency Services	1,002,000	29,200	100	1,031,300	794,817
Depot Services and Fleet Management	(267,100)	(63,100)	600	(329,600)	313,511
Local Roads and Drainage	8,968,100	(161,800)	208,000	9,014,300	8,143,467
Roads and Traffic Authority	1,369,100	41,100	1,066,900	2,477,100	2,050,360
Open Spaces and Recreation	5,987,200	98,300	82,600	6,168,100	5,103,878
Quarries	0	0	60,000	60,000	40,513
Waste & Recycling Services	10,481,700	162,800	224,600	10,869,100	7,893,518
Cavanbah Centre	761,300	26,000	87,700	875,000	667,335
First Sun Holiday Park	2,660,800	(300)	189,800	2,850,300	2,170,958
Suffolk Park Holiday Park	840,500	(400)	54,100	894,200	668,462
Facilities Management	3,004,000	36,900	99,600	3,140,500	2,480,835
Total Operating Expenditure	35,420,300	170,100	2,074,000	37,664,400	30,677,105
Operating Result - Surplus/(Deficit)	(16,379,700)	1,600	2,961,100	(13,417,000)	(9,634,632)
Operating Cash Result - Surplus/(Deficit)	(16,379,700)	1,600	2,961,100	(13,417,000)	(9,634,632)
CAPITAL MOVEMENTS					
Add:- Capital Income					
Transfer from Reserves - Internal Reserves	31,301,300	(4,794,500)	72,400	26,579,200	11,692,252
Transfer from Reserves - Developer Contributions	8,779,700	1,058,100	(821,500)	9,016,300	1,184,950
Transfer from Reserves - Unexpended Grants	856,200	74,200	(65,000)	865,400	1,636,296
Transfer from Reserves - Unexpended Loans	3,559,300	60,000	(55,400)	3,563,900	3,216,257
Loan Income	12,000,000	1,750,000	(12,000,000)	1,750,000	0
Capital Grants and Contributions	25,450,500	(657,300)	(5,207,700)	19,585,500	13,889,772
Developer Contributions					
Sale of Assets	0	0	0	0	47,233
Less:- Capital Expenditure					
Loan Principal Repayments	795,500	0	0	795,500	448,430
Transfer To Reserves	16,221,500	427,700	3,933,400	20,582,600	10,802,554
Transfer to Unexpended Grants	0	0	0	0	0
Transfer to Unexpended Loans	0	0	0	0	0
Capital Purchases	63,653,000	(2,856,400)	(19,061,600)	41,735,000	28,859,006
Capital Cash Result - Surplus/(Deficit)	1,277,000	(80,800)	(2,949,000)	(1,752,800)	(8,443,230)
Program Cash Result - Surplus/(Deficit)	(15,102,700)	(79,200)	12,100	(15,169,800)	(18,077,862)

2020/2021 Budget Review as at 31 March 2021

Program: Supervision & Administration

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Expenditure						
Directorate - Construction and Maintenance	593,100	(1,000)	0	592,100	522,006	
Asset Management	273,800	0	0	273,800	142,829	
Open Space & Recreation - Salaries & Oncosts	537,600	8,000	0	545,600	397,512	
Depot Services and Management	331,900	(3,500)	0	328,400	99,035	
Design and Survey	497,300	0	0	497,300	445,119	
Other Operating Expenses	158,000	0	0	158,000	127,570	
Indirect Costs	(2,273,200)	(3,500)	0	(2,276,700)	(1,706,306)	12
Total Operating Expenditure	118,500	0	0	118,500	27,765	
Operating Result - Surplus/(Deficit)	(118,500)	0	0	(118,500)	(27,765)	
Operating Cash Result - Surplus/(Deficit)	(118,500)	0	0	(118,500)	(27,765)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	118,500	0	0	118,500	59,223	
Transfer from Reserves - Developer Contributions						
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	118,500	0	0	118,500	59,223	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	31,458	

2020/2021 Budget Review as at 31 March 2021

Program: Asset Management Planning

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Expenditure						
Section 94 Expenses	134,000	0	0	134,000	99,209	
Other Asset Management Planning Costs	88,500	0	0	88,500	60,717	
Asset Management Planning	529,900	(1,200)	0	528,700	363,746	
Asset Management Software	57,600	(2,500)	0	55,100	55,102	
Indirect Costs	(676,000)	3,700	0	(672,300)	(506,457)	13
Total Operating Expenditure	134,000	0	0	134,000	72,317	
Operating Result - Surplus/(Deficit)	(134,000)	0	0	(134,000)	(72,317)	
Operating Cash Result - Surplus/(Deficit)	(134,000)	0	0	(134,000)	(72,317)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	134,000	0	0	134,000	99,209	
Capital Grants and Contributions	0	0	0	0	0	
Sale of Assets	0	0	0	0	47,233	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	134,000	0	0	134,000	146,442	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	74,125	

2020/2021 Budget Review as at 31 March 2021
Program: Projects & Commercial Development

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Expenditure						
Projects & Commercial Development	247,900	1,200	0	249,100	186,045	
Other Projects & Commercial Development Expenses	28,000	0	0	28,000	99	
Indirect Costs	84,300	200	0	84,500	63,225	
Total Operating Expenditure	360,200	1,400	0	361,600	249,369	
Operating Result - Surplus/(Deficit)	(360,200)	(1,400)	0	(361,600)	(249,369)	
Operating Cash Result - Surplus/(Deficit)	(360,200)	(1,400)	0	(361,600)	(249,369)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	110,900	60,000	(55,400)	115,500	37,890	14
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Sale of Assets	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	110,900	60,000	(55,400)	115,500	37,890	14
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	(360,200)	(1,400)	0	(361,600)	(249,369)	

2020/2021 Budget Review as at 31 March 2021

Program: Emergency Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Operating Grants	150,000	0	0	150,000	143,995	
Other Income	62,000	0	0	62,000	42,473	
Operating Grants	122,500	0	0	122,500	136,542	
Total Operating Revenue	334,500	0	0	334,500	323,010	
Operating Expenditure						
Contributions	496,900	0	0	496,900	415,412	
Telephone Calls	12,000	0	0	12,000	3,582	
Telephone Rental	10,000	0	0	10,000	8,412	
Vehicle Petrol and Oil	30,000	0	0	30,000	10,794	
Vehicle Maintenance and Repairs	45,000	0	0	45,000	17,482	
Operating Expenses	150,000	0	0	150,000	117,830	
Combined Local Emergency Management Committee (LEM)	32,000	0	0	32,000	11,209	
State Emergency Services	0	0	0	0	0	
Flood Mitigation	56,100	30,000	0	86,100	82,873	
Indirect Costs	170,000	(800)	100	169,300	127,223	15
Total Operating Expenditure	1,002,000	29,200	100	1,031,300	794,817	
Operating Result - Surplus/(Deficit)	(667,500)	(29,200)	(100)	(696,800)	(471,807)	
Operating Cash Result - Surplus/(Deficit)	(667,500)	(29,200)	(100)	(696,800)	(471,807)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	18,100	10,000	0	28,100	0	
Capital Grants and Contributions	79,100	0	0	79,100	79,079	
Less:- Capital Expenditure						
Capital Purchases	79,100	10,000	0	89,100	85,046	
Capital Cash Result - Surplus/(Deficit)	18,100	0	0	18,100	(5,967)	
Program Cash Result - Surplus/(Deficit)	(649,400)	(29,200)	(100)	(678,700)	(477,775)	

2020/2021 Budget Review as at 31 March 2021

Program: Depot & Fleet Management

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Depot Services - Fees and Charges - External	5,600	0	0	5,600	4,500	
Fleet Management - Contributions	270,000	0	0	270,000	176,309	
Depot Services - Fees and Charges - Internal	307,000	0	0	307,000	230,247	
Fleet Management - Fees and Charges	0	0	0	0	442,429	
Total Operating Revenue	582,600	0	0	582,600	853,485	
Operating Expenditure						
Depot Operating Expenses	591,000	0	0	591,000	471,085	
Fleet Management Operating Expenses	92,600	0	0	92,600	72,989	
Plant Running Expense (Ausfleet)	0	0	0	0	84,496	
Plant Running Expense Control	1,750,000	0	0	1,750,000	1,130,696	
Fleet Management - Fees and Charges	(3,200,000)	(62,000)	0	(3,262,000)	(1,830,057)	
Indirect Costs - Fleet Management	499,300	(1,100)	600	498,800	374,112	16
Total Operating Expenditure	(267,100)	(63,100)	600	(329,600)	313,511	
Operating Result - Surplus/(Deficit)	849,700	63,100	(600)	912,200	539,975	
Operating Cash Result - Surplus/(Deficit)	849,700	63,100	(600)	912,200	539,975	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,204,000	119,900	600	1,324,500	0	16
Less:- Capital Expenditure						
Transfer To Reserves	849,700	62,000	0	911,700	0	
Capital Purchases	1,204,000	121,000	0	1,325,000	0	
Capital Cash Result - Surplus/(Deficit)	(849,700)	(63,100)	600	(912,200)	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	539,975	

2020/2021 Budget Review as at 31 March 2021

Program: Local Roads & Drainage

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Operating Grants	54,400	18,100	0	72,500	73,118	
Paid Parking Income	1,251,400	0	2,044,000	3,295,400	2,675,227	17
Stormwater Management Service Charge	303,000	0	0	303,000	305,639	
Coupon Parking Resident Stickers	164,200	0	411,000	575,200	474,536	17
Fees and Charges	9,000	0	0	9,000	2,651	
Private Works Income	30,000	0	0	30,000	29,306	
Total Operating Revenue	1,812,000	18,100	2,455,000	4,285,100	3,560,478	
Operating Expenditure						
Urban Drainage Maintenance - Planned	647,800	0	0	647,800	434,671	
Urban Drainage Maintenance - Unplanned	0	0	0	0	261,565	
Rural Drainage Maintenance - Planned	314,200	0	0	314,200	222,049	
Urban Roads Maintenance - Planned	525,500	0	0	525,500	460,491	
Urban Roads Cleaning - Planned	320,000	0	0	320,000	260,945	
Lighting - Planned	388,400	0	0	388,400	374,637	
CCTV	26,000	0	0	26,000	32,314	
Sealed Rural Roads - Planned	1,271,100	(119,000)	0	1,152,100	1,022,941	
Unsealed Rural Roads - Planned	513,600	(66,800)	0	446,800	347,514	
Bridge Maintenance - Planned	54,900	0	0	54,900	30,933	
Footpaths - Planned	77,900	0	0	77,900	798	
Sign Maintenance - Planned	210,300	0	0	210,300	185,727	
Private Works	30,000	0	0	30,000	28,852	
Paid Parking Expenses	1,315,600	0	230,000	1,545,600	1,999,298	17
Other Expenses - Planned	462,000	25,000	(25,000)	462,000	404,206	17
Debt Servicing Costs	287,400	0	0	287,400	142,428	
Indirect Costs	2,494,800	(1,000)	3,000	2,496,800	1,871,100	17
Byron Bay Stormwater Drainage Maintenance	26,000	0	0	26,000	52,671	
Brunswick Heads Paid Parking	2,600	0	0	2,600	10,326	
Total Operating Expenditure	8,968,100	(161,800)	208,000	9,014,300	8,143,467	
Operating Result - Surplus/(Deficit)	(7,156,100)	179,900	2,247,000	(4,729,200)	(4,582,989)	
Operating Cash Result - Surplus/(Deficit)	(7,156,100)	179,900	2,247,000	(4,729,200)	(4,582,989)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	5,708,400	118,700	2,105,200	7,932,300	1,435,918.39	17
Transfer from Reserves - Developer Contributions	7,685,800	233,300	(640,000)	7,279,100	602,349.16	17
Transfer from Reserves - Unexpended Grants	767,100	44,200	(65,000)	746,300	1,621,645.53	17
Transfer from Reserves - Unexpended Loans	3,305,000	60,000	(55,400)	3,309,600	3,061,555	17
Loan income	0	1,750,000	0	1,750,000	0	
Capital Grants and Contributions	22,362,600	934,800	(4,733,700)	18,563,700	13,003,826.98	17
Less:- Capital Expenditure						
Loan Principal Repayments	380,600	0	0	380,600	198,721	
Transfer To Reserves	4,048,600	0	3,585,200	7,633,800	3,477	17
Transfer to Unexpended Grants	0	0	0	0	0	
Transfer to Unexpended Loans	0	0	0	0	0	
Capital Purchases	35,493,200	3,135,000	(4,890,900)	33,737,300	25,988,586.96	17
Capital Cash Result - Surplus/(Deficit)	(93,500)	6,000	(2,083,200)	(2,170,700)	(6,465,490)	
Program Cash Result - Surplus/(Deficit)	(7,249,600)	185,900	163,800	(6,899,900)	(11,048,479)	

2020/2021 Budget Review as at 31 March 2021

Program: RMS

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
External Contributions	861,000	(123,800)	900,000	1,637,200	735,317	18
Total Operating Revenue	861,000	(123,800)	900,000	1,637,200	735,317	
Operating Expenditure						
Regional Road 306 - Planned	229,400	8,100	0	237,500	129,859	
Regional Roads 545 - Planned	485,300	(74,000)	0	411,300	168,668	
Regional Roads 679 - Planned	61,300	0	0	61,300	33,552	
Regional Roads 689 - Planned	85,000	(57,900)	0	27,100	97,380	
Indirect Costs	508,100	(1,900)	100	506,300	380,478	18
Natural Disaster February 2020	0	0	500,000	500,000	541,874	18
Natural Disaster 2020 Bush Fires	0	0	0	0	0	
Natural Disaster December 2020	0	166,800	400,000	566,800	583,331	18
Natural Disaster March 2021	0	0	166,800	166,800	115,219	18
Total Operating Expenditure	1,369,100	41,100	1,066,900	2,477,100	2,050,360	
Operating Result - Surplus/(Deficit)	(508,100)	(164,900)	(166,900)	(839,900)	(1,315,043)	
Operating Cash Result - Surplus/(Deficit)	(508,100)	(164,900)	(166,900)	(839,900)	(1,315,043)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Capital Grants and Contributions	155,000	57,900	0	212,900	212,925	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Transfer to Unexpended Grants		0	0	0	0	
Capital Purchases	155,000	57,900	0	212,900	212,925	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	(508,100)	(164,900)	(166,900)	(839,900)	(1,315,043)	

2020/2021 Budget Review as at 31 March 2021						
Program: Open Space and Recreation						
Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Community - Licence Fees - Temporary	2,200	0	0	2,200	0	
Operational - Licence Fees - Temporary	7,500	0	0	7,500	7,775	
Crown - Licence Fees Temporary Use	30,300	0	0	30,300	12,506	
Other - Licence Fees - Access	116,000	0	0	116,000	40,928	
Tyagarah Aerodrome	61,400	0	(12,400)	49,000	26,463	19
Operating Grants	234,800	0	0	234,800	267,343	
User Charges - Sportsfield Income	5,400	0	10,000	15,400	14,340	
User Charges - Tennis Court Income	3,400	0	(3,400)	0	0	19
Other User Charges	130,000	0	0	130,000	133,325	
Cemetery Fees and Charges	240,000	0	0	240,000	158,259	
Total Operating Revenue	831,000		(5,800)	825,200	660,939	
Operating Expenditure						
Operational Lease/Rental Contracts	13,700	0	0	13,700	13,497	
Streets and Parks - Planned	390,200	0	0	390,200	292,653	
Parks & Reserves Maintenance Council	1,798,200	(19,000)	0	1,779,200	1,571,260	
Parks & Reserves Maintenance Crown	218,000	0	0	218,000	227,669	
Tennis Court Maintenance	1,800	0	8,200	10,000	4,436	
Byron Bay Recreational Sports Fields	120,000	0	0	120,000	85,900	
New Brighton Sports Fields	30,000	0	0	30,000	14,846	
Suffolk Park Sports Fields	35,300	0	0	35,300	34,799	
Bangalow Sports Fields	90,000	0	0	90,000	112,409	
Mullumbimby Recreational Sports Fields	38,500	0	0	38,500	31,633	
Mullumbimby Pine Avenue Sports Fields	42,000	0	0	42,000	36,396	
Eureka - Soccer - Crown	500	0	0	500	0	
Brunswick Heads Sports Fields	74,000	0	0	74,000	58,152	
Open Space & Recreation Projects	174,900	0	0	174,900	7,483	
Shara Boulevard	60,000	0	0	60,000	29,308	
Parks - Other Expenses	343,300	54,600	45,000	442,900	369,291	19
Bushfire Hazard Reduction	33,000	0	0	33,000	12,483	
Cont to Surf Life Saving - Non Inco Crown Res Plan	580,000	0	0	580,000	648,120	
Beach Maintenance	55,200	0	40,000	95,200	65,543	19
Natural Disaster Works	0	0	0	0	82,001	
Byron Bay Cemetery	49,200	0	0	49,200	35,556	
Mullumbimby Cemetery	146,000	0	0	146,000	128,221	
Clunes Cemetery	26,900	1,800	0	28,700	27,643	
Bangalow Cemetery	54,300	0	0	54,300	43,026	
Debt Servicing Costs	43,000	0	0	43,000	31,163	
Indirect Costs	1,156,300	2,700	1,800	1,160,800	868,302	19
Aerodrome Costs	103,500	0	(12,400)	91,100	62,740	19
Bush Regeneration Team	309,400	58,200	0	367,600	209,345	
Total Operating Expenditure	5,987,200	98,300	82,600	6,168,100	5,103,878	
Operating Result - Surplus/(Deficit)	(5,156,200)	(98,300)	(88,400)	(5,342,900)	(4,442,938)	
Operating Cash Result - Surplus/(Deficit)	(5,156,200)	(98,300)	(88,400)	(5,342,900)	(4,442,938)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	2,656,300	171,500	(70,800)	2,757,000	914,009.08	19
Transfer from Reserves - Developer Contributions	890,000	800,000	(180,000)	1,510,000	390,141	19
Transfer from Reserves - Unexpended Grants	12,000	30,000	0	42,000	14,650	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	2,613,900	(1,650,000)	(474,000)	489,900	35,582	19
Less:- Capital Expenditure						
Loan Principal Repayments	91,700	0	0	91,700	68,289	
Transfer To Reserves	149,700	0	(3,400)	146,300	53,434	19
Transfer to Unexpended Grants			0	0	0	
Capital Purchases	4,944,800	(756,000)	(808,000)	3,380,800	775,792	19
Capital Cash Result - Surplus/(Deficit)	986,000	107,500	86,600	1,180,100	456,867	
Program Cash Result - Surplus/(Deficit)	(4,170,200)	9,200	(1,800)	(4,162,800)	(3,986,072)	

2020/2021 Budget Review as at 31 March 2021

Program: Quarry

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Quarry Income	0	0	125,000	125,000	120,937	20
Total Operating Revenue	0		125,000	125,000	120,937	
Operating Expenditure						
Myocum Quarry Operating Expenses	0	0	60,000	60,000	40,513	20
Indirect Costs	0	0	0	0	0	
Total Operating Expenditure	0	0	60,000	60,000	40,513	
Operating Result - Surplus/(Deficit)	0	0	65,000	65,000	80,424	
Operating Cash Result - Surplus/(Deficit)	0	0	65,000	65,000	80,424	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	0	0	0	0	0	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Transfer To Reserves	0	0	65,000	65,000	0	20
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	0	0	(65,000)	(65,000)	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	80,424	

2020/2021 Budget Review as at 31 March 2021

Program: Waste & Recycling

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Operating Grants	58,700	0	83,300	142,000	138,842	21
Fees and Charges - Domestic	4,848,300	71,800	0	4,920,100	4,958,879	
Collection & Disposal Charges - External Users	2,315,600	205,600	0	2,521,200	2,442,504	
Collection & Disposal Charges - Internal Users	390,200	0	0	390,200	292,870	
Other Income	50,700	0	0	50,700	40,223	
Waste Disposal Charges - External Customers	3,322,100	0	0	3,322,100	2,656,627	
Total Operating Revenue	10,985,600	277,400	83,300	11,346,300	10,529,945	
Operating Expenditure						
Indirect Costs - Internal Charge	448,800	(1,000)	100	447,900	336,120	21
Myocum Landfill	498,000	0	0	498,000	355,420	
Myocum Transfer Station	4,280,100	216,000	0	4,496,100	3,225,040	
Kerbside Collection	4,043,900	0	56,200	4,100,100	3,246,265	21
Other Expenditure	741,100	(53,900)	168,200	855,400	414,737	21
Indirect Costs	353,800	1,700	100	355,600	266,027	21
Debt Servicing Costs	116,000	0	0	116,000	49,909	
Total Operating Expenditure	10,481,700	162,800	224,600	10,869,100	7,893,518	
Operating Result - Surplus/(Deficit)	503,900	114,600	(141,300)	477,200	2,636,427	
Operating Cash Result - Surplus/(Deficit)	503,900	114,600	(141,300)	477,200	2,636,427	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	15,055,300	(2,636,300)	(441,200)	11,977,800	8,275,550	21
Less:- Capital Expenditure						
Loan Principal Repayments	138,600	0	0	138,600	69,133	
Transfer To Reserves	10,985,600	364,900	83,300	11,433,800	10,529,945	21
Capital Purchases	4,462,500	(2,886,600)	(665,800)	910,100	312,899	21
Capital Cash Result - Surplus/(Deficit)	(503,900)	(114,600)	141,300	(477,200)	(2,636,427)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 31 March 2021

Program: Cavanbah Centre

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Multipurpose Centre Room Hire Charges	64,100	0	29,900	94,000	63,863	22
Multipurpose Centre Court 1 Hire Charges	45,200	0	200	45,400	33,144	22
Multipurpose Centre Court 2 Hire Charges	28,800	0	9,300	38,100	32,705	22
Multipurpose Centre Other Charges	64,800	0	50,000	114,800	81,060	22
Multipurpose Centre Other Income	0	0	0	0	0	
Sportsfields User Charges	9,400	0	15,000	24,400	24,483	
Total Operating Revenue	212,300	0	104,400	316,700	235,255	
Operating Expenditure						
Multipurpose Centre Management Costs	233,500	0	87,600	321,100	236,301	22
Multipurpose Centre Building Maintenance	23,300	0	0	23,300	22,567	
Multipurpose Centre Operational Costs	124,100	26,000	0	150,100	132,694	
Various Grounds Maintenance	154,300	0	0	154,300	124,656	
Debt Servicing	61,500	0	0	61,500	27,664	
Indirect Costs	164,600	0	100	164,700	123,453	22
Total Operating Expenditure	761,300	26,000	87,700	875,000	667,335	
Operating Result - Surplus/(Deficit)	(549,000)	(26,000)	16,700	(558,300)	(432,080)	
Operating Cash Result - Surplus/(Deficit)	(549,000)	(26,000)	16,700	(558,300)	(432,080)	
Capital Movements						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	100,000	26,000	0	126,000	106,746	
Transfer from Reserves - Developer Contributions	69,900	24,800	(1,500)	93,200	93,250	22
Less:- Capital Expenditure						
Loan Principal Repayments	52,300	0	0	52,300	22,282	
Capital Purchases	169,900	24,800	(1,500)	193,200	175,196	22
Capital Cash Result - Surplus/(Deficit)	(52,300)	26,000	0	(26,300)	2,518	
Program Cash Result - Surplus/(Deficit)	(601,300)	0	16,700	(584,600)	(429,562)	

2020/2021 Budget Review as at 31 March 2021

Program: First Sun Holiday Park

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
First Sun Accommodation Income	1,906,300	0	1,108,100	3,014,400	2,547,517	23
First Sun Sundry Income	11,600	0	7,100	18,700	17,758	
Total Operating Revenue	1,917,900	0	1,115,200	3,033,100	2,565,275	
Operating Expenditure						
Operating Expenses - First Sun Caravan Park	1,268,700	0	190,000	1,458,700	1,126,977	23
Debt Servicing Costs	0	0	0	0	0	
Indirect Costs	1,392,100	(300)	(200)	1,391,600	1,043,981	23
Total Operating Expenditure	2,660,800	(300)	189,800	2,850,300	2,170,958	
Operating Result - Surplus/(Deficit)	(742,900)	300	925,400	182,800	394,317	
Operating Cash Result - Surplus/(Deficit)	(742,900)	300	925,400	182,800	394,317	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,056,900	31,000	(742,900)	345,000	241,629	23
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	400	182,500	182,900	0	23
Capital Purchases	314,000	30,900	0	344,900	241,629	
Capital Cash Result - Surplus/(Deficit)	742,900	(300)	(925,400)	(182,800)	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	394,317	

2020/2021 Budget Review as at 31 March 2021

Program: Suffolk Park Holiday Park

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Suffolk Park Accommodation Income	633,800	0	222,800	856,600	764,829	24
Suffolk Park Sundry Income	23,600	0	35,200	58,800	10,457	
Total Operating Revenue	657,400	0	258,000	915,400	775,285	
Operating Expenditure						
Operating Expenses - Suffolk Park	678,600	0	54,200	732,800	547,034	24
Debt Servicing Costs	0	0	0	0	0	
Indirect Costs	161,900	(400)	(100)	161,400	121,428	24
Total Operating Expenditure	840,500	(400)	54,100	894,200	668,462	
Operating Result - Surplus/(Deficit)	(183,100)	400	203,900	21,200	106,823	
Operating Cash Result - Surplus/(Deficit)	(183,100)	400	203,900	21,200	106,823	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	292,100	0	(183,100)	109,000	33,231	24
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	24
Transfer To Reserves	0	400	20,800	21,200	106,823	
Capital Purchases	109,000	0	0	109,000	34,973	
Capital Cash Result - Surplus/(Deficit)	183,100	(400)	(203,900)	(21,200)	(108,565)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	(1,742)	

2020/2021 Budget Review as at 31 March 2021

Program: Facilities Management

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Community - Lease/ Rental Agreements	190,600	0	0	190,600	142,425	
Community - User Fees and Charges	120,000	0	0	120,000	115,496	
Operational - Lease/ Rental Agreements	205,400	0	0	205,400	166,361	
Crown - Lease/ Rental Agreements	190,100	0	0	190,100	121,980	
Crown - User Fees and Charges	120,000	0	0	120,000	104,156	
Other - Lease/ Rental Agreements	20,200	0	0	20,200	22,215	
Grants & Contributions	0	0	0	0	9,914	
Total Operating Revenue	846,300	0	0	846,300	682,546	
Operating Expenditure						
Property Management	30,000	0	0	30,000	551	
Council Administration Centre Operations	509,800	0	0	509,800	360,689	
Byron Pool	408,600	0	0	408,600	411,555	
Mullumbimby Pool	414,600	50,000	0	464,600	311,776	
Other Property Expenses	6,300	0	0	6,300	13,130	
Countrylink Building, Byron Bay	0	0	0	0	5,806	
Council Administration Building Mntnce Projects	99,700	(11,900)	0	87,800	29,045	
Debt Servicing	160,900	0	0	160,900	80,833	
Indirect Costs	(427,600)	(1,200)	(400)	(429,200)	(321,177)	25
Community - Maintenance - Preventative	58,500	0	0	58,500	34,638	
Community - Maintenance - Unplanned	111,100	0	0	111,100	89,330	
Community - Services	25,000	0	0	25,000	12,754	
Community - Fees and Charges	212,700	0	0	212,700	214,289	
Operational - Maintenance - Preventative	2,500	0	0	2,500	0	
Operational - Maintenance - Unplanned	6,000	0	0	6,000	3,032	
Crown - Maintenance - Unplanned	32,200	0	0	32,200	49,982	
Other Lease/Rental Contracts	26,600	0	0	26,600	33,288	
Administration Costs	3,400	0	0	3,400	0	
Former Mullumbimby Hospital	444,600	0	0	444,600	157,645	
Former Byron Hospital	330,000	0	0	330,000	356,587	
Public Toilets Council	301,900	0	0	301,900	317,131	
Public Toilets Crown	247,200	0	100,000	347,200	319,952	25
Total Operating Expenditure	3,004,000	36,900	99,600	3,140,500	2,480,835	
Operating Result - Surplus/(Deficit)	(2,157,700)	(36,900)	(99,600)	(2,294,200)	(1,798,289)	
Operating Cash Result - Surplus/(Deficit)	(2,157,700)	(36,900)	(99,600)	(2,294,200)	(1,798,289)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	4,980,800	(2,695,300)	(540,000)	1,745,500	588,056	25
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	49,600	0	0	49,600	0	
Transfer from Reserves - Unexpended Loans	254,300	0	0	254,300	154,703	
Loan income	12,000,000	0	(12,000,000)	0	0	25
Capital Grants and Contributions	239,900	0	0	239,900	558,360	
Less:- Capital Expenditure						
Loan Principal Repayments	132,300	0	0	132,300	90,004	
Transfer To Reserves	187,900	0	0	187,900	108,875	
Capital Purchases	16,610,600	(2,653,400)	(12,640,000)	1,317,200	994,070	25
Capital Cash Result - Surplus/(Deficit)	593,800	(41,900)	100,000	651,900	108,170	
Program Cash Result - Surplus/(Deficit)	(1,563,900)	(78,800)	400	(1,642,300)	(1,690,119)	

2020/2021 Budget Review as at 31 March 2021
Sustainable Environment & Economy Directorate Summary
 Director: Shannon Burt

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Development & Certification	2,109,600	114,000	5,000	2,228,600	1,926,845	
Land & Natural Environment	256,300	488,000	145,000	889,300	839,391	
Environmental Health Services	2,207,000	63,300	0	2,270,300	2,068,930	
Economic Development	10,800	2,000	0	12,800	25,823	
Total Operating Revenue	4,583,700	667,300	150,000	5,401,000	4,860,989	
Operating Expenditure						
Development & Certification	5,216,600	(7,200)	3,400	5,212,800	4,091,869	
Land & Natural Environment	3,064,600	506,100	185,600	3,756,300	2,323,476	
Environmental Health Services	3,011,300	10,200	(114,500)	2,907,000	2,343,024	
Economic Development	837,400	(3,000)	(90,700)	743,700	478,630	
Total Operating Expenditure	12,129,900	506,100	(16,200)	12,619,800	9,236,998	
Operating Result - Surplus/(Deficit)	(7,546,200)	161,200	166,200	(7,218,800)	(4,376,008)	
Operating Cash Result - Surplus/(Deficit)	(7,546,200)	161,200	166,200	(7,218,800)	(4,376,008)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,448,100	27,000	(24,900)	1,450,200	824,699	
Transfer from Reserves - Developer Contributions	14,900	0	0	14,900	0	
Transfer from Reserves - Unexpended Grants	150,000	0	0	150,000	165,689	
Capital Grants and Contributions	969,100	0	0	969,100	1,436,637	
Less:- Capital Expenditure						
Transfer To Reserves	1,506,000	10,000	0	1,516,000	2,036,030	
Capital Cash Result - Surplus/(Deficit)	1,076,100	17,000	(24,900)	1,068,200	390,996	
Program Cash Result - Surplus/(Deficit)	(6,470,100)	178,200	141,300	(6,150,600)	(3,985,013)	

2020/2021 Budget Review as at 31 March 2021

Program: Development & Certification

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Fees and Charges - Commercial Property	62,000	0	0	62,000	84,077	
Fees and Charges - Regulatory	770,000	0	0	770,000	697,636	
Fees and Charges - Discretionary	177,000	0	0	177,000	158,464	
Operating Grants	17,000	0	0	17,000	0	
Fees and Charges - Discretionary	1,067,600	114,000	5,000	1,186,600	986,534	26
Customer Service	13,000	0	0	13,000	0	
	3,000	0	0	3,000	134	
Total Operating Revenue	2,109,600	114,000	5,000	2,228,600	1,926,845	
Operating Expenditure						
Directorate & Managers-Planning, Development & Env't	792,900	6,000	0	798,900	614,374	
Development Assessment - Fast Track Team	793,100	800	0	793,900	724,643	
Salaries - Planning	100,000	0	0	100,000	20,055	
Other Assessment Expenses	182,300	0	0	182,300	127,197	
Indirect Costs	1,385,400	(100)	3,400	1,388,700	1,039,150	26
Building Certification Unit Employee Costs	1,147,100	(13,900)	0	1,133,200	907,983	
Footpath Dining	16,000	0	0	16,000	32,968	
Development Support & Administration	799,800	0	0	799,800	625,498	
Office Expenses	0	0	0	0	0	
Total Operating Expenditure	5,216,600	(7,200)	3,400	5,212,800	4,091,869	
Operating Result - Surplus/(Deficit)	(3,107,000)	121,200	1,600	(2,984,200)	(2,165,024)	
Operating Cash Result - Surplus/(Deficit)	(3,107,000)	121,200	1,600	(2,984,200)	(2,165,024)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	92,300	0	0	92,300	97,570	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Capital Grants and Contributions	969,100	0	0	969,100	1,436,637	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	1,132,000	0	0	1,132,000	1,653,487	
Capital Cash Result - Surplus/(Deficit)	(70,600)	0	0	(70,600)	(119,279)	
Program Cash Result - Surplus/(Deficit)	(3,177,600)	121,200	1,600	(3,054,800)	(2,284,303)	

2020/2021 Budget Review as at 31 March 2021
Program: Planning Policy and Natural Environment

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Operating Grants - Environmental Planning	84,200	488,000	145,000	717,200	606,296	27
Applicant Funded DCP's/LEP's	0	0	0	0	67,168	
Community Planning - Contributions	0	0	0	0	0	
Fees and Charges	172,100	0	0	172,100	165,927	
Applicant Funded Proposal for Byron Shire LES	0	0	0	0	0	
Total Operating Revenue	256,300	488,000	145,000	889,300	839,391	
Operating Expenditure						
Employee and Office Expenses	1,212,700	(8,900)	0	1,203,800	966,146	27
Environmental Strategic Studies/Plans	1,241,500	470,100	184,100	1,895,700	849,404	
Environmental Levy Works and Services Program	106,800	0	0	106,800	100,425	
Other Projects	0	44,900	0	44,900	4,314	
Applicant Funded Local Environment Plans	0	0	0	0	25,484	
Indirect Costs	503,600	0	1,500	505,100	377,703	27
Total Operating Expenditure	3,064,600	506,100	185,600	3,756,300	2,323,476	
Operating Result - Surplus/(Deficit)	(2,808,300)	(18,100)	(40,600)	(2,867,000)	(1,484,084)	
Operating Cash Result - Surplus/(Deficit)	(2,808,300)	(18,100)	(40,600)	(2,867,000)	(1,484,084)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	867,400	27,000	0	894,400	499,736	
Transfer from Reserves - Developer Contributions	14,900	0	0	14,900	0	
Transfer from Reserves - Unexpended Grants	110,100	0	0	110,100	152,839	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Transfer To Capital Grants and Contributions	0	0	0	0	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	992,400	27,000	0	1,019,400	652,574	
Program Cash Result - Surplus/(Deficit)	(1,815,900)	8,900	(40,600)	(1,847,600)	(831,510)	

2020/2021 Budget Review as at 31 March 2021
Program: Environment & Compliance

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Fees and Charges - Discretionary	470,200	63,300	0	533,500	475,803	
Miscellaneous Revenues	5,000	0	0	5,000	5,901	
Compliance Fees & Charges	30,500	0	0	30,500	35,310	
Compliance Miscellaneous Revenues	15,100	0	0	15,100	14,825	
Fees and Charges - Regulated	12,500	0	0	12,500	16,731	
Fees and Charges - Discretionary	34,700	0	0	34,700	28,770	
Fines and Other Revenues	1,639,000	0	0	1,639,000	1,491,589	
Total Operating Revenue	2,207,000	63,300	0	2,270,300	2,068,930	
Operating Expenditure						
Health Employee Costs	508,500	6,200	(7,000)	507,700	437,560	28
Compliance Employee Costs	720,000	5,400	(45,000)	680,400	615,015	28
Operating Expenses	408,000	0	(8,000)	400,000	234,070	28
Indirect Costs	648,300	(600)	1,500	649,200	486,125	28
Ranger Employee Costs	433,300	(800)	(30,000)	402,500	265,084	28
Operating Expenses	223,200	0	(8,000)	215,200	258,731	28
Public Order and Safety Operating Expenses	70,000	0	(18,000)	52,000	46,438	28
Total Operating Expenditure	3,011,300	10,200	(114,500)	2,907,000	2,343,024	
Operating Result - Surplus/(Deficit)	(804,300)	53,100	114,500	(636,700)	(274,094)	
Operating Cash Result - Surplus/(Deficit)	(804,300)	53,100	114,500	(636,700)	(274,094)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	345,000	0	0	345,000	179,307	
Transfer from Reserves - Unexpended Grants	4,000	0	0	4,000	3,651	
Less:- Capital Expenditure						
Transfer To Reserves	374,000	0	0	374,000	382,543	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	(25,000)	0	0	(25,000)	(199,586)	
Program Cash Result - Surplus/(Deficit)	(829,300)	53,100	114,500	(661,700)	(473,679)	

2020/2021 Budget Review as at 31 March 2021

Program: Economic Development

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Sponsorship / Contributions	0	0	0	0	0	
Other Income	10,800	0	0	10,800	23,823	
Operating Grants	0	2,000	0	2,000	2,000	
Total Operating Revenue	10,800	2,000	0	12,800	25,823	
Operating Expenditure						
Tourism	133,400	0	(72,900)	60,500	20,788	29
Support Services	188,900	(500)	0	188,400	141,678	29
Economic Development and Tourism Coordinator	206,500	7,500	0	214,000	149,076	
Events	225,700	0	(9,900)	215,800	149,178	29
Economic Development	82,900	(10,000)	(7,900)	65,000	17,910	29
Total Operating Expenditure	837,400	(3,000)	(90,700)	743,700	478,630	
Operating Result - Surplus/(Deficit)	(826,600)	5,000	90,700	(730,900)	(452,807)	
Operating Cash Result - Surplus/(Deficit)	(826,600)	5,000	90,700	(730,900)	(452,807)	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	143,400	0	(24,900)	118,500	48,087	29
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Transfer from Reserves - Unexpended Grants	35,900	0	0	35,900	9,200	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	0	0	0	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	10,000	0	10,000	0	
Capital Purchases	0	0	0	0	0	
Capital Cash Result - Surplus/(Deficit)	179,300	(10,000)	(24,900)	144,400	57,286	
Program Cash Result - Surplus/(Deficit)	(647,300)	(5,000)	65,800	(586,500)	(395,520)	

2020/2021 Budget Review as at 31 March 2021
Infrastructure Services Directorate Summary - Water

Director: Phil Holloway

Program: Water Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Water Supply Management	10,865,700	(8,600)	(103,300)	10,753,800	7,909,502	
Water Supply Operations	0	0	0	0	0	
Total Operating Revenue	10,865,700	(8,600)	(103,300)	10,753,800	7,909,502	
Operating Expenditure						
Water Supply Management	9,292,700	45,400	400	9,338,500	7,193,269	
Total Operating Expenditure	9,292,700	45,400	400	9,338,500	7,193,269	
Operating Result - Surplus/(Deficit)	1,573,000	(54,000)	(103,700)	1,415,300	716,233	
Operating Cash Result - Surplus/(Deficit)	1,573,000	(54,000)	(103,700)	1,415,300	716,233	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	2,979,900	696,100	(1,526,000)	2,150,000	2,800,661	
Transfer from Reserves - Developer Contributions	870,500	80,000	(258,000)	692,500	380,011	
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	250,000	0	0	250,000	307,719	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	1,823,000	(54,000)	(103,700)	1,665,300	0	
Capital Purchases	3,850,400	776,100	(1,784,000)	2,842,500	1,995,706	
Capital Cash Result - Surplus/(Deficit)	(1,573,000)	54,000	103,700	(1,415,300)	1,492,685	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	2,208,918	

2020/2021 Budget Review as at 31 March 2021

Program: Water Supply Management

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Operating Grants	88,000	0	0	88,000	74,054	
Rates and Service Availability Charges	2,476,900	0	0	2,476,900	2,538,845	
Water Consumption Charges	7,863,100	0	0	7,863,100	5,102,495	
Fees	306,700	0	0	306,700	184,443	
Extra Charges	17,300	(8,600)	0	8,700	1,865	
Interest on Investments	113,700	0	(103,300)	10,400	7,800	30
Total Operating Revenue	10,865,700	(8,600)	(103,300)	10,753,800	7,909,502	
Management Expenditure						
Engineering & Supervision	117,700	23,200	0	140,900	136,366	
S64 Engineering	46,000	0	0	46,000	85,981	
Employee Costs - Compliance	168,000	(2,700)	0	165,300	2,088	
Employee Costs - Administration and Education	156,000	0	0	156,000	165,391	
Meter Reading Contract	37,500	0	0	37,500	31,892	
Training and Recruitment	10,000	0	0	10,000	0	
Administration Expenses	350,800	25,000	0	375,800	222,025	
Abandonments	10,600	0	0	10,600	9,932	
Indirect Costs	1,416,800	(100)	400	1,417,100	1,062,603	30
General Maintenance	6,539,300	0	0	6,539,300	5,152,460	
Mullumbimby	440,000	0	0	440,000	324,532	
Total Operating Expenditure	9,292,700	45,400	400	9,338,500	7,193,269	
Management Result - Surplus/(Deficit)	1,573,000	(54,000)	(103,700)	1,415,300	716,233	
Management Result - Surplus/(Deficit)	1,573,000	(54,000)	(103,700)	1,415,300	716,233	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	296,500	93,800	0	390,300	230,294	
Transfer from Reserves - Developer Contributions	377,300	80,000	0	457,300	243,829	
Developer Contributions	250,000	0	0	250,000	307,719	
Less:- Capital Expenditure						
Transfer To Reserves	1,823,000	(54,000)	(103,700)	1,665,300	0	30
Capital Purchases	673,800	173,800	0	847,600	474,123	
Capital Cash Result - Surplus/(Deficit)	(1,573,000)	54,000	103,700	(1,415,300)	307,719	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	1,023,951	

2020/2021 Budget Review as at 31 March 2021
Program: Water Supply - Capital Works Byron Bay

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,060,300	240,000	(935,000)	365,300	200,520	30
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	1,060,300	240,000	(935,000)	365,300	200,520	30
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 31 March 2021
Program: Water Supply - Capital Works Mullumbimby

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	380,000	4,900	(210,000)	174,900	4,912	30
Transfer from Reserves - Developer Contributions	493,200	0	(258,000)	235,200	136,183	30
Less:- Capital Expenditure						
Capital Purchases	873,200	4,900	(468,000)	410,100	170,883	30
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	(29,788)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	(29,788)	

2020/2021 Budget Review as at 31 March 2021
Program: Water Supply - Capital Works Ocean Shores

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	1,243,100	357,400	(381,000)	1,219,500	2,364,935	30
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	1,243,100	357,400	(381,000)	1,219,500	1,150,180	30
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	1,214,755	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	1,214,755	

2020/2021 Budget Review as at 31 March 2021
Infrastructure Services Directorate Summary - Sewerage
Director: Phil Holloway
Program: Sewerage Services

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Revenue						
Sewer Supply Management	17,931,700	(28,200)	(108,400)	17,795,100	17,473,800.62	
Sewer Supply Operations	0	0	0	0	0	
Total Operating Revenue	17,931,700	(28,200)	(108,400)	17,795,100	17,473,801	
Operating Expenditure						
Sewer Supply Management	11,576,700	309,400	(300)	11,885,800	9,649,180.43	
Total Operating Expenditure	11,576,700	309,400	(300)	11,885,800	9,649,180	
Operating Result - Surplus/(Deficit)	6,355,000	(337,600)	(108,100)	5,909,300	7,824,620	
Operating Cash Result - Surplus/(Deficit)	6,355,000	(337,600)	(108,100)	5,909,300	7,824,620	
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	6,949,500	(82,600)	(32,300)	6,834,600	5,127,519	
Transfer from Reserves - Developer Contributions	2,952,600	533,000	(714,300)	2,771,300	2,221,484	
Transfer from Reserves - Unexpended Loans	0	0	0	0	0	
Loan income	15,000,000	0	(15,000,000)	0	0	
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	750,000	0	0	750,000	1,582,585	
Less:- Capital Expenditure						
Loan Principal Repayments	2,363,900	0	0	2,363,900	1,487,612	
Transfer To Reserves	4,741,100	(337,600)	(108,100)	4,295,400	0	
Transfer To Unexpended Loans	0	0	0	0	0	
Capital Purchases	24,902,100	450,400	(15,746,600)	9,605,900	7,684,607	
Capital Cash Result - Surplus/(Deficit)	(6,355,000)	337,600	108,100	(5,909,300)	(240,631)	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	7,583,990	

2020/2021 Budget Review as at 31 March 2021

Program: Sewerage Services - Management

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
Operating Grants	74,300	0	0	74,300	71,206	31
Rates and Service Availability Charges.	15,296,100	0	0	15,296,100	15,560,157	
User Charges	2,078,400	0	0	2,078,400	1,557,126	
Fees	278,000	0	0	278,000	225,106	
Extra Charges	42,700	(28,200)	0	14,500	19,856	
Interest on Investments	162,200	0	(108,400)	53,800	40,350	
Total Operating Revenue	17,931,700	(28,200)	(108,400)	17,795,100	17,473,801	31
Management Expenditure						
Management & Administration	0	0	0	0	4,646	
Engineering & Supervision	117,700	23,200	0	140,900	135,609	
Engineering S64 Assessment	46,000	0	0	46,000	86,600	
Employee Costs - Compliance	168,000	(2,700)	0	165,300	25,520	
Employee Costs - Administration and Education	177,800	(2,800)	0	175,000	167,609	
Meter Reading Contract	34,500	0	0	34,500	24,072	
Training and Recruitment	22,300	0	0	22,300	1,285	
Administration Expenses	295,500	0	0	295,500	198,719	
Abandonments	55,000	0	0	55,000	265,805	
Other Expenses	2,200	0	0	2,200	0	
Debt Servicing	2,075,300	0	0	2,075,300	1,288,751	
Indirect Costs	1,778,400	(2,300)	(300)	1,775,800	1,333,640	
General Operation	0	294,000	0	294,000	64,125	
Plant Running Expenses	70,000	0	0	70,000	16,186	
General Maintenance	6,734,000	0	0	6,734,000	6,036,269	
Byron Bay System	0	0	0	0	345	
Total Operating Expenditure	11,576,700	309,400	(300)	11,885,800	9,649,180	
Operating Result - Surplus/(Deficit)	6,355,000	(337,600)	(108,100)	5,909,300	7,824,620	
Operating Cash Result - Surplus/(Deficit)	6,355,000	(337,600)	(108,100)	5,909,300	7,824,620	
CAPITAL MOVEMENTS						31
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	99,300	25,000	0	124,300	(1,119)	
Transfer from Reserves - Developer Contributions	1,102,600	0	0	1,102,600	745,109	
Developer Contributions	750,000	0	0	750,000	1,582,585	
Less:- Capital Expenditure						
Loan Principal Repayments	2,363,900	0	0	2,363,900	1,487,612	
Transfer To Reserves	4,741,100	(337,600)	(108,100)	4,295,400	0	
Capital Purchases	1,201,900	25,000	0	1,226,900	776,289	
Capital Cash Result - Surplus/(Deficit)	(6,355,000)	337,600	108,100	(5,909,300)	62,673	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	7,887,293	

2020/2021 Budget Review as at 31 March 2021
Program: Sewerage Supply - Capital Works Bangalow

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves - Internal Reserves	20,000	0	30,000	50,000	35,293	31
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	20,000	0	30,000	50,000	35,293	31
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 31 March 2021
Program: Sewerage Supply - Capital Works Brunswick Heads

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	140,000	30,000	(75,300)	94,700	69,798	31
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	140,000	30,000	(75,300)	94,700	69,798	31
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 31 March 2021
Program: Sewerage Supply - Capital Works Byron Bay

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	4,538,500	(137,600)	269,000	4,669,900	3,548,281	31
Transfer from Reserves - Developer Contributions	1,184,300	531,000	(714,300)	1,001,000	902,034	31
Loan income	15,000,000	0	(15,000,000)	0	0	31.00
Capital Grants and Contributions	0	0	0	0	0	
Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	20,722,800	393,400	(15,445,300)	5,670,900	4,753,619	31
Capital Cash Result - Surplus/(Deficit)	0		0	0	(303,304)	
Program Cash Result - Surplus/(Deficit)	0		0	0	(303,304)	

2020/2021 Budget Review as at 31 March 2021
Program: Sewerage Supply - Capital Works Mullumbimby

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	1,666,700	0	(256,000)	1,410,700	1,070,217	31
Transfer from Reserves - Developer Contributions	665,700	2,000	0	667,700	574,342	
Less:- Capital Expenditure						
Loan Principal Repayments	0	0	0	0	0	
Transfer To Reserves	0	0	0	0	0	
Capital Purchases	2,332,400	2,000	(256,000)	2,078,400	1,644,559	31
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 31 March 2021
Program: Sewerage Supply - Capital Works Ocean Shores

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21	Note
CAPITAL MOVEMENTS						
Add:- Capital Income						
Transfer from Reserves	485,000	0	0	485,000	405,049	
Transfer from Reserves - Developer Contributions	0	0	0	0	0	
Less:- Capital Expenditure						
Capital Purchases	485,000	0	0	485,000	405,049	
Capital Cash Result - Surplus/(Deficit)	0	0	0	0	0	
Program Cash Result - Surplus/(Deficit)	0	0	0	0	0	

2020/2021 Budget Review as at 31 March 2021
Capital Expenditure Summary

Description	Original Est 1-Jul-20	Adjustments Prior to Revote	Revote	Revised Est 30-Jun-21	Actual 31-Mar-21
GENERAL FUND					
Corporate & Community Services Capital Expenditure					
Governance Services	0	0	0	0	0
Information Services	0	0	0	0	0
Community Development	0	0	0	0	22,756
Sandhills	80,000	0	0	80,000	4,540
Public Libraries	30,000	0	0	30,000	0
TOTAL CORPORATE & COMMUNITY SERVICES CAPITAL EXPENDITURE	110,000	0	0	110,000	27,296
Infrastructure Services Capital Expenditure					
Projects & Commercial Development	110,900	60,000	(55,400)	115,500	37,890
Emergency Services	79,100	0	0	89,100	85,046
Depot Services & Fleet Management	1,204,000	121,000	0	1,325,000	0
Local Roads & Drainage	35,493,200	3,135,000	(4,890,900)	33,737,300	25,988,587
RMS	155,000	57,900	0	212,900	212,925
Open Space and Recreation	4,944,800	(756,000)	(808,000)	3,380,800	775,792
Waste Disposal Facility	4,462,500	(2,886,600)	(665,800)	910,100	312,899
Cavanabach Centre	169,900	24,800	(1,500)	193,200	175,196
First Sun Holiday Park	314,000	30,900	0	344,900	241,629
Suffolk Park Holiday Park	109,000	0	0	109,000	34,973
Facilities Management	16,610,600	(2,653,400)	(12,640,000)	1,317,200	994,070
TOTAL INFRASTRUCTURE SERVICES CAPITAL EXPENDITURE	63,653,000	(2,866,400)	(19,061,600)	41,735,000	28,859,006
TOTAL GENERAL FUND CAPITAL EXPENDITURE	63,763,000	(2,866,400)	(19,061,600)	41,845,000	28,886,303
Water Capital Expenditure					
Miscellaneous	673,800	173,800	0	847,600	474,123
Bangalow	0	0	0	0	0.00
Brunswick Heads	0	0	0	0	0.00
Byron Bay	1,060,300	240,000	(935,000)	365,300	200,520
Mullumbimby	873,200	4,900	(468,000)	410,100	170,882.74
Ocean Shores	1,243,100	357,400	(381,000)	1,219,500	1,150,180
TOTAL WATER CAPITAL EXPENDITURE	3,850,400	776,100	(1,784,000)	2,842,500	1,995,706
Sewer Capital Expenditure					
Miscellaneous	1,201,900	25,000	0	1,226,900	776,289.13
Bangalow	20,000	0	30,000	50,000	35,292.56
Brunswick Heads	140,000	30,000	(75,300)	94,700	69,797.84
Byron Bay	20,722,800	393,400	(15,445,300)	5,670,900	4,753,619
Mullumbimby	2,332,400	2,000	(256,000)	2,078,400	1,644,559.13
Ocean Shores	485,000	0	0	485,000	405,049
TOTAL SEWER CAPITAL EXPENDITURE	24,902,100	450,400	(15,746,600)	9,605,900	7,684,607
TOTAL CAPITAL EXPENDITURE	92,515,500	(1,639,900)	(36,592,200)	54,293,400	38,566,615

BYRON SHIRE COUNCIL
BUDGET 2020/21
Review as at 31 March 2021

BUDGET VARIATION EXPLANATIONS

The following notes detail the material budget variations from the 2020/21 Original Budget to the Revised Budget Estimates as at 31 March 2021.

- Note Reference:** 1
Program: General Managers Program
Budget Variance: Operating Expenditure \$200,000
Transfer from Reserves \$200,000
Reason for Variance: It is proposed to increase operating expenditure by \$200,000 due to actual legal costs being more than the budget. This can be funded by the Legal Service reserve.
- Note Reference:** 2
Program: People & Culture
Budget Variance: Operating Expenditure (\$35,000)
Reason for Variance: It is proposed to decrease operating expenditure due to part of the budgets for training (\$20,000), advertising expenses for recruitment (\$10,000) and subscriptions (\$5,000) not being required for the financial year.
- Note Reference:** 3
Program: Councillor Services
Budget Variance: Operating Expenditure (\$5,600)
Reason for Variance: It is proposed to decrease operating expenditure due to the whole budget for Guidance Groups (\$5,000) not being required for the financial year. It is also proposed to decrease the budget against Australia Day (\$6,900). Council received grant funding for Australia Day which has allowed savings to be realised against the revenue funded portion of the event (s). An additional \$5,000 is required for a pre-election community information program. A support service cost increase of \$1,300 is required.
- Note Reference:** 4
Program: General Purpose Revenues
Budget Variance: Operating Income (\$288,500)
Transfer to Reserves (\$164,300)
Reason for Variance: It is proposed to decrease operating income due to the interest that Council has received for investments being significantly lower than the budget (\$300,000). This is due to low interest rates that are currently offered on investments available to Council. As some of this interest is allocated to externally restricted reserves (\$164,300), a decrease in the transfer to these reserves can be recognised. Some of this decrease can be offset by an increase in rate income that Council has received. The budget is under the actual rate income received (\$175,800).
- Note Reference:** 5
Program: Financial Services
Budget Variance: Operating Income \$12,200
Operating Expenditure \$12,200
Reason for Variance: It is proposed to increase operating income by \$12,200 due to the increase in Section 603 certificates issued. Operating expenditure

BYRON SHIRE COUNCIL

BUDGET 2020/21

Review as at 31 March 2021

increased due reduction in support service costs that are recovered from across the organisation.

Note Reference: 6
Program: Information Services
Budget Variance: Operating Income \$4,400
 Operating Expenditure \$3,200
 Transfer from Reserves (\$1,200)
Reason for Variance: It is proposed to increase operating income due to a reimbursement of iPad purchases received from the SEE directorate. It is proposed to increase operating expenditure due to a budget required for the PULSE annual licence fee (\$15,100), a decrease to the CCTV budget at main beach car park as it was completed under budget (\$1,200) and a decrease in support service costs reallocated (\$10,700).

Note Reference: 7
Program: Corporate Services
Budget Variance: Operating Income (\$25,600)
 Operating Expenditure (\$50,600)
 Transfer to Reserves \$25,000
Reason for Variance: It is proposed to decrease operating income due to the budgets for DA scanning fees (\$15,100) and document preparation fees (\$10,500) not required. These fees are being taken up elsewhere. It is proposed to decrease operating expenditure due to the full budgets not required for the financial year for customer service initiatives (\$2,500), sundry expenses (\$1,000), overtime for meetings (\$2,000) and delegations management (\$5,500). A decrease is also proposed for budgets against the strategic procurement roadmap (\$5,000) and risk management programs (\$20,000). This \$25,000 can be transferred to the risk management reserve and assist funding of the contract management framework in the 2022 financial year. A support service cost decrease of \$17,100 is also required.

Note Reference: 8
Program: Community Development
Budget Variance: Operating Income \$10,000
 Operating Expenditure (\$9,000)
Reason for Variance: It is proposed to increase operating income and expenditure by \$10,000 due to a grant received for the Arts Restart project. It is proposed to decrease operating expenditure due to Schoolies approvals (\$1,400), Youth Week expenses, (\$2,200), Aboriginal Culture Steering Committee (\$6,100) and Volunteers' Recognition (\$10,000) full budgets not being required this financial year. It is proposed to add a budget for a ramp at Fletcher Street, to be funded by a reduction to Durrumbul Hall (\$46,600) and from Community Building urgent and unplanned maintenance (\$10,900). Due to vacancies within the community development area, it is proposed to create a budget for consultants (\$40,000) to assist in completing projects. The vacancies have provided savings within the salaries budget that can be used to fund these consultant costs.

BYRON SHIRE COUNCIL
BUDGET 2020/21
Review as at 31 March 2021

Note Reference:	9
Program:	Sandhills
Budget Variance:	Operating Income (\$205,300) Operating Expenditure \$4,200 Transfer from Reserves (\$19,900) Transfer to Reserves (\$119,100)
Reason for Variance:	It is proposed to decrease operating income as the budgeted revenue will not be achieved. Sandhills fees had been kept at the 2019/20 level from July to December 2020 to assist customers who may have been affected by COVID-19. In addition to this, the facility has been operating at approximately 93% occupancy when the budget was assuming 100%. The impact of this decrease is significant, but \$99,200 can be absorbed through a reduction in the transfer to and from the childrens' services reserve. A reduction in support service costs redistributed from other budget programs of \$200 is required.
Note Reference:	10
Program:	Other Childrens Services
Budget Variance:	Operating Expenditure \$45,100 Transfer to Reserves (\$45,300)
Reason for Variance:	It is proposed to increase operating expenditure as salaries for the Brunswick and Mullumbimby OSHC are trending higher than the budget. The impact of this increase can be absorbed through a reduction in the transfer to the Childrens Services Reserve. A reduction in support service costs redistributed from other budget programs of \$400 is required.
Note Reference:	11
Program:	Libraries
Budget Variance:	Operating Expenditure (\$200)
Reason for Variance:	Reduction in support service costs redistributed from other budget programs.
Note Reference:	12
Program:	Supervision & Administration
Budget Variance:	Operating Expenditure \$0
Reason for Variance:	Support service cost adjustments.
Note Reference:	13
Program:	Asset Management Planning
Budget Variance:	Operating Expenditure \$0
Reason for Variance:	Support service cost adjustments.
Note Reference:	14
Program:	Projects & Commercial Development
Budget Variance:	Capital Expenditure (\$55,400)
Reason for Variance:	It is proposed to decrease capital expenditure due to Lot 22 Mullumbimby (\$40,500), Lot 102 Depot Relocation (\$5,000) and Lot 12 Bayshore Drive (\$9,900) not being completed this financial year. These adjustments are funded from the property development reserve and have been included in the Draft 2021/22 Budget.

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Note Reference: 15
Program: Emergency Services
Budget Variance: Operating Expenditure \$100
Reason for Variance: Support service cost adjustments.

Note Reference: 16
Program: Depot Services
Budget Variance: Operating Expenditure \$600
 Transfer from Reserves \$600
Reason for Variance: Support service cost adjustments.

Note Reference: 17
Program: Local Roads & Drainage
Budget Variance: Operating Income \$2,455,000
 Operating Expenditure \$208,000
 Transfer from Reserves \$1,344,800
 Transfer to Reserves \$3,585,200
 Capital Income (\$4,733,700)
 Capital Expenditure (\$4,890,900)
Reason for Variance: It is proposed to increase operating income due to revised estimated pay parking income. The original budget for pay parking income was reduced as the impact of COVID-19 was unknown. This adjustment is reflective of the estimated expected actual income to 30 June 2021. It is proposed to increase operating expenditure for pay parking by \$230,000 for the same reasoning as income. Budget adjustments to the pay parking reserve for this QBR can be seen below: -

Pay Parking Reserve Adjustments

Description	Amount
Operating Income	2,455,000
Operating Expenditure	(230,000)
Capital Expenditure (Purchase of New Meters)	(750,000)
Transfer to New Meter Replacement Reserve	(200,000)
Transfer to IRR Byron Bay Reserve	(229,500)
Transfer to BBTCMP Reserve	(229,500)
Transfer to IRR Non-Byron Reserve	(459,000)
Balance to Crown Pay Parking Reserve	(357,000)
TOTAL	0

Capital Expenditure decreased by \$4,890,900 due to the following: -
 \$9,200 44003.142 Survey, design and consultation Bay lane
 - It is proposed to increase this budget to cover additional works that were required.
 \$16,200 44026.005 - Bridge - Byron Bridge – This project incurred additional expenditure. It is proposed to move \$16,200 from South Arm Bridge, below, to cover the shortfall.
 (\$16,200) 44026.015 - Bridge - South Arm – It is proposed to decrease this budget as works have been completed, with part of the surplus budget being redirected to the shortfall for Byron bridge, above.

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\$49,000	44026.022 Upper Main Arm Bridge - Main Arm Road - It is proposed to create a budget of \$49,000 in 2020/21 for investigations and design. The total grant funded project is for \$396,500 with the remaining \$347,500 to be added to the Draft 2021/22 Budget.
\$58,300	44026.023 Sherringtons Bridge - Sherringtons Lane - It is proposed to create a budget of \$58,300 in 2020/21 for investigations and design. The total grant funded project is for \$502,300 with the remaining \$444,000 to be added to the Draft 2021/22 Budget.
\$71,000	44026.024 Englishes Bridge - Englishes Road - It is proposed to create a budget of \$71,000 in 2020/21 for investigations and design. The total grant funded project is for \$671,200 with the remaining \$600,200 to be added to the Draft 2021/22 Budget.
(\$2,500)	44281.001 Shire Wide - Bike Plan - It is proposed to decrease this budget as works have been completed, with part of the surplus budget being redirected to the shortfall for 44281.007, below.
\$2,500	44281.007 Cycleway - Bangalow Rd/Broken Head Rd – It is proposed to increase this budget to cover additional works that were required.
(\$612,500)	44281.012 Suffolk Park - Bangalow Road Onroad Cycleway - It is proposed that this budget be reduced as these funds are not required to complete this project.
(\$140,000)	44281.013 Mullumbimby to Brunswick Heads Cycleway - It is proposed to decrease this budget in 2020/21 and move to 2021/22 as the works will not be completed this financial year.
\$867,700	44281.014 Balemo Drive Shared Path (Stage 2) - It is proposed to increase this budget as it will now be completed in the 2020/21 financial year.
\$1,100	44282.021 44 Kingsley Lane - Kerb and Gutter – This budget has been slightly overspent. An additional budget can be allocated from the stormwater levy reserve.
(\$9,200)	44283.007 Lawson Street, Byron (Middleton to Tennyson) - It is proposed that this budget be decreased and moved to Bay Street investigations to assist with a slight cost overrun.
\$60,000	44283.036 Main Arm Rd Causeway #7 Replacement - It is proposed that \$60,000 be moved from Main Arm Causeways #12 and #14 (below) to offset a cost overrun.
(\$35,000)	44283.037 Main Arm Rd Causeway #12 Replacement - It is proposed that these funds be transferred to the Main Arm Causeway #7 (above) to offset the cost overrun.
(\$25,000)	44283.038 Main Arm Rd Causeway #14 Replacement - It is proposed that these funds be

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	transferred to the Main Arm Causeway #7 (above) to offset the cost overrun.
(\$139,900)	44283.039 Johnston Lane Causeway - Private Works - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$7,500)	44283.040 Causeways, Culvert and Bridge Renewal - It is proposed that this budget be reduced to fund the overspend of Blackbean road (\$3,000) and Repentance Creek road (\$4,500) Causeways.
\$3,000	44283.047 Blackbean Road Causeway Replacement – It is proposed to increase this budget due to slight cost overruns. This can be funded from a decrease against Causeways, Culverts and Bridge Renewal, above.
\$4,500	44283.057 Repentance Creek Road Causeway It is proposed to increase this budget due to slight cost overruns. This can be funded from a decrease against Causeways, Culverts and Bridge Renewal, above.
(\$166,800)	44283.049 Gravel Resheeting - It is proposed to decrease this budget so the 2017/18 SRV funds can be redirected to Urban Roads Patching (3111.1), with the revenue funding from this redirected to cover Councils' contribution to the March 2021 Natural Disaster.
(\$50,000)	44283.059 The Pocket Road Stage 2 (Ch 2,810 - 3,69 - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
\$399,200	44283.061 Bangalow Road (Ch 7,540 - 8,490) - It is proposed that this budget be increased due to the project experiencing multiple unforeseen geotechnical, survey and design challenges resulting in additional works and therefor expenditure.
(\$208,900)	44283.063 Ruskin Street (Ch 440 - 660) – DESIGN - It is proposed to decrease this budget to assist the over expenditure against Bangalow Rd 44283.61, above.
(\$113,200)	44283.065 Middleton Street (Ch 0 - 130) – DESIGN - It is proposed to decrease this budget to assist the over expenditure against Bangalow Rd 44283.61, above.
(\$309,000)	44283.072 Myocum Rd Design - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$660,000)	44283.084 Stuart Street - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$1,200,000)	44283.089 The Pocket Road - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$750,000)	44283.105 Safer Roads Program - Main Arm Rd - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.

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(\$950,000)	44283.106 Safer Roads Program - Myocum - Myocum Rd - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$1,244,700)	44283.107 Fixing Country Roads - Myocum Rd Upgrade - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$250,000)	44283.109 Rifle Range Rd Upgrade - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$770,400)	44284.004 Brunswick Heads - South Arm Carpark - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$71,000)	44286.015 Retaining Wall Works Program - It is proposed to decrease this budget to assist the over expenditure against Bangalow Rd 44283.61, above.
(\$825,000)	44288.001 ECG Major Patching Program - It is proposed to decrease this budget and move to the pavement asphalt overlay program, below.
\$825,000	44289.001 ECG Pavement Asphalt Overlay Program – It is proposed to increase this budget due to additional overlay works that have been completed.
\$561,400	44290.001 ECG Reseal Program - It is proposed that this budget be increased to cover reseal works on Bangalow Road.
\$12,200	44003.042 Access ramps and footpaths Works - It is proposed that this budget is reduced and transferred to the Plant reserve to cover the additional costs for vehicle purchases.

Transfer from Reserves increased by \$1,466,800 due to: -

Internal Reserves

\$399,200	44283.061 Bangalow Road (Ch 7,540 - 8,490)
(\$208,900)	44283.063 Ruskin Street (Ch 440 - 660)
(\$113,200)	44283.065 Middleton Street (Ch 0 - 130)
\$1,100	44282.021 44 Kingsley Lane - Kerb and Gutter
(\$71,000)	44286.015 Retaining Wall Works Program

Developer Contributions

(\$300,000)	44283.107 Fixing Country Roads
(\$140,000)	44281.013 Mullumbimby to Brunswick Heads Cycleway.
(\$200,000)	44283.084 Stuart Street

Unexpended Grants

(\$65,000)	44283.039 Johnston Lane Causeway - Private Works
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Unexpended Loans

(\$55,400)	44283.039 Johnston Lane Causeway - Private Works
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Capital income decreased by \$4,733,700 due to: -	
(\$25,000)	3161.134 Byron Bay Drainage Upgrade Concept Study.
\$49,000	44026.022 Upper Main Arm Bridge - Main Arm Road.
\$58,300	44026.023 Sherringtons Bridge - Sherringtons Lane.
\$71,000	44026.024 Englishes Bridge - Englishes Road.
(\$309,000)	44283.072 Myocum Rd Design.
(\$1,200,000)	44283.089 The Pocket Road.
(\$750,000)	44283.105 Safer Roads Program - Main Arm Rd .
(\$944,700)	44283.107 Fixing Country Roads - Myocum Rd Upgrade.
\$867,700	44281.014 Balemo Drive Shared Path (Stage 2).
(\$250,000)	44283.109 Rifle Range Rd Upgrade.
(\$19,500)	44283.039 Johnston Lane Causeway - Private Works.
(\$50,000)	44283.059 The Pocket Road Stage 2 (Ch 2,810 - 3,69).
(\$460,000)	44283.084 Stuart Street.
(\$612,500)	442181.012 Suffolk Park - Bangalow Road Onroad Cycleway
(\$209,000)	44284.004 Brunswick Heads - South Arm Carpark.
(\$950,000)	44283.106 Safer Roads Program - Myocum - Myocum Rd

Note Reference: 18

Program: RMS

Budget Variance: Operating Income \$900,000
Operating Expenditure \$1,066,900

Reason for Variance: Operating income and expenditure increased by \$900,000 due grant funding of estimated natural disaster expenditure. It is proposed to increase operating expenditure by a further \$166,800 due to this being the amount Council will need to contribute for the March 2021 event. A support service cost allocation increase of \$100 is also required.

Note Reference: 19

Program: Open Spaces and Recreation

Budget Variance: Operating Income (\$5,800)
Operating Expenditure \$82,600
Transfer from Reserves (\$250,800)
Transfer to Reserves (\$3,400)
Capital Income (\$474,000)
Capital Expenditure (\$811,400)

Reason for Variance: It is proposed to decrease operating income due an adjustment required for the Tyagarah aerodrome that will bring the budget into line with estimates based on the effects of COVID-19 (\$12,400). This can be offset by a decrease in expenditure for airfield inspections (\$12,400). In addition to this, a decrease is proposed for Tennis Court income of \$3,400 that will not be received and an increase in Sportsfield user income received (\$10,000). This can be offset by an increased budget against tennis court maintenance.

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It is proposed to increase operating expenditure due to an additional budget required for walkways (\$40,000), and a budget required for the farmers market relocation DA (\$45,000).

Support Service Costs distributed from other budget programs decreased by \$1,200.

Capital Expenditure decreased by \$808,000 due to the following: -

(\$233,000)	4335.226 Brunswick Heads Boat Harbour Boat Ramp - The scope of works has changed, so this budget needs to be amended accordingly.
\$30,000	4835.241 Railway Park Development - It is proposed that this budget be increased to cover the cost of public art.
(\$110,000)	4835.242 Byron Bay Skatepark - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$45,000)	4835.246 Farmers Market Electrical Connection - It is proposed that this budget be moved to operating expenditure for the Farmers Markets Relocation. Development Application.
(\$50,000)	4835.268 Bridge Renewal Bangalow Pool Park - It is proposed that \$40,000 of these funds be transferred to Beach Access walkways in operating expenditure and \$10,000 be transferred to 4191.074 Sporting Infrastructure Renewals (Shire Wide) as Mullumbimby Netball courts require renewal works.
(\$100,000)	4835.269 Suffolk Park Recreation Grounds POM act - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$300,000)	4838.001 Sandhills Estate Activation & Pedestrian - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$2,700)	4835.272 Park Furniture Renewal (Shire wide) - It is proposed that these funds be moved to Children Swing Renewal (below) to cover a slight over-spend.
\$2,700	4835.279 Children Swings Renewal - It is proposed that these funds be moved from Park Furniture Renewal (above) to cover slight over-spend.

Note Reference: 20

Program: Quarries

Budget Variance: Operating Income \$125,000
Operating Expenditure \$60,000
Transfer to Reserves \$65,000

Reason for Variance: It is proposed to create a budget for operating income as the Quarry has been generating income during the year. This is the estimated income expected prior to the end of the financial year. It is expected that \$60,000 expenditure will be incurred by the end of the financial year with the difference between income and expenditure transferred to the Quarry reserve.

Note Reference: 21

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Program:	Waste & Recycling
Budget Variance:	Operating Income \$83,300 Operating Expenditure \$224,600 Transfer from Reserves (\$442,500) Transfer to Reserves \$83,300 Capital Expenditure (\$665,800)
Reason for Variance:	It is proposed to increase operating income and expenditure by \$83,300 due to a grant received for illegal waste dumping. It is proposed to increase operating expenditure by a further \$140,000 due to:
\$20,000	3415.1 Management Costs
\$36,200	3415.24 Organics Transport - It is proposed that this budget be increased to cover additional transport costs as part of new arrangements.
(\$33,000)	3416.3 Waste Management Strategy (Implementation) - It is proposed that this budget be reduced as not all funds will be required in 2020/21.
\$5,000	3416.5 Dingo Lane East Property Maintenance/fee - It is proposed that this budget be increased as works are required on the house at Dingo Lane.
\$70,000	3416.19 Butler St Landfill Contamination Assessment - It is proposed that this budget be increased for the investigation id active under the EPA direction.
\$11,400	3416.23 Renewal of Weighbridge Software - It is proposed that this budget be added to cover the annual subscription for the weighbridge.
(\$8,500)	3416.24 Illegal Dumping & Litter Edn & Enfc Pgm - It is proposed that this budget be reduced as Council received a grant for part of this expenditure. (3416.33).
\$30,000	3416.28 Preliminary Investigations into material in Simpsons Creek - It is proposed that this budget be added to cover costs for riparian zone hand pick clean-up of exposed waste. It is likely some of this will be asbestos. Also, further liaison with the EPA and consultant assessments.
\$10,000	3416.31 Positive Change for Marine Life - It is proposed that this budget be added to cover the budget from 2019/20 that was not carried over.
It is proposed to decrease capital expenditure by \$665,800 due to:	
(\$5,800)	4859.81 Myocum Tip Litter Fence. It is proposed that this amount be retured to the reserve as works have been completed.
(\$200,000)	4859.82 Rehabilitation of Myocum Landfill - These works will not be done by 30 June 2021, so it is proposed that budget be moved to 2021/22.

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(\$400,000)	4859.83 On-Site Leachate Management Project - These works will not be done by 30 June 2021, so it is proposed that budget be moved to 2021/22.
(\$60,000)	4859.84 Development of Myocum Quarry Resource - These works will not be done by 30 June 2021, so it is proposed that budget be moved to 2021/22.

This program has no net effect on the budget result. All the movements have no impact as they are funded by the Other Waste Management and Domestic Waste Management Reserve.

Note Reference: 22

Program: Cavanbah Centre

Budget Variance: Operating Income \$104,400
Operating Expenditure \$87,700
Transfer from Reserves (\$1,500)
Capital Expenditure (\$1,500)

Reason for Variance: It is proposed to increase operating income due to adjustments relating to COVID-19. The original income budget for the Cavanbah Centre was reduced as the effect that COVID 19 would have on the Centre was unknown. These adjustments reflect the estimated income to 30 June 2021. Operating expenditure increased as the Centre was not closed for as long as first anticipated, as a result of COVID-19, and staff costs have remained the same.
It is proposed to decrease capital expenditure due to the installation of grandstands being less than the budget (\$3,500) and a slight over-spend against outdoor court lighting (\$2,000).

Note Reference: 23

Program: First Sun Holiday Park

Budget Variance: Operating Expenditure \$1,115,200
Operating Expenditure \$189,800
Transfer from Reserves (\$742,900)
Transfer to Reserves \$182,500

Reason for Variance: It is proposed to increase the income and expenditure budgets to reflect actual income received and expenditure incurred. The original budgets were taking into account COVID-19 and the effect closures may have had on the holiday park. Subsequently, this did not happen for as long as anticipated, therefore increasing actual income and expenditure.
A support service cost adjustment from other budget programs resulting in a support services cost reduction (\$200) is also proposed. This program has no net effect on the budget result. All the movements have no impact as they are funded by the Holiday Park Reserve.

Note Reference: 24

Program: Suffolk Park Holiday Park

Budget Variance: Operating Income \$258,000
Operating Expenditure \$54,100
Transfer from Reserves (\$183,100)
Transfer to Reserves \$20,800

Reason for Variance: It is proposed to increase the income and expenditure budgets to reflect actual income received and expenditure incurred. The original

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budgets were taking into account COVID-19 and the effect closures may have had on the holiday park. Subsequently, this did not happen for as long as anticipated, therefore increasing actual income and expenditure.

Support Service cost adjustment from other budget programs resulting in a support services cost reduction (\$100). This program has no net effect on the budget result. All the movements have no impact as they are funded by the Holiday Park Reserve.

Note Reference:	25
Program:	Facilities Management
Budget Variance:	Operating Expenditure \$99,600 Capital Income (\$12,000,000) Capital Expenditure (\$12,640,000) Transfer from Reserves (\$540,000)
Reason for Variance:	It is proposed to increase operating expenditure by \$100,000 to fund the costs associated with over expenditure of toilet maintenance. The Byron Bay Main Beach toilets maintenance expenditure can be funded from the Crown pay parking reserve. It is proposed to decrease capital expenditure due to the construction works at Byron hospital not occurring this financial year (\$650,000), a decrease in community building renewals (\$8,600), and an additional \$18,600 required to complete renewal works at Mullumbimby netball courts. Further, construction of the Dingo Lane Solar Farm given Council's recent decision to proceed to the Development Application stage will not occur in the 2020/2021 financial year so it is proposed to remove the construction budget \$12,000,000 and reduce the proposed capital income from new loan borrowings by the same amount. A support service cost adjustment reduction of (\$400) is also proposed.

Note Reference:	26
Program:	Development & Certification
Budget Variance:	Operating Income \$5,000 Operating Expenditure \$3,400
Reason for Variance:	It is proposed to increase operating income as \$5,000 was received from the Department of Education for a trainee position. A support service cost adjustment of \$3,400 is also required.

Note Reference:	27
Program:	Planning Policy & Natural Environment
Budget Variance:	Operating Income \$145,000 Operating Expenditure \$185,600
Reason for Variance:	Operating income and expenditure increased by \$145,000 due to grants received for the Leash-Up Pilot Communication Project (\$20,000) and Streets as Shared Spaces project (\$125,000). It is proposed to increase operating expenditure by a further \$34,500 as additional budgets are required for the Bangalow village plan (\$9,600), Mullumbimby hospital LEP amendment (\$10,500), Lot 22 Masterplan (\$10,500), Lot 12 and Lot 107 Bayshore Drive (\$3,500) and the Centennial Circuit one way trial (\$5,000). A support service cost increase from other budget programs of \$1,500 is proposed.

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Note Reference:	28								
Program:	Environment & Compliance								
Budget Variance:	Operating Expenditure (\$114,500)								
Reason for Variance:	<p>It is proposed to decrease operating expenditure due to budgets for overtime/consultants (\$7,000), Compliance overtime (\$45,000), Advertising (\$2,000), Sundry Expenses (\$6,000), Infringement Processing overtime (\$30,000), Abandoned Vehicle Disposal (\$4,000), Impounding Expenses (\$3,500), signage (\$5,500), Vet Fees (\$1,000), Public Education (\$4,000) and Sundry Operating Expenses (\$8,000) not being required this financial year.</p> <p>A support service cost increase of \$1,500 is also required.</p>								
Note Reference:	29								
Program:	Economic Development								
Budget Variance:	<p>Operating Expenditure (\$90,700)</p> <p>Transfer from Reserves (\$24,900)</p>								
Reason for Variance:	<p>It is proposed to decrease operating expenditure by \$57,600 due to savings made from the vacancy in the Tourism Research Officer position. This can be used to fund additional budgets of \$34,100 required in the Planning Policy and Natural Environment program. Savings can also be made against the Sustainable Visitation Strategy (\$15,300), Events Communication (\$9,900) and Sector Capacity Building (\$7,900) as the budgets are not required this financial year.</p>								
Note Reference:	30								
Program:	Water Supply Operating and Capital								
Budget Variance:	<p>Operating Income (\$103,300)</p> <p>Operating Expenditure \$400</p> <p>Capital Expenditure (\$1,784,000)</p> <p>Transfer from Reserves (\$1,784,000)</p> <p>Transfer to Reserves (\$103,700)</p>								
Reason for Variance:	<p>It is proposed to decrease operating income due to the interest available for allocation to the reserve being a lot less than the current budget. This has decreased due to the low interest rates Council currently receives for investments.</p> <p>It is proposed to decrease Capital Expenditure by \$1,784,000 due to:</p> <table border="0"> <tr> <td style="vertical-align: top;">(\$430,000)</td><td>6649.8 Coopers Shoot Reservoir - Roof & Valve - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.</td></tr> <tr> <td style="vertical-align: top;">(\$160,000)</td><td>6649.9 Fletcher Street Watermain Renewal - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.</td></tr> <tr> <td style="vertical-align: top;">(\$160,000)</td><td>6673.1 Watego Roof Replacement - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.</td></tr> <tr> <td style="vertical-align: top;">(\$185,000)</td><td>6679.1 Paterson Street Reservoir Roof Replacement - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.</td></tr> </table>	(\$430,000)	6649.8 Coopers Shoot Reservoir - Roof & Valve - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.	(\$160,000)	6649.9 Fletcher Street Watermain Renewal - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.	(\$160,000)	6673.1 Watego Roof Replacement - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.	(\$185,000)	6679.1 Paterson Street Reservoir Roof Replacement - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$430,000)	6649.8 Coopers Shoot Reservoir - Roof & Valve - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.								
(\$160,000)	6649.9 Fletcher Street Watermain Renewal - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.								
(\$160,000)	6673.1 Watego Roof Replacement - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.								
(\$185,000)	6679.1 Paterson Street Reservoir Roof Replacement - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.								

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(\$210,000)	6749.9 Mullumbimby WTP – Renewals - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$258,000)	6749.5 Mullum Water Supply Security Investigation - It is proposed that this budget be removed from the budget as it is not all required.
\$45,000	6849.4 Pipeline – Renewal - It is proposed that this budget be increased to cover variations for the replacement of a water main at Yamble Drive, Ocean Shores and the watermain at Warrambool Reservoir, Ocean Shores
(\$426,000)	6849.9 Yamble Reservoir - Roof Renewals - - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.

This program has no net effect on the budget result. All the movements above have no impact as they are covered by the Water Capital Works reserve and Section 64 Developer Contributions reserve (Water).

Note Reference:

31

Program:

Sewerage Supply Operating and Capital

Budget Variance:

Operating Income (\$108,400)
 Operating Expenditure (\$300)
 Capital Expenditure (\$6,462,300)
 Transfer from Reserves (\$6,462,300)
 Transfer to Reserves (\$108,100)

Reason for Variance:

It is proposed to decrease operating income due to the interest available for allocation to the reserve being a lot less than the current budget. This has decreased due to the low interest rates Council currently receives for investments.

It is proposed to decrease Capital Expenditure by \$6,462,300 due to:

\$30,000	7449.6 Install Flow Meter to Creek Discharge - It is proposed that this budget be added to cover the cost of equipment failure and a variation for installation.
(\$75,300)	7590.1 STP - Detailed Site Contamination Study - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$35,300)	7649.5 South Byron STP Remediation - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
\$29,300	7649.8. Butler St SPS3003 rising main -
(\$5,000)	7649.15 South Byron STP Redevelopment - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$1,000,000)	7649.16 Alternative Flow Path Byron Bay STP - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$320,000)	7649.22 Byron STP - Replacement Blowers - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.

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\$90,000	7649.19 System Odour Dosing Trial - It is proposed that this budget be increased due weather delays and contract supervision.
\$30,000	7649.24 Install Monitoring for Vacuum System -
\$50,000	7649.25 Sandhills Wetland Project -
(\$5,000,000)	7649.018 Bioenergy Facility - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$180,000)	7749.1 Lot 4 Mullumbimby Access Upgrade - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.
(\$76,000)	7795.1 Mullumbimby STP Site Remediation - It is proposed that this budget be moved to 2021/22 as works will not be completed in 2020/21.

This program has no net effect on the budget result. All the movements above have no impact as they are covered by the Sewerage Capital Works reserve and Section 64 Developer Contributions reserve (Sewerage).